

## Mayor Ben McAdams

Salt Lake County
2018
Proposed Budget

October 24th, 2017
FINANCIAL STATISTICS
1 Financial Statistics
Fund Summaries ..... 1.1
Long Range Plans ..... 1.2
Expense Summary ..... 1.3
Revenue Summary ..... 1.4
Other Financing Sources and Uses ..... 1.5
Fund Balance Transfers ..... 1.6
Full Time Equivalent Employee Summary ..... 1.7
Employee Compensation ..... 1.8
Contributions/Interlocal Agreements ..... 1.9
Capital Projects Summary ..... 1.10
Technology Projects List ..... 1.11
Definitions ..... 1.12
MAYOR - COUNTY SERVICES
2 Community Services Department
Community Services Dept - Countywide Funding Orgs ..... 2.0
Center for the Arts ..... 2.1
Clark Planetarium ..... 2.2
Equestrian Park ..... 2.3
Open Space ..... 2.4
Parks and Millcreek Canyon ..... 2.5
Recreation ..... 2.6
Eccles Theater ..... 2.7
Golf ..... 2.8
Library Services ..... 2.9
Zoo, Arts \& Parks - Tier I, II, Zoo, Administration ..... 2.10
3 Human Services Department
Human Services Dept - Countywide Funding Orgs ..... 3.0
Aging Services ..... 3.1
Behavioral Health ..... 3.2
Criminal Justice Services ..... 3.3
Extension Service ..... 3.4
Health ..... 3.5
Indigent Legal/Sanity Hearings ..... 3.6
Youth Services ..... 3.7
4 Transportation, Housing \& Economic Development Dept
T.H.E. Dept - Countywide Funding Orgs ..... 4.0
Regional Development ..... 4.1
Salt Palace Convention Center ..... 4.2
South Towne Exposition Center ..... 4.3
Visitor Promotion Contract ..... 4.4
Transportation ..... 4.5
RDA of SLCo ..... 4.6
5 Human Resources Division ..... 5.0
MAYOR - OPERATIONS
6 Public Works and Municipal Services Department Public Works Enterprise Fund ..... 6.0
Public Works Operations ..... 6.1
Animal Services ..... 6.2
Community Development \& Engagement Services ..... 6.3
Planning \& Development Services ..... 6.4
Public Works Engineering ..... 6.5
Municipal Services Statutory \& General ..... 6.6
Public Works \& Muni Svcs - Countywide Funding Orgs ..... 6.7
Flood Control Engineering ..... 6.8
Emergency Services ..... 6.9
Fleet Management ..... 6.10
Solid Waste Management Facility ..... 6.11
Stat \& General - Unincorp Municipal Svcs Fund ..... 6.12
Government Immunity - Unincorporated County ..... 6.13
MAYOR - COMMUNITY AND EXTERNAL AFFAIRS
7 Community and External Affairs
Mayor Administration ..... 7.0
Criminal Justice Advisory Council ..... 7.1
MAYOR - FINANCE AND ADMINSTRATION
8 Administrative Services Department
Administrative Services Dept - Countywide Funding Org: 8.0
Addressing ..... 8.1
Contracts and Procurement ..... 8.2
Facilities Management ..... 8.3
Facilities Services ..... 8.4
Government Center Operations ..... 8.5
Information Services ..... 8.6
Printing ..... 8.7
Real Estate ..... 8.8
Records Management and Archives ..... 8.9
Telecommunications ..... 8.10
9 Mayor's Financial Administration
Mayor's Financial Administration ..... 9.0
TRCC - Tourism, Recreation, Cultural, Conventions ..... 9.1
Visitor Promotion County Expense ..... 9.2
Statutory \& General ..... 9.3
Employee Service Reserve and Benefits ..... 9.4
Debt Service ..... 9.5
ELECTED OFFICES
10 Assessor ..... 10.0
11 Auditor
Auditor ..... 11.0
Auditor - Tax Administration ..... 11.1
12 Clerk
Clerk - Countywide Funding Orgs ..... 12.0
Clerk ..... 12.1
Clerk - Elections ..... 12.2
13 Council ..... 13.0
14 Council - Tax Administration ..... 14.0
15 District Attorney
District Attorney - Countywide Funding Orgs ..... 15.0
District Attorney ..... 15.1
Governmental Immunity ..... 15.2
District Attorney - Tax Administration ..... 15.3
16 Justice Courts ..... 16.0
17 Recorder
Recorder ..... 17.0
Recorder - Tax Administration ..... 17.1
18 Sheriff
Sheriff - Countywide Funding Orgs ..... 18.0
County Jail ..... 18.1
Sheriff Court \& Protective Services ..... 18.2
Sheriff Countywide Investigation \& Support Service: ..... 18.3
Sheriff Law Enforcement ..... 18.4
19 Surveyor
Surveyor ..... 19.0
Surveyor - Tax Administration ..... 19.1
20 Treasurer ..... 20.0
OTHER
21 Proposed Budget Presentation ..... 21.0

SALT LAKE COUNTY
Fund Summary--Governmental and Other 2018 Mayor Proposed Budget

|  | BEGINNING BALANCE | TAX RATE \% | TAX REV | OTHER REVENUE | RANSFERS IN IOTHER SOURCES | TOTAL AVAILABLE | BUDGET | NSFERS OU /OTHER USES | ENDING BALANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TAX FUNDS - COUNTYWIDE |  |  |  |  |  |  |  |  |  |
| 110--GENERAL FUND | 54,000,000 | 0.1588\% | 143,357,000 | 196,172,667 | 21,576,654 | 415,106,321 | 341,366,507 | 33,642,542 | 40,097,272 |
| 115--GOVERNMENTAL IMMUNITY | 1,835,000 | 0.0019\% | 1,715,000 | 1,349,902 | 0 | 4,899,902 | 3,341,688 | 1,162,000 | 396,214 |
| 250--FLOOD CONTROL FUND | 5,550,000 | 0.0058\% | 5,236,000 | 1,190,136 | 0 | 11,976,136 | 11,286,357 | 97,840 | 591,939 |
| 370--HEALTH FUND | 8,240,000 | 0.0130\% | 11,736,000 | 28,220,758 | 0 | 48,196,758 | 45,153,508 | 397,673 | 2,645,577 |
| 390--PLANETARIUM FUND | 1,136,000 | 0.0030\% | 2,708,000 | 3,308,678 | 719,110 | 7,871,788 | 6,892,381 | 0 | 979,407 |
| 410--BOND DEBT SERVICE FUN[ | 13,464,000 | 0.0330\% | 29,000,000 | 3,979,184 | 0 | 46,443,184 | 30,990,644 | 3,000,000 | 12,452,540 |
| 450--CAPITAL IMPROVEMENTS F | 8,400,000 | 0.0064\% | 5,778,000 | 364,014 | 1,822,805 | 16,364,819 | 12,544,665 | 500,000 | 3,320,154 |
| Total | 92,625,000 | 0.2219\% | 199,530,000 | 234,585,339 | 24,118,569 | 550,858,908 | 451,575,751 | 38,800,055 | 60,483,102 |
| TAX FUNDS - OTHER |  |  |  |  |  |  |  |  |  |
| 232--GOV IMMUNITY-UNINCORP | 794,000 | 0.0064\% | 217,000 | 0 | 0 | 1,011,000 | 300,000 | 0 | 711,000 |
| 235--UNINCORP MUNICIPAL SER | 832,000 | 0.0000\% | 0 | 7,013,814 | 0 | 7,845,814 | 7,013,953 | 0 | 831,861 |
| 360--LIBRARY FUND | 13,700,000 | 0.0605\% | 38,456,000 | 8,771,900 | 65,595,370 | 126,523,270 | 114,246,952 | 2,947,757 | 9,328,561 |
| Total | 15,326,000 | 0.0669\% | 38,673,000 | 15,785,714 | 65,595,370 | 135,380,084 | 121,560,905 | 2,947,757 | 10,871,422 |
| STATE TAX ADMIN FUNDS |  |  |  |  |  |  |  |  |  |
| 340--STATE TAX ADMINISTRATIO | 5,728,000 | 0.0242\% | 23,017,000 | 3,429,032 | 0 | 32,174,032 | 30,363,711 | 0 | 1,810,321 |
| Total | 5,728,000 | 0.0242\% | 23,017,000 | 3,429,032 | 0 | 32,174,032 | 30,363,711 | 0 | 1,810,321 |
| OTHER GOVERNMENTAL FUNDS |  |  |  |  |  |  |  |  |  |
| 120--GRANT PROGRAMS FUND | 300,000 | 0.0000\% | 0 | 119,962,731 | 30,050,000 | 150,312,731 | 150,089,499 | 0 | 223,232 |
| 125--ECON DEV AND COMMUNIT | 4,132,000 | 0.0000\% | 0 | 22,152,951 | 0 | 26,284,951 | 23,082,951 | 0 | 3,202,000 |
| 130--TRANSPORTATION PRESEF | 69,685,216 | 0.0000\% | 0 | 218,615,100 | 0 | 288,300,316 | 284,939,980 | 0 | 3,360,336 |
| 180--RAMPTON SALT PALACE CC | 6,900,000 | 0.0000\% | 0 | 10,002,191 | 8,268,011 | 25,170,202 | 21,887,119 | 0 | 3,283,083 |
| 181--TRCC TOURISM REC CULTF | 5,500,000 | 0.0000\% | 0 | 42,100,000 | 0 | 47,600,000 | 16,683,154 | 27,334,984 | 3,581,862 |
| 182--SOUTH TOWNE EXPOSITIO | 2,000,000 | 0.0000\% | 0 | 4,566,047 | 547,275 | 7,113,322 | 5,245,519 | 0 | 1,867,803 |
| 185--FINE ARTS FUND | 1,400,000 | 0.0000\% | 0 | 2,991,207 | 5,432,166 | 9,823,373 | 9,205,796 | 0 | 617,577 |
| 186--EQUESTRIAN PARK FUND | 170,000 | 0.0000\% | 0 | 940,449 | 1,742,269 | 2,852,718 | 2,584,608 | 0 | 268,110 |
| 280--OPEN SPACE FUND | 960,000 | 0.0000\% | 0 | 2,700 | 500,000 | 1,462,700 | 735,990 | 0 | 726,710 |
| 290--VISITOR PROMOTION FUN[ | 2,115,000 | 0.0000\% | 0 | 23,800,000 | 0 | 25,915,000 | 15,430,296 | 7,465,286 | 3,019,418 |
| 310--ZOOS ARTS AND PARKS FU | 210,000 | 0.0000\% | 0 | 19,034,112 | 1,838,808 | 21,082,920 | 20,879,732 | 0 | 203,188 |
| 320--HOUSING PROGRAMS FUN | 2,801,000 | 0.0000\% | 0 | 5,000 | 0 | 2,806,000 | 1,822,102 | 0 | 983,898 |
| 350--REDEVELOPMENT AGENCY | 1,919,000 | 0.0000\% | 0 | 588,705 | 0 | 2,507,705 | 646,185 | 0 | 1,861,520 |
| 411--BOND DEBT SVC-MILLCREE | 799,396 | 0.0000\% | 0 | 6,600 | 0 | 805,996 | 7,000 | 0 | 798,996 |
| 10/19/2017 13:02 |  |  |  |  |  |  |  | Section 1.1, | Page 1 |

SALT LAKE COUNTY
Fund Summary--Governmental and Other 2018 Mayor Proposed Budget

|  | BEGINNING BALANCE | TAX RATE \% | TAX REV | OTHER REVENUE | RANSFERS IN /OTHER SOURCES | TOTAL AVAILABLE | BUDGET | NSFERS OU /OTHER USES | ENDING BALANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OTHER GOVERNMENTAL FUNDS |  |  |  |  |  |  |  |  |  |
| 412--BOND DEBT SVC-MUNIC BL | 11,548,241 | 0.0000\% | 0 | 1,271,299 | 5,690,666 | 18,510,206 | 6,992,036 | 0 | 11,518,170 |
| 413--BOND DEBT SVC-STATE TR | 272,688 | 0.0000\% | 0 | 8,411,644 | 0 | 8,684,332 | 8,411,644 | 0 | 272,688 |
| 414--BOND DEBT SVC- 2014 SAL | 1,630,937 | 0.0000\% | 0 | 200 | 0 | 1,631,137 | 1,631,137 | 0 | 0 |
| 426--EXCISE TAX ROAD REV BOI | 5,825,955 | 0.0000\% | 0 | 100 | 0 | 5,826,055 | 5,826,055 | 0 | 0 |
| 430--RECREATION BOND PROJE | 1,710,000 | 0.0000\% | 0 | 0 | 0 | 1,710,000 | 0 | 1,710,000 | 0 |
| 431--PARK BOND PROJECTS FU\| | 5,773,266 | 0.0000\% | 0 | 38,000 | 0 | 5,811,266 | 4,921,840 | 0 | 889,426 |
| 445--DIST ATTORNEY FAC CONS | 6,341,632 | 0.0000\% | 0 | 2,000 | 0 | 6,343,632 | 6,302,158 | 0 | 41,474 |
| 447--PEOPLESOFT IMPLEMENTA | 158,000 | 0.0000\% | 0 | 0 | 0 | 158,000 | 157,877 | 0 | 123 |
| 448--VUE WORKS WORK ORDEF | 307,000 | 0.0000\% | 0 | 0 | 0 | 307,000 | 0 | 0 | 307,000 |
| 479--PUBLIC HEALTH CENTER F | 2,865,000 | 0.0000\% | 0 | 343,161 | 0 | 3,208,161 | 3,021,523 | 0 | 186,638 |
| 482--CAPITAL THEATRE FUND | 2,636,000 | 0.0000\% | 0 | 0 | 390,360 | 3,026,360 | 3,026,175 | 0 | 185 |
| 483--TRCC BOND PROJECTS FU | 48,100,000 | 0.0000\% | 0 | 50,000 | 0 | 48,150,000 | 47,845,039 | 0 | 304,961 |
| 484--PARKS AND RECREATION | 39,406,910 | 0.0000\% | 0 | 60,000 | 44,590,098 | 84,057,008 | 83,997,008 | 0 | 60,000 |
| 810--BOYCE PET ADOPTION EN[ | 15,000 | 0.0000\% | 0 | 8,000 | 0 | 23,000 | 0 | 0 | 23,000 |
| Total | 225,482,241 | 0.0000\% | 0 | 474,952,197 | 99,049,653 | 799,484,091 | 725,372,423 | 36,510,270 | 37,601,398 |
| FIDUCIARY FUNDS |  |  |  |  |  |  |  |  |  |
| 995--OPEB TRUST FUND | 2,092,000 | 0.0000\% | 0 | 6,375,787 | 0 | 8,467,787 | 6,022,520 | 0 | 2,445,267 |
| Total | 2,092,000 | 0.0000\% | 0 | 6,375,787 | 0 | 8,467,787 | 6,022,520 | 0 | 2,445,267 |


|  | SALT LAKE COUNTY Fund Summary--Proprietary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CASH <br> BALANCE | OTHER REVENUE | TRANSFERS /OTHER SOURCES | TOTAL AVAILABLE | BUDGET | DEPREC. | BALANCE SHEET | TRANSFERS OUT IOTHER | CASH BALANCE |
| ENTERPRISE FUNDS |  |  |  |  |  |  |  |  |  |
| 710--GOLF COURSES FUND | 1,800,000 | 6,494,963 | 0 | 8,294,963 | 8,724,602 | 1,077,280 | 300,000 | 0 | 347,641 |
| 726--UPACA ECCLES THEATER | 1,800,000 | 7,157,698 | 0 | 8,957,698 | 5,124,993 | 0 | 0 | 0 | 3,832,705 |
| 730--SOLID WASTE MANAGEM^ | 9,859,000 | 13,059,041 | 0 | 22,918,041 | 9,128,408 | 1,625,000 | 1,994,086 | 3,711,797 | 9,708,750 |
| 735--PUBLIC WORKS AND OTHE | 750,000 | 46,195,781 | 203,000 | 47,148,781 | 46,354,419 | 308,187 | 756,041 | 245,910 | 100,598 |
| Total | 14,209,000 | 72,907,483 |  | 87,319,483 | 69,332,421 | 3,010,467 | 3,050,127 | 3,957,707 | 13,989,695 |
| INTERNAL SERVICE FUNDS |  |  |  |  |  |  |  |  |  |
| 620--FLEET MANAGEMENT FUN | 3,900,000 | 21,124,084 | 0 | 25,024,084 | 20,039,856 | 3,800,000 | 7,600,000 | 21,882 | 1,162,346 |
| 650--FACILITIES SERVICES FUN | 2,900,000 | 20,701,984 | 0 | 23,601,984 | 19,642,323 | 116,696 | 237,828 | 622,805 | 3,215,724 |
| 680--EMPLOYEE SERVICE RESE | 3,137,000 | 50,770,285 | 460,041 | 54,367,326 | 52,748,141 | 26,000 | 10,000 | 0 | 1,635,185 |
| Total | 9,937,000 | 92,596,353 |  | 102,993,394 | 92,430,319 | 3,942,696 | 7,847,828 | 644,687 | 6,013,256 |


|  | Projection |  | Projection |  | Projection |  | Projection |  | Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND 110 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 53,412,214 | 1.10\% | 54,000,000 | -6.78\% | 50,338,267 | -11.18\% | 44,708,528 | -41.29\% | 26,246,525 |
| FUND TRANS FROM TRCC (Rec Facilities) | 15,520,000 | 5.80\% | 16,420,000 | 3.50\% | 16,994,700 | 3.50\% | 17,589,515 | 3.50\% | 18,205,148 |
| FUND TRANS FROM GOVERNMENTAL IMM | 1,581,000 | -39.34\% | 959,000 | 0.00\% | 959,000 |  |  |  |  |
| FUND TRANS FROM TRCC (OPEN SPACE MAINT, URBAN FORESTRY) | 362,250 | 4.90\% | 380,000 | 3.50\% | 393,300 | 3.50\% | 407,066 | 3.50\% | 421,313 |
| FUND TRANS FROM RECREATION BOND PROJECTS |  |  | 510,000 |  |  |  |  |  |  |
| FUND TRANS FROM PUBLIC WORKS - DEPUTY MAYOR AND PW DIRECT COSTS |  |  | 245,910 |  |  |  |  |  |  |
| FUND TRANS FROM TRANSPORTATION FUND | 224,280 |  |  |  |  |  |  |  |  |
| FUND TRANS FROM CAPITAL IMP (IT PROJECTS) - | 1,306,000 | -61.72\% | 500,000 | 0.00\% | 500,000 | 0.00\% | 500,000 | 0.00\% | 500,000 |
| FUND TRANS FROM ECON DEV AND COMMUNITY RESOURCES | 900,000 |  |  |  |  |  |  |  |  |
| FUND TRANS FROM FLEET MGT - DEPUTY MAYOR AND PW DIRECT COSTS |  |  | 21,882 |  |  |  |  |  |  |
| FUND TRANS FROM HEALTH - RDA | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 |
| FUND TRANS FROM FLOOD CONTROL - DEPUTY MAYOR AND PW DIRECT COSTS |  |  | 49,703 |  |  |  |  |  |  |
| FUND TRANS FROM VISITOR PROMOTION REC OPS SUBSIDY |  |  | 2,000,000 | 0.00\% | 2,000,000 |  |  |  |  |
| FUND TRANS FROM FLOOD CONTROL - RDA | 125,483 |  |  |  |  |  |  |  |  |
| FUND TRANS FROM SOLID WASTE |  |  | 86,797 | 0.00\% | 86,797 | 0.00\% | 86,797 | 0.00\% | 86,797 |
| SUBTOTAL TRANSFERS IN | 20,416,686 | 5.65\% | 21,570,965 | -1.11\% | 21,331,470 | -11.02\% | 18,981,050 | 3.32\% | 19,610,930 |
| FUND TRANS TO MBA FUND: SENIOR CENTERS 2009 LRB BOND | -2,043,745 | -0.04\% | -2,042,835 | 0.00\% | -2,042,835 | 0.00\% | -2,042,835 | 0.00\% | -2,042,835 |
| FUND TRANS TO FINE ARTS |  |  | -250,000 | 0.00\% | -250,000 | 0.00\% | -250,000 | 0.00\% | -250,000 |
| FUND TRANS TO ZAP FUND (Admin Costs) | -291,120 | -35.51\% | -187,729 | 0.00\% | -187,729 | 0.00\% | -187,729 | 0.00\% | -187,729 |
| FUND TRANS TO OPEN SPACE FUND | -200,000 |  |  |  |  |  |  |  |  |
| FUND TRANS TO MBA BOND DEBT SERVICE MILCREEK REC LRB 2009 BOND | -652,227 | -0.04\% | -651,937 | 0.00\% | -651,937 | 0.00\% | -651,937 | 0.00\% | -651,937 |
| FUND TRANS TO BOND DEBT SERVICE STR 2014 (DA \& PARKS) |  |  |  |  | -756,912 | 0.00\% | -756,912 | 0.00\% | -756,912 |
| FUND TRANS TO BOND DEBT SERVICE SVC '17 DA BLDG | -3,447,772 |  |  |  |  |  |  |  |  |
| FUND TRANS TO ESR |  |  | -460,041 |  |  |  |  |  |  |
| FUND TRANS TO GRANT PROGRAM FUND | -29,872,000 | 0.60\% | -30,050,000 | 3.50\% | -31,101,750 | 3.50\% | -32,190,311 | 3.50\% | -33,316,972 |
| SUBTOTAL TRANSFERS OUT | -36,506,864 | -7.85\% | -33,642,542 | 4.01\% | -34,991,163 | 3.11\% | -36,079,724 | 3.12\% | -37,206,385 |
| NET TRANSFERS | -16,090,178 | -24.98\% | -12,071,577 | 13.16\% | -13,659,693 | 25.18\% | -17,098,674 | 2.91\% | -17,595,455 |
| OTHER FINANCING SOURCES TOTALS | 11,243 |  | 5,689 |  |  |  |  |  |  |
| UNRESTRICTED FUND BALANCE: | 37,333,279 | 12.32\% | 41,934,112 | -12.53\% | 36,678,574 | -24.72\% | 27,609,853 | -68.67\% | 8,651,070 |
| PROPERTY TAX (Personal \& Real) | 139,319,484 | 2.90\% | 143,357,000 | 2.25\% | 146,582,533 | 2.25\% | 149,880,639 | 2.25\% | 153,252,954 |
| SALES TAX | 66,114,700 | 5.83\% | 69,969,300 | 3.50\% | 72,418,226 | 3.50\% | 74,952,863 | 3.50\% | 77,576,214 |
| MOTOR VEHICLE FEE IN LIEU | 8,437,440 | 7.04\% | 9,031,491 | 1.00\% | 9,121,806 | 1.00\% | 9,213,024 | 1.00\% | 9,305,154 |
| PRIOR YEAR REDEMPTIONS | 2,638,490 | 0.00\% | 2,638,490 | 0.00\% | 2,638,490 | 0.00\% | 2,638,490 | 0.00\% | 2,638,490 |
| LATE FEES | 1,861,510 | 0.00\% | 1,861,510 | 1.00\% | 1,880,125 | 1.00\% | 1,898,926 | 1.00\% | 1,917,916 |
| INTEREST INCOME | 933,815 | -3.73\% | 898,967 | 10.00\% | 988,864 | 10.00\% | 1,087,750 | 5.00\% | 1,142,138 |
| RDA | 2,182,504 | 0.00\% | 2,182,504 | 0.00\% | 2,182,504 | 0.00\% | 2,182,504 | 0.00\% | 2,182,504 |
| RECORDERS FEES | 4,695,000 | 0.00\% | 4,695,000 | 2.00\% | 4,788,900 | 2.00\% | 4,884,678 | 2.00\% | 4,982,372 |
| GRANTS | 24,442,656 | 0.53\% | 24,572,219 | 0.00\% | 24,572,219 | 0.00\% | 24,572,219 | 0.00\% | 24,572,219 |
| CHARGES FOR SERVICE | 28,801,270 | 0.91\% | 29,062,733 | 1.00\% | 29,353,360 | 1.00\% | 29,646,894 | 1.00\% | 29,943,363 |
| INTERFUNDS | 4,452,862 | 34.56\% | 5,991,597 | 0.00\% | 5,991,597 | 0.00\% | 5,991,597 | 0.00\% | 5,991,597 |
| INDIRECT COST REVENUE | 39,271,135 | 0.00\% | 39,271,135 | 3.50\% | 40,645,625 | 3.50\% | 42,068,222 | 3.50\% | 43,540,609 |
| OTHER REVENUE | 6,542,847 | -8.33\% | 5,997,721 | 0.00\% | 5,997,721 | 0.00\% | 5,997,721 | 0.00\% | 5,997,721 |
| Sub-total other revenues | 190,374,229 | 3.05\% | 196,172,667 | 2.25\% | 200,579,436 | 2.27\% | 205,134,888 | 2.27\% | 209,790,296 |
| CURRENT REVENUE: | 329,693,713 | 2.98\% | 339,529,667 | 2.25\% | 347,161,969 | 2.26\% | 355,015,528 | 2.26\% | 363,043,250 |
| OTHER - Personnel | 182,825,016 | 9.21\% | 199,663,192 | 0.00\% | 199,663,192 | 3.31\% | 206,272,420 | 3.33\% | 213,141,695 |
| OTHER - Operations | 93,865,493 | -2.99\% | 91,061,460 | 1.00\% | 91,972,075 | 1.00\% | 92,891,795 | 1.00\% | 93,820,713 |
| OTHER - Capital | 2,024,821 | -35.92\% | 1,297,583 | 20.00\% | 1,557,100 | 0.00\% | 1,557,100 | 0.00\% | 1,557,100 |
| OTHER - Debt Service | 1,497,192 | 195.50\% | 4,424,187 | 0.00\% | 4,889,450 | 0.00\% | 4,889,450 | 0.00\% | 4,889,450 |
| OTHER (Indigent/In-Custody and Council Discretionary) | 27,027,720 | 4.74\% | 28,308,492 | 4.74\% | 29,649,956 | 4.74\% | 31,054,989 | 4.74\% | 32,526,603 |
| OTHER - County Overhead | 16,693,958 | -0.49\% | 16,611,593 | -0.49\% | 16,529,634 | -0.49\% | 16,448,080 | -0.49\% | 16,366,928 |
| Subtotal | 323,934,200 | 5.38\% | 341,366,507 | 0.85\% | 344,261,407 | 2.57\% | 353,113,834 | 2.60\% | 362,302,489 |
|  |  |  |  |  |  |  |  |  |  |
| OTHER - One-time Expenditures |  |  |  |  |  |  |  |  |  |


|  | Projection |  | Projection |  | Projection |  | Projection |  | Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND 110 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| OTHER - Pay Increase |  |  |  | 2.75\% | 4,767,009 | 2.75\% | 4,898,102 | 2.75\% | 5,032,800 |
| OTHER - Health Insurance |  |  |  | 7.00\% | 1,842,218 | 7.00\% | 1,971,174 | 7.00\% | 2,109,156 |
| PEOPLE SOFT MANAGED SERVICES |  |  |  | 0.00\% | 350,000 | 0.00\% | 350,000 | 0.00\% | 350,000 |
| Elections Fluctuation |  |  |  |  | (2,800,000) | -200.00\% | 2,800,000 | -200.00\% | (2,800,000) |
| Jail Phase II |  |  |  | 3.00\% | 1,200,000 | 3.00\% | 1,236,000 | 3.00\% | 1,273,080 |
| SUBTOTAL OTHER | 0 |  | 0 |  | 5,359,228 | 166.59\% | 14,287,049 | -37.03\% | 8,996,810 |
| TOTAL BUDGET: | 323,934,200 | 5.38\% | 341,366,507 | 2.42\% | 349,620,634 | 5.09\% | 367,400,882 | 1.06\% | 371,299,299 |
| TOTAL BUDGETED FUND BALANCE: | 43,092,792 | -6.95\% | 40,097,272 | -14.66\% | 34,219,908 | -55.51\% | 15,224,499 | -97.41\% | 395,021 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 9,718,026 | 3.00\% | 10,240,995 | 3.00\% | 10,488,619 | 3.00\% | 11,022,026 | 3.00\% | 11,138,979 |
| RESERVE (MINIMUM) 10\% OF CURRENT BUDGET | 32,393,420 | 5.38\% | 34,136,651 | 2.42\% | 34,962,063 | 5.09\% | 36,740,088 | 1.06\% | 37,129,930 |
| ENDING SURPLUS (PROBLEM): | 10,699,372 | -44.29\% | 5,960,621 | -112.45\% | -742,155 | 1313.93\% | -10,493,563 | 143.92\% | -25,595,930 |
| Change in Encumbrances | -1,189,182 |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 54,000,000 | -7\% | 50,338,267 | -11\% | 44,708,528 | -41\% | 26,246,525 | -56\% | 11,534,000 |
| TOTAL PROJECTED SHORTAGE - Reserve + (Problem) | 21,606,580 | -25\% | 16,201,617 | -40\% | 9,746,464 | -208\% | -10,493,563 | 144\% | -25,595,930 |


|  | Projection |  | Projection |  | Projection |  | Projection |  | Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANT FUND 120 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 703,102 | -57.33\% | 300,000 | -25.59\% | 223,232 | 97.70\% | 441,333 | -3.64\% | 425,258 |
| FUND TRANS FROM GENERAL FUND SUBTOTAL TRANSFERS IN TRANSFERS OUT NET TRANSFERS | $\begin{array}{r} \hline \hline 29,872,000 \\ 29,872,000 \\ 0 \\ 29,872,000 \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 0.60 \% \\ 0.60 \% \\ \\ 0.60 \% \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 30,050,000 \\ 30,050,000 \\ 0 \\ 30,050,000 \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 0.00 \% \\ 0.00 \% \\ \\ 0.00 \% \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 30,050,000 \\ 30,050,000 \\ 0 \\ 30,050,000 \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 0.00 \% \\ 0.00 \% \\ \\ 0.00 \% \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 30,050,000 \\ 30,050,000 \\ 0 \\ 30,050,000 \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 0.00 \% \\ 0.00 \% \\ \\ 0.00 \% \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 30,050,000 \\ 30,050,000 \\ 0 \\ 30,050,000 \\ \hline \end{array}$ |
| UNRESTRICTED FUND BALANCE: | 30,575,102 | -0.74\% | 30,350,000 | -0.25\% | 30,273,232 | 0.72\% | 30,491,333 | -0.05\% | 30,475,258 |
| 2100 Youth Services Division | 5,133,259 | -0.73\% | 5,095,766 | -0.73\% | 5,058,547 | -0.73\% | 5,021,600 | -0.73\% | 4,984,922 |
| 2250 Behavioral Health Services | 101,268,411 | 3.97\% | 105,285,287 | 3.97\% | 109,461,495 | 3.97\% | 113,803,355 | 3.97\% | 118,317,437 |
| 2300 Aging Services | 9,689,463 | -1.11\% | 9,581,578 | -1.11\% | 9,474,894 | -1.11\% | 9,369,398 | -1.11\% | 9,265,077 |
| 5025 Grant Fund Statutory And General | 100 | 0.00\% | 100 | 0.00\% | 100 | 0.00\% | 100 | 0.00\% | 100 |
| CURRENT REVENUE: | 116,091,233 | 3.33\% | 119,962,731 | 3.36\% | 123,995,036 | 3.39\% | 128,194,453 | 3.41\% | 132,567,536 |
| OTHER - Personnel | 24,714,647 | 2.54\% | 25,342,377 | 0.00\% | 25,342,377 | 5.72\% | 26,792,935 | 5.60\% | 28,294,634 |
| OTHER - Operations | 118,419,868 | 2.38\% | 121,232,841 | 2.38\% | 124,112,634 | 2.38\% | 127,060,834 | 2.38\% | 130,079,067 |
| OTHER - Capital | 220,750 | 0.00\% | 220,750 | 0.00\% | 220,750 | 0.00\% | 220,750 | 0.00\% | 220,750 |
| OTHER - Other | 41,598 | 214.15\% | 130,679 | 0.00\% | 130,679 | 0.00\% | 130,679 | 0.00\% | 130,679 |
| OTHER - County Overhead | 3,162,852 | 0.00\% | 3,162,852 | 0.00\% | 3,162,852 | 0.00\% | 3,162,852 | 0.00\% | 3,162,852 |
| SUBTOTAL OPERATING BUDGET REQUESTS | 146,559,715 | 2.41\% | 150,089,499 | 1.92\% | 152,969,292 | 2.88\% | 157,368,050 | 2.87\% | 161,887,982 |
| OTHER - Pay Increase OTHER - Health Insurance |  |  |  | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \end{aligned}$ | $\begin{aligned} & 592,916 \\ & 264,726 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 609,221 \\ & 283,257 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \end{aligned}$ | $\begin{aligned} & 625,974 \\ & 303,085 \\ & \hline \end{aligned}$ |
| SUBTOTAL OTHER | 0 |  | 0 |  | 857,642 | 4.06\% | 892,478 | 4.10\% | 929,060 |
| TOTAL BUDGET: | 146,559,715 | 2.41\% | 150,089,499 | 2.49\% | 153,826,934 | 2.88\% | 158,260,528 | 2.88\% | 162,817,041 |
| TOTAL BUDGETED FUND BALANCE: | 106,620 | 109.37\% | 223,232 | 97.70\% | 441,333 | -3.64\% | 425,258 | -46.91\% | 225,753 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 193,380 |  |  |  |  |  |  |  |  |
| Change in Encumbrances |  |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 300,000 | -25.59\% | 223,232 | 97.70\% | 441,333 | -3.64\% | 425,258 | -46.91\% | 225,753 |


|  | Projection |  | Projection |  | Projection |  | Projection |  | Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TRANSPORTATION FUND 130 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 32,385,051 | 115.18\% | 69,685,216 | -95.18\% | 3,360,336 | 3.07\% | 3,463,436 | 2.98\% | 3,566,536 |
| FUND TRANS TO 110 GF ORD FOR TRANSPORTATION ENGINEER FTE | -116,280 |  |  |  |  |  |  |  |  |
| FUND TRANS TO 735 FOR CATNIP | -110,971 |  |  |  |  |  |  |  |  |
| FUND TRANS TO 110 GF ORD FOR REGIONAL PLANNING MANAGERS | -108,000 |  |  |  |  |  |  |  |  |
| FUND TRANS TO 445 DA's FAC CONSTRUCTION FOR STATE GO BOND | -4,700,000 |  |  |  |  |  |  |  |  |
| FUND TRANS TO 426 EXCISE TAX | -223,150 |  |  |  |  |  |  |  |  |
| SUBTOTAL TRANSFERS OUT | -5,258,401 |  | 0 |  | 0 |  | 0 |  | 0 |
| FUND TRANS FROM ... |  |  |  |  |  |  |  |  |  |
| SUBTOTAL TRANSFERS IN | 0 |  | 0 |  | 0 |  | 0 |  | 0 |
| NET TRANSFERS | -5,258,401 |  | 0 |  | 0 |  | 0 |  | 0 |
| BEGINNING FUND BALANCE PLUS TRANSFERS: | 27,126,650 | 156.89\% | 69,685,216 | -95.18\% | 3,360,336 | 3.07\% | 3,463,436 | 2.98\% | 3,566,536 |
| 1030 HB 377 CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (50\%) - 41-1A-1222 | 4,015,000 | 0.00\% | 4,015,000 | 0.00\% | 4,015,000 | 0.00\% | 4,015,000 | 0.00\% | 4,015,000 |
| (PORTION THAT WAS REDIRECTED TO HWY COUNTY 1ST CLASS TRANS FUND) |  |  |  |  |  |  |  |  |  |
| 1032 CORRIDOR PRESERVATION FEE PASS THROUGH (UTA) - MOTOR VEHICLE FEE \$10 (20\%) | 5,250,000 | -58.00\% | 2,205,000 | 0.00\% | 2,205,000 | 0.00\% | 2,205,000 | 0.00\% | 2,205,000 |
| 1032 SALES TAXES |  |  |  |  |  |  |  |  |  |
| COUNTY-WIDE . $30 \%$ - 59-12-2215 (100\% UTA) MASS TRANSIT | 61,399,536 | 28.28\% | 78,763,424 | 0.00\% | 78,763,424 | 0.00\% | 78,763,424 | 0.00\% | 78,763,424 |
| COUNTY-WIDE . $25 \%$ - 59-12-2214 (80\% UTA, 20\% UDOT HWY FUND) ADD MASS TRANSIT | 51,109,042 | 28.28\% | 65,562,761 | 0.00\% | 65,562,761 | 0.00\% | 65,562,761 | 0.00\% | 65,562,761 |
| COUNTY-WIDE .25\%-59-12-2217 (75\% UTA, 25\% UDOT) COUNTY OPTION FOR MASS TRANSIT | 51,111,422 | 28.28\% | 65,565,815 | 0.00\% | 65,565,815 | 0.00\% | 65,565,815 | 0.00\% | 65,565,815 |
| 1032 S. TOTAL - PASS THROUGH | 168,870,000 |  | 212,097,000 |  | 212,097,000 |  | 212,097,000 |  | 212,097,000 |
| 1033 HB 332 CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (30\%) - 41-1A-1222 | 2,400,000 | 0.00\% | 2,400,000 | 0.00\% | 2,400,000 | 0.00\% | 2,400,000 | 0.00\% | 2,400,000 |
| 1036 ONE TIME TRANSFER TO COUNTY - STATE GO BOND | 47,000,000 |  |  |  |  |  |  |  |  |
| INTEREST INCOME (ALLOCATE BY BALANCE IN EACH DEPARTMENT ID - 1030, 1031, 1033, 1034) | 53,100 | 94.16\% | 103,100 | 0.00\% | 103,100 | 0.00\% | 103,100 | 0.00\% | 103,100 |
| CURRENT REVENUE: | 222,338,100 | -1.67\% | 218,615,100 | 0.00\% | 218,615,100 | 0.00\% | 218,615,100 | 0.00\% | 218,615,100 |
| 1032 PASS THRU RECOGNIZED REVENUE RETAINED BY UDOT | 22,999,664 | 28.28\% | 29,504,006 | 0.00\% | 29,504,006 | 0.00\% | 29,504,006 | 0.00\% | 29,504,006 |
| 1032 PASS THRU RECOGNIZED REVENUE RETAINED BY UTAH TRANSIT AUTHORITY | 145,870,336 | 25.17\% | 182,592,994 | 0.00\% | 182,592,994 | 0.00\% | 182,592,994 | 0.00\% | 182,592,994 |
| SUBTOTAL FUNDS RETAINED BY NON-COUNTY ENTITITES | 168,870,000 | 25.60\% | 212,097,000 | 0.00\% | 212,097,000 | 0.00\% | 212,097,000 | 0.00\% | 212,097,000 |
| FUNDS AVAILABLE FOR APPROPRIATION: | 80,594,750 | -5.45\% | 76,203,316 |  | 9,878,436 |  | 9,981,536 |  | 10,084,636 |
| 1030 DEBT SERVICE PAYMENTS FOR 2014 SALES TAX BONDS | 3,058,876 | -0.67\% | 3,038,276 | -3.32\% | 2,937,375 | 0.09\% | 2,939,875 | -0.05\% | 2,938,375 |
| 1031 OTHER EXPENSES | 2,624,048 | 9.60\% | 2,875,972 | -62.53\% | 1,077,625 | -0.23\% | 1,075,125 | 0.14\% | 1,076,625 |
| SUBTOTAL COSTS | 5,682,924 | 4.07\% | 5,914,248 | 0.00\% | 4,015,000 | 0.00\% | 4,015,000 | 0.00\% | 4,015,000 |
| 1033 METRO. PLANNING DISTRICT (COG) | 3,677,141 | 0.00\% | 3,677,141 | -34.73\% | 2,400,000 | 0.00\% | 2,400,000 | 0.00\% | 2,400,000 |
| 1034 \& 1035 INTERMODAL TRANSPORTATION INTERLOCAL AGREEMENTS | 25,901,426 | -19.11\% | 20,951,591 |  |  |  |  |  |  |
| 1036 ONE TIME TRANSFER TO COUNTY - STATE GO BOND | 42,300,000 | 0.00\% | 42,300,000 |  |  |  |  |  |  |
| SUBTOTAL CONTRIBUTION | 77,561,491 | -6.08\% | 72,842,980 | -91.19\% | 6,415,000 | 0.00\% | 6,415,000 | 0.00\% | 6,415,000 |
| TOTAL BUDGET: | 77,561,491 | -6.08\% | 72,842,980 | -91.19\% | 6,415,000 | 0.00\% | 6,415,000 | 0.00\% | 6,415,000 |
| TOTAL BUDGETED FUND BALANCE: | 3,033,259 | 10.78\% | 3,360,336 | 3.07\% | 3,463,436 | 2.98\% | 3,566,536 | 2.89\% | 3,669,636 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 66,651,957 |  |  |  |  |  |  |  |  |
| Change in Encumbrances |  |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 69,685,216 | -95.18\% | 3,360,336 | 3.07\% | 3,463,436 | 2.98\% | 3,566,536 | 2.89\% | 3,669,636 |



\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \begin{tabular}{l}
wvc cultural celebration center (17) HOLLADAY CITY PARK \\
KEARNS REGIONAL COMMUNITY CAMPUS WEST JORDAN CULTURAL ARTS FACILITY WEST JORDAN URBAN FISHERY COTTONWOOD HEIGHTS MOUNTAIN VIEW PARK RESTROOM EXPANSION MILLCREEK CITY CANYON RIM PARK SPLASH PAD SALT LAKE CITY SORENSEN CAMPUS UNIFICATION MURRAY AMPHITHEATER
\end{tabular} \& \[
\begin{aligned}
\& 0.00 \% \\
\& 0.00 \% \\
\& \\
\& \\
\& \\
\& \hline 0.96 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 200,000 \\
\& 250,000 \\
\& 250,000 \\
\& 643,020
\end{aligned}
\] \& \[
-68.90 \%
\] \& \[
\begin{array}{r}
1,000,000 \\
250,000 \\
105,000 \\
240,000 \\
1,086,500 \\
200,000
\end{array}
\] \& 0.00\% \& \(1,000,000\)
250,000 \& 0.00\% \& 250,000 \& \& \\
\hline TOTAL LOCAL GOVERNMENT CONTRIBUTIONS \& -49.56\% \& 2,443,427 \& 63.21\% \& 3,988,000 \& -40.91\% \& 2,356,500 \& -42.44\% \& 1,356,500 \& -18.43\% \& 1,106,500 \\
\hline \begin{tabular}{l}
DAYS OF 47 RODEO ARENA \\
UTAH TRAILS \\
OLYMPIC OVAL COMMUNITY CONNECTION \\
SALT LAKE FOOD AND WINE FESTIVAL \\
butLer park pickleball court expansion \\
PIONEER THEATER YOUTH ENGAGEMENT BOYS AND GIRLS CLUB PARTNERSHIP UMOCA FACILITY USAGE FEASIBILITY STUDY
\end{tabular} \& \& \[
\begin{array}{r}
\hline 1,000,000 \\
4,000,000 \\
25,000 \\
\\
7,500
\end{array}
\] \& \[
\begin{aligned}
\& 0.00 \% \\
\& 0.00 \%
\end{aligned}
\] \& \[
\begin{array}{r}
\hline 1,000,000 \\
138,000 \\
\\
25,000 \\
250,200 \\
100,000
\end{array}
\] \& 0.00\% \& 1,000,000 \& \& \& \& \\
\hline TOTAL LOCAL NON-GOVERNMENT CONTRIBUTIONS \& 699.85\% \& 5,032,500 \& -69.93\% \& 1,513,200 \& -33.91\% \& 1,000,000 \& -100.00\% \& 0 \& 0.00\% \& 0 \\
\hline \begin{tabular}{l}
CFSP - HOLLADAY CITY AUDITORIUM \\
CFSP - LEONARDO EXHIBITS \\
CFSP - HALE CENTER THEATRE \\
CFSP 15 - UTAH MUSEUM OF THE ARTS DUMKE AUD \\
CFSP 15 - KINGSBURY HALL ADA SYSTEM UPGRADE \\
CFSP 15 - KINGSBURY HALL DIGITAL PACKAGE \\
CFSP 15 - NATURAL HISTORY MUSEUM OF UTAH ENHANCEMENTS \\
CFSP 15 - DISCOVERY GATEWAY WATERPLAY EXHIBIT \\
CFSP 18 - BUTLER AUDITORIUM LIGHTING \\
CFSP 18 - LOCAL SCAPES GARDEN EXHIBIT
\end{tabular} \& \& 16,150
300,000
\(1,000,000\)
42,500
12,720

133,000

86,500 \& \& $$
\begin{array}{r}
50,000 \\
\\
33,060 \\
100,000
\end{array}
$$ \& \& \& \& \& \& <br>

\hline TOTAL CFSP CONTRIBUTIONS \& 0.00\% \& 1,590,870 \& -88.49\% \& 183,060 \& 0.00\% \& 0 \& 0.00\% \& 0 \& 0.00\% \& 0 <br>
\hline SUBTOTAL APPROPRIATIONS \& 65.66\% \& 9,066,797 \& -37.31\% \& 5,684,260 \& -40.95\% \& 3,356,500 \& -59.59\% \& 1,356,500 \& -18.43\% \& 1,106,500 <br>
\hline \& \& \& \& \& \& \& \& \& \& <br>
\hline \multicolumn{11}{|c|}{TRCC CAPITAL PROJECT APPROPRIATIONS} <br>

\hline PARKS EQUIPMENT REPAIR AND REPLACE (3630990000) RECREATION EQUIPMENT REPAIR AND REPLACE (3640990000) PARKS \& RECREATION CAPITAL PROJECTS ( 1070990000 - REBUDGET) PARKS \& RECREATION CAPITAL PROJECTS (1070990000) PARLEYS TRAIL 900 WEST, JORDAN RIVER PARKWAY TRAIL CONNECTION \& $$
\begin{array}{r}
\hline-49.39 \% \\
-2.77 \% \\
94.95 \% \\
-20.08 \%
\end{array}
$$ \& 299,897

699,897
$1,935,426$

$2,903,139$ \& $$
\begin{array}{r}
\hline 16.71 \% \\
7.16 \% \\
-0.19 \% \\
-1.67 \%
\end{array}
$$ \& 350,000

750,000
$1,931,767$
$2,854,739$

$1,500,000$ \& \[
$$
\begin{aligned}
& \hline 0.00 \% \\
& 0.00 \% \\
& 5.00 \%
\end{aligned}
$$

\] \& \[

$$
\begin{array}{r}
350,000 \\
750,000 \\
2,028,355
\end{array}
$$

\] \& \[

$$
\begin{aligned}
& \hline 0.00 \% \\
& 0.00 \% \\
& 0.00 \%
\end{aligned}
$$
\] \& 350,000

750,000

$2,028,355$ \& $$
\begin{aligned}
& \hline 0.00 \% \\
& 0.00 \% \\
& 0.00 \%
\end{aligned}
$$ \& 350,000

750,000
$2,028,355$ <br>
\hline TOTAL CAPITAL IMPROVEMENT PROJECTS \& -1.67\% \& 5,838,360 \& 26.52\% \& 7,386,506 \& -57.65\% \& 3,128,355 \& 0.00\% \& 3,128,355 \& 0.00\% \& 3,128,355 <br>
\hline \multicolumn{11}{|c|}{TRCC OTHER EXPENSES} <br>

\hline | OTHER - OVERHEAD COSTS |
| :--- |
| OTHER - DEBT SERVICE - PRINCIPAL |
| OTHER - DEBT SERVICE - INTEREST |
| OTHER - MISC |
| OTHER - PLACE HOLDER FOR FUTURE REQUEST |
| OTHER - PLACE HOLDER FOR FUTURE CAPITAL PROJECTS | \& -2.21\% \& 118,143 \& \[

0.00 \%

\] \& \[

$$
\begin{array}{r}
118,143 \\
1,235,000 \\
2,254,245 \\
5,000 \\
0 \\
\hline
\end{array}
$$

\] \& \[

$$
\begin{aligned}
& \hline 5.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \%
\end{aligned}
$$
\] \& 124,050

$1,235,000$
$2,254,245$
5,000
$2,000,000$

$5,800,000$ \& $$
\begin{aligned}
& 5.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \%
\end{aligned}
$$ \& 130,253

$1,235,000$
$2,254,245$
5,000
$2,000,000$

$5,800,000$ \& \[
$$
\begin{aligned}
& 5.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \% \\
& 0.00 \%
\end{aligned}
$$

\] \& | 136,765 |
| ---: |
| $1,235,000$ |
| $2,254,245$ |
| 5,000 |
| $2,000,000$ |
| $5,800,000$ | <br>

\hline TOTAL OTHER EXPENSES \& -2.21\% \& 118,143 \& 2957.64\% \& 3,612,388 \& 216.09\% \& 11,418,295 \& 0.05\% \& 11,424,498 \& 0.06\% \& 11,431,010 <br>
\hline TOTAL BUDGET: \& 30.3\% \& 15,023,300 \& 11.0\% \& 16,683,154 \& 7.3\% \& 17,903,151 \& -11.1\% \& 15,909,353 \& -1.5\% \& 15,665,866 <br>
\hline
\end{tabular}

| Reserve (minimum) 5\% Of Current revenue | 3.8\% | 2,020,000 | 4.2\% | 2,105,000 | 3.0\% | 2,168,150 | 3.0\% | 2,233,195 | 3.0\% | 2,300,190 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL BUDGETED FUND BALANCE: | -19.3\% | 5,500,000 | -34.9\% | 3,581,862 | 22.7\% | 4,395,402 | 78.2\% | 7,833,235 | 55.3\% | 12,163,967 |
| ENDING SURPLUS (PROBLEM): | -28.6\% | 3,480,000 | -57.6\% | 1,476,862 | 50.8\% | 2,227,252 | 151.4\% | 5,600,041 | 76.1\% | 9,863,777 |
| PROJECTED UNDER/OVER EXPEND | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |  |
| Change in Encumbrances |  |  |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments (Restricted Funds) |  |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | -13.4\% | 5,500,000 | -34.9\% | 3,581,862 | 22.7\% | 4,395,402 | 78.2\% | 7,833,235 | 55.3\% | 12,163,967 |


|  | Projection | Projection |  | Projection |  | Projection |  | Projection |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Flood Control 250 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 6,089,670 | -8.86\% | 5,550,000 | -59.17\% | 2,266,338 | -89.45\% | 239,046 | 154.80\% | 609,083 |
| FUND TRANS TO GENERAL FUND - RDA FUND TRANS TO MBA FUND 412 MIDVALE FUND TRANS DEPUTY MAYOR DIRECT COSTS | $\begin{array}{r} -125,483 \\ -48,158 \end{array}$ | $\begin{array}{r} -100.00 \% \\ -0.04 \% \end{array}$ | $\begin{array}{r} 0 \\ -48,137 \\ -49,703 \end{array}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{array}{r} 0 \\ -48,137 \end{array}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{array}{r} 0 \\ -48,891 \end{array}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | - $\begin{array}{r}0 \\ -48,718\end{array}$ |
| UNRESTRICTED FUND BALANCE: | 5,916,029 | -7.84\% | 5,452,160 | -59.32\% | 2,218,201 | -1.26\% | 2,190,155 | 16.90\% | 2,560,365 |
| PROPERTY TAX (PERSONAL \& REAL) | 5,120,741 | 2.25\% | 5,236,000 | 2.25\% | 5,353,853 | 2.25\% | 5,474,359 | 2.25\% | 5,597,578 |
| MOTOR VEHICLE FEE IN LIEU | 369,245 | -10.66\% | 329,868 | 1.00\% | 333,167 | 1.00\% | 336,498 | 1.00\% | 339,863 |
| PRIOR YEAR REDEMPTIONS | 137,000 | 0.00\% | 137,000 | 0.00\% | 137,000 | 0.00\% | 137,000 | 0.00\% | 137,000 |
| RDA | 125,483 | 0.00\% | 125,483 | 0.00\% | 125,483 | 0.00\% | 125,483 | 0.00\% | 125,483 |
| interest | 31,600 | 0.00\% | 31,600 | 0.00\% | 31,600 | 0.00\% | 31,600 | 0.00\% | 31,600 |
| GRANTS | 75,159 | -58.09\% | 31,500 | 0.00\% | 31,500 | 0.00\% | 31,500 | 0.00\% | 31,500 |
| OTHER REVENUE (includes OFSU) | 795,480 | -32.78\% | 534,685 | 0.00\% | 534,685 | 0.00\% | 534,685 | 0.00\% | 534,685 |
| CURRENT REVENUE: | 6,654,708 | -3.43\% | 6,426,136 | 1.89\% | 6,547,288 | 1.89\% | 6,671,125 | 1.90\% | 6,797,709 |
| Personnel | 2,882,253 | 0.94\% | 2,909,299 | 0.00\% | 2,909,299 | 3.28\% | 3,004,619 | 3.30\% | 3,103,632 |
| Operating | 2,398,547 | -0.78\% | 2,379,743 | 0.00\% | 2,379,743 | 0.00\% | 2,379,743 | 0.00\% | 2,379,743 |
| Capital | 400,000 | -75.00\% | 100,000 | 0.00\% | 100,000 | 0.00\% | 100,000 | 0.00\% | 100,000 |
| Overhead | 424,246 | 0.00\% | 424,246 | 1.00\% | 428,488 | 1.00\% | 432,773 | 1.00\% | 437,101 |
| Sub-total | 6,105,046 | -4.78\% | 5,813,288 | 0.07\% | 5,817,530 | 1.71\% | 5,917,135 | 1.75\% | 6,020,476 |
| Flood Control Projects - New | 2,051,600 | 4.87\% | 2,151,600 | 0.00\% | 800,000 | 0.00\% | 2,000,000 | 0.00\% | 2,000,000 |
| Flood Control Projects - Rebudget | 1,665,337 | 70.32\% | 2,836,472 | 0.00\% | 1,500,000 | 0.00\% | 0 | 0.00\% | 0 |
| Flood Control Projects Debt Service | 173,213 | -0.19\% | 172,888 | 0.00\% | 172,888 | 0.00\% | 172,888 | 0.00\% | 172,888 |
| Flood Control Projects Overhead | 312,109 | 0.00\% | 312,109 | 1.00\% | 315,230 | 1.00\% | 318,382 | 1.00\% | 321,566 |
| OTHER - Pay Increase |  |  |  | 2.75\% | 70,096 | 2.75\% | 72,024 | 2.75\% | 74,005 |
| OTHER - Health Insurance Balance |  |  |  | 7.00\% | 25,224 | 7.00\% | 26,989 | 7.00\% | 28,878 |
| Sub-total | 4,202,259 | 30.24\% | 5,473,069 | -47.32\% | 2,883,438 | -10.17\% | 2,590,284 | 0.27\% | 2,597,337 |
| TOTAL BUDGET: | 10,307,305 | 9.50\% | 11,286,357 | -22.91\% | 8,700,969 | -2.22\% | 8,507,419 | 1.30\% | 8,617,814 |
| RESERVE (MINIMUM) 5\% OF CURRENT BUDGET | 515,365 | 9.50\% | 564,318 | -22.91\% | 435,048 | -2.22\% | 425,371 | 1.30\% | 430,891 |
| ENDING SURPLUS (PROBLEM): | 1,748,067 | -98.42\% | 27,621 | \#\#\#\#\#\#\#\# | -370,529 | -80.70\% | -71,510 | -532.62\% | 309,369 |
| TOTAL BUDGETED FUND BALANCE: | 2,263,432 | -73.85\% | 591,939 | -89.10\% | 64,520 | 448.45\% | 353,861 | 109.20\% | 740,260 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 3,019,623 | 3.00\% | 1,674,399 | 3.00\% | 174,526 | 3.00\% | 255,223 | 3.00\% | 258,534 |
| Change in Encumbrances | 266,945 |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 5,550,000 | -59\% | 2,266,338 | -89\% | 239,046 | 155\% | 609,083 | 64\% | 998,794 |
| TOTAL PROJECTED FUND BALANCE \%: | 54\% |  | 20\% |  | 3\% |  | 7\% |  | 12\% |


|  | Projection |  | Projection |  | Projection |  | Projection | Projection |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tax Admin 340 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 5,677,562 | 0.89\% | 5,728,000 | -52.49\% | 2,721,232 | -77.59\% | 609,756 | -405.20\% | -1,860,979 |
| FUND TRANS FROM Governmental Imm (tax refund) FUND TRANS FROM General Fund (Tax System) | 63,000 |  |  |  |  |  |  |  |  |
| UNRESTRICTED FUND BALANCE: | 5,740,562 | -0.22\% | 5,728,000 | -52.49\% | 2,721,232 | -77.59\% | 609,756 | -405.20\% | -1,860,979 |
| PROPERTY TAX (PERSONAL \& REAL) | 22,510,234 | 2.25\% | 23,017,000 | 2.25\% | 23,535,175 | 2.25\% | 24,065,015 | 2.25\% | 24,606,783 |
| PROPERTY TAX - RDA | 222,000 | 0.00\% | 222,000 | 0.00\% | 222,000 | 0.00\% | 222,000 | 0.00\% | 222,000 |
| MOTOR VEHICLE FEE IN LIEU | 1,302,550 | 4.26\% | 1,358,003 | 1.00\% | 1,371,583 | 1.00\% | 1,385,299 | 1.00\% | 1,399,152 |
| PRIOR YEAR REDEMPTIONS | 367,000 | 0.00\% | 367,000 | 0.00\% | 367,000 | 0.00\% | 367,000 | 0.00\% | 367,000 |
| RECORDERS FEES |  |  |  |  |  |  |  |  |  |
| INTEREST | 12,000 | 0.00\% | 12,000 | 0.00\% | 12,000 | 0.00\% | 12,000 | 0.00\% | 12,000 |
| OTHER REVENUE | 1,470,029 | 0.00\% | 1,470,029 | 0.00\% | 1,470,030 | 0.00\% | 1,470,031 | 0.00\% | 1,470,032 |
| CURRENT REVENUE: | 25,883,813 | 2.17\% | 26,446,032 | 2.01\% | 26,977,788 | 2.01\% | 27,521,345 | 2.02\% | 28,076,967 |
| Personnel | 17,717,639 | 3.02\% | 18,252,634 | 0.00\% | 18,252,634 | 3.29\% | 18,853,929 | 5.70\% | 19,928,414 |
| Operations | 5,786,515 | 1.67\% | 5,883,290 | 1.00\% | 5,942,123 | 1.00\% | 6,001,544 | 1.00\% | 6,061,560 |
| Capital | 263,511 | -0.48\% | 262,239 | 0.00\% | 262,239 | 0.00\% | 262,239 | 0.00\% | 262,239 |
| County Indirect | 4,313,739 | 8.86\% | 4,695,848 | 5.00\% | 4,930,640 | 5.00\% | 5,177,172 | 5.00\% | 5,436,031 |
| SUBTOTAL OPERATING BUDGET REQUESTS | 28,081,404 | 3.61\% | 29,094,011 | 1.01\% | 29,387,636 | 3.09\% | 30,294,885 | 4.60\% | 31,688,244 |
|  |  |  |  |  |  |  |  |  |  |
| Property Tax System 730099 | 1,713,584 | -25.90\% | 1,269,700 |  |  |  |  |  |  |
| OTHER - Pay Increase OTHER - Health Insurance |  |  |  | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \end{aligned}$ | $\begin{aligned} & 437,663 \\ & 163,632 \end{aligned}$ | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \end{aligned}$ | $\begin{aligned} & 449,699 \\ & 175,086 \end{aligned}$ | $\begin{aligned} & 2.75 \% \\ & 7.00 \% \end{aligned}$ | $\begin{aligned} & 462,066 \\ & 187,342 \end{aligned}$ |
| SUBTOTAL OTHER | 1,713,584 | -25.90\% | 1,269,700 | -52.64\% | 601,295 | 3.91\% | 624,785 | 3.94\% | 649,408 |
| TOTAL BUDGET: | 29,794,988 | 1.91\% | 30,363,711 | -1.23\% | 29,988,932 | 3.10\% | 30,919,670 | 4.59\% | 32,337,652 |
| TOTAL BUDGETED FUND BALANCE: | 1,829,387 | -1.04\% | 1,810,321 | -116.01\% | -289,912 | 861.87\% | -2,788,570 | 119.53\% | -6,121,665 |
| PROJECTED UNDER EXPEND | 893,850 | 3.00\% | 910,911 | 3.00\% | 899,668 | 3.00\% | 927,590 | 3.00\% | 970,130 |
| Change in Encumbrances | 3,004,763 |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| RESERVE (MINIMUM) 5\% OF CURRENT BUDGET | 1,489,749 | 1.91\% | 1,518,186 | -1.23\% | 1,499,447 | 3.10\% | 1,545,984 | 4.59\% | 1,616,883 |
| ENDING SURPLUS (PROBLEM): | 4,238,250 | -71.61\% | 1,203,047 | -173.95\% | -889,690 | 282.94\% | -3,406,963 | 98.66\% | -6,768,418 |
| TOTAL PROJECTED FUND BALANCE: | 5,728,000 | -52\% | 2,721,232 | -78\% | 609,756 | -405\% | -1,860,979 | 177\% | -5,151,535 |


|  | Projection |  | Projection |  | Projection | Projection |  |  | $\frac{\text { Projection }}{2021}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Library 360 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% |  |
| BEGINNING FUND BALANCE | 12,680,988 | 8.04\% | 13,700,000 | -18.11\% | 11,219,308 | -10.00\% | 10,097,660 | -0.60\% | 10,037,538 |
| FUND TRANS TO 2018 Bond Debt MBA |  |  |  |  |  |  | 0 |  | -5,400,000 |
| FUND TRANS TO 2009 Bond Debt Svc-Munic Bldg Autt | -2,949,070 | -0.04\% | -2,947,757 | 0.00\% | -2,947,757 | 0.00\% | -2,947,757 | 0.00\% | -2,947,757 |
| UNRESTRICTED FUND BALANCE: | 9,731,918 | 10.48\% | 10,752,243 | -23.07\% | 8,271,551 | -13.56\% | 7,149,903 | -76.37\% | 1,689,781 |
| PROPERTY TAX (PERSONAL \& REAL) | 37,609,896 | 2.25\% | 38,456,000 | 2.25\% | 39,321,260 | 2.25\% | 40,205,988 | 2.25\% | 41,110,623 |
| MOTOR VEHICLE FEE IN LIEU | 2,468,450 | 5.94\% | 2,615,008 | 1.00\% | 2,641,158 | 1.00\% | 2,667,570 | 1.00\% | 2,694,245 |
| PRIOR YEAR REDEMPTIONS | 833,000 | 0.00\% | 833,000 | 0.00\% | 833,000 | 0.00\% | 833,000 | 0.00\% | 833,000 |
| GRANTS | 141,716 | -7.89\% | 130,529 | 0.00\% | 130,529 | 0.00\% | 130,529 | 0.00\% | 130,529 |
| INTEREST | 21,000 | 0.00\% | 21,000 | 0.00\% | 21,000 | 0.00\% | 21,000 | 0.00\% | 21,000 |
| OFS Lease Revenue Bond Proceeds |  |  | 65,595,370 |  |  |  |  |  |  |
| OTHER REVENUE | 1,699,833 | 204.29\% | 5,172,363 | -69.88\% | 1,558,001 | 0.00\% | 1,558,001 | 0.00\% | 1,558,001 |
| CURRENT REVENUE: | 42,773,895 | 163.77\% | 112,823,270 | -60.55\% | 44,504,948 | 2.05\% | 45,416,088 | 2.05\% | 46,347,398 |
| Personnel | 26,332,017 | 3.68\% | 27,301,643 | 0.00\% | 27,301,643 | 5.73\% | 28,867,244 | 5.62\% | 30,488,595 |
| Operating | 11,168,892 | 7.33\% | 11,987,239 | 3.00\% | 12,346,856 | 3.00\% | 12,717,262 | 3.00\% | 13,098,780 |
| Capital Purchases | 9,555 |  |  |  |  |  |  |  |  |
| Other | 10,000 | 23.00\% | 12,300 | 0.00\% | 12,300 | 0.00\% | 12,300 | 0.00\% | 12,300 |
| Overhead | 1,633,685 | 0.00\% | 1,633,685 | 3.00\% | 1,682,696 | 3.00\% | 1,733,176 | 3.00\% | 1,785,172 |
| Sub-total (Org 250000) | 39,154,149 | 4.55\% | 40,934,867 | 1.00\% | 41,343,495 | 4.80\% | 43,329,983 | 4.74\% | 45,384,846 |
|  |  |  |  |  |  |  |  |  |  |
| Library Capital Projects (Org 250099) | 818,186 | 8860.32\% | 73,312,085 | -97.02\% | 2,181,470 | -28.83\% | 1,552,650 | 4.49\% | 1,622,300 |
| OTHER - Pay Increase |  |  |  | 2.75\% | 633,442 | 2.75\% | 650,862 | 2.75\% | 668,760 |
| OTHER - Health Insurance |  |  |  | 7.00\% | 298,717 | 7.00\% | 319,628 | 7.00\% | 342,002 |
| Sub-total | 0 |  | 0 |  | 932,159 | 4.11\% | 970,489 | 4.15\% | 1,010,762 |
| TOTAL BUDGET: | 39,972,335 | 185.82\% | 114,246,952 | -61.09\% | 44,457,124 | -0.35\% | 44,300,472 | 4.73\% | 46,395,608 |
| RESERVE (MINIMUM) 5\% OF CURRENT BUDGET | 1,998,617 | 185.82\% | 5,712,348 | -61.09\% | 2,222,856 | -0.35\% | 2,215,024 | 4.73\% | 2,319,780 |
| ENDING SURPLUS (PROBLEM): | 10,534,861 | -65.67\% | 3,616,213 | 68.59\% | 6,096,519 | -0.75\% | 6,050,496 | -111.21\% | -678,209 |
| TOTAL BUDGETED FUND BALANCE: | 12,533,478 | -25.57\% | 9,328,561 | -10.82\% | 8,319,375 | -0.65\% | 8,265,519 | -80.14\% | 1,641,571 |
| PROJECTED UNDER EXPEND | 1,166,522 | 62.08\% | 1,890,747 | 4.00\% | 1,778,285 | 4.00\% | 1,772,019 | 4.00\% | 1,855,824 |
| Change in Encumbrances |  |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 13,700,000 | -18.11\% | 11,219,308 | -10.00\% | 10,097,660 | -0.60\% | 10,037,538 | -65.16\% | 3,497,396 |


|  | Projection | Projection |  | Projection |  | Projection |  | Projection |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Health 370 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 7,937,351 | 3.81\% | 8,240,000 | -23.77\% | 6,281,323 | -41.34\% | 3,684,625 | -83.45\% | 609,900 |
| FUND TRANS IN FROM General Fund FUND TRANS TO GENERAL FUND - RDA FUND TRANS TO BOND DEBT SERVICE FUND - RL | $\begin{array}{r} -397,673 \\ -412,228 \\ \hline \end{array}$ | 0.00\% | -397,673 | 0.00\% | -397,673 | 0.00\% | -397,673 | 0.00\% | $\begin{array}{\|r\|} \hline \hline 2,000,000 \\ -397,673 \end{array}$ |
| UNRESTRICTED FUND BALANCE: | 7,127,450 | 10.03\% | 7,842,327 | -24.98\% | 5,883,650 | -44.13\% | 3,286,952 | -32.70\% | 2,212,227 |
| PROPERTY TAX (PERSONAL \& REAL) | 11,477,524 | 2.25\% | 11,736,000 | 2.25\% | 12,000,060 | 2.25\% | 12,270,061 | 2.25\% | 12,546,138 |
| MOTOR VEHICLE FEE IN LIEU | 698,700 | 5.82\% | 739,368 | 1.00\% | 746,762 | 1.00\% | 754,229 | 1.00\% | 761,772 |
| PRIOR YEAR REDEMPTIONS | 238,000 | 0.00\% | 238,000 | 0.00\% | 238,000 | 0.00\% | 238,000 | 0.00\% | 238,000 |
| PROPERTY TAX - RDA | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 | 0.00\% | 397,673 |
| INTEREST | 57,821 | -10.70\% | 51,637 | 0.00\% | 51,637 | 0.00\% | 51,637 | 0.00\% | 51,637 |
| GRANT Revenue | 15,383,088 | -2.20\% | 15,044,310 | 0.00\% | 15,044,310 | 0.00\% | 15,044,310 | 0.00\% | 15,044,310 |
| Fee \& Other Revenue | 11,486,449 | 2.29\% | 11,749,770 | 2.00\% | 12,459,765 | 2.00\% | 12,708,961 | 2.00\% | 12,963,140 |
| CURRENT REVENUE: | 39,739,255 | 0.55\% | 39,956,758 | 2.46\% | 40,938,207 | 1.29\% | 41,464,871 | 1.30\% | 42,002,669 |
| Personnel | 29,664,545 | 3.42\% | 30,679,248 | 0.00\% | 30,679,248 | 3.39\% | 31,720,137 | 3.42\% | 32,803,454 |
| Operating | 10,220,397 | 2.62\% | 10,488,309 | 0.00\% | 10,488,309 | 0.00\% | 10,488,309 | 0.00\% | 10,488,309 |
| Capital \& Other | 265,539 | -10.88\% | 236,639 | 0.00\% | 236,639 | 0.00\% | 236,639 | 0.00\% | 236,639 |
| Debt Service (2010D STR Bond) | 221,883 | -0.43\% | 220,931 | 0.00\% | 219,824 | 0.00\% | 218,811 | 0.00\% | 216,980 |
| Debt Service (2014 STR Bond) |  |  | 66,495 | 287.17\% | 257,446 | 0.00\% | 257,517 | 0.00\% | 257,342 |
| Debt Service (2017 STR Bond) |  |  | 939,028 | -0.01\% | 938,908 | -0.22\% | 936,845 | 0.30\% | 939,661 |
| Overhead | 2,525,206 | -0.09\% | 2,522,858 | 0.00\% | 2,522,858 | 0.00\% | 2,522,858 | 0.00\% | 2,522,858 |
| Sub-total | 42,897,570 | 5.26\% | 45,153,508 | 0.42\% | 45,343,232 | 2.29\% | 46,381,115 | 2.34\% | 47,465,244 |
| OTHER - COLA |  |  |  | 2.75\% | 716,073 | 2.75\% | 735,765 | 2.75\% | 755,999 |
| OTHER - Health Insurance |  |  |  | 7.00\% | 324,815 | 7.00\% | 347,552 | 7.00\% | 371,881 |
|  |  |  |  |  |  |  |  |  |  |
| Capital Projects - 2150990000 | 706,341 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Sub-total | 706,341 |  | 0 |  | 1,040,889 | 4.08\% | 1,083,318 | 4.11\% | 1,127,880 |
| TOTAL BUDGET: | 43,603,911 | 3.55\% | 45,153,508 | 2.73\% | 46,384,121 | 2.33\% | 47,464,433 | 2.38\% | 48,593,123 |
| RESERVE (MINIMUM) 5\% OF CURRENT BUDGET | 2,180,196 | 3.55\% | 2,257,675 | 2.73\% | 2,319,206 | 2.33\% | 2,373,222 | 2.38\% | 2,429,656 |
| ENDING SURPLUS (PROBLEM): | 1,082,598 | -64.17\% | 387,902 | -585.04\% | -1,881,470 | 170.31\% | -5,085,832 | 33.86\% | -6,807,883 |
| TOTAL BUDGETED FUND BALANCE: | 3,262,794 | -18.92\% | 2,645,577 | -83.45\% | 437,736 | -719.69\% | -2,712,610 | 61.40\% | -4,378,227 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 3,052,274 | 7.00\% | 3,635,746 | 7.00\% | 3,246,888 | 7.00\% | 3,322,510 | 7.00\% | 3,401,519 |
| Change in Encumbrances | 1,924,932 |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 8,240,000 |  | 6,281,323 |  | 3,684,625 |  | 609,900 |  | -976,709 |
| TOTAL PROJECTED FUND BALANCE \%: | 18.9\% |  | 13.9\% |  | 7.9\% |  | 1.3\% |  | -2.0\% |


|  | Projection |  | Projection |  | Projection |  | Projection | Projection |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Planetarium 390 | 2017 | \% | 2018 | \% | 2019 | \% | 2020 | \% | 2021 |
| BEGINNING FUND BALANCE | 846,813 | 34.15\% | 1,136,000 | 4.42\% | 1,186,178 | -25.79\% | 880,313 | 153.98\% | 2,235,840 |
| FUND TRANS FROM General Fund (Subsidy) FUND TRANS FROM TRCC (Exhibits) <br> FUND TRANS FROM TRCC (Capital Projects) | 338,524 | 112.43\% | 719,110 | -51.33\% | 350,000 |  | 2,000,000 | 0.00\% | 2,000,000 |
| UNRESTRICTED FUND BALANCE: | 1,185,337 | 56.50\% | 1,855,110 | -17.19\% | 1,536,178 | 87.50\% | 2,880,313 | 47.06\% | 4,235,840 |
| PROPERTY TAX (PERSONAL \& REAL) | 3,531,546 | -23.32\% | 2,708,000 | 2.25\% | 2,768,930 | 2.25\% | 2,831,231 | 2.25\% | 2,894,934 |
| MOTOR VEHICLE FEE IN LIEU | 201,965 | -15.53\% | 170,604 | 1.00\% | 172,310 | 1.00\% | 174,033 | 1.00\% | 175,773 |
| PRIOR YEAR REDEMPTIONS | 65,950 | 0.00\% | 65,950 | 0.00\% | 65,950 | 0.00\% | 65,950 | 0.00\% | 65,950 |
| GRANTS \& CONTRACTS | 890,707 | 0.63\% | 896,357 | 2.00\% | 914,284 | 2.00\% | 932,570 | 2.00\% | 951,221 |
| Other Revenue | 2,150,315 | 1.18\% | 2,175,767 | 2.00\% | 2,219,282 | 2.00\% | 2,263,668 | 2.00\% | 2,308,941 |
| CURRENT REVENUE: | 6,840,483 | -12.04\% | 6,016,678 | 2.06\% | 6,140,756 | 2.06\% | 6,267,452 | 2.06\% | 6,396,819 |
| Personnel | 2,982,498 | 17.28\% | 3,497,881 | 0.00\% | 3,497,881 | 3.27\% | 3,612,326 | 3.29\% | 3,731,196 |
| Operating | 1,491,893 | 36.95\% | 2,043,089 | 0.00\% | 2,043,089 | 0.00\% | 2,043,089 | 0.00\% | 2,043,089 |
| Capital | 479,052 | 2.34\% | 490,278 | 0.00\% | 490,278 | 0.00\% | 490,278 | 0.00\% | 490,278 |
| Other - Debt Service | 1,433,100 |  |  |  |  |  |  |  |  |
| Other - Pass Thru | 308,000 | 21.10\% | 373,000 | 0.00\% | 373,000 | 0.00\% | 373,000 | 0.00\% | 373,000 |
| Overhead | 488,133 | 0.00\% | 488,133 | 0.00\% | 488,133 | 0.00\% | 488,133 | 0.00\% | 488,133 |
| Sub-total | 7,182,676 | -4.04\% | 6,892,381 | 0.00\% | 6,892,381 | 1.66\% | 7,006,826 | 1.70\% | 7,125,696 |
| OTHER - Pay Increase |  |  |  | 2.75\% | 84,381 | 2.75\% | 86,701 | 2.75\% | 89,085 |
| OTHER - Health Insurance |  |  |  | 7.00\% | 30,064 | 7.00\% | 32,169 | 7.00\% | 34,421 |
| Sub-total | 0 |  | 0 |  | 114,445 | 3.87\% | 118,870 | 3.90\% | 123,506 |
| TOTAL BUDGET: | 7,182,676 | -4.04\% | 6,892,381 | 1.66\% | 7,006,826 | 1.70\% | 7,125,696 | 1.73\% | 7,249,202 |
| RESERVE (MINIMUM) 5\% OF CURRENT BUDGET | 359,134 | -4.04\% | 344,619 | 1.66\% | 350,341 | 1.70\% | 356,285 | 1.73\% | 362,460 |
| ENDING SURPLUS (PROBLEM): | 484,010 | 31.15\% | 634,788 | -49.63\% | 319,767 | 420.94\% | 1,665,784 | 81.36\% | 3,020,997 |
| TOTAL BUDGETED FUND BALANCE: | 843,144 | 16.16\% | 979,407 | -31.58\% | 670,109 | 201.75\% | 2,022,069 | 67.33\% | 3,383,457 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEI | 292,856 | 3.00\% | 206,771 | 3.00\% | 210,205 | 3.00\% | 213,771 | 3.00\% | 217,476 |
| Change in Encumbrances |  |  |  |  |  |  |  |  |  |
| Change in Subsequent Yr Commitments |  |  |  |  |  |  |  |  |  |
| TOTAL PROJECTED FUND BALANCE: | 1,136,000 | 4\% | 1,186,178 | -26\% | 880,313 | 154\% | 2,235,840 | 61\% | 3,600,933 |

## Salt Lake County 2018 Expense Summary <br> 2018 Mayor Proposed Budget

110 GENERAL FUND
10200000 MAYOR ADMINISTRATION
10210000 MAYOR OPERATIONS (HIST)
10220000 MAYOR FINANCIAL ADMINISTRATION
10230000 CRIMINAL JUSTICE ADVISORY COUNCIL
10250000 REGIONAL ECONOMIC DEVELOPMENT
10600000 BUSINESS AND ECON DEVELOPMENT (HIs
10990000 MAYOR MANAGED CAPITAL PROJECTS
23500000 EXTENSION SERVICE
24000000 CRIMINAL JUSTICE SERVICES
29000000 INDIGENT LEGAL SERVICES
31020000 REAL ESTATE
36200000 MILLCREEK CANYON
36300000 PARKS
36400000 RECREATION
43500000 EMERGENCY SERVICES
43600000 ADDRESSING
50030000 GENERAL FUND-STATUTORY AND GENL
60500000 INFORMATION SVCS
60509900 INFORMATION SVCS CAPITAL PROJ
61000000 CONTRACTS AND PROCUREMENT
61500000 HUMAN RESOURCES
63100000 FACILITIES MANAGEMENT
64000000 RECORDS MANAGEMENT AND ARCHIVES
70100000 COUNCIL
76000000 AUDITOR
79000000 CLERK

| 2013 <br> ACTUAL | 2014 <br> ACTUAL | 2015 ACTUAL | $\begin{gathered} 2016 \\ \text { ACTUAL } \end{gathered}$ | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,509,304 | 1,652,276 | 1,790,562 | 4,895,411 | 5,665,247 | 6,843,441 | 1,178,194 | 20.80\% |
| 2,774,833 | 2,246,240 | 2,620,676 | 0 | 0 | 0 | 0 |  |
| 3,588,558 | 3,637,967 | 4,058,495 | 4,094,766 | 4,501,162 | 4,848,151 | 346,989 | 7.71\% |
| 0 | 0 | 0 | 0 | 434,695 | 421,801 | $(12,894)$ | -2.97\% |
| 0 | 13,565,388 | 12,027,900 | 15,571,639 | 18,206,256 | 19,398,893 | 1,192,637 | 6.55\% |
| 1,053,643 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 0 | 238,896 | 239,827 | 182,269 | 308,230 | 253,580 | $(54,650)$ | -17.73\% |
| 580,919 | 590,028 | 734,253 | 744,432 | 748,205 | 784,571 | 36,366 | 4.86\% |
| 9,724,130 | 10,532,370 | 10,613,699 | 11,666,274 | 12,133,670 | 13,244,907 | 1,111,237 | 9.16\% |
| 15,520,440 | 16,189,202 | 17,431,914 | 19,039,874 | 19,983,824 | 20,819,404 | 835,580 | 4.18\% |
| 0 | 0 | 0 | 0 | 482,461 | 393,552 | $(88,909)$ | -18.43\% |
| 383,737 | 517,041 | 501,969 | 571,210 | 600,000 | 600,000 | 0 | 0.00\% |
| 13,384,508 | 13,135,731 | 13,683,504 | 13,986,427 | 16,122,323 | 14,181,254 | $(1,941,069)$ | -12.04\% |
| 31,618,958 | 32,421,219 | 33,093,247 | 33,277,539 | 33,556,457 | 36,592,051 | 3,035,594 | 9.05\% |
| 2,843,610 | 1,881,443 | 1,907,936 | 2,032,128 | 2,604,726 | 5,582,409 | 2,977,683 | 114.32\% |
| 494,352 | 498,940 | 0 | 0 | 528,824 | 564,399 | 35,575 | 6.73\% |
| 8,104,836 | 8,471,471 | 7,866,145 | 8,190,989 | 13,159,535 | 5,753,209 | $(7,406,326)$ | -56.28\% |
| 12,957,722 | 13,639,578 | 15,284,016 | 18,918,922 | 18,538,672 | 19,565,852 | 1,027,180 | 5.54\% |
| 0 | 517,357 | 532,626 | 559,673 | 1,366,050 | 560,000 | $(806,050)$ | -59.01\% |
| 1,111,503 | 1,190,157 | 1,018,026 | 1,088,148 | 1,148,981 | 1,212,751 | 63,770 | 5.55\% |
| 2,160,797 | 2,365,323 | 3,230,026 | 3,139,821 | 3,420,871 | 3,378,487 | $(42,383)$ | -1.24\% |
| 409,045 | 482,587 | 630,617 | 769,224 | 381,586 | 513,993 | 132,407 | 34.70\% |
| 413,487 | 373,078 | 0 | 0 | 454,505 | 474,631 | 20,126 | 4.43\% |
| 2,172,585 | 2,357,300 | 2,396,795 | 2,475,594 | 2,661,133 | 2,856,854 | 195,721 | 7.35\% |
| 1,766,840 | 1,933,303 | 1,720,544 | 1,626,483 | 1,945,170 | 1,970,740 | 25,570 | 1.31\% |
| 1,230,296 | 1,330,883 | 1,618,440 | 1,662,556 | 1,833,596 | 1,893,426 | 59,830 | 3.26\% |

# Salt Lake County 2018 Expense Summary <br> <br> 2018 Mayor Proposed Budget 

 <br> <br> 2018 Mayor Proposed Budget}

| 110 GENERAL FUND |
| :--- |
| 79010000 ELECTION CLERK |
| 82000000 DISTRICT ATTORNEY |
| 88000000 RECORDER |
| 91200000 COUNTY JAIL |
| 91250000 SHERIFF COURT SVCS AND SECURITY |
| 91300000 SHERIFF CW INVEST/SUPPORT SVCS |
| 94000000 SURVEYOR |
| Total 110 GENERAL FUND |
| 115 GOVERNMENTAL IMMUNITY FUND |
| 82100000 GOVERNMENTAL IMMUNITY |
| Total 115 GOVERNMENTAL IMMUNITY FUND |
| 120 GRANT PROGRAMS FUND |
| 21000000 YOUTH SERVICES DIVISION |
| 22500000 BEHAVIORAL HEALTH SERVICES PRGM |
| 23000000 AGING AND ADULT SERVICES |
| 27100000 COMMUNITY RESOURCES AND DEVELOPI |
| 50250000 GRANT FUND STATUTORY AND GENERAL |
| Total 120 GRANT PROGRAMS FUND |
| 125 ECON DEV AND COMMUNITY RESOURCES FUND |
| 10270000 REVOLVING LOAN PROGRAMS |
| 10280000 RDA PROPERTY TAX |
| 10290000 EPA BROWNFIELD REVOLV LOANS |
| 27700000 REVOLVING LOAN PROGRAMS (HIST) |
| 27800000 RDA PROPERTY TAX (HIST) |
| Total 125 ECON DEV AND COMMUNITY RESO |


| $2013$ <br> ACTUAL | 2014 <br> ACTUAL | 2015 <br> ACTUAL | 2016 <br> ACTUAL | 2017 JUNE <br> ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3,620,784 | 4,173,117 | 3,548,781 | 5,311,376 | 4,834,049 | 5,073,167 | 239,118 | 4.95\% |
| 26,334,604 | 28,618,349 | 29,077,919 | 31,505,484 | 33,481,894 | 37,622,150 | 4,140,256 | 12.37\% |
| 2,377,620 | 2,617,562 | 3,193,117 | 3,304,317 | 3,733,934 | 3,861,541 | 127,607 | 3.42\% |
| 69,551,377 | 73,716,362 | 73,755,663 | 75,603,048 | 88,445,857 | 98,859,933 | 10,414,076 | 11.77\% |
| 13,536,792 | 13,730,357 | 14,451,204 | 11,054,558 | 11,736,008 | 12,313,192 | 577,184 | 4.92\% |
| 11,769,828 | 12,429,761 | 12,977,033 | 17,494,231 | 18,336,772 | 18,261,576 | $(75,195)$ | -0.41\% |
| 2,167,968 | 2,323,540 | 2,412,904 | 2,307,215 | 2,579,508 | 2,666,593 | 87,085 | 3.38\% |
| 243,163,075 | 267,376,826 | 272,417,837 | 291,073,608 | 323,934,200 | 341,366,507 | 17,432,307 | 5.38\% |
| 2,051,856 | 1,426,051 | 1,788,904 | 1,594,030 | 3,341,688 | 3,341,688 | 0 | 0.00\% |
| 2,051,856 | 1,426,051 | 1,788,904 | 1,594,030 | 3,341,688 | 3,341,688 | 0 | 0.00\% |
| 10,898,786 | 11,215,851 | 11,191,234 | 12,278,350 | 13,184,282 | 13,223,057 | 38,776 | 0.29\% |
| 99,917,731 | 102,372,137 | 104,367,616 | 105,055,999 | 113,309,379 | 116,301,633 | 2,992,254 | 2.64\% |
| 17,573,549 | 19,150,735 | 19,124,712 | 18,928,767 | 19,864,458 | 20,129,191 | 264,733 | 1.33\% |
| 10,548,914 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 1,232 | 6,918 | 0 | 50,000 | 201,597 | 435,618 | 234,021 | 116.08\% |
| 138,940,212 | 132,745,641 | 134,683,562 | 136,313,116 | 146,559,715 | 150,089,499 | 3,529,784 | 2.41\% |
| 0 | 0 | 119,588 | 262,086 | 450,000 | 2,280,000 | 1,830,000 | 406.67\% |
| 0 | 0 | 17,107,559 | 16,866,234 | 20,577,951 | 20,577,951 | 0 | 0.00\% |
| 0 | 0 | 0 | 0 | 200,000 | 225,000 | 25,000 | 12.50\% |
| 168,410 | 1,092,239 | 0 | 0 | 0 | 0 | 0 |  |
| 0 | 16,682,415 | 0 | 0 | 0 | 0 | 0 |  |
| 168,410 | 17,774,654 | 17,227,147 | 17,128,320 | 21,227,951 | 23,082,951 | 1,855,000 | 8.74\% |

## Salt Lake County 2018 Expense Summary <br> 2018 Mayor Proposed Budget

130 TRANSPORTATION PRESERVATION FUND 10300000 TRANSPORTATION PRESERVATION DS 10310000 TRANSPORTATION PRESERVATION PROJ 10320000 TRANSPORTATION PASS THRU 10330000 CORRIDOR PRESERVATION 10340000 COUNTY FIRST CLASS HIGHWAY CW 10360000 STATE GO BOND PASS-THRU

Total 130 TRANSPORTATION PRESERVATION

180 RAMPTON SALT PALACE CONV CTR FUND 35500000 SALT PALACE CONV CTR OPS (SPCC) 35509900 SPCC RESERVE CAPITAL PROJECTS

Total 180 RAMPTON SALT PALACE CONV CTF
181 TRCC TOURISM REC CULTRL CONVEN FUND 10700000 TRCC-TOURISM REC CULTRL CONVEN 36309900 PARKS EQUIPMENT REPLACE 36409900 REC EQUIPMENT REPLACEMENT
Total 181 TRCC TOURISM REC CULTRL CONV

182 SOUTH TOWNE EXPOSITION CENTER FUND 35520000 SOUTH TOWNE EXPO CENTER (STEC) OP: 35529900 SOUTH TOWNE CAPITAL PROJECTS Total 182 SOUTH TOWNE EXPOSITION CENTE 185 FINE ARTS FUND

35000000 CENTER FOR THE ARTS (CFA)
Total 185 FINE ARTS FUND

## 10/19/2017

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| $2013$ <br> ACTUAL | 2014 <br> ACTUAL | $\begin{gathered} 2015 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2016 \\ \text { ACTUAL } \end{gathered}$ | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 6,414,868 | 3,035,475 | 3,041,775 | 3,058,876 | 3,038,276 | $(20,600)$ | -0.67\% |
| 0 | 1,089,402 | 549,468 | 223,499 | 2,624,048 | 2,875,972 | 251,924 | 9.60\% |
| 0 | 161,976,044 | 172,666,147 | 180,160,166 | 168,870,000 | 212,097,000 | 43,227,000 | 25.60\% |
| 0 | 0 | 1,577,142 | 3,231,032 | 3,677,141 | 3,677,141 | 0 | 0.00\% |
| 0 | 0 | 6,200,000 | 8,370,219 | 25,901,426 | 20,951,591 | $(4,949,835)$ | -19.11\% |
| 0 | 0 | 0 | 0 | 42,300,000 | 42,300,000 | 0 | 0.00\% |
| 0 | 169,480,313 | 184,028,232 | 195,026,691 | 246,431,491 | 284,939,980 | 38,508,489 | 15.63\% |
| 14,880,173 | 15,182,898 | 16,366,402 | 23,639,952 | 17,042,394 | 18,159,780 | 1,117,386 | 6.56\% |
| 0 | 1,822,180 | 1,523,093 | 1,940,274 | 2,548,229 | 3,727,339 | 1,179,110 | 46.27\% |
| 14,880,173 | 17,005,078 | 17,889,495 | 25,580,226 | 19,590,623 | 21,887,119 | 2,296,496 | 11.72\% |
| 3,120,408 | 5,049,330 | 4,054,967 | 5,594,036 | 9,184,940 | 9,296,648 | 111,708 | 1.22\% |
| 0 | 3,293,401 | 3,864,737 | 4,625,389 | 6,770,332 | 6,286,506 | $(483,826)$ | -7.15\% |
| 0 | 346,816 | 360,335 | 592,515 | 350,000 | 350,000 | 0 | 0.00\% |
| 0 | 490,265 | 740,685 | 719,834 | 750,000 | 750,000 | 0 | 0.00\% |
| 3,120,408 | 9,179,812 | 9,020,724 | 11,531,774 | 17,055,272 | 16,683,154 | $(372,118)$ | -2.18\% |
| 3,771,296 | 3,660,042 | 3,913,953 | 4,172,607 | 4,250,062 | 4,466,790 | 216,728 | 5.10\% |
| 0 | 772,520 | 649,783 | 296,913 | 269,426 | 778,729 | 509,303 | 189.03\% |
| 3,771,296 | 4,432,561 | 4,563,736 | 4,469,520 | 4,519,488 | 5,245,519 | 726,031 | 16.06\% |
| 6,269,937 | 6,353,474 | 5,883,985 | 8,160,619 | 6,459,125 | 7,100,041 | 640,916 | 9.92\% |
| 0 | 689,128 | 3,342,310 | 1,599,407 | 1,419,056 | 2,105,755 | 686,699 | 48.39\% |
| 6,269,937 | 7,042,601 | 9,226,295 | 9,760,026 | 7,878,181 | 9,205,796 | 1,327,615 | 16.85\% |


|  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |


|  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Salt Lake County 2018 Expense Summary <br> 2018 Mayor Proposed Budget

|  | 2013 <br> ACTUAL | 2014 <br> ACTUAL | $2015$ <br> ACTUAL | $\begin{gathered} 2016 \\ \text { ACTUAL } \end{gathered}$ | 2017 JUNE <br> ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 340 STATE TAX ADMINISTRATION LEVY FUND |  |  |  |  |  |  |  |  |
| 70110000 COUNCIL-TAX ADMINISTRATION | 1,002,470 | 979,957 | 999,795 | 1,164,580 | 1,413,163 | 1,479,749 | 66,586 | 4.71\% |
| 73000000 ASSESSOR | 12,070,245 | 12,801,220 | 13,067,448 | 12,900,257 | 14,149,310 | 14,174,463 | 25,153 | 0.18\% |
| 73009900 TAX ADMINISTRATION CAPITAL PROJECT: | 0 | 918,858 | 1,451,136 | 814,827 | 1,713,584 | 1,713,584 | 0 | 0.00\% |
| 76010000 AUDITOR-TAX ADMINISTRATION | 1,406,299 | 1,447,856 | 1,403,195 | 1,457,375 | 1,632,927 | 1,753,796 | 120,869 | 7.40\% |
| 76100000 STAT AND GENL-TAX ADMINISTRATION | 664,441 | 59,971 | 1,233,543 | 1,490,491 | 1,758,531 | 1,811,854 | 53,323 | 3.03\% |
| 82010000 DISTRICT ATTORNEY-TAX ADMIN | 771,315 | 709,507 | 703,743 | 667,981 | 904,011 | 915,979 | 11,968 | 1.32\% |
| 88510000 RECORDER-TAX ADMINISTRATION | 2,503,787 | 2,722,297 | 2,752,752 | 2,691,061 | 2,977,515 | 3,090,617 | 113,101 | 3.80\% |
| 94010000 SURVEYOR TAX ADMINISTRATION | 519,588 | 542,991 | 506,021 | 495,553 | 589,864 | 611,594 | 21,730 | 3.68\% |
| 97000000 TREASURER-TAX ADMINISTRATION | 3,242,332 | 3,556,840 | 3,909,229 | 4,010,659 | 4,656,083 | 4,812,075 | 155,992 | 3.35\% |
| Total 340 STATE TAX ADMINISTRATION LEVY | 22,180,477 | 23,739,497 | 26,026,863 | 25,692,785 | 29,794,988 | 30,363,711 | 568,723 | 1.91\% |
| 350 REDEVELOPMENT AGENCY OF SL CO FUND |  |  |  |  |  |  |  |  |
| 10160000 REDEVELOPMENT AGENCY OF SL CO | 0 | 0 | 2,295,661 | 277,967 | 620,480 | 646,185 | 25,705 | 4.14\% |
| 27300000 REDEVELOPMENT AGENCY OF SL CO (HIs | 242,970 | 148,809 | 0 | 0 | 0 | 0 | 0 |  |
| Total 350 REDEVELOPMENT AGENCY OF SL 1 | 242,970 | 148,809 | 2,295,661 | 277,967 | 620,480 | 646,185 | 25,705 | 4.14\% |
| 360 LIBRARY FUND |  |  |  |  |  |  |  |  |
| 25000000 LIBRARY | 34,390,290 | 35,416,278 | 37,082,796 | 43,614,047 | 39,965,241 | 40,934,867 | 969,626 | 2.43\% |
| 25009900 LIBRARY CAPITAL PROJECTS | 0 | 2,030,657 | 638,377 | 1,536,003 | 8,598,684 | 73,312,085 | 64,713,401 | 752.60\% |
| Total 360 LIBRARY FUND | 34,390,290 | 37,446,934 | 37,721,172 | 45,150,050 | 48,563,925 | 114,246,952 | 65,683,027 | 135.25\% |
| 370 HEALTH FUND |  |  |  |  |  |  |  |  |
| 21500000 HEALTH | 31,874,628 | 32,477,454 | 34,960,208 | 37,723,466 | 42,897,570 | 45,153,508 | 2,255,938 | 5.26\% |
| 21509900 HEALTH CAPITAL PROJECTS | 0 | 42,363 | 214,550 | 95,624 | 706,341 | 0 | $(706,341)$ | -100.00\% |
| Total 370 HEALTH FUND | 31,874,628 | 32,519,817 | 35,174,757 | 37,819,090 | 43,603,911 | 45,153,508 | 1,549,597 | 3.55\% |
| 390 PLANETARIUM FUND |  |  |  |  |  |  |  |  |
| 35100000 CLARK PLANETARIUM | 6,290,281 | 6,348,892 | 6,431,872 | 6,435,159 | 6,614,597 | 5,911,993 | $(702,604)$ | -10.62\% |

10/19/2017
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|  | Salt Lake County |  |  |  | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 Expense Summary <br> 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |
|  | $2013$ <br> ACTUAL | $2014$ <br> ACTUAL | $2015$ <br> ACTUAL | $2016$ <br> ACTUAL |  |  |  |  |
| 390 PLANETARIUM FUND |  |  |  |  |  |  |  |  |
| 35109900 CLARK PLANETARIUM CAPITAL PROJECT | 0 | 0 | 1,084,103 | 2,886,835 | 568,079 | 980,388 | 412,309 | 72.58\% |
| Total 390 PLANETARIUM FUND | 6,290,281 | 6,348,892 | 7,515,974 | 9,321,994 | 7,182,676 | 6,892,381 | $(290,295)$ | -4.04\% |
| 410 BOND DEBT SERVICE FUND |  |  |  |  |  |  |  |  |
| 51500000 BOND DEBT SERVICE | 41,786,374 | 43,617,810 | 38,053,040 | 30,653,711 | 32,777,844 | 30,990,644 | $(1,787,200)$ | -5.45\% |
| Total 410 BOND DEBT SERVICE FUND | 41,786,374 | 43,617,810 | 38,053,040 | 30,653,711 | 32,777,844 | 30,990,644 | (1,787,200) | -5.45\% |
| 411 BOND DEBT SVC-MILLCREEK SID FUND |  |  |  |  |  |  |  |  |
| 51510000 BOND DEBT SVC-MILLCREEK SID | 559,449 | 507,091 | 478,908 | 170,696 | 36,350 | 7,000 | $(29,350)$ | -80.74\% |
| Total 411 BOND DEBT SVC-MILLCREEK SID F | 559,449 | 507,091 | 478,908 | 170,696 | 36,350 | 7,000 | $(29,350)$ | -80.74\% |
| 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |  |  |  |  |  |  |  |  |
| 51520000 BOND DEBT SVC-MUNIC BLDG AUTH | 7,271,424 | 7,236,495 | 7,188,531 | 7,187,131 | 7,203,382 | 6,992,036 | $(211,346)$ | -2.93\% |
| Total 412 BOND DEBT SVC-MUNIC BLDG AUT | 7,271,424 | 7,236,495 | 7,188,531 | 7,187,131 | 7,203,382 | 6,992,036 | $(211,346)$ | -2.93\% |
| 413 BOND DEBT SVC-STATE TRANSPORTATION FUNI |  |  |  |  |  |  |  |  |
| 51530000 BOND DEBT SVC-STATE TRANSPORTA | 3,127,539 | 3,123,435 | 3,738,093 | 7,761,893 | 8,026,644 | 8,411,644 | 385,000 | 4.80\% |
| Total 413 BOND DEBT SVC-STATE TRANSPOF | 3,127,539 | 3,123,435 | 3,738,093 | 7,761,893 | 8,026,644 | 8,411,644 | 385,000 | 4.80\% |
| 414 BOND DEBT SVC-2014 SALES TAX REV BOND FL |  |  |  |  |  |  |  |  |
| 51540000 BOND DEBT SVC-SALES TAX REV (STR) B | 0 | 0 | 709,897 | 2,108,306 | 5,989,057 | 1,631,137 | $(4,357,920)$ | -72.76\% |
| Total 414 BOND DEBT SVC-2014 SALES TAX | 0 | 0 | 709,897 | 2,108,306 | 5,989,057 | 1,631,137 | $(4,357,920)$ | -72.76\% |
| 425 STATE TRANSPORTATION BOND PROJECTS FUN |  |  |  |  |  |  |  |  |
| 50350000 STATE TRANSPORTATION BOND PROJ (HI | 4,131,915 | 3,451,184 | 5,956,660 | 0 | 0 | 0 | 0 |  |
| Total 425 STATE TRANSPORTATION BOND PR | 4,131,915 | 3,451,184 | 5,956,660 | 0 | 0 | 0 | 0 |  |
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 50360000 EXCISE TAX ROAD PROJECTS CITIES | 0 | 3,411,925 | 5,650,000 | 22,530,000 | 4,500 | 4,500 | 0 | 0.00\% |


|  | Salt Lake County |  |  |  |  |  |  | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 Expense Summary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |
|  | $2013$ <br> ACTUAL | $2014$ <br> ACTUAL | 2015 <br> ACTUAL | 2016 ACTUAL | 2017 JUNE <br> ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ |  |
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 50370000 EXCISE TAX ROAD PROJECTS UNINCORP | 0 | 2,026,848 | 1,339,896 | 3,572,087 | 5,919,177 | 5,821,555 | $(97,622)$ | -1.65\% |
| Total 426 EXCISE TAX ROAD REV BOND PRO. | 0 | 5,438,773 | 6,989,896 | 26,102,087 | 5,923,677 | 5,826,055 | $(97,622)$ | -1.65\% |
| 430 RECREATION BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 55150000 SOUTHWEST RECREATION CENTER (HIST | 24,383 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 55180000 PARLEYS CREEK TRAIL (HIST) | 12,036 | 39,967 | 513,518 | 28,515 | 0 | 0 | 0 |  |
| 55200000 COTTONWOOD HEIGHTS REC CTR (HIST) | 541,644 | 187,762 | 0 | 0 | 0 | 0 | 0 |  |
| 55370000 PARK AND FACILITIES MAINTENANCE (HIS | 47,065 | 0 | 0 | 23,748 | 0 | 0 | 0 |  |
| Total 430 RECREATION BOND PROJECTS FUI | 625,128 | 227,729 | 513,518 | 52,263 | 0 | 0 | 0 |  |
| 431 PARK BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 55410000 LODESTONE REGIONAL PARK | 348,266 | 4,969,412 | 674,696 | 360,643 | 823,750 | 1,303,747 | 479,997 | 58.27\% |
| 55420000 SOUTHWEST REGIONAL PARK | 606,430 | 8,075,823 | 909,131 | 756,847 | 59,523 | 1,091,628 | 1,032,105 | 1733.96\% |
| 55430000 WHEADON FARM PARK | 440,762 | 4,291,069 | 851,100 | 42,443 | 0 | 6,060 | 6,060 |  |
| 55440000 MAGNA AREA REGIONAL PARK (HIST) | 5,214,818 | 11,054 | 0 | 0 | 0 | 0 | 0 |  |
| 55450000 JORDON RIVER TRAIL - PARK | 220,241 | 162,056 | 5,807,889 | 1,952,874 | 3,631,509 | 1,000,890 | $(2,630,619)$ | -72.44\% |
| 55460000 PARLEYS TRAIL - PARK | 2,772,343 | 512,644 | 508,661 | 6,236,644 | 1,427,783 | 1,519,515 | 91,732 | 6.42\% |
| Total 431 PARK BOND PROJECTS FUND | 9,602,860 | 18,022,058 | 8,751,477 | 9,349,452 | 5,942,565 | 4,921,840 | $(1,020,725)$ | -17.18\% |
| 435 TRACY AVIARY FUND |  |  |  |  |  |  |  |  |
| 50800000 TRACY AVIARY FACILITIES CONSTR (HIST') | 118,019 | 154,440 | 0 | 3,994 | 0 | 0 | 0 |  |
| Total 435 TRACY AVIARY FUND | 118,019 | 154,440 | 0 | 3,994 | 0 | 0 | 0 |  |
| 440 HOGLE ZOO FACILITY CONSTRUCTION FUND (HI |  |  |  |  |  |  |  |  |
| 50900000 HOGLE ZOO FACILITIES CONSTRUCT (HIS | 0 | 4,423 | 0 | 0 | 0 | 0 | 0 |  |
| Total 440 HOGLE ZOO FACILITY CONSTRUCT | 0 | 4,423 | 0 | 0 | 0 | 0 | 0 |  |


|  | Salt Lake County |  |  |  | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 Expense Summary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |
|  | $\begin{gathered} 2013 \\ \text { ACTUAL } \end{gathered}$ | 2014 ACTUAL | 2015 <br> ACTUAL | 2016 ACTUAL |  |  |  | VAR \% |
| 445 DIST ATTORNEY FAC CONSTRUCTION FUND |  |  |  |  |  |  |  |  |
| 50450000 DOWNTOWN DA FACILITY CONSTR | 222,189 | 9,245,297 | 4,154,700 | 10,195,171 | 42,748,406 | 6,302,158 | $(36,446,248)$ | -85.26\% |
| Total 445 DIST ATTORNEY FAC CONSTRUCTİ | 222,189 | 9,245,297 | 4,154,700 | 10,195,171 | 42,748,406 | 6,302,158 | $(36,446,248)$ | -85.26\% |
| 447 PEOPLESOFT IMPLEMENTATION FUND |  |  |  |  |  |  |  |  |
| 53450000 FINANCIAL SYSTEM PROJECT | 0 | 558,987 | 505,736 | 16,469 | 157,877 | 157,877 | 0 | 0.00\% |
| Total 447 PEOPLESOFT IMPLEMENTATION FL | 0 | 558,987 | 505,736 | 16,469 | 157,877 | 157,877 | 0 | 0.00\% |
| 448 VUE WORKS WORK ORDER PROJECT |  |  |  |  |  |  |  |  |
| 53510000 VUE WORKS WORK ORDER PROJECT | 0 | 0 | 0 | 370,159 | 250,000 | 0 | $(250,000)$ | -100.00\% |
| Total 448 VUE WORKS WORK ORDER PROJE | 0 | 0 | 0 | 370,159 | 250,000 | 0 | $(250,000)$ | -100.00\% |
| 450 CAPITAL IMPROVEMENTS FUND |  |  |  |  |  |  |  |  |
| 50500000 CAPITAL IMPROVEMENTS | 8,834,868 | 5,971,400 | 7,610,550 | 6,163,224 | 8,791,170 | 12,544,665 | 3,753,495 | 42.70\% |
| Total 450 CAPITAL IMPROVEMENTS FUND | 8,834,868 | 5,971,400 | 7,610,550 | 6,163,224 | 8,791,170 | 12,544,665 | 3,753,495 | 42.70\% |
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) |  |  |  |  |  |  |  |  |
| 53170000 CAP REVOLV-IT PROJECTS (HIST) | 499,061 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53180000 CAP REVOLV-PARKS EQUIP REPLACE (HIS | 399,174 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53190000 CAP REVOLV-CONVENTION CENTERS (HIS | 2,892,760 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 22,904,523 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53220000 CAP REVOLV-REC EQUIP REPLACE (HIST) | 470,948 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53230000 CAP REVOLV-MUNICIPAL SVCS PROJECT؛ | 2,447 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53250000 CAP REVOLV-JAIL MANAGMNT STUDY (HI! | 2,641 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53280000 CAP REV-EQUEST PRK STORM DRAIN (HIS | 782,610 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53290000 CAP REVOLV-INTEG JUSTICE SYSTM (HIS* | 489,474 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53310000 CAP REVOLV-EQUESTRIAN ARENA (HIST) | 175,841 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53320000 CAP REVOLV-LIBRARY TECHNOLOGY (HIS | 1,550,898 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53330000 CAP REVOLV-MAGNA LIBRARY (HIST) | 122,041 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53390000 CAP REVOLV-LIBRARY GREEN PROJE (HIs | 385,011 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 10/19/2017 <br> Form: one_line_per_dept_v56\$\%_ps2 |  |  |  |  |  |  | Section 1.3, P |  |

# Salt Lake County 2018 Expense Summary <br> <br> 2018 Mayor Proposed Budget 

 <br> <br> 2018 Mayor Proposed Budget}

|  | 2013 <br> ACTUAL | $2014$ <br> ACTUAL | 2015 <br> ACTUAL | $2016$ <br> ACTUAL | 2017 JUNE <br> ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) |  |  |  |  |  |  |  |  |
| 53410000 CAP REV-ENERGY EFFICIENCY PROJ (HIS | 11,287 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53450000 FINANCIAL SYSTEM PROJECT | 1,413,800 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53470000 CAP REVOLV-PROPERTY TAX SYSTEM (HI | 1,434,207 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53490000 CAP REVOLV-QECB SOLAR PROJECT (HIS | 5,172 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 460 CAPITAL PROJECTS REVOLVING FL | 33,541,895 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 474 MBA: SENIOR CENTER BOND PRJCTS (HIST) |  |  |  |  |  |  |  |  |
| 52510000 MBA EAST MILLCREEK SR CENTER (HIST) | 68,374 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 52580000 MBA RIVERTON SENIOR CENTER (HIST) | 1,285 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 52590000 MBA DRAPER SENIOR CENTER (HIST) | 171,780 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 474 MBA: SENIOR CENTER BOND PRJC | 241,438 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 475 MBA: LIBRARY BOND PROJECTS (HIST) |  |  |  |  |  |  |  |  |
| 52540000 MBA WEST JORDAN LIBRARY (HIST) | 136,967 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 52550000 MBA EAST MILLCREEK LIBRARY (HIST) | 97,848 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 475 MBA: LIBRARY BOND PROJECTS (- | 234,815 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 476 MBA: MIDVALE COMPLEX BOND PROJ FUND (HIs |  |  |  |  |  |  |  |  |
| 52560000 MBA MIDVALE COMPLEX ADMIN BLD (HIS* | 51,112 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 476 MBA: MIDVALE COMPLEX BOND PR | 51,112 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 478 FLEET BUILDING FUND |  |  |  |  |  |  |  |  |
| 52600000 FLEET BUILDING | 7,473,353 | 953,806 | 359,881 | 5,000 | 12,565 | 0 | $(12,565)$ | -100.00\% |
| Total 478 FLEET BUILDING FUND | 7,473,353 | 953,806 | 359,881 | 5,000 | 12,565 | 0 | $(12,565)$ | -100.00\% |
| 479 PUBLIC HEALTH CENTER FUND |  |  |  |  |  |  |  |  |
| 52610000 PUBLIC HEALTH CENTER | 2,640,171 | 1,727,464 | 4,936,737 | 1,489,319 | 13,611,186 | 3,021,523 | $(10,589,663)$ | -77.80\% |
| Total 479 PUBLIC HEALTH CENTER FUND | 2,640,171 | 1,727,464 | 4,936,737 | 1,489,319 | 13,611,186 | 3,021,523 | $(10,589,663)$ | -77.80\% |

480 MIDVALE SENIOR CENTER FUND

[^0]|  | Salt Lake County |  |  |  | 2017 JUNE <br> ADJUSTED <br> BUDGET |  | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 Expense Summary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |
|  | 2013 <br> ACTUAL | $2014$ <br> ACTUAL | $2015$ <br> ACTUAL | $2016$ <br> ACTUAL |  |  |  |  |
| 480 MIDVALE SENIOR CENTER FUND |  |  |  |  |  |  |  |  |
| 52620000 MIDVALE SENIOR CENTER (HIST) | 541,539 | 5,042,532 | 246,153 | 19,481 | 0 | 0 | 0 |  |
| Total 480 MIDVALE SENIOR CENTER FUND | 541,539 | 5,042,532 | 246,153 | 19,481 | 0 | 0 | 0 |  |
| 481 PARKS AND PW OP CENTER FUND |  |  |  |  |  |  |  |  |
| 52630000 PARKS OPERATIONS CENTER | 0 | 5,774,192 | 43,534 | 689,009 | 0 | 0 | 0 |  |
| Total 481 PARKS AND PW OP CENTER FUND | 0 | 5,774,192 | 43,534 | 689,009 | 0 | 0 | 0 |  |
| 482 CAPITAL THEATRE FUND |  |  |  |  |  |  |  |  |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 0 | 2,229,266 | 179,255 | 20,139 | 30,000 | 3,026,175 | 2,996,175 | 9987.25\% |
| Total 482 CAPITAL THEATRE FUND | 0 | 2,229,266 | 179,255 | 20,139 | 30,000 | 3,026,175 | 2,996,175 | 9987.25\% |
| 483 TRCC BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 52630000 PARKS OPERATIONS CENTER | 0 | 0 | 0 | 0 | 12,280,127 | 9,004,606 | $(3,275,521)$ | -26.67\% |
| 52640000 TRCC RELATED CAP MAINT PROJECTS | 0 | 0 | 0 | 0 | 8,719,849 | 2,515,812 | $(6,204,037)$ | -71.15\% |
| 52650000 MID-VALLEY REGIONAL CULTURAL CENTE | 0 | 0 | 0 | 0 | 36,000,000 | 36,324,621 | 324,621 | 0.90\% |
| Total 483 TRCC BOND PROJECTS FUND | 0 | 0 | 0 | 0 | 56,999,976 | 47,845,039 | $(9,154,937)$ | -16.06\% |
| 484 PARKS AND RECREATION GO BOND FUND |  |  |  |  |  |  |  |  |
| 55470000 PARKS AND REREATION GO BOND PROJE | 0 | 0 | 0 | 0 | 90,428,290 | 83,997,008 | $(6,431,282)$ | -7.11\% |
| Total 484 PARKS AND RECREATION GO BONL | 0 | 0 | 0 | 0 | 90,428,290 | 83,997,008 | $(6,431,282)$ | -7.11\% |
| 620 FLEET MANAGEMENT FUND |  |  |  |  |  |  |  |  |
| 68000000 FLEET MANAGEMENT | 25,344,403 | 24,319,966 | 18,332,240 | 16,782,111 | 19,746,523 | 20,039,856 | 293,332 | 1.49\% |
| Total 620 FLEET MANAGEMENT FUND | 25,344,403 | 24,319,966 | 18,332,240 | 16,782,111 | 19,746,523 | 20,039,856 | 293,332 | 1.49\% |
| 650 FACILITIES SERVICES FUND |  |  |  |  |  |  |  |  |
| 62000000 PRINTING | 445,832 | 452,506 | 368,826 | 323,214 | 386,609 | 0 | $(386,609)$ | -100.00\% |
| 63000000 FACILITIES SERVICES | 10,225,042 | 9,327,205 | 8,760,381 | 8,405,499 | 11,940,032 | 11,110,638 | $(829,395)$ | -6.95\% |
| 63500000 TELECOMMUNICATIONS | 3,844,642 | 4,178,857 | 3,846,333 | 3,920,511 | 4,379,316 | 3,976,622 | $(402,694)$ | -9.20\% |


|  | $2013$ <br> ACTUAL | $2014$ <br> ACTUAL | $2015$ <br> ACTUAL | $2016$ <br> ACTUAL | 2017 JUNE ADJUSTED BUDGET | $\begin{aligned} & \text { MAYOR } \\ & \text { PROPOSED } \\ & \text { BUDGET } \end{aligned}$ | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 650 FACILITIES SERVICES FUND |  |  |  |  |  |  |  |  |
| 69000000 GOVERNMENT CENTER OPERATIONS | 4,334,375 | 4,184,315 | 4,081,424 | 3,876,560 | 4,543,310 | 4,555,063 | 11,753 | 0.26\% |
| Total 650 FACILITIES SERVICES FUND | 18,849,891 | 18,142,884 | 17,056,964 | 16,525,784 | 21,249,267 | 19,642,323 | $(1,606,944)$ | -7.56\% |
| 680 EMPLOYEE SERVICE RESERVE FUND |  |  |  |  |  |  |  |  |
| 53000000 EMP SERV RES-HEALTH BENEFITS | 40,115,211 | 42,553,037 | 38,410,747 | 41,319,190 | 45,399,324 | 46,429,537 | 1,030,213 | 2.27\% |
| 53010000 EMP SERV RES-ADMINISTRATION (HIST) | 1,716,984 | 1,463,764 | 0 | 0 | 0 | 0 | 0 |  |
| 53020000 EMP SERV RES-OTHER BENEFITS | 3,792,922 | 2,668,320 | 908,060 | 1,311,503 | 1,962,904 | 2,422,945 | 460,041 | 23.44\% |
| 53030000 EMP SERV RES-EARLY RETIREMENT (HIS 1 | 23,985 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53040000 EMP SERV RES-WELLNESS PROGRAM | 395,593 | 560,801 | 708,130 | 860,489 | 870,725 | 897,070 | 26,345 | 3.03\% |
| 53050000 EMP SERV RES-FITNESS CENTER | 188,355 | 196,594 | 191,194 | 180,099 | 200,013 | 206,184 | 6,171 | 3.09\% |
| 53060000 EMP SERV RES-WORKERS COMP | 0 | 1,508,698 | 1,628,870 | 2,496,180 | 2,792,405 | 2,792,405 | 0 | 0.00\% |
| Total 680 EMPLOYEE SERVICE RESERVE FUN | 46,233,050 | 48,951,213 | 41,847,000 | 46,167,462 | 51,225,371 | 52,748,141 | 1,522,770 | 2.97\% |
| 710 GOLF COURSES FUND |  |  |  |  |  |  |  |  |
| 38200000 GOLF COURSES | 7,090,444 | 6,995,519 | 6,828,762 | 7,319,550 | 8,017,888 | 8,171,862 | 153,974 | 1.92\% |
| 38209900 GOLF CAPITAL PROJECTS | 0 | 253,452 | 304,428 | 176,602 | 381,832 | 552,740 | 170,908 | 44.76\% |
| Total 710 GOLF COURSES FUND | 7,090,444 | 7,248,971 | 7,133,189 | 7,496,151 | 8,399,720 | 8,724,602 | 324,882 | 3.87\% |
| 726 UPACA ECCLES THEATER FUND |  |  |  |  |  |  |  |  |
| 34000000 UPACA ECCLES THEATER | 0 | 0 | 0 | 797,565 | 5,048,453 | 5,124,993 | 76,540 | 1.52\% |
| Total 726 UPACA ECCLES THEATER FUND | 0 | 0 | 0 | 797,565 | 5,048,453 | 5,124,993 | 76,540 | 1.52\% |
| 730 SOLID WASTE MANAGEMNT FACILITY FUND |  |  |  |  |  |  |  |  |
| 47500000 SOLID WASTE MANAGEMNT FACILITY | 12,059,324 | 12,725,880 | 10,590,382 | 5,975,447 | 11,921,455 | 9,128,408 | $(2,793,048)$ | -23.43\% |
| Total 730 SOLID WASTE MANAGEMNT FACILI' | 12,059,324 | 12,725,880 | 10,590,382 | 5,975,447 | 11,921,455 | 9,128,408 | $(2,793,048)$ | -23.43\% |
| 735 PUBLIC WORKS AND OTHER SERVICES FUND |  |  |  |  |  |  |  |  |
| 10150000 COMMUNITY DEVELOPMENT \& ENGAGEM | 0 | 0 | 0 | 0 | 1,029,575 | 879,727 | $(149,848)$ | -14.55\% |
| 40500000 PLANNING AND DEVELOPMENT SERVICE؛ | 0 | 0 | 0 | 0 | 6,026,226 | 4,590,177 | $(1,436,049)$ | -23.83\% |


| Salt Lake County |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 Expense Summary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |  |
|  | $2013$ <br> ACTUAL | 2014 <br> ACTUAL | 2015 <br> ACTUAL | 2016 <br> ACTUAL | 2017 JUNE ADJUSTED BUDGET | $\begin{aligned} & \text { MAYOR } \\ & \text { PROPOSED } \\ & \text { BUDGET } \end{aligned}$ | VAR \$ | VAR \% |
| 735 PUBLIC WORKS AND OTHER SERVICES FUND |  |  |  |  |  |  |  |  |
| 41000000 ANIMAL SERVICES | 0 | 0 | 0 | 0 | 6,168,602 | 6,201,881 | 33,279 | 0.54\% |
| 41009900 ANIMAL SERVICES CAPITAL PROJECTS | 0 | 0 | 0 | 0 | 66,683 | 0 | $(66,683)$ | -100.00\% |
| 44000000 PUBLIC WORKS OPERATIONS | 0 | 0 | 0 | 0 | 25,843,221 | 20,803,233 | $(5,039,988)$ | -19.50\% |
| 44009900 PUBLIC WORKS OPS CAPITAL PROJECTS | 0 | 0 | 0 | 0 | 300,000 | 0 | $(300,000)$ | -100.00\% |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 0 | 0 | 0 | 0 | 4,429,929 | 3,037,583 | $(1,392,346)$ | -31.43\% |
| 45100000 PW ENGINEERING CAPITAL PROJECTS | 0 | 0 | 0 | 0 | 0 | 9,029,110 | 9,029,110 |  |
| 50200000 MUNICIPAL SERVICES - STAT AND GENL | 0 | 0 | 0 | 0 | 2,656,019 | 111,767 | $(2,544,252)$ | -95.79\% |
| 56000000 MUNICIPAL SERVICES CAPITAL IMP | 0 | 0 | 0 | 0 | -457,963 | 62,549 | 520,512 | -113.66\% |
| 85000000 JUSTICE COURTS | 0 | 0 | 0 | 0 | 0 | 1,638,392 | 1,638,392 |  |
| Total 735 PUBLIC WORKS AND OTHER SERVI | 0 | 0 | 0 | 0 | 46,062,292 | 46,354,419 | 292,127 | 0.63\% |
| 995 OPEB TRUST FUND |  |  |  |  |  |  |  |  |
| 53080000 OPEB ADMINISTRATION | 0 | 0 | 4,241,685 | 3,488,956 | 6,022,520 | 6,022,520 | 0 | 0.00\% |
| Total 995 OPEB TRUST FUND | 0 | 0 | 4,241,685 | 3,488,956 | 6,022,520 | 6,022,520 | 0 | 0.00\% |
| Report Total | 820,084,710 | 1,038,194,801 | 1,036,295,813 | 1,124,912,944 | 1,437,400,487 | 1,496,658,050 | 59,257,562 | 4.12\% |

## Salt Lake County 2018 Revenue Summary <br> 2018 Mayor Proposed Budget

| 110 GENERAL FUND |
| :--- |
| 10200000 MAYOR ADMINISTRATION |
| 10210000 MAYOR OPERATIONS (HIST) |
| 10220000 MAYOR FINANCIAL ADMINISTRATION |
| 10230000 CRIMINAL JUSTICE ADVISORY COUNCIL |
| 10250000 REGIONAL ECONOMIC DEVELOPMENT |
| 10600000 BUSINESS AND ECON DEVELOPMENT (HIs |
| 23500000 EXTENSION SERVICE |
| 24000000 CRIMINAL JUSTICE SERVICES |
| 29000000 INDIGENT LEGAL SERVICES |
| 31020000 REAL ESTATE |
| 36200000 MILLCREEK CANYON |
| 36300000 PARKS |
| 36400000 RECREATION |
| 43500000 EMERGENCY SERVICES |
| 43600000 ADDRESSING |
| 50030000 GENERAL FUND-STATUTORY AND GENL |
| 60500000 INFORMATION SVCS |
| 60509900 INFORMATION SVCS CAPITAL PROJ |
| 61000000 CONTRACTS AND PROCUREMENT |
| 61500000 HUMAN RESOURCES |
| 63100000 FACILITIES MANAGEMENT |
| 64000000 RECORDS MANAGEMENT AND ARCHIVES |
| 70100000 COUNCIL |
| 76000000 AUDITOR |
| 79000000 CLERK |
| 79010000 ELECTION CLERK |

$201320142015 \quad 201$ ACTUAL ACTUAL ACTUAL ACTUAL

## Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget

110 GENERAL FUND
82000000 DISTRICT ATTORNEY
88000000 RECORDER
91200000 COUNTY JAIL
91250000 SHERIFF COURT SVCS AND SECURITY
91300000 SHERIFF CW INVEST/SUPPORT SVCS
94000000 SURVEYOR

Total 110 GENERAL FUND

115 GOVERNMENTAL IMMUNITY FUND 82100000 GOVERNMENTAL IMMUNITY

Total 115 GOVERNMENTAL IMMUNITY FUND
120 GRANT PROGRAMS FUND
21000000 YOUTH SERVICES DIVISION
22500000 BEHAVIORAL HEALTH SERVICES PRGM
23000000 AGING AND ADULT SERVICES
27100000 COMMUNITY RESOURCES AND DEVELOPI
50250000 GRANT FUND STATUTORY AND GENERAL
Total 120 GRANT PROGRAMS FUND
125 ECON DEV AND COMMUNITY RESOURCES FUND 10270000 REVOLVING LOAN PROGRAMS 10280000 RDA PROPERTY TAX

10290000 EPA BROWNFIELD REVOLV LOANS
27700000 REVOLVING LOAN PROGRAMS (HIST)
27800000 RDA PROPERTY TAX (HIST)
Total 125 ECON DEV AND COMMUNITY RESO

| 2013 <br> ACTUAL | $\begin{gathered} 2014 \\ \text { ACTUAL } \end{gathered}$ | 2015 <br> ACTUAL | $2016$ <br> ACTUAL | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,297,766 | 2,179,002 | 2,231,604 | 2,352,860 | 2,419,508 | 2,881,395 | 461,887 | 19.09\% |
| 5,178,053 | 4,156,790 | 5,088,292 | 5,568,477 | 5,600,000 | 5,600,000 | 0 | 0.00\% |
| 6,695,803 | 6,527,499 | 7,189,699 | 7,434,627 | 9,642,530 | 10,631,005 | 988,475 | 10.25\% |
| 5,480,542 | 5,606,499 | 5,726,516 | 5,848,127 | 5,994,758 | 5,698,010 | $(296,748)$ | -4.95\% |
| 81,927 | 85,014 | 187,400 | 184,721 | 240,540 | 135,006 | $(105,534)$ | -43.87\% |
| 239,317 | 291,661 | 238,670 | 144,232 | 179,100 | 179,100 | 0 | 0.00\% |
| 272,592,762 | 284,228,742 | 293,484,730 | 313,909,100 | 383,105,927 | 393,529,667 | 10,423,740 | 2.72\% |
| 2,701,273 | 3,028,880 | 2,792,336 | 3,092,646 | 7,051,716 | 4,899,902 | $(2,151,814)$ | -30.51\% |
| 2,701,273 | 3,028,880 | 2,792,336 | 3,092,646 | 7,051,716 | 4,899,902 | $(2,151,814)$ | -30.51\% |
| 4,536,995 | 3,980,397 | 4,020,971 | 4,553,250 | 5,133,259 | 5,095,766 | $(37,493)$ | -0.73\% |
| 88,035,587 | 90,273,706 | 91,271,380 | 92,427,358 | 101,268,411 | 105,285,287 | 4,016,876 | 3.97\% |
| 9,189,106 | 9,659,472 | 9,512,446 | 9,342,587 | 9,689,463 | 9,581,578 | $(107,885)$ | -1.11\% |
| 6,824,268 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| -31,599 | 32 | -78,697 | 0 | 703,202 | 300,100 | $(403,102)$ | -57.32\% |
| 108,554,357 | 103,913,606 | 104,726,099 | 106,323,195 | 116,794,335 | 120,262,731 | 3,468,396 | 2.97\% |
| 0 | 0 | 235,649 | 1,296,266 | 2,374,844 | 4,482,000 | 2,107,156 | 88.73\% |
| 0 | 0 | 17,107,559 | 16,866,234 | 20,577,951 | 20,577,951 | 0 | 0.00\% |
| 0 | 0 | 0 | 355,782 | 1,200,000 | 1,225,000 | 25,000 | 2.08\% |
| 578,877 | 193,846 | 0 | 0 | 0 | 0 | 0 |  |
| 0 | 16,682,415 | 0 | 0 | 0 | 0 | 0 |  |
| 578,877 | 16,876,261 | 17,343,208 | 18,518,283 | 24,152,795 | 26,284,951 | 2,132,156 | 8.83\% |

10/19/2017
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## Salt Lake County 2018 Revenue Summary <br> 2018 Mayor Proposed Budget

130 TRANSPORTATION PRESERVATION FUND 10300000 TRANSPORTATION PRESERVATION DS 10320000 TRANSPORTATION PASS THRU 10330000 CORRIDOR PRESERVATION 10340000 COUNTY FIRST CLASS HIGHWAY CW 10360000 STATE GO BOND PASS-THRU

Total 130 TRANSPORTATION PRESERVATION

180 RAMPTON SALT PALACE CONV CTR FUND 35500000 SALT PALACE CONV CTR OPS (SPCC) Total 180 RAMPTON SALT PALACE CONV CTF 181 TRCC TOURISM REC CULTRL CONVEN FUND 10700000 TRCC-TOURISM REC CULTRL CONVEN Total 181 TRCC TOURISM REC CULTRL CONV 182 SOUTH TOWNE EXPOSITION CENTER FUND

35520000 SOUTH TOWNE EXPO CENTER (STEC) OP: Total 182 SOUTH TOWNE EXPOSITION CENTE

185 FINE ARTS FUND
35000000 CENTER FOR THE ARTS (CFA)
Total 185 FINE ARTS FUND
186 EQUESTRIAN PARK FUND
35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI
Total 186 EQUESTRIAN PARK FUND
230 MUNICIPAL SERVICES DISTRICT FUND

| 2013 | 2014 | 2015 | 2016 | 2017 JUNE | MAYOR | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL | ACTUAL | ACTUAL | ADJUSTED BUDGET | PROPOSED BUDGET |  |  |
| 2,089,308 | 8,551,052 | 4,311,479 | 4,625,772 | 6,203,106 | 6,203,106 | 0 | 0.00\% |
| 0 | 0 | 0 | 35,858 | 3,071,478 | 3,071,478 | 0 | 0.00\% |
| 0 | 161,976,044 | 172,666,147 | 180,160,166 | 168,870,000 | 212,097,000 | 43,227,000 | 25.60\% |
| 0 | 0 | 3,301,519 | 2,781,297 | 3,677,141 | 3,677,141 | 0 | 0.00\% |
| 0 | 0 | 40,184,130 | 237,515 | 25,901,426 | 20,951,591 | $(4,949,835)$ | -19.11\% |
| 0 | 0 | 0 | 0 | 47,000,000 | 42,300,000 | $(4,700,000)$ | -10.00\% |
| 2,089,308 | 170,527,096 | 220,463,275 | 187,840,608 | 254,723,151 | 288,300,316 | 33,577,165 | 13.18\% |
| 9,283,182 | 17,060,143 | 11,157,819 | 11,421,443 | 15,847,034 | 16,902,191 | 1,055,157 | 6.66\% |
| 9,283,182 | 17,060,143 | 11,157,819 | 11,421,443 | 15,847,034 | 16,902,191 | 1,055,157 | 6.66\% |
| 31,074,711 | 34,133,889 | 36,857,947 | 38,726,276 | 46,752,731 | 47,600,000 | 847,269 | 1.81\% |
| 0 | 0 | 348,834 | 209,091 | 0 | 0 | 0 |  |
| 31,074,711 | 34,133,889 | 37,206,782 | 38,935,367 | 46,752,731 | 47,600,000 | 847,269 | 1.81\% |
| 3,697,293 | 3,864,608 | 4,096,997 | 4,631,228 | 5,969,338 | 6,566,047 | 596,709 | 10.00\% |
| 3,697,293 | 3,864,608 | 4,096,997 | 4,631,228 | 5,969,338 | 6,566,047 | 596,709 | 10.00\% |
| 2,318,409 | 3,488,227 | 3,223,524 | 4,494,244 | 4,725,985 | 4,391,207 | $(334,778)$ | -7.08\% |
| 2,318,409 | 3,488,227 | 3,223,524 | 4,494,244 | 4,725,985 | 4,391,207 | $(334,778)$ | -7.08\% |
| 0 | 966,512 | 868,669 | 915,108 | 1,303,806 | 1,110,449 | $(193,357)$ | -14.83\% |
| 0 | 966,512 | 868,669 | 915,108 | 1,303,806 | 1,110,449 | $(193,357)$ | -14.83\% |

[^1]
## Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget

230 MUNICIPAL SERVICES DISTRICT FUND
10150000 COMMUNITY DEVELOPMENT \& ENGAGEM
10170000 GSL MUNICIPAL SERVICES DISTRICT
40500000 PLANNING AND DEVELOPMENT SERVICEs
41000000 ANIMAL SERVICES
42500000 STREET LIGHTING (HIST)
44000000 PUBLIC WORKS OPERATIONS
45000000 TOWNSHIP ENGINEERING SERVICES
50200000 MUNICIPAL SERVICES - STAT AND GENL
56000000 MUNICIPAL SERVICES CAPITAL IMP
85000000 JUSTICE COURTS
91150000 SHERIFF LAW ENFORCEMENT
Total 230 MUNICIPAL SERVICES DISTRICT FU

| 2013 | 2014 | 2015 | 2016 | 2017 JUNE | MAYOR | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL | ACTUAL | ACTUAL | ADJUSTED <br> PROPOSED |  |  |  |
|  |  |  |  |  | BUDGET | BUDGET |  |

232 GOV IMMUNITY-UNINCORP FUND
50220000 GOV IMMUNITY UNINCORP
Total 232 GOV IMMUNITY-UNINCORP FUND

235 UNINCORP MUNICIPAL SERVICES FUND 50230000 UNINCOR MUN SVCS STATUTORY AND GE 85000000 JUSTICE COURTS 91150000 SHERIFF LAW ENFORCEMENT

Total 235 UNINCORP MUNICIPAL SERVICES F
250 FLOOD CONTROL FUND
46000000 FLOOD CONTROL ENGINEERING
46100000 FLOOD CONTROL PROJECTS

Total 250 FLOOD CONTROL FUND

| 2,809 | 47,648 | 6,029 | 1,573,310 | 0 | 0 | 0 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 0 | 1 | 0 | (1) | -100.00\% |
| 3,168,325 | 2,854,856 | 3,296,072 | 6,076,158 | 0 | 0 | 0 |  |
| 2,789,242 | 2,772,729 | 3,157,975 | 5,773,994 | 0 | 0 | 0 |  |
| 76,176 | 42,404 | 60,492 | 675,330 | 0 | 0 | 0 |  |
| 8,504,500 | 7,518,812 | 6,899,729 | 15,834,075 | 0 | 0 | 0 |  |
| 1,009,495 | 424,331 | 640,452 | 1,953,805 | 0 | 0 | 0 |  |
| 24,983,739 | 26,680,425 | 24,932,112 | 1,474,967 | 0 | 0 | 0 |  |
| 66,806 | 600,928 | 132,889 | 4,172,807 | 0 | 0 | 0 |  |
| 1,166,983 | 1,094,832 | 1,020,297 | 0 | 0 | 0 | 0 |  |
| 20,603 | 21,006 | 24,301 | 0 | 0 | 0 | 0 |  |
| 41,788,678 | 42,057,971 | 40,170,350 | 37,534,445 | 1 | 0 | (1) | -100.00\% |
| 805,161 | 0 | 926,504 | 836,018 | 3,860,409 | 1,011,000 | $(2,849,409)$ | -73.81\% |
| 805,161 | 0 | 926,504 | 836,018 | 3,860,409 | 1,011,000 | $(2,849,409)$ | -73.81\% |
| 0 | 0 | 0 | 25,788,334 | 14,763,527 | 7,845,814 | $(6,917,713)$ | -46.86\% |
| 0 | 0 | 0 | 910,328 | 1,590,692 | 0 | $(1,590,692)$ | -100.00\% |
| 0 | 0 | 0 | 31,114 | 62,243 | 0 | $(62,243)$ | -100.00\% |
| 0 | 0 | 0 | 26,729,776 | 16,416,462 | 7,845,814 | $(8,570,648)$ | -52.21\% |
| 7,971,478 | 7,988,234 | 7,805,068 | 7,365,706 | 12,714,378 | 11,946,136 | $(768,242)$ | -6.04\% |
| 1,400,935 | 105,474 | 229,749 | 193,446 | 30,000 | 30,000 | 0 | 0.00\% |
| 9,372,413 | 8,093,708 | 8,034,817 | 7,559,151 | 12,744,378 | 11,976,136 | $(768,242)$ | -6.03\% |

270 CLASS B \& COLLECTOR ROAD FUND

[^2]
## Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget

| 270 CLASS B \& COLLECTOR ROAD FUND |
| :---: |
| 45500000 CLASS B ROADS PROJECTS |
| 45600000 CLASS B ROADS MAINTENANCE (HIST) |
| Total 270 CLASS B \& COLLECTOR ROAD FUI |
| 280 OPEN SPACE FUND |
| 10800000 OPEN SPACE |
| Total 280 OPEN SPACE FUND |
| 290 VISITOR PROMOTION FUND |
| 36010000 VISITOR PROMOTION CNTY EXP |
| Total 290 VISITOR PROMOTION FUND |
| 310 ZOOS ARTS AND PARKS FUND |
| 35940000 ZAP ADMINISTRATION |
| 35950000 ZAP BOND DEBT SERVICE |
| Total 310 ZOOS ARTS AND PARKS FUND |
| 320 HOUSING PROGRAMS FUND |
| 10260000 HOUSING PROGRAMS |
| 27400000 HOUSING PROGRAMS (HIST) |
| Total 320 HOUSING PROGRAMS FUND |
| 340 STATE TAX ADMINISTRATION LEVY FUND |
| 73000000 ASSESSOR |
| 73009900 TAX ADMINISTRATION CAPITAL PROJECT؛ |
| 76010000 AUDITOR-TAX ADMINISTRATION |
| 76100000 STAT AND GENL-TAX ADMINISTRATION |
| 97000000 TREASURER-TAX ADMINISTRATION |
| Total 340 STATE TAX ADMINISTRATION LEVY |


| 2013 <br> ACTUAL | $\begin{gathered} 2014 \\ \text { ACTUAL } \end{gathered}$ | 2015 <br> ACTUAL | $\begin{gathered} 2016 \\ \text { ACTUAL } \end{gathered}$ | 2017 JUNE <br> ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4,893,605 | 4,748,220 | 5,422,757 | 5,650,544 | 8,375,706 | 0 | $(8,375,706)$ | -100.00\% |
| 4,003,730 | 2,864,436 | 3,167,783 | 2,998,268 | 0 | 0 | 0 |  |
| 8,897,335 | 7,612,657 | 8,590,540 | 8,648,812 | 8,375,706 | 0 | $(8,375,706)$ | -100.00\% |
| 8,731 | 16,375 | 24,419 | 12,383 | 1,191,372 | 962,700 | $(228,672)$ | -19.19\% |
| 8,731 | 16,375 | 24,419 | 12,383 | 1,191,372 | 962,700 | $(228,672)$ | -19.19\% |
| 13,439,136 | 17,296,808 | 19,640,019 | 20,411,444 | 22,986,549 | 25,915,000 | 2,928,451 | 12.74\% |
| 13,439,136 | 17,296,808 | 19,640,019 | 20,411,444 | 22,986,549 | 25,915,000 | 2,928,451 | 12.74\% |
| 13,607,211 | 14,261,507 | 15,049,511 | 15,715,266 | 18,299,321 | 19,244,012 | 944,691 | 5.16\% |
| 523 | 704 | 254 | 1,016 | 100 | 100 | 0 | 0.00\% |
| 13,607,735 | 14,262,211 | 15,049,765 | 15,716,282 | 18,299,421 | 19,244,112 | 944,691 | 5.16\% |
| 0 | 0 | 19,733 | 24,393 | 2,789,097 | 2,806,000 | 16,903 | 0.61\% |
| 10,749 | 6,767 | 0 | 0 | 0 | 0 | 0 |  |
| 10,749 | 6,767 | 19,733 | 24,393 | 2,789,097 | 2,806,000 | 16,903 | 0.61\% |
| 9,445 | 40,980 | 13,011 | 15,636 | 0 | 0 | 0 |  |
| 0 | 0 | 0 | 200,000 | 200,000 | 200,000 | 0 | 0.00\% |
| 997 | 1,725 | 943 | 74 | 0 | 0 | 0 |  |
| 23,640,665 | 23,853,390 | 24,888,284 | 25,332,089 | 31,361,375 | 31,974,032 | 612,657 | 1.95\% |
| 60 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 23,651,167 | 23,896,094 | 24,902,237 | 25,547,799 | 31,561,375 | 32,174,032 | 612,657 | 1.94\% |


|  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget

| 410 BOND DEBT SERVICE FUND |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 51500000 BOND DEBT SERVICE | 45,659,293 | 47,733,786 | 41,984,458 | 34,086,560 | 48,402,964 | 46,443,184 | $(1,959,780)$ | -4.05\% |
| Total 410 BOND DEBT SERVICE FUND | 45,659,293 | 47,733,786 | 41,984,458 | 34,086,560 | 48,402,964 | 46,443,184 | $(1,959,780)$ | -4.05\% |
| 411 BOND DEBT SVC-MILLCREEK SID FUND |  |  |  |  |  |  |  |  |
| 51510000 BOND DEBT SVC-MILLCREEK SID | 549,737 | 482,527 | 306,944 | 14,773 | 806,496 | 805,996 | (500) | -0.06\% |
| Total 411 BOND DEBT SVC-MILLCREEK SID F | 549,737 | 482,527 | 306,944 | 14,773 | 806,496 | 805,996 | (500) | -0.06\% |
| 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |  |  |  |  |  |  |  |  |
| 51520000 BOND DEBT SVC-MUNIC BLDG AUTH | 1,287,647 | 1,279,204 | 1,389,773 | 1,425,846 | 12,849,736 | 12,819,540 | $(30,196)$ | -0.23\% |
| Total 412 BOND DEBT SVC-MUNIC BLDG AUT | 1,287,647 | 1,279,204 | 1,389,773 | 1,425,846 | 12,849,736 | 12,819,540 | $(30,196)$ | -0.23\% |
| 413 BOND DEBT SVC-STATE TRANSPORTATION FUNI |  |  |  |  |  |  |  |  |
| 51530000 BOND DEBT SVC-STATE TRANSPORTA | 3,047,185 | 3,088,834 | 3,737,867 | 7,767,775 | 8,299,332 | 8,684,332 | 385,000 | 4.64\% |
| Total 413 BOND DEBT SVC-STATE TRANSPOF | 3,047,185 | 3,088,834 | 3,737,867 | 7,767,775 | 8,299,332 | 8,684,332 | 385,000 | 4.64\% |
| 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FL |  |  |  |  |  |  |  |  |
| 51540000 BOND DEBT SVC-SALES TAX REV (STR) B | 0 | 0 | 5,976 | 5,530 | 1,202,903 | 1,631,137 | 428,234 | 35.60\% |
| Total 414 BOND DEBT SVC-2014 SALES TAX | 0 | 0 | 5,976 | 5,530 | 1,202,903 | 1,631,137 | 428,234 | 35.60\% |
| 425 STATE TRANSPORTATION BOND PROJECTS FUN |  |  |  |  |  |  |  |  |
| 50350000 STATE TRANSPORTATION BOND PROJ (HI | 61,841 | 40,964 | 17,726 | 0 | 0 | 0 | 0 |  |
| Total 425 STATE TRANSPORTATION BOND PF | 61,841 | 40,964 | 17,726 | 0 | 0 | 0 | 0 |  |
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 50360000 EXCISE TAX ROAD PROJECTS CITIES | 0 | 34,970,975 | 212,617 | 178,685 | 4,500 | 4,500 | 0 | 0.00\% |
| 50370000 EXCISE TAX ROAD PROJECTS UNINCORP | 0 | 8,000,000 | 0 | 95,400 | 5,741,082 | 5,821,555 | 80,473 | 1.40\% |
| Total 426 EXCISE TAX ROAD REV BOND PRO. | 0 | 42,970,975 | 212,617 | 274,085 | 5,745,582 | 5,826,055 | 80,473 | 1.40\% |
| 430 RECREATION BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 55150000 SOUTHWEST RECREATION CENTER (HIST | 500,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 |  |
| 10/19/2017 <br> Form: one_line_per_dept_v56\$\%_ps2 |  |  |  |  |  |  | Section 1.4, P |  |

# Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget 

| 430 RECREATION BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 55180000 PARLEYS CREEK TRAIL (HIST) | 150,000 | 200,000 | 150,000 | 0 | 0 | 0 | 0 |  |
| 55200000 COTTONWOOD HEIGHTS REC CTR (HIST) | 0 | 115,000 | 0 | 0 | 0 | 0 | 0 |  |
| 55370000 PARK AND FACILITIES MAINTENANCE (HIS | 1,003 | 0 | 0 | 10,986 | 0 | 0 | 0 |  |
| 55380000 OTHER ZAP2 PROJECT COSTS (HIST) | 6,808 | 1,802 | 5,152 | 0 | 1,697,252 | 1,710,000 | 12,748 | 0.75\% |
| Total 430 RECREATION BOND PROJECTS FUI | 657,811 | 816,802 | 655,152 | 510,986 | 1,697,252 | 1,710,000 | 12,748 | 0.75\% |
| 431 PARK BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 55410000 LODESTONE REGIONAL PARK | 2,559,766 | 34,870 | 6,278 | 19,185 | 6,658,895 | 5,788,266 | $(870,629)$ | -13.07\% |
| 55420000 SOUTHWEST REGIONAL PARK | 5,090,004 | 19,740 | 12,555 | 38,370 | 2,000 | 12,000 | 10,000 | 500.00\% |
| 55430000 WHEADON FARM PARK | 3,089,188 | 11,844 | 7,533 | 23,022 | 0 | 0 | 0 |  |
| 55440000 MAGNA AREA REGIONAL PARK (HIST) | 5,322,064 | 11,014 | -17,288 | 0 | 0 | 0 | 0 |  |
| 55450000 JORDON RIVER TRAIL - PARK | 5,614,685 | 66,661 | 67,611 | 131,433 | 22,155 | 10,000 | $(12,155)$ | -54.86\% |
| 55460000 PARLEYS TRAIL - PARK | 5,646,562 | 17,766 | 11,467 | 305,558 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| Total 431 PARK BOND PROJECTS FUND | 27,322,269 | 161,894 | 88,156 | 517,568 | 6,685,050 | 5,811,266 | $(873,784)$ | -13.07\% |
| 435 TRACY AVIARY FUND |  |  |  |  |  |  |  |  |
| 50800000 TRACY AVIARY FACILITIES CONSTR (HIST, | 36,975 | 24,362 | 12,290 | 1,193 | 0 | 0 | 0 |  |
| Total 435 TRACY AVIARY FUND | 36,975 | 24,362 | 12,290 | 1,193 | 0 | 0 | 0 |  |
| 440 HOGLE ZOO FACILITY CONSTRUCTION FUND (HI |  |  |  |  |  |  |  |  |
| 50900000 HOGLE ZOO FACILITIES CONSTRUCT (HIS | 19,869 | 1,503 | 283 | 0 | 0 | 0 | 0 |  |
| Total 440 HOGLE ZOO FACILITY CONSTRUCT | 19,869 | 1,503 | 283 | 0 | 0 | 0 | 0 |  |
| 445 DIST ATTORNEY FAC CONSTRUCTION FUND |  |  |  |  |  |  |  |  |
| 50450000 DOWNTOWN DA FACILITY CONSTR | 97,952 | 30,875 | 5,724,628 | 37,278 | 2,234,899 | 6,343,632 | 4,108,733 | 183.84\% |
| Total 445 DIST ATTORNEY FAC CONSTRUCTII | 97,952 | 30,875 | 5,724,628 | 37,278 | 2,234,899 | 6,343,632 | 4,108,733 | 183.84\% |
| 447 PEOPLESOFT IMPLEMENTATION FUND |  |  |  |  |  |  |  |  |


|  |  | alt La | Count |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 201 \\ 20 \end{array}$ | Reven <br> Mayor P | e Sum <br> posed B | ary <br> get |  |  |  |  |
|  | 2013 <br> ACTUAL | 2014 ACTUAL | 2015 <br> ACTUAL | 2016 ACTUAL | 2017 JUNE <br> ADJUSTED BUDGET | $\begin{aligned} & \text { MAYOR } \\ & \text { PROPOSED } \\ & \text { BUDGET } \end{aligned}$ | VAR \$ | VAR \% |
| 447 PEOPLESOFT IMPLEMENTATION FUND |  |  |  |  |  |  |  |  |
| 53450000 FINANCIAL SYSTEM PROJECT | 0 | 819 | 5,359 | 4,281 | 167,943 | 158,000 | $(9,943)$ | -5.92\% |
| Total 447 PEOPLESOFT IMPLEMENTATION FL | 0 | 819 | 5,359 | 4,281 | 167,943 | 158,000 | $(9,943)$ | -5.92\% |
| 448 VUE WORKS WORK ORDER PROJECT |  |  |  |  |  |  |  |  |
| 53510000 VUE WORKS WORK ORDER PROJECT | 0 | 0 | 0 | 0 | 582,841 | 307,000 | $(275,841)$ | -47.33\% |
| Total 448 VUE WORKS WORK ORDER PROJE | 0 | 0 | 0 | 0 | 582,841 | 307,000 | $(275,841)$ | -47.33\% |
| 450 CAPITAL IMPROVEMENTS FUND |  |  |  |  |  |  |  |  |
| 50500000 CAPITAL IMPROVEMENTS | 6,178,846 | 6,485,663 | 7,153,878 | 6,484,928 | 12,363,806 | 14,542,014 | 2,178,208 | 17.62\% |
| Total 450 CAPITAL IMPROVEMENTS FUND | 6,178,846 | 6,485,663 | 7,153,878 | 6,484,928 | 12,363,806 | 14,542,014 | 2,178,208 | 17.62\% |
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) |  |  |  |  |  |  |  |  |
| 53190000 CAP REVOLV-CONVENTION CENTERS (HIS | 17,756 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 22,372,048 | 4,377 | 0 | 0 | 0 | 0 | 0 |  |
| 53390000 CAP REVOLV-LIBRARY GREEN PROJE (HIs | 91 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53400000 CAP REVOLV-GENERAL (HIST) | 94,350 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 53490000 CAP REVOLV-QECB SOLAR PROJECT (HIS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 460 CAPITAL PROJECTS REVOLVING Fl | 22,484,244 | 4,377 | 0 | 0 | 0 | 0 | 0 |  |
| 474 MBA: SENIOR CENTER BOND PRJCTS (HIST) |  |  |  |  |  |  |  |  |
| 52510000 MBA EAST MILLCREEK SR CENTER (HIST) | 1,269 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 52520000 MBA MAGNA SENIOR CENTER (HIST) | 0 | 227 | 1 | 0 | 0 | 0 | 0 |  |
| 52590000 MBA DRAPER SENIOR CENTER (HIST) | 6,497 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 474 MBA: SENIOR CENTER BOND PRJC | 7,766 | 227 | 1 | 0 | 0 | 0 | 0 |  |
| 475 MBA: LIBRARY BOND PROJECTS (HIST) |  |  |  |  |  |  |  |  |
| 52530000 MBA HERRIMAN LIBRARY (HIST) | 4,901 | 1,002 | 0 | 0 | 0 | 0 | 0 |  |
| Total 475 MBA: LIBRARY BOND PROJECTS (- | 4,901 | 1,002 | 0 | 0 | 0 | 0 | 0 |  |
| $10 / 19 / 2017$ <br> Form: one_line_per_dept_v56\$\%_ps2 |  |  |  |  |  |  | Section 1.4, P |  |


|  | Salt Lake County |  |  |  |  | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 Revenue Summary 2018 Mayor Proposed Budget |  |  |  |  |  |  |  |
|  | $2013$ <br> ACTUAL | $2014$ <br> ACTUAL | 2015 <br> ACTUAL | $2016$ <br> ACTUAL | 2017 JUNE <br> ADJUSTED BUDGET |  |  |  |
| 476 MBA: MIDVALE COMPLEX BOND PROJ FUND (HIs |  |  |  |  |  |  |  |  |
| 52560000 MBA MIDVALE COMPLEX ADMIN BLD (HIS* | 132 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total 476 MBA: MIDVALE COMPLEX BOND PR | 132 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 478 FLEET BUILDING FUND |  |  |  |  |  |  |  |  |
| 52600000 FLEET BUILDING | 12,148 | 8,572 | 1,462 | 39 | 25,658 | 0 | $(25,658)$ | -100.00\% |
| Total 478 FLEET BUILDING FUND | 12,148 | 8,572 | 1,462 | 39 | 25,658 | 0 | $(25,658)$ | -100.00\% |
| 479 PUBLIC HEALTH CENTER FUND |  |  |  |  |  |  |  |  |
| 52610000 PUBLIC HEALTH CENTER | 0 | 17,994,384 | 81,717 | 79,427 | 665,058 | 3,208,161 | 2,543,103 | 382.39\% |
| Total 479 PUBLIC HEALTH CENTER FUND | 0 | 17,994,384 | 81,717 | 79,427 | 665,058 | 3,208,161 | 2,543,103 | 382.39\% |
| 480 MIDVALE SENIOR CENTER FUND |  |  |  |  |  |  |  |  |
| 52620000 MIDVALE SENIOR CENTER (HIST) | 1,256 | 5,256,375 | 18,467 | 21,777 | 35,840 | 0 | $(35,840)$ | -100.00\% |
| Total 480 MIDVALE SENIOR CENTER FUND | 1,256 | 5,256,375 | 18,467 | 21,777 | 35,840 | 0 | $(35,840)$ | -100.00\% |
| 481 PARKS AND PW OP CENTER FUND |  |  |  |  |  |  |  |  |
| 52630000 PARKS OPERATIONS CENTER | 0 | 5,785,600 | 104,858 | 97,094 | 304,768 | 0 | $(304,768)$ | -100.00\% |
| Total 481 PARKS AND PW OP CENTER FUND | 0 | 5,785,600 | 104,858 | 97,094 | 304,768 | 0 | $(304,768)$ | -100.00\% |
| 482 CAPITAL THEATRE FUND |  |  |  |  |  |  |  |  |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 0 | 1,719,329 | 347,882 | 390,817 | 2,665,816 | 2,636,000 | $(29,816)$ | -1.12\% |
| Total 482 CAPITAL THEATRE FUND | 0 | 1,719,329 | 347,882 | 390,817 | 2,665,816 | 2,636,000 | $(29,816)$ | -1.12\% |
| 483 TRCC BOND PROJECTS FUND |  |  |  |  |  |  |  |  |
| 52630000 PARKS OPERATIONS CENTER | 0 | 0 | 0 | 0 | 0 | 48,100,000 | 48,100,000 |  |
| 52650000 MID-VALLEY REGIONAL CULTURAL CENTE | 0 | 0 | 0 | 0 | 1,100,000 | 50,000 | $(1,050,000)$ | -95.45\% |
| Total 483 TRCC BOND PROJECTS FUND | 0 | 0 | 0 | 0 | 1,100,000 | 48,150,000 | 47,050,000 | 4277.27\% |

# Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget 

484 PARKS AND RECREATION GO BOND FUND
55470000 PARKS AND REREATION GO BOND PROJE
Total 484 PARKS AND RECREATION GO BONL
620 FLEET MANAGEMENT FUND
68000000 FLEET MANAGEMENT
Total 620 FLEET MANAGEMENT FUND
650 FACILITIES SERVICES FUND
62000000 PRINTING
63000000 FACILITIES SERVICES
63500000 TELECOMMUNICATIONS
69000000 GOVERNMENT CENTER OPERATIONS

680 EMPLOYEE SERVICE RESERVE FUND
53000000 EMP SERV RES-HEALTH BENEFITS
53010000 EMP SERV RES-ADMINISTRATION (HIST)

|  |  |  |  |  |  | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL | ACTUAL | ACTUAL | ADJUSTED BUDGET | PROPOSED BUDGET |  |  |
| 0 | 0 | 0 | 0 | 0 | 39,466,910 | 39,466,910 |  |
| 0 | 0 | 0 | 0 | 0 | 39,466,910 | 39,466,910 |  |
| 23,555,381 | 22,093,481 | 21,010,777 | 19,075,679 | 21,702,405 | 21,124,084 | $(578,321)$ | -2.66\% |
| 23,555,381 | 22,093,481 | 21,010,777 | 19,075,679 | 21,702,405 | 21,124,084 | $(578,321)$ | -2.66\% |
| 331,419 | 365,642 | 334,317 | 397,038 | 422,000 | 0 | $(422,000)$ | -100.00\% |
| 10,496,259 | 8,722,372 | 8,595,388 | 7,639,769 | 11,875,942 | 10,797,942 | $(1,078,000)$ | -9.08\% |
| 3,413,768 | 4,238,106 | 4,048,876 | 4,082,511 | 4,371,806 | 4,371,806 | 0 | 0.00\% |
| 5,292,200 | 5,247,452 | 5,447,722 | 5,412,122 | 5,532,236 | 5,532,236 | 0 | 0.00\% |
| 19,533,646 | 18,573,572 | 18,426,304 | 17,531,439 | 22,201,984 | 20,701,984 | $(1,500,000)$ | -6.76\% |
| 43,442,518 | 42,578,545 | 38,253,804 | 38,975,502 | 44,499,438 | 45,768,838 | 1,269,400 | 2.85\% |
| 1,762,592 | 1,464,959 | 0 | 0 | 0 | 0 | 0 |  |
| 4,985,133 | 2,598,444 | 1,277,841 | 1,270,335 | 1,422,231 | 1,605,928 | 183,697 | 12.92\% |
| 75,240 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 286,740 | 863,892 | 578,121 | 753,287 | 870,712 | 870,712 | 0 | 0.00\% |
| 218,842 | 213,496 | 202,445 | 200,815 | 198,050 | 198,050 | 0 | 0.00\% |
| 0 | 2,799,732 | 2,419,990 | 2,118,645 | 2,326,757 | 2,326,757 | 0 | 0.00\% |
| 50,771,065 | 50,519,069 | 42,732,201 | 43,318,584 | 49,317,188 | 50,770,285 | 1,453,097 | 2.95\% |
| 6,649,493 | 6,771,522 | 7,015,554 | 6,769,770 | 6,457,363 | 6,494,963 | 37,600 | 0.58\% |
| 6,649,493 | 6,771,522 | 7,015,554 | 6,769,770 | 6,457,363 | 6,494,963 | 37,600 | 0.58\% |

726 UPACA ECCLES THEATER FUND

10/19/2017
Form: one_line_per_dept_v56\$\%_ps2

## Salt Lake County 2018 Revenue Summary 2018 Mayor Proposed Budget

## 726 UPACA ECCLES THEATER FUND

34000000 UPACA ECCLES THEATER
Total 726 UPACA ECCLES THEATER FUND

| 2013 ACTUAL | 2014 <br> ACTUAL | 2015 <br> ACTUAL | $2016$ <br> ACTUAL | 2017 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 1,461,388 | 6,329,854 | 7,157,698 | 827,844 | 13.08\% |
| 0 | 0 | 0 | 1,461,388 | 6,329,854 | 7,157,698 | 827,844 | 13.08\% |
| 11,775,615 | 13,030,956 | 12,419,022 | 12,737,019 | 12,568,604 | 13,059,041 | 490,437 | 3.90\% |
| 11,775,615 | 13,030,956 | 12,419,022 | 12,737,019 | 12,568,604 | 13,059,041 | 490,437 | 3.90\% |
| 0 | 0 | 0 | 0 | 1,123,409 | 641,239 | $(482,170)$ | -42.92\% |
| 0 | 0 | 0 | 0 | 5,912,069 | 4,302,976 | $(1,609,093)$ | -27.22\% |
| 0 | 0 | 0 | 0 | 6,074,487 | 6,112,192 | 37,705 | 0.62\% |
| 0 | 0 | 0 | 0 | 66,683 | 0 | $(66,683)$ | -100.00\% |
| 0 | 0 | 0 | 0 | 25,660,939 | 20,350,392 | $(5,310,547)$ | -20.70\% |
| 0 | 0 | 0 | 0 | 300,000 | 750,000 | 450,000 | 150.00\% |
| 0 | 0 | 0 | 0 | 4,452,626 | 3,206,683 | $(1,245,943)$ | -27.98\% |
| 0 | 0 | 0 | 0 | 0 | 9,029,110 | 9,029,110 |  |
| 0 | 0 | 0 | 0 | 2,476,878 | 137,006 | $(2,339,872)$ | -94.47\% |
| 0 | 0 | 0 | 0 | 0 | 62,549 | 62,549 |  |
| 0 | 0 | 0 | 0 | 0 | 1,603,634 | 1,603,634 |  |
| 0 | 0 | 0 | 0 | 46,067,091 | 46,195,781 | 128,690 | 0.28\% |
| 6,149 | 66,666 | 10,779 | 14,849 | 5,000 | 23,000 | 18,000 | 360.00\% |
| 6,149 | 66,666 | 10,779 | 14,849 | 5,000 | 23,000 | 18,000 | 360.00\% |
| 0 | 0 | 4,724,422 | 4,412,612 | 7,428,914 | 8,467,787 | 1,038,873 | 13.98\% |
| 0 | 0 | 4,724,422 | 4,412,612 | 7,428,914 | 8,467,787 | 1,038,873 | 13.98\% |
| 845,094,418 | ,079,124,328 | ,066,366,252 | 1,080,309,034 | 1,371,895,550 | 1,503,105,146 | 131,209,596 | 9.56\% |

## Salt Lake County

 Other Financing Sources by Fund 2018 Mayor Proposed Budget|  | $\begin{array}{r} 2015 \\ \text { ACTUAL } \end{array}$ | $\begin{array}{r} 2016 \\ \text { ACTUAL } \end{array}$ | $\begin{gathered} 2017 \text { JUNE } \\ \text { ADJUSTED } \\ \text { BUDGET } \end{gathered}$ | $\begin{array}{r} \text { MAYOR } \\ \text { PROPOSED } \\ \text { BUDGET } \end{array}$ | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND |  |  |  |  |  |
| OFS CAPITAL LEASES | 0 | 434,435 | 11,243 | 5,689 | $(5,554)$ |
| OFS NOTE PROCEEDS | 0 | 563,031 | 0 | 0 | 0 |
| OFS OTHER | 0 | 34 | 0 | 0 | 0 |
| GENERAL FUND | 0 | 997,500 | 11,243 | 5,689 | $(5,554)$ |
| GRANT PROGRAMS FUND |  |  |  |  |  |
| OFS OTHER | 0 | 4,798 | 0 | 0 | 0 |
| GRANT PROGRAMS FUND | 0 | 4,798 | 0 | 0 | 0 |
| FINE ARTS FUND |  |  |  |  |  |
| OFS OTHER | 0 | 540 | 0 | 0 | 0 |
| FINE ARTS FUND | 0 | 540 | 0 | 0 | 0 |
| MUNICIPAL SERVICES DISTRICT FUND |  |  |  |  |  |
| OFS OTHER | 0 | 22,592 | 0 | 0 | 0 |
| MUNICIPAL SERVICES DISTRICT FL | 0 | 22,592 | 0 | 0 | 0 |
| FLOOD CONTROL FUND |  |  |  |  |  |
| OFS CAPITAL LEASES | 11,300 | 0 | 0 | 0 | 0 |
| OFS OTHER | 0 | 32,897 | 0 | 0 | 0 |
| FLOOD CONTROL FUND | 11,300 | 32,897 | 0 | 0 | 0 |
| CLASS B \& COLLECTOR ROAD FUND |  |  |  |  |  |
| OFS OTHER | 0 | 6,868 | 0 | 0 | 0 |
| CLASS B \& COLLECTOR ROAD FUI | 0 | 6,868 | 0 | 0 | 0 |
| LIBRARY FUND |  |  |  |  |  |
| OFS LEASE REV BNDS PRCDs | 0 | 0 | 0 | 65,595,370 | 65,595,370 |

## Salt Lake County <br> Other Financing Sources by Fund 2018 Mayor Proposed Budget

|  | $\begin{array}{r} 2015 \\ \text { ACTUAL } \end{array}$ | $\begin{array}{r} 2016 \\ \text { ACTUAL } \end{array}$ | 2017 JUNE ADJUSTED BUDGET | $\begin{array}{r} \text { MAYOR } \\ \text { PROPOSED } \\ \text { BUDGET } \end{array}$ | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| LIBRARY FUND |  |  |  |  |  |
| OFS OTHER | 0 | 784 | 0 | 0 | 0 |
| LIBRARY FUND | 0 | 784 | 0 | 65,595,370 | 65,595,370 |
| BOND DEBT SERVICE FUND |  |  |  |  |  |
| OFS GO BOND PROCEEDS-PF | 13,925,000 | 27,885,000 | 0 | 0 | 0 |
| OFS GO BOND PROCEEDS-PF | 1,802,546 | 7,076,160 | 0 | 0 | 0 |
| BOND DEBT SERVICE FUND | 15,727,546 | 34,961,160 | 0 | 0 | 0 |
| PARK BOND PROJECTS FUND |  |  |  |  |  |
| OFS GO BOND PROCEEDS-PF | 22,000,000 | 0 | 0 | 0 | 0 |
| OFS GO BOND PROCEEDS-PF | 1,095,597 | 0 | 0 | 0 | 0 |
| PARK BOND PROJECTS FUND | 23,095,597 | 0 | 0 | 0 | 0 |
| DIST ATTORNEY FAC CONSTRUCTION FUND |  |  |  |  |  |
| OFS STR BOND PROCEEDS-P | 0 | 0 | 38,520,000 | 0 | $(38,520,000)$ |
| OFS STR BOND PROCEEDS-P | 0 | 0 | 1,736,122 | 0 | $(1,736,122)$ |
| DIST ATTORNEY FAC CONSTRUCTI | 0 | 0 | 40,256,122 | 0 | $(40,256,122)$ |
| PUBLIC HEALTH CENTER FUND |  |  |  |  |  |
| OFS STR BOND PROCEEDS-P | 0 | 0 | 13,550,000 | 0 | $(13,550,000)$ |
| PUBLIC HEALTH CENTER FUND | 0 | 0 | 13,550,000 | 0 | $(13,550,000)$ |
| TRCC BOND PROJECTS FUND |  |  |  |  |  |
| OFS STR BOND PROCEEDS-P | 0 | 0 | 52,600,656 | 0 | (52,600,656) |
| TRCC BOND PROJECTS FUND | 0 | 0 | 52,600,656 | 0 | $(52,600,656)$ |
| PARKS AND RECREATION GO BOND FUND |  |  |  |  |  |
| OFS GO BOND PROCEEDS-PF | 0 | 0 | 83,715,099 | 44,590,098 | $(39,125,001)$ |

## Salt Lake County

Other Financing Sources by Fund 2018 Mayor Proposed Budget

|  | $\begin{array}{r} 2015 \\ \text { ACTUAL } \end{array}$ | $\begin{array}{r} 2016 \\ \text { ACTUAL } \end{array}$ | 2017 JUNE ADJUSTED BUDGET | $\begin{array}{r} \text { MAYOR } \\ \text { PROPOSED } \\ \text { BUDGET } \end{array}$ | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PARKS AND RECREATION GO BOND FUND |  |  |  |  |  |
| OFS GO BOND PROCEEDS-PR | 0 | 0 | 6,713,191 | 0 | $(6,713,191)$ |
| PARKS AND RECREATION GO BOND | 0 | 0 | 90,428,290 | 44,590,098 | $(45,838,192)$ |
| FLEET MANAGEMENT FUND |  |  |  |  |  |
| (GAIN)/LOSS-SALE OF GOV AS | 0 | 107,965 | 0 | 0 | 0 |
| OFS OTHER | 0 | 51,444 | 0 | 0 | 0 |
| FLEET MANAGEMENT FUND | 0 | 159,408 | 0 | 0 | 0 |
| FACILITIES SERVICES FUND |  |  |  |  |  |
| (GAIN)/LOSS-SALE OF GOV AS | 0 | $(33,456)$ | 0 | 0 | 0 |
| OFS OTHER | 0 | 1,593 | 0 | 0 | 0 |
| FACILITIES SERVICES FUND | 0 | $(31,863)$ | 0 | 0 | 0 |
| Grand Total | 38,834,443 | 36,154,684 | 196,846,311 | 110,191,157 | $(86,655,154)$ |

## Salt Lake County Other Financing Uses by Fund 2018 Mayor Proposed Budget

|  | $\begin{array}{r} 2015 \\ \text { ACTUAL } \end{array}$ | $\begin{array}{r} 2016 \\ \text { ACTUAL } \end{array}$ | 2017 JUNE ADJUSTED BUDGET | $\begin{array}{r} \text { MAYOR } \\ \text { PROPOSED } \\ \text { BUDGET } \end{array}$ | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BOND DEBT SERVICE FUND |  |  |  |  |  |
| OFU GO BOND REFUNDING | 15,545,779 | 0 | 0 | 0 | 0 |
| BOND DEBT SERVICE FUND | 15,545,779 | 0 | 0 | 0 | 0 |
| SOLID WASTE MANAGEMNT FACILITY FUND |  |  |  |  |  |
| DISTRIBUTION TO OWNERS | 0 | 1,234,036 | 1,190,000 | 3,625,000 | 2,435,000 |
| SOLID WASTE MANAGEMNT FACILI | 0 | 1,234,036 | 1,190,000 | 3,625,000 | 2,435,000 |
| Grand Total | 15,545,779 | 1,234,036 | 1,190,000 | 3,625,000 | 2,435,000 |

## Fund Balance Transfers

2018 Mayor Proposed Budget

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
| :---: | :---: | :---: | :---: |
| 110 GENERAL FUND | GRANT PROGRAMS FUND | 30,050,000 | 120 GRANT PROGRAMS FUND |
| 110 GENERAL FUND | MILLCREEK REC CENTER MBA PMT | 651,937 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| 110 GENERAL FUND | SENIOR CENTERS 2009 MBA DEBT SERVICE PMT - GF | 2,042,835 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| 110 GENERAL FUND | STAT \& GENERAL REALIGNMENT | 250,000 | 185 FINE ARTS FUND |
| 110 GENERAL FUND | STAT \& GENERAL REALIGNMENT | 460,041 | 680 EMPLOYEE SERVICE RESERVE FUND |
| 110 GENERAL FUND | ZAP ADMIN OVER ALLOWABLE PERCENTAGE | 187,729 | 310 ZOOS ARTS AND PARKS FUND |
| Total Transfers from Fund 110 |  | \$33,642,542 |  |
| 115 GOVERNMENTAL I MMUNITY FUND | GEN FUND PROP TAX REFUNDS REIMB | 100,000 | 110 GENERAL FUND |
| 115 GOVERNMENTAL IMMUNITY FUND | GOV IMMUNITY FOR GF J AIL REI MBURSEMENT | 859,000 | 110 GENERAL FUND |
| 115 GOVERNMENTAL I MMUNITY FUND | UPDES FLOOD CONTROL | 203,000 | 735 PUBLIC WORKS AND OTHER SERVICES FUND |
| Total Transfers from Fund 115 |  | \$1,162,000 |  |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | CAPITAL THEATER CAPITAL PROJ ECTS | 390,360 | 482 CAPITAL THEATRE FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | EQUESTRIAN PARK CAPITAL PROJ ECTS | 552,140 | 186 EQUESTRIAN PARK FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | EQUESTRIAN PARK EQUIPMENT REPLACEMENT | 25,000 | 186 EQUESTRIAN PARK FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | EQUESTRIAN PARK SUBSIDY | 915,129 | 186 EQUESTRIAN PARK FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | FINE ARTS CAPITAL IMPROVEMENTS | 1,277,932 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | FINE ARTS EQUIPMENT REPLACEMENT | 111,500 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | FINE ARTS SUBSID | 3,792,734 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | GENERAL FUND PARKS \& RECREATION | 16,420,000 | 110 GENERAL FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | PARKS-OPEN SPACE MAINTENANCE | 380,000 | 110 GENERAL FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | PLANETARIUM CAPITAL PROJ ECTS | 719,110 | 390 PLANETARIUM FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | PURCHASE OF OPEN SPACE | 500,000 | 280 OPEN SPACE FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | SALT PALACE EQUIPMENT REPLACEMENT | 450,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |

## Fund Balance Transfers

2018 Mayor Proposed Budget

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
| :---: | :---: | :---: | :---: |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | SOUTH TOWNE EQUIPMENT REPLACEMENT | 150,000 | 182 SOUTH TOWNE EXPOSITION CENTER FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | ZAP ADMIN OVER ALLOWABLE \% | 187,729 | 310 ZOOS ARTS AND PARKS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FI | ZAP II STR 2005 DEBT SERVICE PAYMENT | 1,463,350 | 310 ZOOS ARTS AND PARKS FUND |
| Total Transfers from Fund 181 |  | \$27,334,984 |  |
| 250 FLOOD CONTROL FUND | DEPUTY MAYOR AND PW DIRECT COSTS | 49,703 | 110 GENERAL FUND |
| 250 FLOOD CONTROL FUND | PW ADMIN BLDG - 2009 MBA DEBT SERVICE PMT - FCON | 48,137 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| Total Transfers from Fund 250 |  | \$97,840 |  |
| 290 VISITOR PROMOTION FUND | EQUESTRIAN PARK CAPITAL PROJ ECTS | 250,000 | 186 EQUESTRIAN PARK FUND |
| 290 VISITOR PROMOTION FUND | RECREATION OPERATIONS SUBSIDY | 2,000,000 | 110 GENERAL FUND |
| 290 VISITOR PROMOTION FUND | SALT PALACE CAPITAL PROJ ECTS | 1,539,536 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| 290 VISITOR PROMOTION FUND | SALT PALACE SUBSIDY | 2,200,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| 290 VISITOR PROMOTION FUND | SOUTH TOWNE CAPITAL PROJ ECTS | 397,275 | 182 SOUTH TOWNE EXPOSITION CENTER FUND |
| 290 VISITOR PROMOTION FUND | SP EXP III STR 2004 \& 2005 DEBT SERVICE PMT | 1,078,475 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| Total Transfers from Fund 290 |  | \$7,465,286 |  |
| 360 LIBRARY FUND | LIBRARY 2009 LBA DEBT SERVICE PAYMENT | 2,947,757 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| Total Transfers from Fund 360 |  | \$2,947,757 |  |
| 370 HEALTH FUND | RDA REVENUE - REGI ONAL DEVELOPMENT HLTH | 397,673 | 110 GENERAL FUND |
| Total Transfers from Fund 370 |  | \$397,673 |  |

## Fund Balance Transfers

| 2018 Mayor Proposed Budget |  |  |  |
| :---: | :---: | :---: | :---: |
| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
| 410 BOND DEBT SERVICE FUND | SALT PALACE DEBT SERVICE | 3,000,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| Total Transfers from Fund 410 |  | \$3,000,000 |  |
| 430 RECREATION BOND PROJ ECTS FUND | CLOSE FUND 430 | 510,000 | 110 GENERAL FUND |
| 430 RECREATION BOND PROJ ECTS FUND | CLOSE FUND 430 | 1,200,000 | 450 CAPITAL IMPROVEMENTS FUND |
| Total Transfers from Fund 430 |  | \$1,710,000 |  |
| 450 CAPITAL I MPROVEMENTS FUND | INFORMATION TECHNOLOGY | 500,000 | 110 GENERAL FUND |
| Total Transfers from Fund 450 |  | \$500,000 |  |
| 620 FLEET MANAGEMENT FUND | DEPUTY MAYOR AND PW DIRECT COSTS | 21,882 | 110 GENERAL FUND |
| Total Transfers from Fund 620 |  | \$21,882 |  |
| 650 FACILITIES SERVICES FUND | GOVERNMENT CENTER CAPITAL IMPROVEMENTS | 622,805 | 450 CAPITAL IMPROVEMENTS FUND |
| Total Transfers from Fund 650 |  | \$622,805 |  |
| 730 SOLID WASTE MANAGEMNT FACILITY FI | DEPUTY MAYOR AND PW DIRECT COSTS | 86,797 | 110 GENERAL FUND |
| Total Transfers from Fund 730 |  | \$86,797 |  |

## Fund Balance Transfers

| 2018 Mayor Proposed Budget |  |  |  |
| :---: | :---: | :---: | :---: |
| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
| 735 PUBLIC WORKS AND OTHER SERVICES F | DEPUTY MAYOR AND PW DIRECT COSTS | 245,910 | 110 GENERAL FUND |
| Total Transfers from Fund 735 |  | \$245,910 |  |
| TOTAL TRANSFERS FOR ALL FUNDS |  | \$79,235,476 |  |

## Salt Lake County <br> Budgeted Full-Time Equivalent Positions <br> 2018 Mayor Proposed Budget

|  | 2017 JUNE <br> ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS <br> CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECMMND BUDGET | $2018$ <br> ADOPTED | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 GENERAL FUND |  |  |  |  |  |  |  |  |
| 10200000 MAYOR ADMINISTRATION | 40.75 | 40.75 | 0.00 | 0.00 | 0.00 | 40.75 | 40.75 | 0.00 |
| 10220000 MAYOR FINANCIAL ADMINISTRATION | 33.00 | 33.00 | 0.00 | 0.00 | 0.00 | 33.00 | 33.00 | 0.00 |
| 10230000 CRIMINAL JUSTICE ADVISORY COUNCIL | 2.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| 10250000 REGIONAL ECONOMIC DEVELOPMENT | 31.00 | 34.00 | 0.00 | 1.00 | 0.00 | 35.00 | 35.00 | 4.00 |
| 24000000 CRIMINAL JUSTICE SERVICES | 127.25 | 138.75 | 0.00 | 0.00 | 0.00 | 138.75 | 138.75 | 11.50 |
| 31020000 REAL ESTATE | 2.00 | 3.00 | 0.00 | 0.00 | 0.00 | 3.00 | 3.00 | 1.00 |
| 36300000 PARKS | 109.00 | 82.00 | 0.00 | -1.00 | 0.00 | 81.00 | 81.00 | -28.00 |
| 36400000 RECREATION | 144.50 | 174.50 | 0.00 | 0.00 | 0.00 | 174.50 | 174.50 | 30.00 |
| 43500000 EMERGENCY SERVICES | 2.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -2.00 |
| 43600000 ADDRESSING | 4.00 | 4.00 | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 | 0.00 |
| 60500000 INFORMATION SVCS | 99.95 | 102.75 | 0.00 | -2.00 | 0.00 | 100.75 | 100.75 | 0.80 |
| 61000000 CONTRACTS AND PROCUREMENT | 10.00 | 10.00 | 0.00 | 0.00 | 0.00 | 10.00 | 10.00 | 0.00 |
| 61500000 HUMAN RESOURCES | 26.00 | 27.00 | 0.00 | 0.00 | 0.00 | 27.00 | 27.00 | 1.00 |
| 63100000 FACILITIES MANAGEMENT | 0.80 | 1.80 | 0.00 | 0.00 | 0.00 | 1.80 | 1.80 | 1.00 |
| 64000000 RECORDS MANAGEMENT AND ARCHIVES | 4.00 | 5.00 | 0.00 | -1.00 | 0.00 | 4.00 | 4.00 | 0.00 |
| 70100000 COUNCIL | 26.00 | 26.00 | 0.00 | 0.00 | 0.00 | 26.00 | 26.00 | 0.00 |
| 76000000 AUDITOR | 15.00 | 14.00 | 0.00 | 0.00 | 0.00 | 14.00 | 14.00 | -1.00 |
| 79000000 CLERK | 16.65 | 16.65 | 0.00 | 0.00 | 0.00 | 16.65 | 16.65 | 0.00 |
| 79010000 ELECTION CLERK | 17.75 | 17.75 | 0.00 | 0.00 | 0.00 | 17.75 | 17.75 | 0.00 |
| 82000000 DISTRICT ATTORNEY | 255.80 | 261.80 | 0.00 | 3.00 | 0.00 | 264.80 | 264.80 | 9.00 |
| 88000000 RECORDER | 19.00 | 19.00 | 0.00 | 0.00 | 0.00 | 19.00 | 19.00 | 0.00 |
| 91200000 COUNTY JAIL | 797.00 | 909.50 | 0.00 | -6.00 | 0.00 | 903.50 | 903.50 | 106.50 |
| 91250000 SHERIFF COURT SVCS AND SECURITY | 135.30 | 154.00 | 0.00 | -13.00 | 0.00 | 141.00 | 141.00 | 5.70 |
| 91300000 SHERIFF CW INVEST/SUPPORT SVCS | 11.00 | 11.00 | 0.00 | 0.00 | 0.00 | 11.00 | 11.00 | 0.00 |
| 94000000 SURVEYOR | 20.48 | 20.48 | 0.00 | 0.00 | 0.00 | 20.48 | 20.48 | 0.00 |
| Total 110 GENERAL FUND | 1,950.23 | 2,108.73 | 0.00 | -19.00 | 0.00 | 2,089.73 | 2,089.73 | 139.50 |

## Salt Lake County <br> Budgeted Full-Time Equivalent Positions

2018 Mayor Proposed Budget

|  | 2017 JUNE <br> ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS <br> CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECMMND BUDGET | $\begin{gathered} 2018 \\ \text { ADOPTED } \end{gathered}$ | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 120 GRANT PROGRAMS FUND |  |  |  |  |  |  |  |  |
| 21000000 YOUTH SERVICES DIVISION | 141.75 | 141.75 | 0.00 | 0.00 | 0.00 | 141.75 | 141.75 | 0.00 |
| 22500000 BEHAVIORAL HEALTH SERVICES PRGM | 25.00 | 25.00 | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 |
| 23000000 AGING AND ADULT SERVICES | 149.39 | 149.39 | 0.00 | 1.00 | 0.00 | 150.39 | 150.39 | 1.00 |
| Total 120 GRANT PROGRAMS FUND | 316.14 | 316.14 | 0.00 | 1.00 | 0.00 | 317.14 | 317.14 | 1.00 |
| 185 FINE ARTS FUND |  |  |  |  |  |  |  |  |
| 35000000 CENTER FOR THE ARTS (CFA) | 40.50 | 42.50 | 0.00 | 0.00 | 0.00 | 42.50 | 42.50 | 2.00 |
| Total 185 FINE ARTS FUND | 40.50 | 42.50 | 0.00 | 0.00 | 0.00 | 42.50 | 42.50 | 2.00 |
| 235 UNINCORP MUNICIPAL SERVICES FUND |  |  |  |  |  |  |  |  |
| 85000000 JUSTICE COURTS | 14.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -14.00 |
| Total 235 UNINCORP MUNICIPAL SERVICES F | 14.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -14.00 |
| 250 FLOOD CONTROL FUND |  |  |  |  |  |  |  |  |
| 46000000 FLOOD CONTROL ENGINEERING | 30.00 | 31.00 | 0.00 | 0.00 | 0.00 | 31.00 | 31.00 | 1.00 |
| Total 250 FLOOD CONTROL FUND | 30.00 | 31.00 | 0.00 | 0.00 | 0.00 | 31.00 | 31.00 | 1.00 |
| 280 OPEN SPACE FUND |  |  |  |  |  |  |  |  |
| 10800000 OPEN SPACE | 0.25 | 0.25 | 0.00 | 0.00 | 0.00 | 0.25 | 0.25 | 0.00 |
| Total 280 OPEN SPACE FUND | 0.25 | 0.25 | 0.00 | 0.00 | 0.00 | 0.25 | 0.25 | 0.00 |
| 310 ZOOS ARTS AND PARKS FUND |  |  |  |  |  |  |  |  |
| 35940000 ZAP ADMINISTRATION | 2.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| Total 310 ZOOS ARTS AND PARKS FUND | 2.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| 340 STATE TAX ADMINISTRATION LEVY FUND |  |  |  |  |  |  |  |  |
| 70110000 COUNCIL-TAX ADMINISTRATION | 5.50 | 5.50 | 0.00 | 0.00 | 0.00 | 5.50 | 5.50 | 0.00 |
| 73000000 ASSESSOR | 105.00 | 105.00 | 0.00 | 0.00 | 0.00 | 105.00 | 105.00 | 0.00 |
| 76010000 AUDITOR-TAX ADMINISTRATION | 9.00 | 10.00 | 0.00 | 0.00 | 0.00 | 10.00 | 10.00 | 1.00 |

## Salt Lake County <br> Budgeted Full-Time Equivalent Positions

2018 Mayor Proposed Budget

| 340 STATE TAX ADMINISTRATION LEVY FUND |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 82010000 DISTRICT ATTORNEY-TAX ADMIN | 4.00 | 4.00 | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 | 0.00 |
| 88510000 RECORDER-TAX ADMINISTRATION | 24.75 | 24.75 | 0.00 | 0.00 | 0.00 | 24.75 | 24.75 | 0.00 |
| 94010000 SURVEYOR TAX ADMINISTRATION | 6.00 | 6.00 | 0.00 | 0.00 | 0.00 | 6.00 | 6.00 | 0.00 |
| 97000000 TREASURER-TAX ADMINISTRATION | 25.00 | 25.00 | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 |
| Total 340 STATE TAX ADMINISTRATION LEVY | 179.25 | 180.25 | 0.00 | 0.00 | 0.00 | 180.25 | 180.25 | 1.00 |
| 360 LIBRARY FUND |  |  |  |  |  |  |  |  |
| 25000000 LIBRARY | 398.50 | 401.50 | 0.00 | 0.00 | 0.00 | 401.50 | 401.50 | 3.00 |
| Total 360 LIBRARY FUND | 398.50 | 401.50 | 0.00 | 0.00 | 0.00 | 401.50 | 401.50 | 3.00 |
| 370 HEALTH FUND |  |  |  |  |  |  |  |  |
| 21500000 HEALTH | 361.50 | 360.50 | 0.00 | 1.75 | 0.00 | 362.25 | 362.25 | 0.75 |
| Total 370 HEALTH FUND | 361.50 | 360.50 | 0.00 | 1.75 | 0.00 | 362.25 | 362.25 | 0.75 |
| 390 PLANETARIUM FUND |  |  |  |  |  |  |  |  |
| 35100000 CLARK PLANETARIUM | 29.50 | 33.00 | 0.00 | -1.00 | 0.00 | 32.00 | 32.00 | 2.50 |
| Total 390 PLANETARIUM FUND | 29.50 | 33.00 | 0.00 | -1.00 | 0.00 | 32.00 | 32.00 | 2.50 |
| 620 FLEET MANAGEMENT FUND |  |  |  |  |  |  |  |  |
| 68000000 FLEET MANAGEMENT | 46.00 | 46.00 | 0.00 | 0.00 | 0.00 | 46.00 | 46.00 | 0.00 |
| Total 620 FLEET MANAGEMENT FUND | 46.00 | 46.00 | 0.00 | 0.00 | 0.00 | 46.00 | 46.00 | 0.00 |
| 650 FACILITIES SERVICES FUND |  |  |  |  |  |  |  |  |
| 62000000 PRINTING | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -1.00 |
| 63000000 FACILITIES SERVICES | 69.20 | 70.20 | 0.00 | 0.00 | 0.00 | 70.20 | 70.20 | 1.00 |
| 63500000 TELECOMMUNICATIONS | 4.80 | 5.00 | 0.00 | 0.00 | 0.00 | 5.00 | 5.00 | 0.20 |
| 69000000 GOVERNMENT CENTER OPERATIONS | 3.75 | 3.75 | 0.00 | 0.00 | 0.00 | 3.75 | 3.75 | 0.00 |
| Total 650 FACILITIES SERVICES FUND | 78.75 | 78.95 | 0.00 | 0.00 | 0.00 | 78.95 | 78.95 | 0.20 |

## Salt Lake County <br> Budgeted Full-Time Equivalent Positions

2018 Mayor Proposed Budget

|  | 2017 JUNE <br> ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS CHANGES TO BUDGET | CHANGES <br> BY COUNTY COUNCIL | COUNCIL RECMMND BUDGET | 2018 ADOPTED | VAR \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 680 EMPLOYEE SERVICE RESERVE FUND |  |  |  |  |  |  |  |  |
| 53040000 EMP SERV RES-WELLNESS PROGRAM | 3.00 | 3.00 | 0.00 | 0.00 | 0.00 | 3.00 | 3.00 | 0.00 |
| 53050000 EMP SERV RES-FITNESS CENTER | 0.75 | 0.75 | 0.00 | 0.00 | 0.00 | 0.75 | 0.75 | 0.00 |
| Total 680 EMPLOYEE SERVICE RESERVE FUR | 3.75 | 3.75 | 0.00 | 0.00 | 0.00 | 3.75 | 3.75 | 0.00 |
| 710 GOLF COURSES FUND |  |  |  |  |  |  |  |  |
| 38200000 GOLF COURSES | 38.00 | 38.00 | 0.00 | 0.00 | 0.00 | 38.00 | 38.00 | 0.00 |
| Total 710 GOLF COURSES FUND | 38.00 | 38.00 | 0.00 | 0.00 | 0.00 | 38.00 | 38.00 | 0.00 |
| 726 UPACA ECCLES THEATER FUND |  |  |  |  |  |  |  |  |
| 34000000 UPACA ECCLES THEATER | 18.50 | 23.25 | 0.00 | 0.00 | 0.00 | 23.25 | 23.25 | 4.75 |
| Total 726 UPACA ECCLES THEATER FUND | 18.50 | 23.25 | 0.00 | 0.00 | 0.00 | 23.25 | 23.25 | 4.75 |
| 730 SOLID WASTE MANAGEMNT FACILITY FU |  |  |  |  |  |  |  |  |
| 47500000 SOLID WASTE MANAGEMNT FACILITY | 51.00 | 51.00 | 0.00 | 0.00 | 0.00 | 51.00 | 51.00 | 0.00 |
| Total 730 SOLID WASTE MANAGEMNT FACILI' | 51.00 | 51.00 | 0.00 | 0.00 | 0.00 | 51.00 | 51.00 | 0.00 |
| 735 PUBLIC WORKS AND OTHER SERVICES I |  |  |  |  |  |  |  |  |
| 10150000 COMMUNITY DEVELOPMENT \& ENGAGEM | 6.00 | 3.00 | 0.00 | 0.00 | 0.00 | 3.00 | 3.00 | -3.00 |
| 40500000 PLANNING AND DEVELOPMENT SERVICE؛ | 48.00 | 48.00 | 0.00 | 0.00 | 0.00 | 48.00 | 48.00 | 0.00 |
| 41000000 ANIMAL SERVICES | 60.75 | 54.75 | 0.00 | 0.00 | 0.00 | 54.75 | 54.75 | -6.00 |
| 44000000 PUBLIC WORKS OPERATIONS | 121.75 | 110.90 | 0.00 | 10.10 | 0.00 | 121.00 | 121.00 | -0.75 |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 19.00 | 19.00 | 0.00 | 0.00 | 0.00 | 19.00 | 19.00 | 0.00 |
| 85000000 JUSTICE COURTS | 0.00 | 14.00 | 0.00 | 0.00 | 0.00 | 14.00 | 14.00 | 14.00 |
| Total 735 PUBLIC WORKS AND OTHER SERVI | 255.50 | 249.65 | 0.00 | 10.10 | 0.00 | 259.75 | 259.75 | 4.25 |
| Report Total | 3,813.37 | 3,966.47 | 0.00 | -7.15 | 0.00 | 3,959.32 | 3,959.32 | 145.95 |

SALT LAKE
COUNTY
HUMAN RESOURCES

## 2018 SALARY AND BENEFIT BUDGET BOOK PROPOSALS

## SALARY STRUCTURE ADJUSTMENT

Recommending increasing both the General and Trade/Technical salary structures by $2 \%$ in response to market changes. Indexes the minimum, midpoint and the maximum of each pay grade 2\%.

## BASE SALARY AND SALARY STRUCTURE INCREASE RECOMMENDATION

Based on current market studies and other factors, the recommendation includes a total $2.5 \%$ increase to base pay broken down into two (2) components- $1 \%$ employee salary structure adjustment increase distributed to all merit employees to maintain their position within the salary structure(s) and a $1.5 \%$ annual salary increase to base pay. This recommendation excludes increases for employees in temporary positions, those on long term disability (LTD), sworn or employees with a performance score rated below three (3).

## PRORATED INCREASE FOR PROBATIONARY EMPLOYEES

Proration schedule for new employees who were hired in 2017:

| 2017 Month Hired | Proration | Final $\%$ <br> Increase |
| :--- | :---: | :---: |
| January -March | Full Amount | $2.50 \%$ |
| April | 0.9 | $2.25 \%$ |
| May | 0.8 | $2.00 \%$ |
| June | 0.7 | $1.75 \%$ |
| July | 0.6 | $1.50 \%$ |
| August | 0.5 | $1.25 \%$ |
| September | 0.4 | $1.00 \%$ |

For newly hired employees, pay increases will be adjusted based upon date of hire in 2017. If hired during Q1, a full pay increase will be granted. If hired during Q4, no increase will be granted. Those hired in months 4 through 9 will be prorated starting with .9 for those hired in April, and progressing downward in .1 increments, to .4 for those hired in September. Likewise, pay increases for employees hired in the $4^{\text {th }}$ quarter of 2016 will be adjusted based upon their month of hire during the next performance management cycle in 2017. Specifically, pay increase recommendations adjustments for those hired in October, November, and December of 2016 will be $1.3,1.2$, and 1.1 respectively. All new hires must have a received a score of 3 meets expectation on their performance evaluation to be eligible for an increase.

## TOTAL COMPENSATION PROJECT RECOMMENDATIONS

(APPROVED BY TOTAL COMPENSATION ADVISORY COMMITTEE)
Redlined employees would not receive a lump sum or salary increase, except to the extent the structure indexing enables additional pay.

## 2018 COMPRESSION EQUITY ADJUSTMENT REQUEST

The Total Compensation Advisory Committee voted to request a countywide compression budget for next year. Budgetary allowances generate this request at \$2,680,000.

## 2017 COMPRESSION EQUITY ADJUSTMENT UPDATE

The date for managers to begin reviewing and approving their employee's submitted related work experience has been delayed to accommodate final changes in the system and resolve procurement issues. The Total Compensation Advisory Committee and Human Resources will review and analyze the data and make recommendations to utilize the 1.7 million dollars (a retroactive date in 2017 will be utilized), addressing the most severe compression issues among employees first. This amount is in addition to the proposed $\$ 2,680,000$ compression equity adjustment for 2018.

## 2018 Benefit Considerations

## BENEFIT FORECAST

A recommended $7.0 \%$ overall increase is recommended due to increasing pharmaceutical costs, current health care trend of $8.83 \%$ and ACA taxes.

- Traditional PPO Plan- Historically, any increase has been passed to the overall premium, County sees an increase on $80 \%$ and employee sees an increase on $20 \%$
- High Deductible Health Plan (HDHP)- Continue offering plan at zero cost for full-time employees with continuing the HSA seed money ( $\$ 600$ and $\$ 1,200$ ) and wellness ( $\$ 275$ and $\$ 550$ ) incentive. Continue with employee education with increasing enrollment from $70 \%$ to $73 \%$ participation


## MISCELLANEOUS

- HR recommends the authorization of the 20\% Employee Discount Card
- HR does not recommend the option of voluntary furloughs for FY18


## RETIREMENT

- Rates for both tiers are flat for next year (2018)


## Salt Lake County Contributions (Line 667005) 2018 Mayor Proposed Budget




Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| PROJECT FUND NAME | Department Name | REQUEST TYPE | PROJECT PROJ ID | PROJECT NAME | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 110 General Fund | 1099000000 Mayor Managed Capital Projects | Re-Budget | IJIS | Salt Lake County Integrated Justice Information System, | 253,580.00 |
| 110 General Fund | 1099000000 Mayor Managed Capital Projects | Re-Budget Total |  |  | 253,580.00 |
| 110 General Fund | 6050990000 Information Svcs Capital Proj | Re-Budget | IS PROJECTS | Technology Improvement Plan | 8,500.00 |
| 110 General Fund | 6050990000 Information Svcs Capital Proj | Re-Budget | IS_PROJECTS | Technology Improvement Plan | 50,500.00 |
| 110 General Fund | 6050990000 Information Svcs Capital Proj | Re-Budget | IS_PROJECTS | Technology Improvement Plan | 42,000.00 |
| 110 General Fund | 6050990000 Information Svcs Capital Proj | Re-Budget | IS_PROJECTS | Technology Improvement Plan | 459,000.00 |
| 110 General Fund | 6050990000 Information Svcs Capital Proj | Re-Budget Total |  |  | 560,000.00 |
| 110 General Fund Total |  |  |  |  | 813,580.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0089 | Security Gates \& Fence | 139,359.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0090 | Emergency Exit Ramp | 9,469.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0092 | Fiber Retrofit Phase 1 | 264,035.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0093 | Sound System Phase 1 | 40,854.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0094 | Truss Seal | 64,750.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0096 | Restroom Upgrade | 417,976.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0097 | Personnel Doors - Dock | 12,745.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0098 | Wooden Door Replacement | 6,260.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP0100 | Waterless Urinals | 83,525.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP17_01 | LED Lighting Project | 203,830.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget | SP091 | Kitchen Expansion | 495,000.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | Re-Budget Total |  |  | 1,737,803.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0104 | Dock Painting | 45,325.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0108 | Roof East Mtg SPC | 411,125.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0109 | Cooling Tower Fill | 178,500.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_SM_EQUIP | Small Equipment | 300,000.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0106 | Walk in Cooler Hall | 48,750.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0110 | Hall 1 Generator Replacement | 83,525.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0111 | Parking Lot Electronic Signs | 46,620.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 5,424.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 14,267.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 3,785.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 4,707.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 275.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 2,113.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_ADMIN Overhead | Indirect Costs | 11,870.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0107 | S. Plaza Remodel | 267,750.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0103 | OSHA Fall Protection | 160,500.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP0105 | Upgrade to Struxureware | 255,000.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request | SP_LG_EQUIP | Large Equipment | 150,000.00 |
| 180 Rampton Salt Palace Conv Ctr | 3550990000 Salt Palace Capital Projects | New Request Total |  |  | 1,989,536.00 |
| 180 Rampton Salt Palace Conv Ctr Total |  |  |  |  | 3,727,339.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | MSD17MCPK01 | MAGNA COPPER PARK ARTIFICIAL TURF | 21,367.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PART17BCPK01 | BIG COTTONWOOD PARK - STORM DRAIN | 25,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PART17OQPK01 | BEEHIVE BASEBALL DIAMOND EXTENSION | 110,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | CPM14SLCSC_001 | SLC Sports Complex - Epoxy Locker Rm Floors | 40,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PAR15_SLSC02 | SPORTS COMPLEX RINK BOILERS | 58,837.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PART17TVPL01 | TAYLORSVILLE POOL - SAND FILTERS | 35,070.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PAR15_WBPK01 | Welby Regional Park Environment Study | 43,429.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PAR16PRDV01 | P\&R Division - ADA Self-Evaluation | 177,893.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PAR16PRDV03 | Off Leash Dog Park - Implementation Plan | 150,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | CPI14BST_001 | Bonneville Shoreline Trail - Acquire Land | 245,546.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PAR15_BSTOY01 | Mt Olympus Trailhead - Remodel | 803,625.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget | PART17FMAQ01 | FAIRMONT - REPLACE (2) POOL AHU REPLACEMENT | 221,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | Re-Budget Total |  |  | 1,931,767.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18HAPK01 | Harmony Park - Park Upgrades | 250,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18PRDV02 | P\&R Division - Identification Signage, Ph 4 | 245,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18FMAQ01 | Fairmont - Replace (2) Pool AHU | 350,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18PRDV01 | P\&R - ADA Transition Plan Ph 1 | 250,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18CTPL01 | Centennial Pool - Pool Renovation | 450,000.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18HLRC01 | Holladay Lions Rec Center - Pool Renovation | 650,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18SLSC01 | SLC Sports Complex - Replace Pool Boilers | 350,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18OVHD | Parks \& Recreation TRCC Overhead | 109,739.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | TBD | Pratt to Jordan River Trail | 1,500,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18BCPK01 | Big Cottonwood Park - Softball Complex Ph1 | 100,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request | PART18VRPK01 | Valley Regional Park - Softball Complex Ph1 | 100,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 1070990000 Parks \& Rec Capital Improvemnt | New Request Total |  |  | 4,354,739.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 3630990000 Parks Equip Replacement | New Request | PART18PKEQ01 | Parks Equipment Replacement | 350,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 3630990000 Parks Equip Replacement | New Request Total |  |  | 350,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 3640990000 Rec Equip Replacement | New Request | PART18RCEQ01 | Recreation Equipment Replacement | 750,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven | 3640990000 Rec Equip Replacement | New Request Total |  |  | 750,000.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven Total |  |  |  |  | 7,386,506.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | Re-Budget | STE2017_01 | LED Lighting Project | 222,498.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | Re-Budget Total |  |  | 222,498.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST0028 | Asphalt Slurry, Phase III | 58,275.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_SM_EQUIP | Small Equipment | 100,000.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 1,122.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 2,951.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 783.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 974.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 87.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 349.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_ADMIN | Indirect Costs | 2,690.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST0026 | STEC Fire Detection System | 178,500.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST0027 | Air Curtains-Lobby Doors | 160,500.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request | ST_LG_EQUIP | Large Equipment | 50,000.00 |
| 182 South Towne Exposition Center | 3552990000 South Towne Capital Projects | New Request Total |  |  | 556,231.00 |
| 182 South Towne Exposition Center Total |  |  |  |  | 778,729.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts Captl Proj | Re-Budget | CFA_0003CA | CFA-Signage | 26,614.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0028RW | RW-Jeanne Wagner House Light Replacement Phase I | 4,799.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0029RW | RW-Lobby Carpet Replacement | 11,446.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0032RW | RW Chiller Replacement | 20,500.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0048CT | PFF-CT Grand Drape replacement | 222,300.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0009CA | CFA-IT Equipment Replacement | 99,097.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0004CA | CFA-Operational Equipment Replacement | 57,176.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0010CA | CFA-IT Infrastructure Improvements | 31,476.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0012CA | CFA-Access Control Improvements Phase I | 2,048.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0011CA | CFA-Facilities Assessment | 17,860.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | Re-Budget | CFA_0023RW | RW-Lobby Renovation Phase II | 67,948.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts Captl Proj | Re-Budget | CFA_0008CA | CFA- 2-Way radio systems upgrade | 64,324.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts Captl Proj | Re-Budget Total |  |  | 625,588.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts Captl Proj | New Request | CFA_0062AH | AH-Concrete Repair | 44,289.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0001UMOCA | UMOCA Condensate Return | 39,435.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0003UMOCA | UMOCA Floor Refinishing | 41,825.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0034RW | PFF-RW- Theatrical Lighting System | 24,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0043CT | Terra Cotta Façade Phase IV Funding | 300,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0053CT | PFF-CT-Theatrical Lighting System | 24,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0059AH | AH-Condensate Return Phase I | 20,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0060AH | AH HVAC Pneumatics Phase I | 32,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0061AH | AH-Elevator Door Controls | 66,820.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0009CA | IT Equipment Replacement | 67,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_NEW ID related to | Equipment | 50,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0008CA | CFA-2 Way Radio Systems Upgrade- Phase II | 82,240.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0004CA | Operational Equipment Replacement | 44,500.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0012CA | CFA Access Control Improvements Phase II | 178,500.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0035RW | PFF-RW-Rehearsal Studio Sound Isolation. | 42,735.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0052CT | CT- Marquee Renovation | 66,820.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0015CA | CFA Cellular Antenna Phase I | 25,000.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_CAP_OVERHEA | OVERHEAD | 43,658.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request | CFA_0023RW | RW-Lobby Renovation Phase III | 197,625.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 185 Fine Arts Fund | 3500990000 Center for the Arts Captl Proj | New Request | CFA_0016CA | CFA Wireless Captive Portal | 89,720.00 |
| 185 Fine Arts Fund | 3500990000 Center for the Arts CaptI Proj | New Request Total |  |  | 1,480,167.00 |
|  | 185 Fine Arts Fund Total |  |  |  | 2,105,755.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | Re-Budget | EQUIP | EPEC Equipment | 4,090.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | Re-Budget | EP0013 | Dump Truck | 115,800.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | Re-Budget Total |  |  | 119,890.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQUIP | EPEC Equipment | 75,000.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 313.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 822.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 218.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 271.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 31.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 5.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQPOVHD | OVERHEAD | 480.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request | EQUIP | EPEC Equipment | 500,000.00 |
| 186 Equestrian Park Fund | 3560990000 Equestrian Park Capital Proj | New Request Total |  |  | 577,140.00 |
|  |  | 186 Equestrian Park Fund Total |  |  | 697,030.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170004 | 7200 S Drain Bingham Junction in Midvale | 15,344.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP150001 | Bingham Ck Improvements $1300 \mathrm{~W}-1700 \mathrm{~W}$ | 255,205.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP160002 | Willow Ck Channel below 11150 S (Audubon Property) | 434,345.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP160007 | Emigration Ck Flooding at Wilson Ave | 983.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170001 | BBC Bridge at Walker Lane | 196,463.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170002 | Flood Control Facility Inspections | 43,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170005 | Sandy City Canal White City Storm Drain | 147,950.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170009 | Coon Cyn Ck Bridge USL Canal | 103,800.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170010 | Scott Pond Improv Millcreek | 100,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170014 | Spencer Pond Tower Improvement | 90,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170015 | WillowCk 600E-810E Reconstruct | 13,800.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170016 | Mill Creek Flume Steps 2600 E | 20,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFPXX1002 | Misc Right of Way and Settlements | 90,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFPXX1003 | Flood Control Small Projects | 77,380.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FP140002 | Hidden Hollow Staging Area | 1,406.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FP140005 | Little Dell Dam Maint | 35,050.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FP140006 | Jordan River Trash Boom | 163,742.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170006 | JR Channel Repair at 4500 | 7,500.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170013 | Jordan River Hydraulics Study | 200,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170017 | 2017 Emergency Response | 9,900.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP150001 | Bingham Ck Improvements $1300 \mathrm{~W}-1700 \mathrm{~W}$ | 49,133.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FP140001 | Surplus Canal Deficiency Rehabilitation | 50,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP150003 | Coon Ck/Harkers Crk SD Project (Piped System 3500 S) | 738.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170003 | Herriman Interlocal - Copper Creek | 700,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FP140001 | Surplus Canal Deficiency Rehabilitation | 29,318.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | FV\$130004 | 5400 S SD Replacement ( 1300 W to JR) | 1,315.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget | EFCFP170017 | 2017 Emergency Response | 100.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | Re-Budget Total |  |  | 2,836,472.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP18NEW | Goggin Drain Gates Rehab | 100,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170008 | Corner Canyon Crk Improvements (1100 E - Fort St) | 175,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170010 | Scott Pond Improv Millcreek | 50,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170011 | Shriner Pond Outlet | 50,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170014 | Spencer's Pond Tower Improvement | 100,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170015 | Willow Ck 600 E-810 E Reconstruct | 250,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP170016 | Mill Creek Flume Steps 2600E | 95,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1002 | FP Misc Right of Way and Settlements | 100,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1003 | FP Small Projects | 50,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 600.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP18NEW | 1700 S 1700 E Basin | 30,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 1,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 10,038.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests

| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 37,693.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 7,005.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 127,980.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 101,831.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 8,711.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 1,039.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 1,678.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1000 | Flood Control Projects Overhead and Other | 16,134.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFP18NEW | Dry Creek Improvements - Phase 2 | 200,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | FP140001 | Surplus Canal Deficiency Rehabilitation | 950,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1001 | Midvale Channel Debt Service | 155,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1001 | Midvale Channel Debt Service | 12,888.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request | EFCFPXX1001 | Midvale Channel Debt Service | 5,000.00 |
| 250 Flood Control Fund | 4610000000 Flood Control Projects | New Request Total |  |  | 2,636,597.00 |
|  | 250 Flood Control Fund Total |  |  |  | 5,473,069.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 61,775.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 774.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 186.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 540.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 371,721.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 79.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 4,830.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 3,979.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget | PROPERTY_TAX_SY | Property Tax System | 1,269,700.00 |
| 340 State Tax Administration Levy | 7300990000 Tax Admin. Capital Projects | Re-Budget Total |  |  | 1,713,584.00 |
| 340 State Tax Administration Levy Total |  |  |  |  | 1,713,584.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017PARKING | PARKING LOT OVERLAYS | 115,182.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2016LIGHTING | LIGHT PROJECTS | 83,803.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2016SANDY | SANDY - Roof Shingle Replacement | 58,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017BCR-ROOF | BINGHAM CREEK LIBRARY - RE-ROOF | 13,592.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017BCRRTU | RTU REPLACEMENT/CONTROL UPGRADE | 191,454.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017HUNROOF | RE-ROOF AND SKYLIGHT | 215,170.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017KEYCARD | KEY CARD ACCESS | 30,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017RIV | RTU REPLACEMENT/CONTROL UPGRADE | 176,807.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017RIVROOF | RE-ROOF | 13,624.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017TAY | REPLACE CARPET | 75,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017WHI | UPGRADE ELECTRICAL SYSTEM | 69,620.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017SECURITY | SECURITY CAMERAS | 148,246.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017XERISCAP | XERISCAPING AT VARIOUS LIBRARIES | 25,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017SOLARPV | SOLAR PV EXPANSION | 65,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget | LIB2017PROGBLDG | PROGRAMMING FOR NEW BUILDINGS | 6,500,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | Re-Budget Total |  |  | 7,780,498.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBCONCRETE | CONCRETE REPLACEMENT | 64,750.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBPARKINGLOTS | PARKING LOT OVERLAYS - Phase 2 | 185,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBHERSOUND | HERRIMAN SOUND PROOFING | 26,970.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBKEYCARD | KEY CARD ACCESS - Phase 2 | 50,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBLIGHTING | LIGHT PROJECTS - Phase 2 | 150,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBSANDYROOF | Sandy Roof Shingle Replacement - Phase 2 | 95,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBTAYCARPET | REPLACE CARPET - Phase 2 | 5,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBSECURITY | SECURITY CAMERAS - Phase 2 | 150,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBXERISCAPING | XERISCAPING - Phase 2 | 25,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBWHIDOCKCOVER | DOCK COVER | 22,100.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBSOLARPV | SOLAR PV EXPANSION - Phase 2 | 65,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBINDIRECT | OVERHEAD | 47,397.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBDAYBREAK | DAYBREAK LIBRARY | 10,296,588.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBFACSHOPS | LIBRARY FACILITIES SHOPS | 6,700,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBGRANITE | GRANITE LIBRARY | 12,750,107.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBHOL | HOLLADAY BUILDING EXPANSION/REMODEL | 1,850,000.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBKEARNS | KEARNS - NEW BUILDING | 17,080,627.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests Adopted Budget

| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBWVC | WEST VALLEY LIBRARY | 4,671,460.00 |
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| 360 Library Fund | 2500990000 Library Capital Projects | New Request | LIBHERRIMAN | HERRIMAN - NEW BUILDING | 11,296,588.00 |
| 360 Library Fund | 2500990000 Library Capital Projects | New Request Total |  |  | 65,531,587.00 |
| 360 Library Fund Total |  |  |  |  | 73,312,085.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | Re-Budget | Exhibits_Reeng | CP Exhibits Re-engineering (Phase 3) | 54,326.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | Re-Budget Total |  |  | 54,326.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_Elevator_ADA | Elevator and ADA Lifts | 82,000.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_HVAC | HVAC Repair and Replace | 251,450.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_Exhibits | Capital Exhibits Fund | 75,000.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_Indirectcost | Capital Indirect | 81,660.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_Outreach_veh | CP_Outreach_veh | 31,952.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_Dome_Proj | Dome Projectors | 304,000.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | CP_SOS_Projecto | SOS Projectors | 37,180.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request | New Proj ID Equipment \| | \|Equipment Replacement | 62,820.00 |
| 390 Planetarium Fund | 3510990000 Clark Planetarium Capital Proj | New Request Total |  |  | 926,062.00 |
|  |  | 390 Planetarium Fund Total |  |  | 980,388.00 |
| 426 Excise Tax Road Rev Bond Proje | 5036000000 Excise Tax Road Rev Bond Proj | Re-Budget | EXCISE_TAX_PROJ | Excise Tax Road Bond Projects | 4,500.00 |
| 426 Excise Tax Road Rev Bond Proje | 5036000000 Excise Tax Road Rev Bond Proj | Re-Budget Total |  |  | 4,500.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | EFCTB150001 | 3900 S SHOULDER IMPROVEMENTS | 44,801.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | EFCTB160001 | Millcreek Cyn Uphill Bike/Wall | 500,000.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | EFCTB160002 | Magna Pedestrian Crossing | 474.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | EFCTB170001 | Camp Kearns paving roads, installing storm drains, curb and gutter | 1,864,725.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | EFCTB170002 | 3900 S Bridge Access | 14,000.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | TB140001 | 8400 West Pedestrian Overpass | 2,572,595.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | TB140002 | Magna Livable Streets | 21,964.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | TB140004 | 900 E Safety Improvements 3300 S to 3900 S | 50,923.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | TB140005 | Kearns Township On-road Bike Improvements | 224,205.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget | TB140006 | Emigration Canyon Transportation Study | 527,868.00 |
| 426 Excise Tax Road Rev Bond Proje | 5037000000 Excise Tax Road Bond Unincorp. | Re-Budget Total |  |  | 5,821,555.00 |
| 426 Excise Tax Road Rev Bond Proje Total |  |  |  |  | 5,826,055.00 |
| 431 Park Bond Projects | 5541000000 Lodestone Regional Park | Re-Budget | BND13_LODESTONE | Lodestone Park - Park Development, Phase 3 | 1,303,747.00 |
| 431 Park Bond Projects | 5541000000 Lodestone Regional Park | Re-Budget Total |  |  | 1,303,747.00 |
| 431 Park Bond Projects | 5542000000 Southwest Regional Park | Re-Budget | BND13_SOUTHWEST | Southwest Regional Park - Park Development, Phase 2 | 1,091,628.00 |
| 431 Park Bond Projects | 5542000000 Southwest Regional Park | Re-Budget Total |  |  | 1,091,628.00 |
| 431 Park Bond Projects | 5543000000 Wheadon Farm Park | Re-Budget | BND13_WHEADON | Wheadon Farm Park - Park Development | 6,060.00 |
| 431 Park Bond Projects | 5543000000 Wheadon Farm Park | Re-Budget Total |  |  | 6,060.00 |
| 431 Park Bond Projects | 5545000000 Jordon River Trail - Park | Re-Budget | BND13_JORDANRIV | Jordan River Trail - Trail Development | 1,000,890.00 |
| 431 Park Bond Projects | 5545000000 Jordon River Trail - Park | Re-Budget Total |  |  | 1,000,890.00 |
| 431 Park Bond Projects | 5546000000 Parley's Trail - Park | Re-Budget | BND13_PARLEYS | Parleys Creek Trail - Trail Development | 1,519,515.00 |
| 431 Park Bond Projects | 5546000000 Parley's Trail - Park | Re-Budget Total |  |  | 1,519,515.00 |
|  |  | 431 Park Bond Projects Total |  |  | 4,921,840.00 |
| 445 Dist Attorney Fac Construction | 5045000000 Downtown DA Facility Constr | Re-Budget | 5045BLDG | District Attorney Buildings | 6,302,158.00 |
| 445 Dist Attorney Fac Construction | 5045000000 Downtown DA Facility Constr | Re-Budget Total |  |  | 6,302,158.00 |
|  |  | 445 Dist Attorney Fac Construction Total |  |  | 6,302,158.00 |
| 447 PeopleSoft Implementation Fund | 5345000000 Financial System Project 2011 | Re-Budget | PEOPLESOFT | Financial System Project | 157,877.00 |
| 447 PeopleSoft Implementation Fund | 5345000000 Financial System Project 2011 | Re-Budget Total |  |  | 157,877.00 |
| 447 PeopleSoft Implementation Fund Total |  |  |  |  | 157,877.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 02EO | EOC HVAC REMODEL | 371,188.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC133C | CGC Concrete Maintenance | 1,169.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 073C | PARKING STRUCTURE WATERPROOFING PH 3 \& 4 | 50,199.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 080C | CGC Phase 5 overlay | 696.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 087C | WAYFINDING / SIGNAGE | 50,391.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 095C | CGC Restroom Remodel | 270,610.00 |

Salt Lake County

| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 107C | CGC REPLACE CARPET 1st and 2nd floor North | 26,571.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 111C | SECURITY COUNTER UPGRADE | 29,662.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | AGE2017LIAROOF | LIBERTY SC-ROOF REPLACEMENT AND WINDOW DETELL FRAMING AND | 94,968.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | AGE2017RVASTO | RVA Stone Study | 10,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | AGE2017TEABAT | TENTH EAST-CEILING ASBESTOS ABATEMENT | 100,160.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | AGE77 | Liberty HVAC Replacement | 54,121.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC120C | CGC General Door Repair PH 2 | 14,128.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC126C | Upgrade Exterior cameras to IP | 107,783.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC132C | DAYCARE REMODEL PH 2 | 12,925.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC136C | Security upgrades to facilitiy | 101,030.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | HLT_CAPL_OH | Indirect Costs | 2,348.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | SHF88 | Oxbow Chiller Replacement | 68,317.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | SHF95 | Sherift's Office Building HVAC Repair / Upgrade | 2,090,828.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 115C | Stairs / Escalator Replacement | 154,891.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC128C | Cgc Exterior Lighting Replacement | 172,150.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | GC140001 | Streamflow Gaging System Upgrade | 15,207.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC140C | CGC EMERGENCY COMM. SYSTEM | 2,707.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | Cl_090002 | Water Quality Sampling Stations | 1,377.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | CJS02 | CJS Space Utilization | 123,681.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 003SA | County Wide - Audits Of Building Systems (Phase 2) | 104,769.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC125C | Facility Condition Assessments/Energy Management Audits | 150,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Council Overhead | 23,982.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Mayor Overhead | 32,171.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Auditor Overhead | 16,735.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | IS Overhead | 20,811.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Purchasing Overhead | 973.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Gov't Immunity Overhead | 3,285.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | NK010 | Mayor Finance Overhead | 42,494.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | CI_080027 | Jordan River Stabilization \& Ecosystem Enhancement at Bingham Junction, Midvale | 934.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | GC140004 | Jordan River Murray/Taylorsville Restoration | 46,002.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | EFCGC160001 | Jordan River 1700 S Channel Realignment | 56,991.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | 52SH | Metro Jail Control Room / Security Electronics Upgrade (Rebudget) | 648,911.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC151C | CGC LL S. Bldg Exhaust Study | 17,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | FAC152C | CGC Kitchen AHU Study | 13,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | HLTEHSHVAC | Env. Health - Replace The Hvac Unit | 419,697.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget | Cl_120019 | Killyons Canyon | 120,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | Re-Budget Total |  |  | 5,644,862.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC133C - NEW \$ | CGC Concrete Maintenance | 30,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC147C | CGC Crack Seal Parking Lots | 20,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC148C | CGC Water/Sprinkler System Study | 40,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF101 | Sheriff'S Office Range Parking EPA Compliance | 38,850.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF99 | 900 W Gate Repair | 19,072.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | 080C - NEW \$ | CGC Phase 5 overlay | 25,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | 095C - NEW \$ | CGC Restroom Remodel | 354,200.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | AGE2018LIAREM | LIBERTY - CENTER REMODEL | 128,500.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | AGE2018MOAVINYL | MOUNT OLYMPUS - REPLACE DINING ROOM VINYL FLOOR | 36,170.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | AGE2018SAAFURN | SUNDAY ANDERSON - FURNITURE REPLACEMENT | 42,875.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | AGE2018SAASAW | SUNDAY ANDERSON- ACTIVITY ROOM REWORK | 45,325.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | AGE2018TEACONC | TENTH EAST - CONCRETE REPLACEMENT | 28,500.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC120C - NEW \$ | CGC General Door Repair PH 2 | 25,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC141C | CGC Office Remodels/Moves | 1,000,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC142C | CGC Remodel/Upgrade Mayor'S Finance War Room | 75,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC143C | CGC Replace Carpet In Suite S3-600 | 132,423.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC144C | CGC Make Up Air Handler Replacement | 193,164.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC145C | CGC South Bldg Garage Exhaust System Upgrade | 248,625.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC146C | CGC Lighting Controls Replacement | 255,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | FAC149C | CGC Council Chamber HVAC Upgrade | 128,605.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | HLT2018EH | EH HVAC Phase II | 715,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | HLT2018SHIPP | Ellis Shipp HVAC equipment replacement | 62,060.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF100 | Metro Jail Kitchen And Dishwasher Repair | 128,500.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF102 | SOB Parapet Cap | 50,118.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF103 | ADC - Radar Control Equip For EVAC System | 24,700.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF104 | Metro Jail Rooftop AC Unit Backflow Valves | 42,735.00 |
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| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF105 | Sheriff'S Office Building Security Lobby Upgrade | 158,367.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF106 | Oxbow Jail Lobby Area Redesign | 196,473.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF107 | ADC - EVAC Acuators Replacment Phase 1 | 255,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF96 | Jail Support Roof Repair | 1,233,540.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF97 | Window Repairs - SOB | 118,683.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | SHF98 | Repair And Replace SOB Roof Membrane | 339,907.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | YSV201801 | Parking lot reslurry | 40,463.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | YSV201802 | Replace worn and damaged interior doors in the group homes | 24,229.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | YSV201803 | Girls Group Home Remodeling | 55,530.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | YSV201804 | Remodel Crisis Residential area bathrooms | 258,189.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request | NK010 | Contingency - Council Discretionary | 330,000.00 |
| 450 Capital Improvements Fund | 5050000000 Capital Improvements | New Request Total |  |  | 6,899,803.00 |
| 450 Capital Improvements Fund Total |  |  |  |  | 12,544,665.00 |
| 479 Mba: Public Health Ctr Bond Pr | 5261000000 MBA: Public Health Center | Re-Budget | HLT_SLC | HEALTH CENTER | 1,359,349.00 |
| 479 Mba: Public Health Ctr Bond Pr | 5261000000 MBA: Public Health Center | Re-Budget | HLT_SLC | HEALTH CENTER | 1,662,174.00 |
| 479 Mba: Public Health Ctr Bond Pr | 5261000000 MBA: Public Health Center | Re-Budget Total |  |  | 3,021,523.00 |
| 479 Mba: Public Health Ctr Bond Pr Total |  |  |  |  | 3,021,523.00 |
| 482 Capitol Theatre Capital Projec | 5320000000 Capitol Theatre Capital Projec | New Request | CTRENOP2 | CT-Remodel Phase II, Roof, Locking Pins, Hot water system | 3,026,175.00 |
| 482 Capitol Theatre Capital Projec | 5320000000 Capitol Theatre Capital Projec | New Request Total |  |  | 3,026,175.00 |
| 482 Capitol Theatre Capital Projec Total |  |  |  |  | 3,026,175.00 |
| 483 TRCC Bond Projects Fund | 5263000000 Parks Ops Center | Re-Budget | CAP15_PRKOPSBLD | Parks \& Public Works Operations Center | 9,004,606.00 |
| 483 TRCC Bond Projects Fund | 5263000000 Parks Ops Center | Re-Budget Total |  |  | 9,004,606.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0012 | Parking Lot Repair | 146,939.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0014 | Racetrack Footing | 137,151.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | CFA_0057AH | ABV Plaza Steam System | 53,500.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | CFA_0043CT | CT-Historic Terra-Cotta Facade Phase III | 400,000.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | CFA_0055AH | AH Lobby Renov Phase II | 278,851.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0008 | Access Card Reader \& Gate | 29,685.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | CFA_0057AH | ABV Plaza Steam System | 17,500.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0007 | Attendant Booth \& Gates | 172,750.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0011 | RV Parking | 731,390.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | CFA_0055AH | AH Lobby Renov Phase III | 200,171.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget | EP0006 | Remove and Replace Metal Stalls - Barns 400, 500, 600 | 347,875.00 |
| 483 TRCC Bond Projects Fund | 5264000000 TRCC Related Cap Maint Projcts | Re-Budget Total |  |  | 2,515,812.00 |
| 483 TRCC Bond Projects Fund | 5265000000 Mid-Valley Rgnl Cultural Cntr | Re-Budget | CFA_0001MV | Mid Valley Regional Cultural Center | 35,224,621.00 |
| 483 TRCC Bond Projects Fund | 5265000000 Mid-Valley Rgnl Cultural Cntr | Re-Budget Total |  |  | 35,224,621.00 |
| 483 TRCC Bond Projects Fund | 5265000000 Mid-Valley Rgnl Cultural Cntr | New Request | CFA_0001MV | Mid Valley Regional Cultural Center | 1,100,000.00 |
| 483 TRCC Bond Projects Fund | 5265000000 Mid-Valley Rgnl Cultural Cntr | New Request Total |  |  | 1,100,000.00 |
| 483 TRCC Bond Projects Fund Total |  |  |  |  | 47,845,039.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 1,617,581.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 1,531,902.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 295,600.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 98,960.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 14,873.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CHRC | Cottonwood Heights RC - Pool Renovation | 1,162.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 849,400.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17KNPK | Knudsen Nature Park | 2,701,295.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17MUSC | SLC - Multi-Use Sports Court | 25,011.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17OHTC | SLC - Oak Hills Tennis Center Renovation | 1,750,840.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 14,882,467.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17JWTR | Jordan River - Water Trail Development | 2,127,513.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17MRPK | Magna Regional Park, Phase 1 | 11,203,148.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17PCPK | Pioneer Crossing Park | 2,996,439.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17WBPK | Welby Regional Park - Ph 1 Park Development | 12,005,758.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17WCTR | White City/Sandy Canal Trail - Trail Development | 1,549,260.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 1,037,272.00 |
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| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17CRRP | Capital Renewal \& Replace Projects | 7,129,782.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17DRRC | Draper Recreation Center - Construction | 19,427,425.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget | PARB17WHFM | Wheeler Historic Farm - Education Center | 2,751,320.00 |
| 484 Parks \& Rec GO Bond Fund | 5547000000 Parks \& Recreation Bond Prjcts | Re-Budget Total |  |  | 83,997,008.00 |
| 484 Parks \& Rec GO Bond Fund Total |  |  |  |  | 83,997,008.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17OMGC02 | Old Mill GC - Replace Pond Aerators | 10,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17OMGC03 | Old Mill GC -Replace Maintenance Netting | 10,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17RBGC02 | Riverbend GC - Asphalt Overlay Cart Paths, Phase 1 | 50,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17SMGC01 | South Mountain GC - Bunker Sand Replacement | 15,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17SMGC02 | South Mountain GC - Cart Path Replacement, Ph 2 | 40,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17MBGC01 | Meadowbrook GC - Replace Carpet | 25,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17MBGC02 | Meadowbrook GC - Replace Cart Barn Drains | 20,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17MBGC03 | Meadowbrook - Replace Kitchen MAU | 5,775.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17OMGC01 | Old Mill GC - Clubhouse Repairs | 30,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PAR16MBGC01 | Meadowbrook Gc - Hvac | 14,664.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget | PARG17MVGC01 | Mountain View GC - Xeriscape Clubhouse | 18,745.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | Re-Budget Total |  |  | 239,184.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18MBGC01 | Meadowbrook GC - Dredge Pond | 40,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18MVGC01 | Mountain View GC - Cart Paths, Ph3 | 35,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18OMGC02 | Old Mill GC - Pump House Pumps \& Motors | 50,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18OMGC03 | Old Mill GC - Renovate Bunkers, Ph1 | 25,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18SMGC01 | South Mountain GC - Replace Pump House Panel | 140,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18OVHD | OVERHEAD | 544.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG18OVHD | OVERHEAD | 1,432.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG180VHD | OVERHEAD | 380.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG180VHD | OVERHEAD | 472.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG180VHD | OVERHEAD | 55.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG180VHD | OVERHEAD | 673.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request | PARG180MGC01 | Old Mill GC - Maintenance Storage Shed | 20,000.00 |
| 710 Golf Courses Fund | 3820990000 Golf Capital Projects | New Request Total |  |  | 313,556.00 |
| 710 Golf Courses Fund Total |  |  |  |  | 552,740.00 |
| 730 Solid Waste Managemnt Facility | 4750990000 Solid Waste Capital Projects | New Request | LANDFILL_2018 | CUF concrete | 49,506.00 |
| 730 Solid Waste Managemnt Facility | 4750990000 Solid Waste Capital Projects | New Request Total |  |  | 49,506.00 |
| 730 Solid Waste Managemnt Facility Total |  |  |  |  | 49,506.00 |
| 735 Public Works and Other Serves | 4400990000 Public Works Ops Capl Projects | Re-Budget | CAP15_PRKOPSBLD | Design Airport Road Shops and Warehouse | 300,000.00 |
| 735 Public Works and Other Servcs | 4400990000 Public Works Ops Capl Projects | Re-Budget Total |  |  | 300,000.00 |
| 735 Public Works and Other Serves | 4400990000 Public Works Ops Capl Projects | New Request | CAP15_PRKOPSBLD | Remodel PW Ops Westside buildings | 450,000.00 |
| 735 Public Works and Other Serves | 4400990000 Public Works Ops Capl Projects | New Request Total |  |  | 450,000.00 |
| 735 Public Works and Other Serves | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCBXX1002 | CB OVERHEAD AND OTHER CHARGES | 58,064.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCBXX1004 | CB MISC NON-CAP BRIDGE CULVERT | 10,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCBXX1005 | CB MISC RIGHT OF WAY | 9,181.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCBXX1006 | CB MISC TRAFFIC STUDIES | 50,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCBXX1007 | CB MISC ROAD IMPROVEMENT | 10,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CB140003 | ACHILLES DR CULVERT AT NEFF'S CREEK | 470,940.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CJ5130001 | $2300 \mathrm{E}(1-80-3900$ S) ROAD IMPROVEMENT | 1,365,336.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CJ5130002 | 1950 E @ MILLCREEK CULVERT REPLACEMENT | 60,102.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CJ_040014 | ROSE CANYON ROAD IMPROVEMENT | 779,397.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB160002 | 9400 S, 3000 E TO 3100 E | 103,656.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB170001 | 10000 S 2700 E SAFETY IMPROVEMENT | 779,704.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CJ2130004 | 4700 S ENVIRONMENTAL AND ROAD IMPROVEMENT | 127,875.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | CJ3090002 | 7200 W SR201-3500 S | 40,395.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB150001 | 8000 WEST (SR201 TO 4700 S) | 1,203,599.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB150002 | 7200 W BRIDGE AT USL CANAL | 161,259.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB160003 | 3500 S 7640 W TO 7690 W | 119,546.00 |
| 735 Public Works and Other Serves | 4510000100 Public Works Engineering Admin | Re-Budget | EFCCB170002 | WESTERN DRIVE SIDEWALK MAGNA | 29,703.00 |
| 735 Public Works and Other Serves | 4510000100 Public Works Engineering Admin | Re-Budget Total |  |  | 5,378,757.00 |

Salt Lake County
2018 Capital Project Rebudgets and New Requests
Adopted Budget

| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180001 | DFS DIMPLE DELL RD | 12,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180004 | MESA DRIVE SIDEWALK | 148,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180002 | 6200 S MISTY WAY SD | 40,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180003 | 4715 S 4015 W SD | 75,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180005 | CARNATION DRIVE SIDEWALK | 270,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request | EFCCB180006 | DFS GALENA DRIVE | 8,000.00 |
| 735 Public Works and Other Servcs | 4510000100 Public Works Engineering Admin | New Request Total |  |  | 553,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | CI_120019 | Killyons Canyon | 559,378.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC150001 | UPDES STORMWATER MONITORING | 21,364.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160001 | UNINCORPORATED SD INSP AND GPS/GIS LOC | 125,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | MC140003 | TRAFFIC CALMING | 115,501.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | CI_120016 | UNINCORP BICYCLE TIP | 90,567.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMCXX1000 | MC STORM DRAIN SMALL PROJECTS | 31,200.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170001 | VARIOUS SMALL SIDEWALKS | 37,500.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160006 | MEADOWBROOK MAIN STREET | 37,866.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | MC140009 | 3900 S SIDEWALK, SUNNYDALE | 138,836.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170002 | 900 E, 3900 S TO 4500 S SHLDER | 150,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | Cl6120012 | EMIGRATION CANYON SLOPE STABILIZATION | 69,780.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | MC140013 | MILLCREEK CANYON BIKE LANES | 33,053.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170004 | CULVERT REPAIR DIMPLE DELL RD | 200,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170005 | LCC GRIT MILL | 20,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160004 | COUGAR LN NW AVE BIKEWAY | 50,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160003 | 3100 S PATRICK DR DETENTION REMOVAL | 65,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160002 | 3500 S TOOLSON DETENTION REMOVAL | 100,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160005 | 3100 S 8000 W RADAR | 3,105.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160008 | MAGNA DETENTION PONDS | 359,525.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170009 | 3500 S SDWK 7372 W TO CENTENNIAL | 102,500.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC160007 | SEGO LILY BIKEWAY 700 E - 1300 E | 20,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | Re-Budget | EFCMC170003 | 9400 S SKI CONNECT | 120,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | Re-Budget Total |  |  | 2,450,175.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | New Request | EFCMC180001 | BURNT FORK RD, PINECREST RD SD | 20,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | New Request | EFCMC180002 | 11400 S 1500 E TO 1600 E SIDEWK | 200,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | New Request | EFCMC180005 | WILLOW CRK OPEN WATER CANAL | 10,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | New Request | EFCMC180003 | 9130 W MAGNA MAIN SD | 5,000.00 |
| 735 Public Works and Other Serves | 4510000200 PW-Project Management \& Design | New Request | EFCMC180004 | MAGNA SD MASTER PLAN | 150,000.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | New Request | MTP01 | Misc Metro Township Projects | 262,178.00 |
| 735 Public Works and Other Servcs | 4510000200 PW-Project Management \& Design | New Request Total |  |  | 647,178.00 |
| 735 Public Works and Other Servcs Total |  |  |  |  |  |
| Grand Total $\quad 275,011,761.00$ ( |  |  |  |  |  |

## SALT LAKE COUNTY

## TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB) FOR 2018 BUDGET REQUESTS

| Sr. \# | Title | Agency | Enterprise Solution? | Funding Source | Request Type | $\begin{gathered} 2018 \text { - } \\ \text { Ask } \end{gathered}$ | 5 Year TCO w/o internal labor |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Expansion of Chameleon Database Software | Animal Services | N | Public Works Fund | New | 160 | 410 |
| 2 | Ballot on Demand | Clerk | N | General Fund | Expansion | 15 | 26 |
| 3 | Global Mobile | Clerk | N | General Fund | New | 6 | 6 |
| 4 | High Speed Scanners | Clerk | N | General Fund | Expansion | 22 | 22 |
| 5 | Laptops Replacements for Council Clerks | Clerk | N | General Fund | Replacement | 14 | 14 |
| 6 | Human Resources Workflow Request | Human Resources | Y | General Fund | New | 234 | 377 |
| 7 | Identity-as-a-Service (IDaaS) Project | Information Services | Y | General Fund | New | 425 | 2,125 |
| 8 | Internet Bandwidth Increase and Redundancy | Information Services | Y | General Fund | New | 126 | 471 |
| 9 | IT Asset Management Analysis Tool | Information Services | Y | General Fund | New | 96 | 255 |
| 10 | IT Infrastructure to Support Business Continuity | Information Services | Y | General Fund | New | 117 | 586 |
| 11 | Password Quality Utility | Information Services | Y | General Fund | New | 20 | 31 |
| 12 | Web Content Management System | Information Services | Y | General Fund | New | 105 | 180 |
| 13 | Socrata | Mayor's Administration | Y | General Fund | New | 250 | 1,249 |
| 14 | KIP Wide Format Printer | Recorder | N | General Fund | Replacement | 34 | 34 |
| 15 | Microfilm ArchiveWriter Replacement | Recorder | N | General Fund | Replacement | 46 | 46 |
| 16 | Citizens Engagement Solution | Regional Development | Y | General Fund | New | 860 | 917 |
| 17 | SIRE Replacement | Information Services | Y | General Fund | Upgrade | 485 | 602 |
| 18 | BRASS Budget System Replacement Software | Mayor's Finance | Y | General Fund | Upgrade | 1,500 | 1,110 |
| 19 | Technology Migration to SIP | Telecom | Y | Internal Service Fund | New | 60 | 67 |
| 20 | Facilities Work Order Management Upgrade | Facilities Services | Y | Internal Service Fund | Upgrade | 101 | 188 |
| 21 | Work Order (VUEWorks) - Phase II | Information Services | Y | Multiple | Expansion | 360 | 230 |
| 22 | Inmate Mobile Technology | Sheriff's Office | N | Prisoner Services Funding | New | 100 | 101 |
| 23 | CFA Wireless Captive Portal | Center for the Arts | N | TRCC Fund | New | 90 | 129 |
|  |  |  |  |  |  | 5,224 | 9,176 |

SALT LAKE COUNTY
TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB) FOR 2018 BUDGET REQUESTS

## Equipment/Projects <\$50k

| Title | Agency | Project Type | Funding Source | Request Type | $\begin{gathered} \text { Sum of } \\ 2018 \text { - } \\ \text { Ask } \end{gathered}$ | $\begin{aligned} & \text { Sum of } 5 \text { Year } \\ & \text { TCO w/o } \\ & \text { internal labor } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ballot on Demand | Clerk | Non-Enterprise | General Fund | Equipment | 15 | 26 |
| Global Mobile | Clerk | Non-Enterprise | General Fund | New | 6 | 6 |
| High Speed Scanners | Clerk | Non-Enterprise | General Fund | Equipment | 22 | 22 |
| KIP Wide Format Printer | Recorder | Non-Enterprise | General Fund | Equipment | 34 | 34 |
| Laptops Replacements for Council Clerks | Clerk | Non-Enterprise | General Fund | Equipment | 14 | 14 |
| Microfilm ArchiveWriter Replacement | Recorder | Non-Enterprise | General Fund | Equipment | 46 | 46 |
| Password Quality Utility | Information Services | Enterprise | General Fund | New | 20 | 31 |
| Grand Total |  |  |  |  | 156 | 178 |

SALT LAKE COUNTY
TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB) FOR 2018 BUDGET REQUESTS

Projects by Type
Over 50K, No Equipment

| Project Type | Title | Agency | Funding Source | Request Type | $\begin{gathered} \text { Sum of } \\ 2018 \text { - } \\ \text { Ask } \end{gathered}$ | Sum of 5 Year TCO w/o internal labor |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Enterprise | BRASS Budget System Replacement Software | Mayor's Finance | General Fund | Upgrade | 1,500 | 1,110 |
|  | Citizens Engagement Solution | Regional Development | General Fund | New | 860 | 917 |
|  | Facilities Work Order Management Upgrade | Facilities Services | Internal Service Fund | Upgrade | 101 | 188 |
|  | Human Resources Workflow Request | Human Resources | General Fund | New | 234 | 377 |
|  | Identity-as-a-Service (IDaaS) Project | Information Services | General Fund | New | 425 | 2,125 |
|  | Internet Bandwidth Increase and Redundancy | Information Services | General Fund | New | 126 | 471 |
|  | IT Asset Management Analysis Tool | Information Services | General Fund | New | 96 | 255 |
|  | IT Infrastructure to Support Business Continuity | Information Services | General Fund | New | 117 | 586 |
|  | SIRE Replacement | Information Services | General Fund | Upgrade | 485 | 602 |
|  | Socrata | Mayor's Administration | General Fund | New | 250 | 1,249 |
|  | Technology Migration to SIP | Telecom | Internal Service Fund | New | 60 | 67 |
|  | Web Content Management System | Information Services | General Fund | New | 105 | 180 |
|  | Work Order (VUEWorks) - Phase II | Information Services | Multiple | Expansion | 360 | 230 |
| Enterprise Total |  |  |  |  | 4,718 | 8,358 |
| Non-Enterprise | CFA Wireless Captive Portal | Center for the Arts | TRCC Fund | New | 90 | 129 |
|  | Expansion of Chameleon Database Software | Animal Services | General Fund | New | 160 | 410 |
|  | Inmate Mobile Technology | Sheriff's Office | Prisoner Services Fund | New | 100 | 101 |
| Non-Enterprise Total |  |  |  |  | 350 | 640 |
| Grand Total |  |  |  |  | 5,068 | 8,998 |

SALT LAKE COUNTY
TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB) FOR 2018 BUDGET REQUESTS

Projects by Agency

|  |  |  |  |  |  | Sum of 5 Year TCO w/o internal labor |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agency | Title | Funding Source | Request Type | Enterprise Solution? | $\begin{aligned} & \text { Sum of } \\ & 2018 \text { - } \\ & \text { Ask } \end{aligned}$ |  |
| Animal Services | Chameleon Database Software | General Fund | Expansion | N | 160 | 410 |
| Animal Services Total |  |  |  |  | 160 | 410 |
| Center for the Arts | CFA Wireless Captive Portal | TRCC Fund | New | N | 90 | 129 |
| Center for the Arts Total |  |  |  |  | 90 | 129 |
| Facilities Services | Facilities Work Order Management Upgrade | Internal Service Fund | Upgrade | Y | 101 | 188 |
| Facilities Services Total |  |  |  |  | 101 | 188 |
| Human Resources | Human Resources Workflow Request | General Fund | New | Y | 234 | 377 |
| Human Resources Total |  |  |  |  | 234 | 377 |
| Information Services | Identity-as-a-Service (IDaaS) Project | General Fund | New | Y | 425 | 2,125 |
|  | Internet Bandwidth Increase and Redundancy | General Fund | New | Y | 126 | 471 |
|  | IT Asset Management Analysis Tool | General Fund | New | Y | 96 | 255 |
|  | IT Infrastructure to Support Business Continuity | General Fund | New | Y | 117 | 586 |
|  | SIRE Replacement | General Fund | Upgrade | Y | 485 | 602 |
|  | Web Content Management System | General Fund | New | Y | 105 | 180 |
|  | Work Order (VUEWorks) - Phase II | Multiple | Expansion | Y | 360 | 230 |
| Information Services Total |  |  |  |  | 1,714 | 4,449 |
| Mayor's Administration | Socrata | General Fund | New | Y | 250 | 1,249 |
| Mayor's Administration Total |  |  |  |  | 250 | 1,249 |
| Mayor's Finance | BRASS Budget System Replacement Software | General Fund | Upgrade | Y | 1,500 | 1,110 |
| Mayor's Finance Total |  |  |  |  | 1,500 | 1,110 |
| Regional Development | Citizens Engagement Solution | General Fund | New | Y | 860 | 917 |
| Regional Development Total |  |  |  |  | 860 | 917 |
| Sheriff's Office | Inmate Mobile Technology | Prisoner Services Fund | New | N | 100 | 101 |
| Sheriff's Office Total |  |  |  |  | 100 | 101 |
| Telecom | Technology Migration to SIP | Internal Service Fund | New | Y | 60 | 67 |
| Telecom Total |  |  |  |  | 60 | 67 |
| Grand Total |  |  |  |  | 5,068 | 8,998 |

## Defintions for Budget Packet Documents

The following provides explanations for some of the terms and abbreviations used in the budget documents in sections 2-20 of the Proposed Budget document.

## Org Exec Summary sheet

- Savings/(Incr) if flat to ABB: This is the amount that the organization's requested budget varies from the Adjusted Base Budget. A positive number here means that the amount listed would be saved if the requested budget was reduced to match the Adjusted Base Budget, and a negative number here means that the requested budget would need to be increased to match the Adjusted Base Budget.
- Addt'l Savings/(Incr) if -3\%: If it's a positive number, this is the additional amount that could be saved if the organization's requested budget was reduced to be the same as the $97 \%$ of the Adjusted Base Budget. A negative number here means that the requested budget would need to be increased to get to $97 \%$ of the Adjusted Base Budget, because the requested budget is lower than $97 \%$ of the Adjusted Base Budget.
- Base @ -3\%: This is the target budget amount for the stress test and represents the Adjusted Base Budget less 3\%.
- FTE Summary - 2017: This is the FTE amount in the 2018 Adjusted Base Budget. In most cases this will match the 2017 June Adjusted Budget, but in some cases it could be different than the prior year budget due to time limited employees, employee annualization, one-time budget adjustments, interim budget adjustments, etc.
- Budget Appropriations: The total expenditure budget requested by the organization. This includes all accounts and should tie to the TOTAL line on the "Org Priorities" sheet.
- County Funding: Operating Expenditures less Operating Revenues from the organization's requested budget. This amount ties to the County Funding amount on the Total line of the "Org Priorities" sheet as well as the "Account Detail" sheet.
- Adjusted County Funding: This may or may not appear on the Org Exec Summary Sheet. If there is something excluded from the stress test calculation, like debt service, then this shows the County Funding after excluding the items that will not be included in the Stress Test budget target. This amount ties to the County Funding amount on the AMOUNTS FOR STRESS TEST line of the "Stress Test Exclusions" sheet.
- \% vs CF Request: The top figure is the \% of County Funding (or Adjusted County Funding, if applicable) that could be saved if the request was reduced to match the Adjusted Base Budget. If this number is positive, then it would be the \% increase needed to match the Adjusted Base Budget because the request was below the Adjusted Base Budget. The bottom figure in this column is the additional \% of County Funding (or Adjusted County Funding, if applicable) that could be saved if the requested budget was reduced to stress test budget target of $97 \%$ of the Adjusted Base Budget. If it is a positive number, then the requested budget is already lower than stress test budget target.
- $\mathbf{H} /(\mathrm{L})$ : Abbreviations for Higher/(Lower). This is the variance in FTE in the requested budget versus the Adjusted Base Budget. A positive number in this column represents the number of FTE in the requested budget that is higher than the Adjusted Base Budget, and a negative number is the number of FTE that is lower in the requested budget than the adjusted base budget.


## Org Priorities sheet

- Amount of CF (\$k): This is the amount of County Funding in thousands of dollars. In that column, numbers are rounded to the nearest thousand, or with decimals moved the the thousandth place. For example, you would enter an amount of $\$ 16,543.21$ as 16 , or as 16.54321 and the number formatting will hide the decimal figures for more simplicity.
- Mayor Prop \$: This is the amount of County Funding in thousands of dollars that the Mayor is including in the proposed budget document, and represents decisions made in the Mayor's stage of the budget process.


# COM M UNITY SERVICES-COUNTYWIDE ROLLUP 2018 BUDGET 



77,252,735
11,504,784

63,775,513

FTE SUM M ARY
$\frac{2018}{332} \frac{2017}{324} \frac{\mathrm{H} /(\mathrm{L})}{8.5}$


| 2018 Budget Request |  |  |  |
| :--- | :---: | :---: | :---: |
| Revenue Expend. County <br> (Operating) (Operaing) Funding | FIE |  |  |


| Request vs. Adj Base Budget', H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. (Operating) | County Funding | FIE |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue Expend. County <br> (Operating) (Operating) Funding |  |  |

## CENTER FOR THE ARTS (CFA)

| 3500000200 | ADM IN |
| :--- | :--- |
| 3500001200 | FISCAL |
| 3500001300 | INFORM ATION TECHNOLOGY |
| 3500000100 | ABRAVANEL HALL |
| 3500000500 | CAPITOL THEATRE |
| 3500000700 | ROSE WAGNER |
| 3500000900 | QUINNEY CENTER FOR DANCE |
| 3500001000 | ECCLES THEATER BLDG PRE-OPENING |
| 3500001100 | ECCLES THEATER SITE PRE-OPENING |
| 3500000300 | ART COLLECTION |
| 3500000600 | GUEST SERVICES |
| 3500000400 | ARTTIX |
| 3500001900 | SALES AND EVENTS |
| 3500001700 | M ARKETING |
| 3500000800 | PUBLIC RELATIONS |
| 3500000800 | UT M USEUM OF CONTEM PORARY ART |
| 35009900 | *CENTER FOR THE ARTS CAPITAL PROJECTS |
| TOTAL CENTER FOR THE ARTS (CFA) |  |


| 2 | 1,313 | 1,311 | $\square$ | 5.00 |
| :---: | :---: | :---: | :---: | :---: |
| - | 386 | 386 | $\square$ | 3.75 |
| 57 | 630 | 574 | $\square$ | 4.00 |
| 336 | 559 | 223 | ! | 4.00 |
| 475 | 927 | 453 | $\square$ | 6.00 |
| 283 | 832 | 549 | $\square$ | 6.00 |
| 164 | 159 | (5) | 1 | - |
| 448 | 130 | (317) | 1 | - |
| 147 | 25 | (123) | + | - |
| - | 120 | 120 | \% | 1.00 |
| 142 | 317 | 175 | 4 | 2.00 |
| 842 | 794 | (47) | 1 | 5.75 |
| 12 | 277 | 265 | 1 | 4.00 |
| - | 69 | 69 | , | - |
| - | 100 | 100 | 1 | 1.00 |
| 16 | 77 | 62 | , | - |
| - | 2,106 | 2,106 | - | - |
| 2,924 | 8,822 | 5,898 |  | 42.50 |


| 1 | $(38)$ | $(39)$ | $(1.00)$ |
| :---: | :---: | :---: | ---: |
| - | $(11)$ | $(11)$ | - |
| 57 | $(4)$ | $(60)$ | 1.00 |
| $(9)$ | 56 | 65 | - |
| 73 | 170 | 97 | 2.00 |
| $(0)$ | 41 | $\mathbf{4 1}$ | - |
| 5 | - | $(5)$ | - |
| 26 | $(5)$ | $(31)$ | - |
| 8 | - | $(8)$ | - |
| - | - | - | - |
| 6 | 14 | 9 | - |
| 118 | 41 | $(77)$ | - |
| 12 | 11 | $(1)$ | - |
| - | - | - | - |
| - | $(0)$ | $(0)$ | - |
| - | 19 | 19 | - |
| - | 2,106 | $\mathbf{2 , 1 0 6}$ | - |
| 295 | 2,401 | $\mathbf{2 , 1 0 6}$ | $\mathbf{2 . 0 0}$ |


| - | $(17)$ | $(17)$ | - |
| :---: | :---: | :---: | :---: |
| - | $(2)$ | $(2)$ | - |
| - | - | - | - |
| - | $(3)$ | $(3)$ | - |
| - | $(6)$ | $(6)$ | - |
| - | - | - |  |
| - | $(14)$ | $(14)$ | - |
| - | - | - |  |
| - | $(3)$ | $(3)$ | - |
| - | - | - |  |
| - | $(12)$ | $(12)$ | - |
| - | $(15)$ | $(15)$ | - |
| - | $(38)$ | $(38)$ | - |
| - | $(3)$ | $(3)$ | - |
| - | - | - | - |
| - | - | - | - |
|  | $(114)$ | $(114)$ | - |

## CLARK PLANETARIUM

| 3510001200 | education | 813 | 1,212 | 399 | $\square$ | 10.45 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3510002100 | EXHIBITS | 7 | 32 | 25 | I | - |
| 3510001700 | VISTOR SERVICES | - | 306 | 306 | $\square$ | 1.70 |
| 3510001000 | CLARK ADM INISTRATION | 7 | 1,238 | 1,231 |  | 7.25 |
| 3510001800 | M ARKETING | - | 801 | 801 |  | 4.00 |
| 3510001300 | IM AX THEATRE | 475 | 411 | (64) |  |  |
| 3510002300 | DOME THEATRE | - | 69 | 69 | 1 | - |
| 3510001400 | PRODUCTION | 685 | 586 | (99) | 1 | 5.50 |
| 3510002200 | EVENTS AND M EM BERSHIP | 210 | 8 | (203) | , |  |
| 3510002000 | FACILTIES SERVICES | - | 741 | 741 |  | 3.00 |
| 3510001600 | STORE/GIFT SHOP | 540 | 469 | (71) | 1 | 0.80 |
| 3510001500 | DEVELOPMENT | 95 | 48 | (47) |  | - |
| 3510001900 | CONCESSIONS | 125 | 162 | 37 |  | 0.30 |
| 3510990 | *CLARK PLANETARIUM CAPITAL PROJECTS | 107 | 1,418 | 1,311 |  | - |
| TOTAL | LARK PLANETARIUM | 3,064 | 7,500 | 4,436 |  | 33.00 |


| 4 | 265 | $\mathbf{2 6 1}$ | 2.00 |
| :---: | ---: | ---: | ---: |
| - | 19 | 19 | - |
| - | 47 | $\mathbf{4 7}$ | - |
| 2 | $(1,399)$ | $\mathbf{( 1 , 4 0 1 )}$ | 0.25 |
| - | 188 | 188 | 1.00 |
| 15 | 9 | $(6)$ | - |
| - | 49 | $\mathbf{4 9}$ | - |
| 90 | 35 | $\mathbf{( 5 5 )}$ | 0.25 |
| 10 | 3 | $(7)$ | - |
| - | 105 | $\mathbf{1 0 5}$ | - |
| $(80)$ | 88 | 168 | - |
| $(70)$ | 0 | 70 | - |
| - | 24 | 24 | - |
| 107 | 1,418 | $\mathbf{1 , 3 1 1}$ | - |
| 78 | 852 | 773 | $\mathbf{3 . 5 0}$ |


| - | $(331)$ | $(331)$ | $(2.00)$ |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| 29 | $(531)$ | $(560)$ | $(0.25)$ |
| - | $(485)$ | $(485)$ | $(1.00)$ |
| - | - | - | - |
| - | - | - | - |
| - | $(24)$ | $(24)$ | $(0.25)$ |
| - | - | - |  |
| - | $(71)$ | $(71)$ | - |
| - | $(10)$ | $(10)$ | - |
| - | $(2)$ | - | - |
| - | - | - | - |
| 29 | $(1,454)$ | $(1,483)$ | $(3.50)$ |


| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget', $\mathrm{H} / \mathrm{L}$ ) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue (Operating) | Expend. (Operating) |  |  | FIE | Revenue (Operating) | Expend. (Operating) | County Funding | FIE | Revenue (Operating) | Expend. (Operating) | County Funding | FIE |
| EQUESTRIAN PARK EVENT CTR (EPEC) OPS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 356000000 | EPEC OPERATIONS PRGM | 1,105 | 2,163 | 1,058 |  | - | (108) | 130 | 238 | - | (114) | (376) | (262) | - |
| ${ }_{350990}$ | *EPEC CAPITAL PROJECTS |  | 697 | 697 | $\square$ |  | - | 697 | 697 |  | . | . | . |  |
| TOTAL EQUESTRIAN PARK EVENT CTR |  | 1,105 | 2,860 | 1,755 |  |  | (108) | 827 | 935 | - | (114) | (376) | (262) |  |
| OPEN SPACE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 188000000 | OPEN SPACE ADMINISTRATION | 3 | 108 | 105 | $\square$ | 0.25 | - | - | - | - | - | - | - | - |
| 108000380 | TRUST FUND | - | 500 | 500 | $\square$ |  | - | 250 | 250 | - | - | (250) | (250) |  |
| 188000040 | URban farming | - | 55 | 55 | - |  | - |  | . | - | - | (14) | (14) |  |
| 188000000 | OPEN SPACE PRGM | - | 72 | 72 | [ |  | - |  | - |  | - | - | - |  |
| TOTAL OPEN SPACE |  | 3 | 735 | 732 |  | 0.25 | - | 250 | 250 | - | - | (264) | (264) | - |
| PARKS |  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| ${ }_{363002900}$ | DIVIIIION ADMIIISTRATION | 121 | 723 | 602 | $\square$ | 6.00 | - | 73 | 73 | 1.00 | - | (73) | (73) | (1.00) |
| 363002800 | PARKS ADMINITRATION | 2,093 | 4,529 | 2,437 |  | 63.00 | - | 309 | 309 | 2.00 | - | (309) | (309) | (2.00) |
| 363002700 | PARKS PLANNING AND DEVELOPMENT | 297 | 790 | 493 | $\square$ | 6.00 | - |  | - | . | - | (27) | (27) |  |
| 368003300 | SUGARHOUSE PARK | 368 | 307 | (61) |  | 1.00 | - | - | - | - | - | - | - |  |
| 3380004000 | WHEELER HISTORIC FARM | 682 | 1,052 | 370 | 0 | 6.00 | - | 34 | 34 | - | - | (34) | (34) |  |
| 338000700 | PLAYGROUND MAINTENANCE | - | 44 | 44 | ) | - | - | - | - | - | - | - | - |  |
| 363000200 | IRRIGAtIon | - | 99 | 99 | 1 |  | . | - | - | - | - | - | - |  |
| 363001200 | mowing | - | 271 | 271 | 1 |  | - | - | - | - | - | - | - |  |
| 335001600 | UTILITES | - | 1,975 | 1,975 |  | - | - | 169 | 169 | - | - | (179) | (179) |  |
| 3385001100 | CARetaking | - | 577 | 577 | $\square$ | - | - | - | - | - | - | (40) | (40) |  |
| 363002400 | Grounds maintenance | - | 193 | 193 | 1 | - | - | - | - | - | - | - | - | - |
| 363001500 | VEHICLE/EQUIPM Ent maintenance | - | 809 | 809 | $\square$ | - | - | 54 | 54 | - | - | (54) | (54) |  |
| 363002500 | trallmaintenance |  | 100 | 100 | , | - | - |  | - | - | - | (60) | (60) |  |
| 363002000 | garbage collection | 28 | 275 | 247 | 1 | - | 1 | 12 | 11 | - | (1) | (12) | (11) | - |
| 3365001900 | FERTILIING | - | 112 | 112 | 1 | - | - | 3 | 3 | - | - | (95) | (95) |  |
| 363001700 | ballifeld maintenance | - | 394 | 394 | $\square$ | - | - | - | - | - | - | - | - | - |
| 363000500 | CARPENTRY | - | 34 | 34 | - | - | - | - | - | - | - | - | - |  |
| 363000900 | electrical | - | 40 | 40 | , |  | - |  | - | - | - | - | - |  |
| 363000030 | PAINTING | - | 26 | 26 | , | - | - | - | - | - | - | - | - | - |
| 336000000 | Plum Bing | - | 21 | 21 | , | - | - | - | - | - | - | - | - | - |
| 363000600 | bUILDING M AINTENANCE | - | 19 | 19 | , | - | - | - | - | . | - | (65) | (65) | - |
| 336002200 | tree maintenance | - | 11 | 11 | ) |  | - | - | - | - | - | - | - |  |
| 363002300 | snow rem oval |  | 10 | 10 | 1 | - | - |  | - | - | - | - | - |  |
| 363002100 | Weed Spraying | - | 37 | 37 | ) | - | - | - | - | - | - | - | - |  |
| 368000900 | pool maintenance | - | 12 | 12 |  | - | - | - | - | - | - | - | - |  |

ORGANIZATION/PROGRAM
(sorted by priority)

3630002800 UNBUDGETED PROJECTS
3630000000 PARKS PRGM
3630001300 CUSTODIAL
36309900 *PARKS EQUIPM ENT REPLACE
36200000 *MILLCREEK CANYON

## TOTAL PARKS

## RECREATION

| 3640000000 | RECREATION PRGM |
| :--- | :--- |
| 3640000100 | RECREATION ADM INISTRATION |
| 3640000005 | DIVISION ADM INISTRATION |
| 3640000300 | ADAPTIVE RECREATION |
| 3640000700 | DIM PLE DELL RECREATION CENTER |
| 3640000900 | GENE FULLM ER RECREATION CENTER |
| 3640001700 | NORTHWEST RECREATION CENTER |
| 3640001000 | HOLLADAY LIONS RECREATION CTR |
| 3640001100 | JL SORENSON RECREATION CENTER |
| 3640002200 | TAYLORSVILLE RECREATION CENTER |
| 3640001600 | MILLCREEK COM M UNITY CENTER |
| 3640000600 | COUNTY ICE CENTER |
| 3640001300 | MAGNA RECREATION CENTER |
| 3640000500 | COPPERVIEW RECREATION CENTER |
| 3640000400 | CENTRAL CITY RECREATION CENTER |
| 3640001800 | REDWOOD RECREATION CENTER |
| 3640002100 | SPORTS OFFICE |
| 3640001200 | KEARNS RECREATION CENTER |
| 3640000800 | FAIRM ONT AQUATIC CENTER |
| 3640000200 | ACORD ICE ARENA |
| 3640002000 | SPENCE ECCLES FIELD HOUSE |
| 3640002500 | NORTHWEST COM M UNITY CENTER |
| 3640001900 | SLC SPORTS COM PLEX |
| 3640001500 | MILLCREEK ACTIVITY CENTER |
| 3640002300 | SORENSON M ULTICULTURAL CENTER |
| 3640001400 | M ARV JENSON RECREATION CENTER |
| 36409900 | *REC EQUIPM ENT REPLACEM ENT |
| 10709900 | *PARKS AND REC CAPITAL IM PROVEM ENT |
| T0TAL RECREATION |  |



Request vs. Adj Base Budget², H/ (L) Revenue Expend. County FTE (Operating) (Operating) Funding

| - | $(2,223)$ | $(\mathbf{2 , 2 2 3})$ | $(30.00)$ |
| :---: | :---: | :---: | ---: |
| - | 350 | 350 | - |
| - | - | - | - |
| 1 | $(1,221)$ | $\mathbf{( 1 , 2 2 2 )}$ | $\mathbf{( 2 7 . 0 0 )}$ |


| (1) | (947) | (945) |
| :--- | :--- | :--- |


| - | 2,886 | 2,886 |  | - | - | - | - | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 123 | 1,406 | 1,283 | $\square$ | 5.00 | - | 89 | 89 | 1.00 | - | - | - | - |
| (46) | 925 | 971 | $\square$ | 9.00 | - | - | - | - | - | - | - | - |
| 129 | 909 | 780 | [ | 6.75 | 49 | 113 | 64 | - | (49) | (113) | (64) | - |
| 1,887 | 2,407 | 520 | \% | 9.00 | - | 176 | 176 | 2.00 | - | (8) | (8) | - |
| 1,325 | 2,068 | 743 | $\square$ | 9.00 | 54 | 204 | 149 | 2.00 | - | (2) | (2) | - |
| 716 | 1,570 | 855 | $\square$ | 9.00 | 32 | 283 | 250 | 3.00 | - | (3) | (3) | - |
| 1,552 | 2,092 | 540 | [ | 10.00 | - | 184 | 184 | 3.00 | - | - | - | - |
| 2,656 | 3,208 | 553 | $\square$ | 12.00 | (51) | 191 | 242 | 3.00 | 51 | 20 | (31) | - |
| 697 | 1,239 | 542 | [ | 7.00 | - | 134 | 134 | 2.00 | - | (12) | (12) | - |
| 512 | 963 | 451 | ! | 6.00 | 26 | 168 | 143 | 2.00 | - | - | - | - |
| 556 | 889 | 333 | 1 | 5.00 | 4 | 98 | 94 | 1.00 | - | (26) | (26) | - |
| 732 | 1,224 | 491 | ! | 8.00 | 3 | 65 | 62 | 1.00 | - | - | - | - |
| 326 | 918 | 592 | 0 | 7.00 | - | 130 | 130 | 1.00 | - | (54) | (54) | - |
| 335 | 765 | 430 | $1]$ | 7.00 | - | 83 | 83 | 1.00 | - | (16) | (16) | - |
| 327 | 801 | 474 | ] | 5.75 | - | 73 | 73 | 1.00 | - | (5) | (5) | - |
| 1,296 | 1,653 | 358 | 1 | 6.00 | (19) | 8 | 27 | - | 23 | 21 | (2) | - |
| 903 | 1,354 | 451 | [ | 9.00 | 60 | 113 | 54 | 1.00 | - | - | - | - |
| 487 | 1,193 | 705 | [ | 6.00 | - | 164 | 164 | 2.00 | - | (11) | (11) | - |
| 490 | 1,030 | 540 | \% | 5.00 | (29) | 117 | 146 | 1.00 | 47 | (33) | (79) | - |
| 223 | 173 | (51) |  | 1.00 | - | - | - | - | - | - | - | - |
| 466 | 710 | 244 | , | 4.00 | 36 | 22 | (14) | - | - | (22) | (22) | - |
| 2,161 | 3,004 | 843 | 0 | 11.00 | - | 282 | 282 | 3.00 | - | (48) | (48) | - |
| 372 | 528 | 155 |  | 3.00 | - | 11 | 11 | - | - | - | - | - |
| 1,240 | 1,251 | 11 | I | 8.00 | - | - | - | - | - | - | - | - |
| 608 | 1,184 | 576 | 0 | 6.00 | (27) | 21 | 48 | - | (313) | (774) | (461) | - |
| - | 750 | 750 | $\square$ | - | - | 750 | 750 | - | - | - | . | - |
| - | 4,917 | 4,917 | $\square$ | - | - | 4,917 | 4,917 | - | - | - | - | - |
| 20,075 | 42,018 | 21,943 |  | 174.50 | 139 | 8,396 | 8,257 | 30.00 | (241) | $(1,086)$ | (845) | - |


| 2018 |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| 30,651 | 66,416 | 35,765 | 332.25 |
| 707 | 10,837 | 10,130 | - |
| 31,358 | 77,253 | 45,894 | 332.25 |


| Request vs. Adj Base Budget ${ }^{2}$, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE |
| 298 | 1,268 | 970 | 8.50 |
| 107 | 10,237 | 10,130 | - |
| 405 | 11,505 | 11,099 | 8.50 |

3\% Stress Test vs. Request, H/ (L)

| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| :---: | :---: | :---: | ---: |
| $(327)$ | $(4,241)$ | $(3,914)$ | $(6.50)$ |
| - | - | - | - |
| $(327)$ | $(4,241)$ | $(3,914)$ | $\mathbf{( 6 . 5 0 )}$ |
|  | Chk Figure | - |  |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  |  |  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 351000_01 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department supports this request to meet staffing needs allowing the Planetarium to attract and maintain qualified employees. We have reviewed market data and this increase still has us on the low end of the data, but better aligns us with the market. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> Increase in Temporary Wages \& Taxes (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium sees a need to increase the starting and sustaining wage levels for our non-merit staff of approximately 50 employees. As wages increase among our peers and other local businesses, our ability to recruit and retain quality employees becomes increasingly difficult. Our base wage levels have not increased beyond annual cost of living percentages in several years. We are requesting an increase to the starting wages for new employees from $\$ 8.00$ an hour to $\$ 10.00$ and a similar increase in current wages for existing employees. | Request |  | \$168 | \$168 |
| 2 | 351000_02 | 390 | $\begin{gathered} \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ | PRODUCTION | CS Department supports this request to meet staffing needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> 0.25 FTE Store Buyer (grade 15) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 0.25 FTE increase to our Retail Store Buyer position (0.75). This position manages and directs all aspects of the Clark Planetarium Science Store, including: Develop a business plan, support the division's mission and vision; research appropriate products, develop and maintain relationships with existing and new vendors; place, track and receive orders for merchandise as needed; and monitor, maintain and respond to inventory levels. This position is also taking on new duties to support local, national and international sales and distribution of our planetarium full-dome productions, and represent Clark Planetarium at several conferences and trade shows across North America. | Request | 0.25 | \$24 | \$24 |
| 3 | 351000_03 | 390 | CLARK <br> PLANETARIUM | CLARK ADMIIISTRATION | CS Department supports this request to meet staffing needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> 0.25 FTE Reservations Coordinator (grade 11) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 0.25 FTE increase to our existing Reservations Coordinator position (0.75). This position works directly with teachers to receive and schedule reservations for public school groups, private school groups and other groups for school shows and demonstrations, public shows, special shows and lectures. The allocation increase is needed to support an expected increase in demand for our services to Utah public schools because of increased ongoing funding from the Utah State Legislature. This position also conducts audits of cash and register reconciliations, daily bank deposits, and monthly cash handling reporting. | Request | 0.25 | \$11 | \$11 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | 351000_04 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department supports this request to meet staffing needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> 1.0 FTE Education Program Specialist (grade 14) (NEW REQUEST, NET NEUTRAL) Clark Planetarium is requesting a 1.0 FTE allocation to add an Education Program Specialist (grade 14) position to our Education team. This position will allow us to increase and expand our in-house and outreach education efforts, including designing and presenting education programs to schools and the general public in the planetarium facility offering outreach education programs in schools across the State of Utah providing teacher training programs and workshops throughout Utah, and reporting education activities to the Clark Planetarium Board of Directors, Salt Lake County officials, Utah State Board of Education, Utah State Legislature, and various local, state and federal funding agencies. | Request | 1.00 | \$73 | \$73 |
| 5 | 351000_05 | 390 | CLARK <br> PLANETARIUM | MARKETING | CS Department supports this request to meet staffing needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> 1.0 FTE Public Relations Coordinator (grade 14) (NEW REQUEST, NET NEUTRAL) Clark Planetarium is requesting a 1.0 FTE allocation to fill a Public Relations Coordinator (grade 14) position. This position will support the division's public and media relations efforts by promoting services and resources, and promoting, planning and executing special events for the Planetarium. This position will also coordinate both internal and external communications. | Request | 1.00 | \$73 | \$73 |
| 6 | $\begin{aligned} & 351099 \_05 \\ & 351099 \_09 \end{aligned}$ | 390 | $\begin{gathered} \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ | *CLARK PLANETARIUM CAPITAL PROJECTS | CS Department supports the transfer of funds from operations to capital to purchase operational equipment including projectors used in their Science on a Sphere educational program. The expenses are offset by repurposing bond proceeds making this a budget neutral request. <br> Equipment Replacement (NEW EQUIPMENT REPLACEMENT REQUEST, NET NEUTRAL) Clark Planetarium has reviewed the 5 year capital projects plan and need to establish an equipment replacement fund for future equipment needs. Because these are capital purchases, we are requesting to reduce our operations budget by $\$ 100,000$ and increase our capital budget by $\$ 100,000$. The equipment replacement fund would be used to purchase SOS projectors as well as other operational equipment in 2018. <br> SOS Projectors - <br> Approximately 5 years ago, Clark Planetarium purchased the current model of Panasonic projectors that are used with Science on a Sphere. While these units are the best we've ever had, they are nearing the end of their lives and will be 6 years old in 2016. As we hit the 6 year mark, the likelihood of multiple failures rises significantly. This, coupled with the fact that we run these projectors an average of $12-14$ hours per day really underscore the need for their replacement with even more capable projectors. The model we have used to do school programs surrounding Science on a Sphere utilizes grant funding from the Utah State Board of Education and now has us educating approximately 40,000 students each year. Failure on our part to provide programming will negatively impact our customer service and our reporting to the Utah State Board of Education, which administer the funds. It is important that we plan for continued seamless operation of this important resource within a larger grant that now provides nearly $\$ 880,000$ for our total operation. | Request (cap proj) |  | \$100 | \$100 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M} \text { P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | 351000_06 | 390 | CLARK PLANETARIUM | $\begin{array}{\|c\|} \hline \text { CLARK } \\ \text { ADMIIISTRATION } \end{array}$ | CS Department supports this initiative to align revenue and expense with projected needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> Alignment of Expenditures with Projected Revenue (NEW REQUEST, NET NEUTRAL) Clark Planetarium paid its final bond payment in FY17. Our objective with this expenditure and revenue alignment request is to restore needed services and educational programs. Clark Planetarium will expand its services through partnerships and collaborations primarily with Salt Lake County libraries and recreation centers. | Request |  | \$267 | \$267 |
| 8 | 351000 _01 35100002 ${ }_{351000} 04$ 351000_05 351000_06 351099_05 351099_0 | 390 | CLARK PLANETARIUM | VARIOUS ORGS SEE DESRRIITION FOR DETALLS | CS Department supports the re-purpose of Planetarium bond proceeds to meet staffing and programmatic needs. <br> MAYOR'S PROPOSED STAGE - REMOVED DEBT SERVICE FROM BASE BUDGET | Request |  | (\$716) | (\$716) |
| 9 | 363000_01 | 110 | PARKS | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department recommends this request. The success of Wardle Fields has brought with it some unexpected challenges. This request will address those challenges and ensure patron safety and proper park maintenance. <br> WARDLE FIELDS PARK MAINTENANCE <br> [on-going FTE and expense increase] <br> ADD 2.0 FTEs <br> INCREASE \$119k Parks Merit Salaries Expense <br> INCREASE \$84k Parks Operations Expense <br> Wardle Fields Regional Park (Bluffdale) is a new 80 acre regional park ( 40 acres developed) which includes a destination playground, the largest splash pad in Salt Lake County, 16 pickleball courts, basketball courts, soccer fields, and large passive recreation areas. Upon opening in 2017 this regional amenity has attracted thousands of visitors and the Division is projecting even greater use in 2018. The current funding levels, based on pre-opening use projections, for litter control, weeding, water, fertilizer, cleaning of pavilions and bathrooms, supplies, and park supervision are not adequate given the use of this park. The Division is requesting new funding to hire 2 new FTEs (1 Construction \& Maintenance Specialist 10 and 1 Lead Construction \& Maintenance Specialist 11) who will be assigned solely to maintain this park as well as funding for the aforementioned unanticipated costs required to maintain the park amenities to design standards, which will ensure the safety of the park's patrons. | Request | 2.00 | \$203 | \$203 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M} \text { P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10 | 364000_01 | 110 | RECREATION | ACORD ICE ARENA | CS Department supports this revenue and expense adjustment to cover the loss of programming and expense as part of the 8 -week closure to ensure our facilities are properly maintained and meet public safety requirements. <br> ACORD ICE CENTER 8-WEEK CLOSURE <br> [one-time expense/revenue decrease] <br> DECREASE \$47k Recreation Revenue <br> DECREASE \$6k Recreation Temp Salaries Expense <br> INCREASE \$5k Recreation Operations Expense <br> Due to a Council-approved capital project to replace ammonia evaporators, Acord Ice will need to melt its ice and close for 8 weeks. Recreation requests adjustments to revenue and expense due to the loss of programming and expenses associated with preparing the ice for public use after the project is complete. | Request |  | \$46 | \$46 |
| 11 | 356000_01 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | $\begin{aligned} & \text { EPEC } \\ & \text { OPERATIONS } \\ & \text { PRGM } \end{aligned}$ | CS Department supports this initiative to right size the ongoing operations of the Equestrian Park. The TRCC fund projection for 2018 includes funding for this request. <br> Operating Revenues Decrease (NEW REQUEST) - <br> For the past couple of years there has been an allocation of positive revenues from STEC to offset a shortfall in EPEC revenue projections from the 2016 base level. This budget request is to reflect a permanent reduction without an allocation from STEC. | Request |  | \$108 | \$108 |
| 12 | 356000_02 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | $\begin{gathered} \text { EPEC } \\ \text { OPERATIONS } \\ \text { PRGM } \end{gathered}$ | CS Department supports this staff restructuring initiative to better serve the Equestrian Park patrons. Currently they are under-staffed and don't have the resources to adequately meet park demands. We believe the County is committed to operate and maintain this facility and the only way to ensure that we can do that is by hiring more staff to adequately run and maintain the facility. We believe that these investments will allow for increased revenue in the future. <br> Operating Expense Increase (NEW REQUEST) - <br> Expense increases reflect a request for new personnel and a restructuring of existing staffing. The restructuring includes the following new positions: Maintenance Manager (FT), Track/Landscape Supervisor (FT), Fair/Barn Coordinator (FT), and a Patron Coordinator (PT). These positions will be offset in part by the elimination of the Sales Manager role. Sales Management will become the responsibility of the Facility Director, Event Manager, and Office Coordinator. The net addition is 2.5 SMG positions. | Request |  | \$130 | \$130 |
| 13 | 356000_R01 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | $\begin{gathered} \text { EPEC } \\ \text { OPERATIONS } \\ \text { PRGM } \end{gathered}$ | CS Department supports this $3 \%$ stress cut. We continue to see a decline in attendance at the fair due to the competition of similar community entertainment events. We plan to continue the fair as a traditional $4-\mathrm{H}$ and agricultural event. This event will allow $4-\mathrm{H}$ competitors to meet the qualifying needs for the state fair competition. <br> Re-Structure Salt Lake County Fair (BUDGET REDUCTION) - <br> If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. The first of the suggested reductions is the County Fair. The County Fair results in a net cost estimated at $\$ 110,483$ for the 2018 year. Community support and attendance for the Fair is weak. The agricultural community in Salt Lake County is relatively small and we face increasing competition from events put on by cities and towns inside the County. There is also strong competition within the entertainment industry making demolition derby events cost prohibitive as an attraction. Other attractions such as monster truck shows and rodeos have not proven to draw strong attendance. <br> Operations appropriation ( $\$ 275,428$ ) <br> Revenue appropriation $(\$ 164,945)$ | Stress Test |  | (\$110) | (\$110) |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 14 | 364000_04 | 110 | RECREATION | VARIOUS ORGS <br> SEE <br> DESCRIPTION <br> FOR DETALLS | CS Department supports this request because the programs are self-sufficient. <br> RECREATION PROGRAM EXPANSION <br> [on-going net positive revenue/expense increase] <br> INCREASE \$228k Recreation Revenue <br> INCREASE \$55k Recreation Temp Salaries Expense <br> INCREASE \$132k Recreation Operations Expense <br> Program participation has increased at several facilities in a variety of programs. This request addresses ski \& snowboard programming at Northwest; flag football, classes, track and youth basketball at Millcreek Community; competitive basketball at Gene Fullmer; and, child care programming and concessions at Kearns. | Request |  | (\$41) | (\$41) |
| 15 | 364000_08 | 110 | RECREATION | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department supports this request because the programs are self-sufficient. <br> NEW RECREATION PROGRAMS <br> [on-going net positive revenue/expense increase] <br> INCREASE \$10k Recreation Revenue <br> INCREASE \$4k Recreation Temp Salaries Expense <br> INCREASE \$4k Recreation Operations Expense <br> Magna - Flag Football: Program has been revived (it was discontinued years ago due to insufficient participants). <br> Millcreek Community Center - Cross Country Track: A newer program, MCC has had great success with their spring/summer Track \& Field program and are looking to expand with this Fall program. <br> Sports Office - Pickleball: This program has typically been a drop-in program in centers that offer it. With the addition of the Wardle Fields Park courts, this will now be a programmed sport (leagues \& tournaments) there during warm weather months. | Request |  | (\$1) | (\$1) |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 16 | 363000 02 | 110 | PARKS | $\begin{aligned} & \text { VARIOUS ORGS - } \\ & \text { SEE } \\ & \text { DESCRIPTION } \\ & \text { FOR DETALILS } \end{aligned}$ | CS Department supports this request to ensure Park Operations has adequate funding to pay increased water expenses without cutting maintenance dollars. The data compiled demonstrates the short fall in funding. The last increase to the water budget was approved in 2013. <br> WATER INCREASE <br> [on-going expense increase] <br> INCREASE \$120k Parks Operations Expense <br> General Use: <br> Other than adding additional acreage, Park Operations has not received an increase in funding for water since 2013. Although a highly specialized parks watering system has been upgraded in most of the Division's parks, the increased summer temperatures and further increases in providers rates has again negatively impacted the budget. Including 2013, and every year since, parks has been forced to cut down on fertilizer treatments, mowing, trimming, garbage collection, amenity maintenance, and the like to cover water expenses beyond budget allocations. For 2018 the Division is seeking a conservative increase in funding for parks water which will restore funding for aforementioned activities. (see graph for annual over expenditures and rate increases). <br> Lodestone: <br> In 2016 Salt Lake County cut the ribbon on Lodestone Park located in West Valley City. This 60 acre regional park includes Jazz sponsored basketball courts, a destination playground, a reservable pavilion, pickleball courts, 1 multi-sport field, and passive recreation space. The park was originally slated to house 3 multi-sport fields however given the Division's allocated capital funds only 1 was completed. In 2017 the Division was informed that 2012 bond project underspend and favorable interest accumulation would allow for a 2nd multi-sport field to be constructed. This 2018 request is to simply provide the Division with the funding required for water, fertilizer and weed spray needed to properly maintain this 2nd field which is anticipated to open to the public in 2018. Labor to perform the maintenance work on the field will be absorbed by existing staff. <br> Wheeler Farm: <br> Beginning in 2016, and continuing into 2017, irrigation wiring and control upgrades have been made that restored turf areas that hadn't been watered for many years. The frontage and open lawn areas now meet the original design intent. In addition, two pastures have been created east of the river that provides food for various animals in a traditional farm setting, and reduces the amount of feed we are required to purchase. | Request |  | \$120 | \$120 |
| 17 | 364000_02 | 110 | RECREATION | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department supports this request to adjust to the changing school district schedule. <br> SCHOOL SCHEDULE CHANGES <br> [on-going revenue/expense decrease] <br> DECREASE \$102k Recreation Revenue <br> DECREASE \$30k Recreation Temp Salaries Expense <br> DECREASE \$47k Recreation Operations Expense <br> The Jordan School District is moving several year-round schools to a traditional calendar beginning with the 2017-18 school year. This change impacts the programming for off-track sport camps at JL Sorenson and the off-track ski program at Marv Jenson. These programs can no longer run, and Recreation requests that the expense and revenue budgeted for these programs be eliminated. | Request |  | \$25 | \$25 |


|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
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| 18 | 363000_03 | 110 | PARKS | $\|$VEHICLE/EQUIPM <br> ENT <br> MAINTENANCE | CS Department supports this request to ensure Park Operations has adequate funding to pay increased fleet expenses without cutting maintenance dollars. <br> FLEET REPLACEMENT LEVY INCREASE <br> [on-going expense increase] <br> INCREASE $\$ 54 \mathrm{k}$ Parks Operations Expense <br> Park Operations replaced 17 vehicles in 2016, including a 12 -year-old 10 -wheel dump truck, that had reached their useful life span. When vehicles are replaced, the annual replacement levy is based on the cost to replace them in future. This funding request is entirely for inflationary cost, not fleet expansion. | Request |  | \$54 | \$54 |
| 19 | 363000_05 | 110 | PARKS | GARBAGE COLLECTION | CS Department supports this request to ensure our Park Operations has adequate funding to pay increased garbage collection expenses without cutting maintenance dollars. <br> GARBAGE COLLECTION INCREASE <br> [on-going revenue/expense increase] <br> INCREASE \$1k Parks Revenue <br> INCREASE \$12k Parks Operations Expense <br> Parks contracts with Wasatch Front Waste and Recycling for systemwide garbage collection. Included in the contract is the Equestrian Event Center, which reimburses Parks for its portion of the costs. Wasatch Front Waste and Recycling is increasing fees by $2 \%$ for 2018-2019. Parks requests additional funding to cover the increased cost of garbage collection, which will be partially offset by reimbursement from the Equestrian Event Center. | Request |  | \$11 | \$11 |
| 20 | 364000_03 | 110 | RECREATION | SPORTS OFFICE | CS Department supports this request to meet staffing needs by providing advanced training. <br> OFFICIALS ACADEMY TRAINING PROGRAM <br> [on-going expense budget increase] <br> INCREASE \$17k Recreation Temp Salaries Expense <br> INCREASE \$8k Recreation Operations Expense <br> The effort to train our seasonal officials collectively started a few years ago, on a small scale (Jr. Jazz basketball only). This effort has proven successful and is ready for expansion. This new request will allow for the training of employees for additional sports programs (soccer, flag football, all basketball); implementation of more advanced training; and opportunities for employees to practice the skills taught. This 'academy' will help to prepare our employees to successfully officiate the sports confidently and create a higher quality experience for our patrons. | Request |  | \$25 | \$25 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M} \text { ) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 21 | 364000_05 | 110 | RECREATION | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department supports this request to ensure Recreation has adequate funding to pay increased facilities management expenses without cutting maintenance dollars. This amount reflects the year to year overage that we have experienced for the last 3 years. <br> FACILITIES MANAGEMENT CHARGES [on-going expense budget increase] <br> INCREASE \$250k Recreation Operating Expense <br> Recreation requests additional funding for facilities maintenance due to aging facilities, cost increases, and preventative maintenance. ZAP 1 facilities are now over 17 years old and many of the major systems are wearing out: HVAC, boilers and other plumbing, flooring, alarm/security cameras, and structural items (railings, door frames, masonry). When systems fail, the cost to replace has gone up, yet maintenance budget has remained flat. Same for labor costs. Many times over the years when the Recreation budget has been tight in the last quarter, normal preventative maintenance has been postponed until the start of the following year. At best, this is a risky tactic that can result in premature system failures. Recreation has Facilities Management's cost estimate to merely maintain Recreation facilities (breakfixes are not included), and this request will at least partially address the projected shortfall. | Request |  | \$250 | \$250 |
| 22 | 364000_11 | 110 | PARKS | CUSTODIAL | CS Department supports this request to align with the organization's restructure. <br> CUSTODIAL PROGRAM TRANSFER [on-going portfolio-neutral FTE/expense transfer] <br> DECREASE 30.0 Parks Merit FTEs <br> INCREASE 30.0 Recreation Merit FTEs <br> DECREASE $\$ 1,438 \mathrm{k}$ Parks Merit Salaries Expense <br> INCREASE $\$ 1,438 \mathrm{k}$ Recreation Merit Salaries Expense <br> DECREASE $\$ 519 k$ Parks Temp Salaries Expense <br> INCREASE \$519k Recreation Temp Salaries Expense <br> DECREASE \$266k Parks Operations Expense <br> INCREASE \$266k Recreation Operations Expense <br> To more effectively address the needs of the Division, the supervision of the custodial program is moving from the Parks Section to the Recreation Section. | Request | (30.00) | $(\$ 2,223)$ | $(\$ 2,223)$ |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 23 | 364000_11 | 110 | RECREATION | VARIOUS ORGS <br> SEE <br> DESCRITION <br> FOR DETALLS | CS Department supports this request to align with the organization's restructure. <br> CUSTODIAL PROGRAM TRANSFER <br> [on-going portfolio-neutral FTE/expense transfer] <br> DECREASE 30.0 Parks Merit FTEs <br> INCREASE 30.0 Recreation Merit FTEs <br> DECREASE $\$ 1,438 \mathrm{k}$ Parks Merit Salaries Expense <br> INCREASE $\$ 1,438 \mathrm{k}$ Recreation Merit Salaries Expense <br> DECREASE \$519k Parks Temp Salaries Expense <br> INCREASE \$519k Recreation Temp Salaries Expense <br> DECREASE \$266k Parks Operations Expense <br> INCREASE \$266k Recreation Operations Expense <br> To more effectively address the needs of the Division, the supervision of the custodial program is moving from the Parks Section to the Recreation Section. | Request | 30.00 | \$2,223 | \$2,223 |
| 24 | 350000_01 | 185 | CENTER FOR THE ARTS (CFA) | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | CS Department supports this initiative to align revenue and expense with projected needs. The expenses are offset by increased ongoing revenue from ArtTix rolled ticketing fees making this a budget neutral request. <br> Align Revenues \& Expenses (NEW REQUEST) - <br> CFA is requesting adjustments to expenditures and revenues. CFA is implementing a rolled ticketing fee for all our clients beginning in 2018. This method ensures fees are consistent across all modes of sale and brings CFA's fee structure in line with industry standards. The new method results in a projected increase in ArtTix revenues. In addition, CFA projects new events such as the Wasatch Speaker Series, to increase revenues. Revenues will be used to offset expenditures such as Rocky Mountain Power annual increases, janitorial cost increases (state contract changed in 2017) and building maintenance. Building maintenance is often deferred when unexpected and critical issues arise. <br> PERSONNEL \$ 13,180 <br> OPERATIONS \$104,144 | Request |  | \$117 | \$117 |
| 25 | 350000_02 | 185 | $\begin{gathered} \text { CENTER FOR THE } \\ \text { ARTS (CFA) } \end{gathered}$ | INFORMATION technology | CS Department supports this request to meet staffing needs. The expenses are offset by increased ongoing revenue from ArtTix rolled ticketing fees making this a budget neutral request. <br> Network Engineer-Grade 16 (NEW REQUEST) - <br> CFA employs a series of network services at each of our venues with more network services coming online with the construction of the new Mid-Valley Performing Arts Center and increased services scheduled to be implemented over the next five years. These networks include public wireless access; authentication and security services; digital signage, sound, and lighting management; client and patron streaming media and broadcasts; and client event support. Supporting these services is critical to meeting client requirements and requires a dedicated resource. Many of these services are already standard for performing arts venues (public wireless), while others are newly-emerging standards (IP-based sound systems). The position will be partially funded through a reduction in temporary wages and any remaining costs will be offset by increased ArtTix revenues. ArtTix additional 2018 revenues of $\$ 56,660$ offset the additional expense of this FTE of $\$ 56,660$. This is a budget neutral request. <br> PERSONNEL $\$ 55,820$ <br> OPERATIONS \$ 840 | Request | 1.00 | \$57 | \$57 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M}) \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 26 | 350000_03 | 185 | CENTER FOR THE ARTS (CFA) | ARTTIX | CS Department supports this request to meeting staffing need allowing us to attract and maintain qualified employees. We have reviewed market data and this increase still has us on the low end of the data, but better aligns us with the market. The expenses are offset by increased ongoing revenue from ArtTix rolled ticketing fees making this a budget neutral request. <br> ArtTix Ticket Attendant Starting Wage Increase (NEW REQUEST) - <br> The current Ticket Attendant starting wage of $\$ 9.00$ per hour is making recruitment of new employees difficult and retaining them even more so. A survey of eight other ticketing entities in Salt Lake County reveal two pay the same and the other six are paying more. The average wage of the six comparisons is $\$ 11.92$ per hour. This request is for a $\$ 1 /$ hour increase to bring our starting wage to $\$ 10$ per hour for CFA and Eccles temporary employees. This allows us to be more competitive to attract and retain quality sellers. ArtTix additional 2018 revenues of $\$ 18,537$ offset the additional expense of this wage increase of $\$ 18,537$. This is a budget neutral request. | Request |  | \$19 | \$19 |
| 27 | 350000_04 | 185 | CENTER FOR THE ARTS (CFA) | CAPITOL theatre | CS Department supports this request to meet staffing needs. <br> Reclass Office Coordinator to Theater Operations Assistant-Grade 12 (NET NEUTRAL REQUEST) With the addition of two new theaters, the Theater Operations program requests a full time program assistant to coordinate program communications and reporting to ensure the effective execution of events at all Center for the Arts facilities. This position will report directly to the Associate Director of Operations and will provide overall program support for the entire Theater Operations team. The Office Coordinator position has become vacant through restructure and the retirement of a employee. The Office Coordinator duties have been absorbed though several other support staff. This is a budget neutral request. | Request |  | \$0 | \$0 |
| 28 | 350000_05 | 185 | $\begin{gathered} \text { CENTER FOR THE } \\ \text { ARTS (CFA) } \end{gathered}$ | CAPITOL THEATRE | CS Department supports this request to meet staffing needs. The expenses are offset by increased ongoing revenue from ArtTix rolled ticketing fees making this a budget neutral request. <br> Theater Operations Manager-Grade 16 (NEW REQUEST) - <br> With the addition of two new theaters, the Theatre Operations Manager position was reclassified to Associate Division Director. This change leaves a critical gap in the oversite of technical operations in the CFA facilities. The Theatre Operations Manager will be responsible for day-to-day theater production and facility oversight. The Associate Director will focus on strategic administration, capital project oversight and MidValley Performing Arts Center planning. The increase in costs will be offset by increased ArtTix revenues. ArtTix additional 2018 revenues of $\$ 90,564$ offset the additional expense of this FTE of $\$ 90,564$. This is a budget neutral request. <br> PERSONNEL \$89,724 <br> OPERATIONS \$ 840 | Request | 1.00 | \$90 | \$90 |
| 29 | 350000_06 | 185 | CENTER FOR THE ARTS (CFA) | SALES AND EVENTS | CS Department supports this request to meet staffing needs. The expenses are offset by increased ongoing revenue from ArtTix rolled ticketing fees making this a budget neutral request. <br> Reclass to Sr. Event Manager-grade 16 (NEW REQUEST) - <br> This request is for a re-class of a current CFA Event Manager (Coordinator) position. This position is needed to provide support to the Associate Director of Event Services. With the growing number of venues and event staff, it is critical for the Associate Director to delegate portions of the work of managing the Event Management program to the Senior Event Manager. The other CFA Event Managers and the Event Management Assistant will report to this person. Some of the responsibilities will include assisting in managing this program, comnplete performance evaluations, assist with approval of event settlements and other duties as assigned by the Associate Director. The minimal increase in costs of $\$ 12,022$, will be offset by increased ArtTix revenues. This is a budget neutral request. | Request |  | \$12 | \$12 |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 30 | 350000_01 <br> 350000_02 <br> 350000_03 <br> 350000_05 <br> 350000_06 | 185 | CENTER FOR THE ARTS (CFA) | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department supports this budget initiative to re-purpose increased ticketing revenue to pay for new personnel and operational needs. <br> Re-Purpose Increased Revenue (BUDGET REDUCTION) <br> CFA requests to re-purpose the increased revenue for the following positions: | Request |  | (\$295) | (\$295) |
| 31 | 363000_06 | 110 | PARKS | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | CS Department supports this budget neutral initiative to align with the MSD Board's recommended contract reduction. <br> MUNICIPAL SERVICES DISTRICT REDUCTION <br> [on-going revenue/expense decrease] <br> DECREASE \$85k Parks Revenue <br> DECREASE $\$ 65 \mathrm{k}$ Parks Temp Salaries Expense <br> DECREASE \$20k Parks Operations Expense <br> The Municipal Services District (MSD) contracts with Park Operations to maintain neighborhood parks owned by the MSD. The MSD Board has recommended a $6.8 \%$ reduction in contract amount for 2018. Parks proposes reductions in caretaking, mowing, and watering expenses in order to meet the MSD Board's goal, with corresponding decreases to revenue from the MSD. | Request |  | \$0 | \$0 |
| 32 | 356099_11 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | *EPEC CAPITAL PROJECTS | CS Department supports this request for one-time equipment at Equestrian Park. Recently the Park has experienced failure on key pieces of equipment. This funding will help replace some of the equipment while a plan is developed to meet the long-term needs of the Park. <br> EPEC One-Time Equipment Allocation (NEW CAPITAL EQUIPMENT REQUEST) - <br> The Community Services Department requests a one-time allocation for Equestrian Park equipment. In the past few years, Equestrian Park has experienced significant failures on equipment needed to operate the Park. In some cases, the aging equipment was able to be repaired. In other cases, the parts were no longer available. When a key piece of equipment goes down, Equestrian Park rents the equipment. This has become a costly practice for operation of the Park. The requested allocation would be used for both large and small equipment based on the assessed needs of SMG. Community Services requests the funding from the annual TRCC allocation for capital projects. | Request (cap proj) |  | \$500 | \$500 |
| 33 | 356099_12 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | *EPEC CAPITAL PROJECTS | CS Department supports this request for additional onging equipment funding at Equestrian Park. The backlog of aging equipment at the Park is growing despite the equipment replacement fund replacing 1-2 pieces of equipment each year. We would like to increase the ongoing equipment funding to help with this backlog and allow for Equestrian Park to plan for regular replacement. <br> Add'I EPEC On-Going Equipment Allocation (NEW EQUIPMENT REPLACEMENT REQUEST) In 2016, an equipment replacement fund was established at Equestrian Park for $\$ 25,000$. This has enabled the Park to replace 1-2 pieces of equipment each year. The Community Services Department requests an increase to the on-going allocation for Equestrian Park equipment. The funding will allow the Park to replace the backlog of aging equipment faster and plan for regular replacement in the future. Community Services requests the funding from the annual TRCC allocation for capital projects. | Request (cap proj) |  | \$50 | \$50 |


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| 34 | 350099_54 | 185 | CENTER FOR THE ARTS (CFA) | *CENTER FOR THE ARTS CAPITAL PROJECTS | CS Department supports this request for additional onging equipment funding at Center for the Arts. We would like to increase the ongoing equipment funding to help with the backlog of aging equipment and allow for CFA to plan for regular replacement. <br> Add'l CFA On-Going Equipment Allocation (NEW EQUIPMENT REPLACEMENT REQUEST) In 2015, an equipment replacement fund was established at Center for the Arts for $\$ 111,500$. This has enabled CFA to replace operational and IT equipment each year. The Community Services Department requests an increase to the on-going allocation for Center for the Arts equipment. The funding will allow CFA to replace the backlog of aging equipment faster and plan for regular replacement in the future. Community Services requests the funding from the annual TRCC allocation for capital projects. | Request (cap proj) |  | \$50 | \$50 |
| 35 | $\begin{aligned} & 107099 \\ & 350099 \\ & 35199 \\ & 356099 \\ & 363099 \\ & 364099 \end{aligned}$ | Various | VARIOUS ORGS - SEE DESRIITION FOR DETALLS | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | NEW CAPITAL PROJECT REQUESTS - | Request <br> (cap proj) |  | \$6,261 | \$6,131 |
| 36 | $\begin{aligned} & 107099 \\ & 350099 \\ & 351099 \\ & 356099 \end{aligned}$ | Various | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | $\begin{aligned} & \text { VARIOUS ORGS } \\ & \text { SEE } \\ & \text { DESCRIPTION } \\ & \text { FOR DETALILS } \end{aligned}$ | RE-BUDGETED CAPITAL PROJECTS -  <br>   <br> Parks \& Recreation $\$ 1,931,767$ <br> Center for the Arts $\$ 625,588$ <br> Equestrian Park $\$ 119,890$ | Request (cap proj) |  | \$2,677 | \$2,677 |
| 37 | 351000_07 | 390 | $\begin{gathered} \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ | EDUCATION | CS Department supports this request to meet staffing needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> 1.0 FTE Volunteer Coordinator (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 1.0 FTE allocation to fill a Volunteer Coordinator (grade 12) position. This position coordinates a volunteer program including the recruitment, training, and supervision of volunteers. This incumbent serves as a liaison between the Clark Planetarium and a wide variety of community groups. Public expectations involve having a richer experience at the planetarium. Our goal is to grow a volunteer program to leverage volunteer hours to help provide more enrichment for our visitors. This will be done by training volunteers to engage with visitors in informal conversations, present programs in exhibit spaces and present general science demonstrations. Using volunteers will keep us from having to expend budgets on part-time staff while helping us to grow a pool of people dedicated to our organization. | Request | 1.00 | \$60 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Fund \# | Org Name | Program <br> Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
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| 38 | 351000_06 | 390 | CLARK pLanetarium | $\begin{array}{c\|} \hline \text { CLARK } \\ \text { ADMINISTRATION } \end{array}$ | CS Department supports this initiative to align revenue and expense with projected needs. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> Balance of Alignment of Expenditures with Projected Revenue (NEW REQUEST, NET NEUTRAL) Clark Planetarium paid its final bond payment in FY17. Our objective with this expenditure and revenue alignment request is to restore needed services and educational programs. Clark Planetarium will expand its services through partnerships and collaborations primarily with Salt Lake County libraries and recreation centers. | Request |  | \$219 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 39 | 351099_09 | 390 | $\begin{gathered} \hline \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ |  | CS Department supports this request to establish an equipment replacement fund. The Planetarium's 5-year plan shows an annual need of $\$ 250,000-\$ 1,000,000$ per year for the next four years. The expenses are offset by re-purposing bond proceeds making this a budget neutral request. <br> Equipment Replacement (NEW EQUIPMENT REPLACEMENT REQUEST, NET NEUTRAL) Clark Planetarium has reviewed the 5 year capital projects plan and estimate that $\$ 500,000$ is required to establish funding for equipment. Because these are capital purchases, we are requesting to reduce our operations budget by $\$ 500,000$ and increase our capital budget by $\$ 500,000$. | Request <br> (cap proj) |  | \$437 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 40 | $\begin{aligned} & 351000 \cdot 06 \\ & 351000-07 \\ & 351099-09 \end{aligned}$ | 390 | $\begin{gathered} \hline \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ | VARIOUS ORGS SEE DESRTIION FOR DETALLS | CS Department supports the re-purpose of Planetarium bond proceeds to meet staffing and programmatic needs. <br> Re-Purpose Bond Proceeds (NEW REQUEST, NET NEUTRAL) <br> Alignment of Expenditures with Projected Revenue $\quad(\$ 218,814)$ <br> 1.0 FTE Volunteer Coordinator (grade 12) (\$59,868) <br> Equipment Replacement <br> $(\$ 437,180)$ <br> MAYOR'S PROPOSED STAGE - REMOVED DEBT SERVICE FROM BASE BUDGET | Request |  | (\$716) | (\$716) |
| 41 | 108000_02 | 280 | OPEN SPACE | TRUST FUND | CS Department recommends consideration of this request. However, we would not prioritize this over existing program needs and demands. <br> OPEN SPACE PRESERVATION (Greenbelt Rollback) [one-time fund balance transfer and expense budget increase] <br> TRANSFER $\$ 705 \mathrm{k}$ from General Fund (Greenbelt Rollback Taxes Collected) to Open Space Fund INCREASE \$100k Open Space Capital Expenditures <br> Salt Lake County ordinance 2.93 .030 states that the Council may appropriate funds from rollback tax to the Open Space Trust Fund. These funds will be used in the acquisition of open space lands. Open Space requests a transfer of the 2017 rollback taxes into the Open Space Fund, and a 2018 capital expense appropriation for a portion of the transfer amount. The remainder of the transfer will reside within the Open Space Fund fund balance, and Open Space will request appropriation as needed. | Request |  | \$100 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |



|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M} \text { P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 44 | 108000_01 | 280 | OPEN SPACE | TRUST FUND | CS Department recommends consideration of this request to preserve open space as opportunities arise. However, we would not prioritize this over existing program needs and demands. <br> OPEN SPACE PRESERVATION (TRCC Contribution) [one-time fund balance transfer and expense budget increase] <br> TRANSFER $\$ 200 \mathrm{k}$ from TRCC Fund to Open Space Fund INCREASE $\$ 150 \mathrm{k}$ Open Space Capital Expenditures <br> The Open Space Trust Fund is used for the acquisition of open space lands. Open Space requests a transfer from the TRCC Fund, and a capital expense appropriation for a portion of the transfer amount. The remainder will reside within the Open Space Fund fund balance, and Open Space will request appropriation as needed. | Request |  | \$150 | \$250 |
| 45 | WRKORDRSY <br> S | 110 | PARKS | DIVISION ADMINISTRATION | CS Department supports this enterprise work order system. Park Operations will gain efficiences from automation and job costing information needed for contract reporting. <br> VUEWORKS <br> [new expense increase for existing countywide capital project] <br> INCREASE \$190k Parks Capital Expense <br> Park Operations requests funds to "buy in" to the work management software program (VUEWorks) currently in development by Information Services and other county agencies. The software will provide accurate and timely costing data for labor and material expenses for work performed by Park Operations staff. Our current system is based on manual duplicate entry and cannot effectively distribute costs nor provide detailed information to the Municipal Services District or other contract agencies. | Request |  | \$190 | \$0 (not proposed) |
| 46 | 363000_04 | 110 | PARKS | $\begin{gathered} \text { DIVIIION } \\ \text { ADMINISTRATION } \end{gathered}$ | CS Department supports this request to meet staffing needs. Parks and Recreation currently has one person handling all communications for one of the largest divisions at the County. In the changing world of communications we find that we must hire more staff to effectively communicate with our residents. <br> PUBLIC RELATIONS COORDINATOR 14 [on-going FTE] <br> ADD 1.0 FTE <br> INCREASE \$73k Parks Merit Salaries Expense <br> Parks \& Recreation has many facilities and venues each with its own web presence. This makes the demand for high-quality web content extremely high. And as the division has grown and developed its social media capacity, its need to coordinate and generate marketing content has also grown. Furthermore, $95 \%$ of our customer transactions are handled online, so making sure that our online interface is accurate, efficient, and effective is key to our organization's success. | Request | 1.00 | \$73 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 47 | 363000_R03 | 110 | PARKS | DIVISION ADMINISTRATION | CS Department does not support this 3\% stress cut. <br> WITHDRAW PUBLIC RELATIONS COORDINATOR 14 | Stress Test | (1.00) | (\$73) | \$0 (not proposed) |
| 48 | 363000_R01 | 110 | PARKS | PARKS ADMINISTRATION | CS Department does not support this 3\% stress cut. Acquiring this system will allow Park Operations to increase efficiencies by tracking their work flows. <br> WITHDRAW VUEWORKS | Stress Test |  | (\$190) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 49 | 108000_R01 | 280 | OPEN SPACE | TRUST FUND | CS Department does not support this $3 \%$ stress cut. Salt Lake County has historically prioritized open space. This cut will limit our ability to proactively acquire open space and limit our ability to finish trails. <br> WITHDRAW OPEN SPACE PRESERVATION (Greenbelt Rollback) <br> Without this, Open Space will have less available budget with which to purchase open space land and conservation easements. More critically, though, without the fund balance transfer aspect of the request, the Open Space Fund will be expended by the end of 2019. Open Space forecasts that the Open Space Fund will conclude 2017 with a cash balance of approximately $\$ 785,000$ - enough for the purchase one to four parcels and/or conservation easements plus two years of maintenance. | Stress Test |  | (\$100) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 50 | 108000_R02 | 280 | OPEN SPACE | TRUST FUND | CS Department does not support this 3\% stress cut. Salt Lake County has historically prioritized open space. This cut will limit our ability to proactively acquire open space and limit our ability to finish trails. <br> WITHDRAW OPEN SPACE PRESERVATION (TRCC Contribution) <br> Without this, Open Space will have less available budget with which to purchase open space land and conservation easements. More critically, though, without the fund balance transfer aspect of the request, the Open Space Fund will be expended by the end of 2019. Open Space forecasts that the Open Space Fund will conclude 2017 with a cash balance of approximately $\$ 785,000$ - enough for the purchase one to four parcels and/or conservation easements plus two years of maintenance. | Stress Test |  | (\$150) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 51 | 351000-R04 | 390 | $\begin{gathered} \text { CLARK } \\ \text { PLANETARIUM } \end{gathered}$ | CLARK ADMINISTRATION | CS Department does not support this $3 \%$ stress cut. Eliminating the equipment fund will impact the Planetarium's ability to replace needed equipment. <br> Reduce Equipment Replacement (STRESS) - <br> By reducing our equipment replacement fund, we will not have the financial resources moving forward to replace needed equipment. This will force us to request additional County funding for future needs. | Stress Test |  | (\$500) | $\begin{array}{c\|} \hline \$ 0(\text { not } \\ \text { proposed) } \end{array}$ |
| 52 | 350000_R01 | 185 | CENTER FOR THE ARTS (CFA) | VARIOUS ORGS SEE DESCRIPTION FOR DETALIS | CS Department does not support this 3\% stress cut as traveling for training allows CFA staff to learn best practices and better serve our patrons. <br> Eliminate all training and travel (STRESS) - <br> Eliminating travel and training would impact our ability to make connections for programming and venue operations. Attending conferences and trainings build our talent base to provide better service to our users. Ticketing system trainings, venue management trainings and program booking conferences are all keys to bringing in more revenue and providing first-class operations. | Stress Test |  | (\$63) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 53 | 350000_R02 | 185 | CENTER FOR THE ARTS (CFA) | SALES AND EVENTS | CS Department does not support this 3\% stress cut as we believe this reclass will allow CFA to better serve their customers and potentially allow for other staff to focus on new revenue for our facilities. <br> Eliminate reclass of Senior Event Manager-grade 16 (STRESS) - <br> By eliminating this re-class, CFA will not be able to manage the growth that is currently happening with the addition of a fourth theater and the planning and building of a fifth. | Stress Test |  | (\$12) | $\begin{array}{c\|} \hline \$ 0(\text { not } \\ \text { proposed }) \end{array}$ |
| 54 | 350000_R03 | 185 | CENTER FOR THE ARTS (CFA) | MARKETING | CS Department does not support this 3\% stress cut. These funds allow CFA to market events at our facilities in order to bring in revenue to meet their revenue goals. <br> Reduce Development Advertising (STRESS) - <br> By reducing our advertising budget we are impacting our ability to make our revenue goals. | Stress Test |  | (\$38) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 55 | 363000_R07 | 110 | PARKS | $\begin{gathered} \text { PARKS PLANNING } \\ \text { AND } \\ \text { DEVELOPMENT } \end{gathered}$ | CS Department does not support this 3\% stress cut. <br> ELIMINATE PLANNING STUDIES <br> Parks Planning \& Development would not perform any studies that were not explicitly funded by project budgets. | Stress Test |  | (\$27) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 56 | 364000_R02 | 110 | RECREATION | ADAPTIVE RECREATION | CS Department does not support this $3 \%$ stress cut. This cut would not allow Recreation to expand services to a community that is already underserved. <br> WITHDRAW NEW ADAPTIVE DAY CAMP | Stress Test |  | (\$50) | $\begin{gathered} \$ \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 57 | 364000_R01 | 110 | RECREATION | ADAPTIVE RECREATION | CS Department does not support this $3 \%$ stress cut. This cut would not allow Recreation to expand services to a community that is already underserved. <br> WITHDRAW ADAPTIVE RECREATION PROGRAM EXPANSION | Stress Test |  | (\$15) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 58 | 356000_R02 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | EPECOPERATIONS <br> PRGM | CS Department supports this 3\% stress cut if the County fair stress cut, 356000_R01, is accepted. <br> Staff Reorganization Jail/Fair (BUDGET REDUCTION) - <br> If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. The second priority for reduction is the elimination of two part-time fair staff positions. This reduction presumes the fair is re-structured. | Stress Test |  | (\$32) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 59 | 351000_R01 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department does not support this 3\% stress cut. <br> Reduce Outreach Supplies for Van - <br> By eliminating these supplies, Clark Planetarium will not be able to deliver on our new outreach education program. | Stress Test |  | (\$18) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 60 | 351000_R02 | 390 | CLARK PLANETARIUM | $\begin{array}{\|c\|} \hline \text { CLARK } \\ \text { ADMINISTRATION } \end{array}$ | CS Department does not support this 3\% stress cut as this research is important and will support decision making and efficiencies in the future. <br> Reduce Science Center Research - <br> By eliminating these funds, Clark Planetarium will not be able to conduct research on Science Centers across the US. | Stress Test |  | (\$20) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 61 | 351000_R03 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department does not support this $3 \%$ stress cut as this position will allow the Planetarium to better serve patrons. Eliminating this program will prevent them from implementing a much needed volunteer program at this time. <br> Reduce 1.0 FTE Volunteer Coordinator (grade 12) - <br> By eliminating this position, Clark Planetarium will not be able to implement a volunteer program. Restore part-time explainers. | Stress Test | (1.00) | (\$35) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 62 | 351000_R05 | 390 | CLARK <br> PLANETARIUM | FACILTIES SERVICES | CS Department does not support this 3\% stress cut as this equipment is vital to the day to day operations of the Planetarium. <br> Reduce Small Equipment - <br> By reducing these funds, Clark Planetarium will need to defer the purchase of furniture and equipment. | Stress Test |  | (\$31) | \$0 (not proposed) |
| 63 | 351000_R08 | 390 | CLARK pLANETARIUM | $\begin{aligned} & \text { STOREIGIFT } \\ & \text { SHOP } \end{aligned}$ | CS Department does not support this 3\% stress cut. <br> Reduce Inventory - <br> By reducing inventory, Clark Planetarium will not be able to purchase needed inventory which may in return impact revenue. | Stress Test |  | (\$12) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
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| 64 | 351000_R07 | 390 | CLARK PLANETARIUM | FACILTIES SERVICES | CS Department does not support this 3\% stress cut. Delayed maintenance could potentially result in costly repairs at a later date and/or complete replacement. <br> Reduce Building Maintenance - <br> By reducing these funds, Clark Planetarium will need to defer building maintenance. | Stress Test |  | (\$40) | \$0 (not proposed) |
| 65 | 108000_R03 | 280 | OPEN SPACE | URBAN FARMING | CS Department does not support this 3\% stress cut. <br> STRESS TEST REDUCTION <br> Reduce Community Garden Maintenance (fewer irrigation repairs, less preventive maintenance) | Stress Test |  | (\$15) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 66 | 351000_R06 | 390 | CLARK PLANETARIUM | MARKETING | CS Department does not support this 3\% stress cut. These funds allow the Planetarium to market shows and programs at our facility in order to bring in revenue to meet our revenue goal. <br> Reduce Development Advertising - <br> By reducing development advertising, Clark Planetarium will not be able to properly advertise its shows and programs. | Stress Test |  | (\$60) | \$0 (not proposed) |
| 67 | 363000_R02 | 110 | PARKS | GARBAGE COLLECTION | CS Department does not support this $3 \%$ stress cut. This is a vital service at all of our parks. Cutting this request would cause us to lower park standards in order to cover the cost. <br> WITHDRAW GARBAGE COLLECTION INCREASE | Stress Test |  | (\$11) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 68 | 363000_R04 | 110 | PARKS | VEHICLE/EQUIPM ENT MAINTENANCE | CS Department does not support this $3 \%$ stress cut. <br> WITHDRAW VEHICLE REPLACEMENT LEVY INCREASE | Stress Test |  | (\$54) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 69 | 364000_R03 | 110 | RECREATION | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | CS Department does not support this 3\% stress cut. <br> WITHDRAW FACILITIES MANAGEMENT CHARGES | Stress Test |  | (\$250) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 70 | 364000_R06 | 110 | RECREATION | MARV JENSON RECREATION CENTER | At this time, the CS Department does not support the closure of this facility. Potentially when the new Draper Aquatics Center opens, it would be appropriate to consider closing the Marv Jenson Recreation Center and transferring the FTEs to the new facility. <br> CLOSE MARV JENSON BUILDING <br> Transfer as many programs as possible (with associated staff) to other recreation centers and close the existing building. | Stress Test |  | (\$460) | \$0 (not proposed) |
| 71 | 363000_R05 | 110 | PARKS | UTILTIES | CS Department does not support this 3\% stress cut. WITHDRAW WATER INCREASE | Stress Test |  | (\$120) | $\begin{gathered} \text { \$0 (not } \\ \text { proposed) } \end{gathered}$ |
| 72 | 364000_R04 | 110 | RECREATION | VARIOUS ORGS SEE DESCRITION FOR DETALLS | CS Department does not support this 3\% stress cut. <br> WITHDRAW SCHOOL SCHEDULE CHANGES | Stress Test |  | (\$25) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 73 | 364000_R05 | 110 | RECREATION | ACORD ICE ARENA | CS Department does not support this 3\% stress cut. <br> WITHDRAW ACORD ICE CENTER 8-WEEK CLOSURE | Stress Test |  | (\$46) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |


|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 74 | 356000_R03 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | $\begin{gathered} \text { EPEC } \\ \text { OPERATIONS } \\ \text { PRGM } \end{gathered}$ | CS Department does not support this 3\% stress cut. We believe that COLA is an important part of attracting and maintaining quality employees. Cutting this will impact SMG's ability to hire and maintain staff. <br> Eliminate 3\% COLA (BUDGET REDUCTION) - <br> If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. The third priority for reduction is the employee cost of living adjustment for 2018. This type of reduction will likely be met with employee dissatisfaction and cause employee retention to suffer. | Stress Test |  | (\$19) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 75 | 356000_R04 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | EPEC OPERATIONS PRGM | CS Department does not support this 3\% stress cut. We are currently understaffed at the Equestrian Park. Cutting contract labor will impact our ability to maintain the facility. <br> Contract Labor Reduction (BUDGET REDUCTION) - <br> If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. The fourth priority for reduction is contract labor. We would reduce or delay general maintenance of the facility and reduce maintenance on barn stalls. These changes would likely be received with dissatisfaction by users of the Park. | Stress Test |  | (\$30) | \$0 (not proposed) |
| 76 | 356000_R05 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | EPEC OPERATIONS PRGM | CS Department does not support this 3\% stress cut. Delayed maintenance could potentially result in costly repairs at a later date and/or complete replacement. <br> Building Maintenance \& Supplies Reduction (BUDGET REDUCTION) If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. The fifth priority is a reduction in building maintenance and supplies. This would cause a reduction in our ability to maintain the facility to an appropriate standard. This may include changing air filters less often reducing the efficiency of the HVAC system, or not replacing the teeth on the ground drag equipment with the same frequency causing riders to have low satisfaction with ground preparation. | Stress Test |  | (\$20) | \$0 (not proposed) |
| 77 | 351000_R09 | 390 | CLARK <br> PLANETARIUM | VARIOUS ORGS <br> SEE <br> DESCRIPTION FOR DETAILS | CS Department does not support this $3 \%$ stress cut. Eliminating an increase to the operations budget will cause the Planetarium to cut needed services and supplies that are already extremely conservative and put a strain on daily operations. <br> Reduce Alignment of Expenditures with Projected Revenue (STRESS) - <br> By eliminating an increase to our operating budget, Clark Planetarium must disregard needed services and supplies including marketing/advertising and building maintenance. | Stress Test |  | (\$381) | \$0 (not proposed) |
| 78 | 351000_R10 | 390 | CLARK planetarium | MARKETING | CS Department does not support this $3 \%$ stress cut. Eliminating this position will put a strain on the ability of the Planetarium to meet the appropriate public relation demands of a museum. <br> Cut Public Relations Coordinator By eliminating this position, Clark Planetarium will not be able to support the division's public and media relations efforts by promoting services and resources. | Stress Test | (1.00) | (\$73) | \$0 (not proposed) |
| 79 | 351000_R11 | 390 | CLARK <br> planetarium | EDUCATION | CS Department does not support this $3 \%$ stress cut. Eliminating this position will hinder the Planetarium's ability to implement a science education outreach program that partners with other County divisions allowing us to better serve the residents of Salt Lake County. <br> Cut Education Program Specialist - <br> By eliminating this position, Clark Planetarium will not be able to increase and expand our in-house and outreach education effort. | Stress Test | (1.00) | (\$73) | \$0 (not proposed) |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 80 | 351000_R12 | 390 | CLARK PLANETARIUM | $\begin{array}{c\|} \text { CLARK } \\ \text { ADMINISTRATION } \\ \hline \end{array}$ | CS Department does not support this 3\% stress cut. It is important that the Planetarium is able to support the increased demand of educational programming. <br> Cut . 25 FTE Reservations Coordinator - <br> By eliminating this . 25 FTE increase, Clark Planetarium will not be able to increase the support and demand for services to Utah public schools. | Stress Test | (0.25) | (\$11) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 81 | 351000_R13 | 390 | CLARK PLANETARIUM | PRODUCTION | CS Department does not support this 3\% stress cut. <br> Cut . 25 FTE Store Buyer - <br> By eliminating this . 25 FTE increase, Clark Planetarium will not be able to support local, national and international sales and distribution of our planetarium full-dome productions. | Stress Test | (0.25) | (\$24) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 82 | 351000_R14 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department does not support this $3 \%$ stress cut. This is aging equipment that needs to be replaced. <br> Cut SOS Projectors - <br> By eliminating these funds, Clark Planetarium will not be able to deliver on its education grant. These projectors are used in an exhibit that is used for education outreach. | Stress Test |  | (\$37) | \$0 (not proposed) |
| 83 | 351000_R15 | 390 | CLARK PLANETARIUM | EDUCATION | CS Department does not support this 3\% stress cut. We are currently seeing an extremely high turn over rate in our temporary staff. Eliminating this wage increase will continue to put a strain on our ability to attract and maintain quality employees. <br> Cut Increase in Temporary Wages \& Taxes - <br> By eliminating these funds, Clark Planetarium will not be able to recruit and retain quality employees. | Stress Test |  | (\$168) | $\begin{gathered} \text { \$0 (not } \\ \text { proposed) } \end{gathered}$ |
| 84 | 363000_R06 | 110 | PARKS | VARIOUS ORGS SEE DESCRITION FOR DETALIS | CS Department does not support this $3 \%$ stress cut. This is a new park whose demand has exceeded expectations resulting in increased maintenance and utilities costs. Not funding this request could result in park closure due to health and safety concerns. <br> WITHDRAW WARDLE FIELDS PARK MAINTENANCE | Stress Test | (2.00) | (\$203) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 85 | 363000_R08 | 110 | PARKS | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | CS Department does not support this $3 \%$ stress cut. Tax payers expect a certain level of upkeep at the parks and cutting this would limit our ability to provide that service. <br> REDUCE PARK MAINTENANCE <br> Park Operations would reduce maintenance standards and activity for weeding, irrigation, building maintenance, fertilizer, and Dimple Dell Regional Park trail maintenance. | Stress Test |  | (\$267) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 86 | 356000_R06 | 186 | EQUESTRIAN PARK EVENT CTR (EPEC) OPS | EPEC OPERATIONS PRGM | CS Department does not support this $3 \%$ stress cut. At this time we don't believe that increased activity is a viable option. <br> Event Activity Increase (REVENUE INCREASE) - <br> If the new initiatives are not approved and a $3 \%$ reduction is imposed, we are suggesting that other facility operations be considered for elimination instead of the requested initiatives. Our sixth priority is to estimate additional event activity beyond our original estimates. Estimating this event activity is with some risk as it is not supported historically nor through tentative client engagement. We do continually seek new business for the Park but presently do not have strong tentative business for support. | Stress Test |  | (\$51) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 87 |  | 390 | CLARK PLANETARIUM | CLARK ADMINISTRATION | MAYOR PROPOSED BUDGET - DECREASE PLANETARIUM PROPERTY TAX RATE BY 2 POINTS WITH OFFSET IN GENERAL FUND. <br> $\$ 188 \mathrm{~K}$ decrease in revenue to Planetarium, offset by the same amount in the General Fund. | Mayor <br> Proposed | - | \$0 | (\$188) |
| 88 | 500300_03 | 185 | CENTER FOR THE ARTS (CFA) | ADMIN | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Consultants' Fees: Cultural Core. A fund balance transfer equivalent to the budget transfer will be made from the General Fund. | Mayor Proposed |  |  | \$250 |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 89 | 500300_03 | 110 | PARKS | DIVISION ADMIIISTRATION | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Contributions: \$40k Murray Lifeguard (Murray City Corp.), $\$ 41.2 \mathrm{k}$ Jordan River Blueprint \& June Adj c/o. | Mayor Proposed |  |  | \$81 |
| 90 | 107099_30 | 181 | RECREATION | PARKS AND REC CAPITAL IMPROVEMENT | PRATT Trail -- Capital Projects | Mayor Proposed | - | \$0 | \$1,500 |
| TOTAL REQUESTS AND M AYOR PROPOSED 8.50 $\mathbf{\$ 1 1 , 0 4 6}$ $\mathbf{\$ 1 1 , 5 1 5}$ <br> TOTAL STRESS TEST REDUCTIONS $(6.50)$ $(\$ 3,914)$ $\mathbf{( \$ 1 1 0 )}$ <br> Check Figure (Requests) 0.00 $\$ 54$  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110-GENERALFUND | $\checkmark$ | 35000000 - CENTER FOR THE ARTS (CFA) |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND | $\square$ | 35009900 - CENTER FOR THE ARTS CAPITAL PROJECTS |  |  |  |  |  |
| 185 - FINE ARTS FUND |  | 35100000 - CLARK PLANETARIUM |  |  |  |  |  |
| 186 - EQUESTRIAN PARK FUND |  | 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS |  |  |  |  |  |
| 280- OPEN SPACE FUND |  | 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS |  |  |  |  |  |
| 390 - PLANETARIUM FUND |  | 35609900 - EPEC CAPITAL PROJECTS |  |  |  |  |  |
| 115-GOVERNM ENTAL IMMUNITY FUND | $\checkmark$ | 36200000 - MILLCREEK CANYON |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 47,034 | 34,795 | 12,239 | 44,452 | 2,583 | 42,574 | 4,460 |
|  |  |  |  |  |  |  |  |
| REVENUE | 49,828 | 41,759 | 8,068 | 48,663 | 1,165 | 50,756 | (928) |
| OPERATING REVENUE | 31,144 | 30,953 | 191 | 31,396 | (251) | 32,846 | $(1,702)$ |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 1,051 | 1,091 | (41) | 1,104 | (54) | 1,384 | (334) |
| 411000 - STATE GOVERNM ENT GRANTS | 881 | 865 | 17 | 875 | 7 | 973 | (91) |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 113 | 114 | (1) | 117 | (5) | 131 | (19) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 42 | - | 42 | - | 42 | 248 | (207) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | 15 | 113 | (98) | 113 | (98) | 32 | (17) |
| RCT4200-CHARGES FOR SERVICES | 29,284 | 29,166 | 118 | 28,539 | 745 | 29,074 | 210 |
| 409085 - PRESERVATION SURCHARGE FEE | 223 | 223 | - | 175 | 48 | 231 | (8) |
| 421055 - SHOW ADM ISSIONS | 240 | 220 | 20 | 220 | 20 | 218 | 22 |
| 421060 - LIGHT SHOWS | 135 | 125 | 10 | 125 | 10 | 128 | 7 |
| 421065 - CLARK M EM BERSHIPS | 140 | 150 | (10) | 150 | (10) | 140 | 0 |
| 421070 - IM AX ADM ISSIONS | 335 | 335 | - | 335 | - | 381 | (46) |
| 421075 - BOOKSTORE | 540 | 620 | (80) | 620 | (80) | 526 | 14 |
| 421080 - SHOW DISTRIBUTION | 250 | 200 | 50 | 200 | 50 | 90 | 160 |
| 421082 - TICKET SALES/ ONLINE FEE | 7 | 5 | 2 | 5 | 2 | 8 | (1) |
| 421095 - DEVELOPM ENT AND PROM OTION FEES | 7 | 7 | - | 7 | - | 4 | 3 |
| 421110 - MISC PLANETARIUM PROGRAMS | 15 | 15 | - | 15 | - | 13 | 2 |
| 421200 - PROPERTY CLEANUP | 125 | 125 | - | - | 125 | - | 125 |
| 421235 - PARKS FEES-M ISC | 1,038 | 1,038 | - | 1,285 | (247) | 744 | 294 |
| 421325 - RECREATION FEES | 18,033 | 17,942 | 91 | 17,981 | 52 | 19,461 | $(1,427)$ |
| 421365 - OTHER SUNDRY RECEIPT | 60 | 50 | 10 | 50 | 10 | - | 60 |
| 421370 - M ISCELLANEOUS REVENUE | 642 | 608 | 34 | 560 | 82 | 16 | 627 |
| 423000 - LOCAL GOVERNM ENT GRANTS | - | - | - | 547 | (547) | - | - |
| 424000 - LOCAL REVENUE CONTRACTS | 571 | 571 | - | 529 | 42 | 2,468 | $(1,898)$ |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOM E | 880 | 860 | 20 | 686 | 194 | 90 | 790 |
| 427040 - COM M ISSIONS | 80 | 90 | (10) | 90 | (10) | 126 | (46) |
| 427050 - COM M ISSARY | 253 | 253 | (0) | 275 | (22) | - | 253 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 19 | (19) |
| 441005 - SALE-M TRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCALAGREEM ENTS | 1,332 | 1,332 | - | 1,318 | 14 | 921 | 411 |
| 427060 - SP/ST/EP OPERATING REVENUE | 940 | 1,213 | (273) | 1,105 | (165) | 915 | 25 |
| 423405 - M SD CONTRACT REVENUE | 1,258 | 1,258 | - | - | 1,258 | - | 1,258 |
| 427045 - CONCESSIONS | 531 | 471 | 60 | 428 | 102 | 235 | 296 |
| 427020 - RESIDENT REVENUE | 449 | 577 | (128) | 1,833 | $(1,384)$ | 2,341 | $(1,892)$ |
| 421382 - ARTIX SERVICE FEE | 839 | 515 | 324 | - | 839 | - | 839 |
| 421384 - CREDIT CARD FEES REIM BURSEM ENT | (14) | (14) | - | - | (14) | - | (14) |
| 427021 - COM M ERCIAL REVENUE | 210 | 210 | - | - | 210 | - | 210 |
| 421383 - BOX OFFICE OVER / SHORT | (2) | (1) | (1) | - | (2) | - | (2) |
| 427022 - NON-PROFIT REVENUE | 32 | 32 | - | - | 32 | - | 32 |
| 427023 - OFFICE AND STORAGE RENT | 135 | 135 | - | - | 135 | - | 135 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 703 | 696 | 7 | 1,715 | $(1,012)$ | 2,235 | $(1,532)$ |
| 431060 - INTERFUND REVENUE-M UN SERV | - | - | - | 1,258 | $(1,258)$ | 2,005 | $(2,005)$ |
| 431160 - INTERFUND REVENUE | 459 | 457 | 1 | 457 | 1 | 157 | 301 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 73 | (73) |
| 421380 - FRONT OF HOUSE REVENUE | 142 | 136 | 6 | - | 142 | 0 | 142 |
| 421381 - EVENT SETUP REVENUE | 103 | 103 | - - | - | 103 | - | 103 |
| RCT4190-CAPITAL GRANTS AND CONTRIBUTIONS | 107 | - | 107 | 38 | 69 | 154 | (47) |
| 419005 - CAPIT CONTRIBUTIONS-RESTRICTED | 107 | - | 107 | 38 | 69 | 154 | (47) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 10,290 | 10,806 | (516) | 10,806 | (516) | 10,301 | (11) |
| RCT4030-SALES TAXES | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
| 403065 - RECREATION SALES TAX | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |


| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RCT4010- PROPERTY TAXES | 2,782 | 3,606 | (824) | 3,606 | (824) | 3,395 | (613) |
| 401005 - GENERAL PROPERTY TAX | 2,708 | 3,532 | (824) | 3,532 | (824) | 3,017 | (309) |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 258 | (258) |
| 401023 - PROPERTY TAX-RDA | 8 | 8 | - | 8 | - | 57 | (48) |
| 401025 - PRIOR YEAR REDEM PTIONS | 66 | 66 | - | 66 | - | 65 | 1 |
| RCT4013-FEE IN LIEU OF TAXES | 171 | 202 | (31) | 202 | (31) | 209 | (38) |
| 401030 - M OTOR VEH FEE IN LIEU OF TAXES | 171 | 202 | (31) | 202 | (31) | 209 | (38) |
| RCT4290-INVESTM ENT EARNINGS | 68 | 84 | (16) | 84 | (16) | 113 | (45) |
| 429005 - INTEREST - TIM E DEPOSITS | 10 | 26 | (16) | 26 | (16) | 57 | (47) |
| 429010 - INT-TAX POOL | - | - | - | - | - | 2 | (2) |
| 429015 - INTEREST-M ISCELLANEOUS | 58 | 58 | - | 58 | - | 55 | 3 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 8,394 | - | 8,394 | 6,461 | 1,932 | 7,609 | 784 |
| RCT7200-OFS TRANSFERS | 8,394 | - | 8,394 | 6,461 | 1,932 | 7,609 | 784 |
| 720005 - OFS TRANSFERS IN | 8,394 | - | 8,394 | 6,461 | 1,932 | 7,609 | 784 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 78,179 | 65,748 | 12,431 | 75,847 | 2,331 | 75,420 | 2,758 |
| OPERATING EXPENSE | 78,179 | 65,748 | 12,431 | 75,847 | 2,331 | 75,420 | 2,758 |
| 000100-Salaries and Benefits | 37,040 | 35,485 | 1,555 | 35,426 | 1,614 | 33,835 | 3,205 |
| 601005 - ELECTED AND EXEM PT SALARY | - | - | - | - | - | 9 | (9) |
| 601020 - LUM P SUM VACATION PAY | 154 | 154 | - | 154 | - | 86 | 68 |
| 601025 - LUM P SUM SICK PAY | 49 | 49 | - | 49 | - | 67 | (18) |
| 601030 - PERM ANENT AND PROVISIONAL | 15,869 | 15,087 | 782 | 15,171 | 698 | 14,428 | 1,441 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 11,292 | 11,104 | 188 | 11,104 | 188 | 10,726 | 566 |
| 601060 - FLAT RATE | - | - | - | - | - | 0 | (0) |
| 601065 - OVERTIM E | 54 | 54 | - | 54 | - | 52 | I |
| 603005 - SOCIAL SECURITY TAXES | 2,195 | 2,117 | 78 | 2,013 | 182 | 1,895 | 300 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 2,633 | 2,507 | 126 | 2,554 | 80 | 2,449 | 184 |
| 603040 - LTD CONTRIBUTIONS | 76 | 73 | 3 | 73 | 3 | 65 | 11 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 155 | 156 | (1) | 146 | 9 | 285 | (130) |
| 603050 - HEALTH INSURANCE PREM IUMS | 3,696 | 3,339 | 357 | 3,268 | 428 | 2,964 | 732 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 581 | 581 | - | 581 | - | 575 | 7 |
| 603056 - OPEB - CURRENT YR | 222 | 202 | 20 | 202 | 20 | 177 | 45 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 605015 - EM PLOYEE PARKING | 10 | 10 | - | 10 | - | 10 | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 1 | 1 | - | 1 | - | 2 | (1) |
| 605026 - EM PLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 14 | (14) |
| 601040 - TIM E LIM ITED EM PLOYEES | 53 | 52 | 1 | 47 | 6 | 32 | 21 |
| 000200-Operations | 30,551 | 23,280 | 7,271 | 27,748 | 2,803 | 30,561 | (10) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 549 | 494 | 55 | 492 | 57 | 533 | 16 |
| 607010 - M AINTENANCE - GROUNDS | 1,669 | 971 | 698 | 1,447 | 223 | 2,697 | $(1,027)$ |
| 607015 - M AINTENANCE - BUILDINGS | 2,720 | 829 | 1,891 | 2,496 | 224 | 3,086 | (366) |
| 607020 - CONSUM ABLE PARTS | 7 |  | - | 7 | - | 0 | 7 |
| 607025 - M AINT - PLUM BING HEAT AND AC | - | - | - | - | - | 0 | (0) |
| 607030 - M AINTENANCE - OTHER | 45 | 45 | - | 45 | (0) | 10 | 36 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 1,126 | 870 | 256 | 875 | 251 | 1,266 | (139) |
| 609005 - FOOD PROVISIONS | 335 | 321 | 14 | 334 | 1 | 312 | 23 |
| 609010 - CLOTHING PROVISIONS | 101 | 105 | (3) | 105 | (4) | 58 | 43 |
| 609015 - DINING AND KITCHEN SUPPLIES | 14 | 13 | 1 | 17 | (3) | 14 | (0) |
| 609020 - BEDDING AND LINEN | 1 | 1 | - | 1 | - | - | 1 |
| 609025 - M EDICATIONS | - | - | - | - | - | 13 | (13) |
| 609030 - M EDICAL SUPPLIES | 9 | 9 | - | 22 | (13) | 14 | (4) |
| 609035- SAFETY SUPPLIES | 15 | 15 | - | 1 | 14 | 1 | 14 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609050 - COM M ISSARY PROVISIONS | 313 | 311 | 2 | 289 | 24 | 376 | (63) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 2,133 | 2,138 | (5) | 2,115 | 18 | 2,150 | (17) |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 1 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 97 | 73 | 24 | 72 | 25 | 105 | (8) |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 24 | 23 | 1 | 23 | 1 | 9 | 15 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 145 | 144 | 1 | 128 | 17 | 84 | 61 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 2 | (2) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 21 | 20 | 1 | 19 | 2 | 48 | (27) |
| 611026 - DIGITAL M ATERIALS-AUDIO/VISUAL | 4 | 4 | - | 3 | 2 | - | ) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 367 | 340 | 27 | 340 | 27 | 269 | 98 |
| 613005 - PRINTING CHARGES | 83 | 92 | (8) | 80 | 3 | 82 | 1 |
| 613015 - PRINTING SUPPLIES | 1 | 1 | - | 4 | (3) | 1 | (0) |
| 613020 - DEVELOPM ENT ADVERTIIING | 499 | 481 | 18 | 513 | (14) | 624 | (126) |
| 613025 - CONTRACTED PRINTINGS | 13 | 13 | - | 18 | (5) | 2 | 11 |
| 613030 - PRINTING DEVELOPM ENT | 32 | 30 | 2 | 30 | 2 | 43 | (11) |
| 613035 - MICROFILMING AND BLUEPRINTING | 3 | 3 | - | 3 | - | - | 3 |


| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | 1 | 1 |  | 1 |  | 1 | (0) |
| 615005 - OFFICE SUPPLIES | 226 | 231 | (5) | 243 | (17) | 179 | 47 |
| 615015 - COM PUTER SUPPLIES | 29 | 27 | 2 | 24 | 5 | 21 | 8 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 38 | 20 | 18 | 10 | 28 | 31 | 7 |
| 615020 - COM PUTER SOFTWARE <3000 | 43 | 45 | (2) | 144 | (101) | 44 | (1) |
| 615025 - COM PUTER COM PONENTS < 3000 | 274 | 46 | 229 | 92 | 183 | 143 | 132 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 152 | 6 | 147 | 6 | 146 | 211 | (59) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 1,059 | 74 | 985 | 976 | 83 | 720 | 339 |
| 615040 - POSTAGE | 70 | 60 | 10 | 59 | 11 | 87 | (17) |
| 615045 - PETTY CASH REPLENISH | - | - | - | 18 | (18) | 21 | (21) |
| 615050 - M EALS AND REFRESHM ENTS | 35 | 34 | 1 | 34 | 2 | 23 | 12 |
| 615055 - VOLUNTEER AWARDS | 2 | 2 | - | 2 | - | 2 | (0) |
| 615065 - CREDIT CARD CHARGES | 25 | 32 | (7) | 32 | (7) | 18 | 7 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 85 | 83 | 2 | 81 | 3 | 72 | 13 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 361 | 353 | 9 | 329 | 32 | 347 | 14 |
| 617015 - M AINTENANCE - SOFTWARE | 409 | 408 | 1 | 377 | 32 | 234 | 175 |
| 617020 - MAINT - ART AND ANTIQUES | 5 | 5 | - | 5 | - | 1 | 4 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | 0 | (0) |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | 1 | 1 | - | 1 | - | - | 1 |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 199 | 189 | 9 | 184 | 15 | 226 | (27) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 313 | 317 | (3) | 319 | (5) | 212 | 101 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | 3 | (3) | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 77 | 77 | - | 79 | (2) | 62 | 15 |
| 619025 - TRAVEL AND TRANSPORTATION | 149 | 141 | 8 | 107 | 42 | 113 | 36 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 234 | 210 | 24 | 202 | 33 | 246 | (12) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 |  | 3 | 3 | 10 | (4) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 602 | 542 | 60 | 551 | 51 | 520 | 82 |
| 621005 - HEAT AND FUEL | 1,443 | 1,432 | 11 | 1,452 | (9) | 1,179 | 264 |
| 621010 - LIGHT AND POWER | 2,623 | 2,592 | 30 | 2,614 | 9 | 2,699 | (76) |
| 621015 - WATER AND SEWER | 1,930 | 1,718 | 211 | 1,724 | 206 | 1,949 | (19) |
| 621020 - TELEPHONE | 585 | 519 | 66 | 544 | 41 | 558 | 27 |
| 621025 - M OBILE TELEPHONE | 76 | 75 | 1 | 61 | 15 | 71 | 5 |
| 621030 - INTERNET/DATA COM M UNICATIONS | 80 | 141 | (60) | 36 | 44 | - | 80 |
| 623005 - NON-CAP IM PROV OTHR THAN BUILD | 34 | 34 | - | 150 | (116) | 3 | 31 |
| 625005 - NON-CAPITAL BUILDINGS | - | - | - | - | - | 5 | (5) |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 401 | - | 401 | 51 | 350 | 124 | 276 |
| 629025 - M AINT - SWIM M ING POOLS | 1,768 | 283 | 1,485 | 325 | 1,443 | 291 | 1,477 |
| 633005 - RENT - LAND | 33 | 33 | - | 31 | 2 | 6 | 27 |
| 633010 - RENT - BUILDINGS | 781 | 769 | 12 | 764 | 16 | 782 | (2) |
| 633015 - RENT - EQUIPM ENT | 29 | 28 | 1 | 30 | (1) | 31 | (3) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 49 | 44 | 5 | 41 | 8 | 40 | 9 |
| 639010 - CONSULTANTS FEES | 260 | 10 | 250 | 8 | 252 | 328 | (68) |
| 639020 - LABORATORY FEES | - | - |  | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 979 | 552 | 427 | 1,669 | (690) | 1,004 | (25) |
| 639035 - CONTRACT M ANAGEM ENT FEE | 1,816 | 1,961 | (146) | 1,934 | (118) | 1,904 | (89) |
| 639045 - CONTRACTED LABOR/PROJECTS | 1,898 | 1,875 | 23 | 1,969 | (71) | 1,951 | (53) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 26 | 26 | - | 26 | 0 | 22 | 4 |
| 641010 - REFUSE CONTAINER | - | - | - | 3 | (3) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | - | - | 2 | (2) |
| 645005 - CONTRACT HAULING | 295 | 283 | 12 | 283 | 12 | 9 | 286 |
| 645010 - DUM PING FEES | 1 | 1 |  | 1 | - | 19 | (18) |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 233 | (233) |
| 655100 - HEALTH INCENTIVES | 1 | 1 | - | 1 | - | - | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 25 | 24 | 1 | 23 | 2 | 32 | (7) |
| 661010 - INTEREST EXPENSE | - | - | - | - | - | 0 | (0) |
| 667005 - CONTRIBUTIONS | 141 | 60 | 81 | 60 | 81 | 336 | (194) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 8 | 8 | - | 38 | (30) | 37 | (29) |
| 667030 - VEHICLE REPLACEM ENT PURCHASE | - | - | - | - | - | 234 | (234) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 2 | (2) |
| 693020 - INTERFUND CHARGES | - | - | - | 33 | (33) | 33 | (33) |
| 664005 - OTHER PASS THRU EXPENSE | 519 | 519 |  | 519 | - | 1,332 | (813) |
| 609057 - LIVESTOCK AND ANIM AL PROVISION | 28 | 28 | - | - | 28 | - | 28 |
| 000300-Capital Purchases | 5,107 | 175 | 4,932 | 5,907 | (801) | 4,571 | 535 |
| 000400-Indirect Cost | 5,025 | 4,745 | 279 | 5,025 | - | 4,727 | 298 |
| 000600-Debt Service | 84 | 1,755 | $(1,671)$ | 1,433 | $(1,350)$ | 1,432 | $(1,348)$ |
| 000700-Cost of Goods Sold | 373 | 308 | 65 | 308 | 65 | 295 | 78 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | - | 36200000 - MILLCREEK CANYON |  |  |  |  | - |
| 185 - FINE ARTSFUND |  | 36300000 - PARKS |  |  |  |  |  |
| 186 - EQUESTRIAN PARK FUND |  | 36309900 - PARKS EQUIPM ENT REPLACE |  |  |  |  | $\square$ |
| 280- OPEN SPACE FUND |  | 36400000 - RECREATION |  |  |  |  | - |
| 390 - PLANETARIUM FUND |  | 36409900 - REC EQUIPMENT REPLACEM ENT |  |  |  |  | $\checkmark$ |
| 115-GOVERNM ENTAL IMMUNITY FUND |  | 38200000 - GOLF COURSES |  |  |  |  |  |
| 120 - GRANT PROGRAM S FUND |  | 38209900 - GOLF CAPITAL PROJECTS |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | ```Variance, Proposed Bud vs. ABB, H/(L)``` | 2017 June <br> Adjusted <br> Budget | $\begin{aligned} & \text { Variance, } \\ & \text { Prop Budget } \\ & \text { vs. } 2017 \text { B, } \\ & \text { H/ (L) } \end{aligned}$ | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \text { Variance, } \\ & \text { Prop Budget } \\ & \text { vs. 2016, } \\ & \text { H/ (L) } \end{aligned}$ |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 35,972 | 34,795 | 1,177 | 34,499 | 1,473 | 32,531 | 3,441 |
|  |  |  |  |  |  |  |  |
| REVENUE | 48,293 | 41,159 | 7,134 | 47,809 | 485 | 49,686 | (1,392) |
| OPERATING REVENUE | 30,437 | 30,353 | 84 | 30,748 | (311) | 31,776 | $(1,339)$ |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 1,051 | 1,091 | (41) | 1,094 | (44) | 1,042 | 8 |
| 411000 - STATE GOVERNM ENT GRANTS | 881 | 865 | 17 | 865 | 17 | 840 | 42 |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 113 | 114 | (1) | 117 | (5) | 131 | (19) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 42 | - | 42 | - | 42 | 39 | 3 |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | 15 | 113 | (98) | 113 | (98) | 32 | (17) |
| RCT4200-CHARGES FOR SERVICES | 28,684 | 28,566 | 118 | 27,939 | 745 | 28,499 | 185 |
| 409085 - PRESERVATION SURCHARGE FEE | 223 | 223 | - | 175 | 48 | 231 | (8) |
| 421055 - SHOW ADMISSIONS | 240 | 220 | 20 | 220 | 20 | 218 | 22 |
| 421060 - LIGHT SHOWS | 135 | 125 | 10 | 125 | 10 | 128 | 7 |
| 421065 - CLARK M EM BERSHIPS | 140 | 150 | (10) | 150 | (10) | 140 | 0 |
| 421070 - IM AX ADM ISSIONS | 335 | 335 | - | 335 | - | 381 | (46) |
| 421075 - BOOKSTORE | 540 | 620 | (80) | 620 | (80) | 526 | 14 |
| 421080 - SHOW DISTRIBUTION | 250 | 200 | 50 | 200 | 50 | 90 | 160 |
| 421082 - TICKET SALES/ ONLINE FEE | 7 | 5 | 2 | 5 | 2 | 8 | (1) |
| 421095 - DEVELOPM ENT AND PROM OTION FEES | 7 | 7 | - | 7 | - | 4 | 3 |
| 421110 - M ISC PLANETARIUM PROGRAMS | 15 | 15 | - | 15 | - | 13 | 2 |
| 421200 - PROPERTY CLEANUP | 125 | 125 | - | - | 125 | - | 125 |
| 421235 - PARKS FEES-M ISC | 438 | 438 | - | 785 | (347) | 170 | 268 |
| 421325 - RECREATION FEES | 18,033 | 17,942 | 91 | 17,881 | 152 | 19,461 | $(1,427)$ |
| 421365 - OTHER SUNDRY RECEIPT | 60 | 50 | 10 | 50 | 10 | - | 60 |
| 421370 - MISCELLANEOUS REVENUE | 642 | 608 | 34 | 560 | 82 | 16 | 627 |
| 423000 - LOCAL GOVERNM ENT GRANTS | - | - | - | 547 | (547) | - | - |
| 424000 - LOCAL REVENUE CONTRACTS | 571 | 571 | - | 529 | 42 | 2,468 | $(1,898)$ |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOM E | 880 | 860 | 20 | 686 | 194 | 90 | 790 |
| 427040 - COM M ISSIONS | 80 | 90 | (10) | 90 | (10) | 126 | (46) |
| 427050 - COM M ISSARY | 253 | 253 | (0) | 275 | (22) | - | 253 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 19 | (19) |
| 441005 - SALE-M TRLS SUPL CNTRLASSETS | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCAL AGREEM ENTS | 1,332 | 1,332 | - | 1,318 | 14 | 921 | 411 |
| 427060 - SP/ST/EP OPERATING REVENUE | 940 | 1,213 | (273) | 1,105 | (165) | 915 | 25 |
| 423405 - M SD CONTRACT REVENUE | 1,258 | 1,258 | - | - | 1,258 | - | 1,258 |
| 427045 - CONCESSIONS | 531 | 471 | 60 | 428 | 102 | 235 | 296 |
| 427020 - RESIDENT REVENUE | 449 | 577 | (128) | 1,833 | $(1,384)$ | 2,341 | $(1,892)$ |
| 421382 - ARTIX SERVICE FEE | 839 | 515 | 324 | - | 839 | - | 839 |
| 421384 - CREDIT CARD FEES REIM BURSEM ENT | (14) | (14) | - | - | (14) | - | (14) |
| 427021 - COM M ERCIAL REVENUE | 210 | 210 | - | - | 210 | - | 210 |
| 421383 - BOX OFFICE OVER / SHORT | (2) | (1) | (1) | - | (2) | - | (2) |
| 427022 - NON-PROFIT REVENUE | 32 | 32 | - | - | 32 | - | 32 |
| 427023 - OFFICE AND STORAGE RENT | 135 | 135 | - | - | 135 | - | 135 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 703 | 696 | 7 | 1,715 | $(1,012)$ | 2,235 | $(1,532)$ |
| 431060 - INTERFUND REVENUE-M UN SERV | - | - | - | 1,258 | $(1,258)$ | 2,005 | $(2,005)$ |
| 431160 - INTERFUND REVENUE | 459 | 457 | 1 | 457 | 1 | 157 | 301 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 73 | (73) |
| 421380 - FRONT OF HOUSE REVENUE | 142 | 136 | 6 | - | 142 | 0 | 142 |
| 421381 - EVENT SETUP REVENUE | 103 | 103 | - | - | 103 | - | 103 |
| NON-OPERATING REVENUE | 10,290 | 10,806 | (516) | 10,806 | (516) | 10,301 | (11) |
| RCT4030-SALES TAXES | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
| 403065 - RECREATION SALES TAX | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
| RCT4010-PROPERTY TAXES | 2,782 | 3,606 | (824) | 3,606 | (824) | 3,395 | (613) |
| 401005 - GENERAL PROPERTY TAX | 2,708 | 3,532 | (824) | 3,532 | (824) | 3,017 | (309) |


| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 258 | (258) |
| 401023 - PROPERTY TAX-RDA | 8 | 8 | - | 8 | - | 57 | (48) |
| 401025 - PRIOR YEAR REDEM PTIONS | 66 | 66 | - | 66 |  | 65 | 1 |
| RCT4013-FEE IN LIEU OF TAXES | 171 | 202 | (31) | 202 | (31) | 209 | (38) |
| 401030 - M OTOR VEH FEE IN LIEU OF TAXES | 171 | 202 | (31) | 202 | (31) | 209 | (38) |
| RCT4290-INVESTM ENT EARNINGS | 68 | 84 | (16) | 84 | (16) | 113 | (45) |
| 429005 - INTEREST - TIM E DEPOSITS | 10 | 26 | (16) | 26 | (16) | 57 | (47) |
| 429010 - INT-TAX POOL | - | - | - | - | - | 2 | (2) |
| 429015 - INTEREST-M ISCELLANEOUS | 58 | 58 | - | 58 | - | 55 | 3 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 7,566 | - | 7,566 | 6,255 | 1,312 | 7,609 | (43) |
| RCT7200-OFS TRANSFERS | 7,566 | - | 7,566 | 6,255 | 1,312 | 7,609 | (43) |
| 720005 - OFS TRANSFERS IN | 7,566 | - | 7,566 | 6,255 | 1,312 | 7,609 | (43) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 66,409 | 65,148 | 1,261 | 65,247 | 1,162 | 64,307 | 2,102 |
| OPERATING EXPENSE | 66,409 | 65,148 | 1,261 | 65,247 | 1,162 | 64,307 | 2,102 |
| 000100-Salaries and Benefits | 36,989 | 35,434 | 1,555 | 35,375 | 1,614 | 33,792 | 3,197 |
| 601005 - ELECTED AND EXEM PT SALARY | - | - | - | - | - | 9 | (9) |
| 601020 - LUM P SUM VACATION PAY | 154 | 154 | - | 154 | - | 86 | 68 |
| 601025 - LUM P SUM SICK PAY | 49 | 49 | - | 49 | - | 67 | (18) |
| 601030 - PERM ANENT AND PROVISIONAL | 15,869 | 15,087 | 782 | 15,171 | 698 | 14,428 | 1,441 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 11,245 | 11,057 | 188 | 11,057 | 188 | 10,686 | 559 |
| 601060 - FLAT RATE | - | - | - | - | - | 0 | (0) |
| 601065 - OVERTIM E | 54 | 54 | - | 54 | - | 52 | 3 |
| 603005 - SOCIAL SECURITY TAXES | 2,191 | 2,113 | 78 | 2,009 | 182 | 1,892 | 299 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 2,633 | 2,507 | 126 | 2,554 | 80 | 2,449 | 184 |
| 603040 - LTD CONTRIBUTIONS | 76 | 73 | 3 | 73 | 3 | 65 | 11 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 155 | 156 | (1) | 146 | 9 | 285 | (130) |
| 603050 - HEALTH INSURANCE PREM IUMS | 3,696 | 3,339 | 357 | 3,268 | 428 | 2,964 | 732 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 581 | 581 | - | 581 | - | 575 | 7 |
| 603056 - OPEB - CURRENT YR | 222 | 202 | 20 | 202 | 20 | 177 | 45 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 605015 - EM PLOYEE PARKING | 10 | 10 | - | 10 | - | 10 | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 1 | 1 | - | 1 | - | 2 | (1) |
| 605026 - EM PLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 14 | (14) |
| 601040 - TIM E LIM ITED EM PLOYEES | 53 | 52 | 1 | 47 | 6 | 32 | 21 |
| 000200-Operations | 23,721 | 22,658 | 1,062 | 23,138 | 583 | 24,064 | (344) |
| 607005 -JANITORIAL SUPPLIES AND SERVICE | 549 | 494 | 55 | 492 | 57 | 527 | 21 |
| 607010 - M AINTENANCE - GROUNDS | 884 | 881 | 3 | 818 | 65 | 887 | (3) |
| 607015 - M AINTENANCE - BUILDINGS | 851 | 826 | 25 | 856 | (5) | 836 | 15 |
| 607020 - CONSUM ABLE PARTS | 7 | 7 | - | 7 | - | 0 | 7 |
| 607025 - M AINT - PLUM BING HEAT AND AC | - | - | - | - | - | 0 | (0) |
| 607030 - M AINTENANCE - OTHER | 45 | 45 | - | 45 | (0) | 10 | 36 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 1,125 | 869 | 256 | 874 | 251 | 1,265 | (140) |
| 609005 - FOOD PROVISIONS | 335 | 321 | 14 | 334 | 1 | 312 | 23 |
| 609010 - CLOTHING PROVISIONS | 101 | 105 | (3) | 105 | (4) | 58 | 43 |
| 609015 - DINING AND KITCHEN SUPPLIES | 14 | 13 | 1 | 17 | (3) | 14 | (0) |
| 609020 - BEDDING AND LINEN | 1 | 1 | - | 1 | - | - | 1 |
| 609025 - M EDICATIONS | - | - | - | - |  | 13 | (13) |
| 609030 - M EDICAL SUPPLIES | 9 | 9 | - | 22 | (13) | 14 | (4) |
| 609035 - SAFETY SUPPLIES | 15 | 15 | - | 1 | 14 | 1 | 14 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609050 - COM M ISSARY PROVISIONS | 313 | 311 | 2 | 289 | 24 | 376 | (63) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 2,133 | 2,138 | (5) | 2,115 | 18 | 2,111 | 22 |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 1 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 97 | 73 | 24 | 72 | 25 | 101 | (5) |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 24 | 23 | 1 | 23 | 1 | 9 | 15 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 145 | 144 | 1 | 128 | 17 | 84 | 61 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 2 | (2) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 21 | 20 | 1 | 19 | 2 | 48 | (27) |
| 611026 - DIGITAL M ATERIALS-AUDIO/VISUAL | 4 | 4 | - | 3 | 2 | - | 4 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 367 | 340 | 27 | 340 | 27 | 269 | 98 |
| 613005 - PRINTING CHARGES | 77 | 86 | (8) | 74 | 3 | 72 | 6 |
| 613015 - PRINTING SUPPLIES | 1 | 1 | - | 4 | (3) | 1 | (0) |
| 613020 - DEVELOPM ENT ADVERTISING | 499 | 481 | 18 | 513 | (14) | 624 | (126) |
| 613025 - CONTRACTED PRINTINGS | 13 | 13 | - | 18 | (5) | 2 | 11 |
| 613030 - PRINTING DEVELOPM ENT | 32 | 30 | 2 | 30 | 2 | 43 | (11) |
| 613035 - MICROFILM ING AND BLUEPRINTING | 3 | 3 | - | 3 | - | - | 3 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | 1 | 1 | - | 1 |  | 1 | (0) |
| 615005 - OFFICE SUPPLIES | 225 | 230 | (5) | 242 | (17) | 178 | 47 |


| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615015 - COM PUTER SUPPLIES | 29 | 27 | 2 | 24 | 5 | 21 | 8 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 38 | 20 | 18 | 10 | 28 | 31 | 7 |
| 615020 - COM PUTER SOFTWARE <3000 | 43 | 45 | (2) | 77 | (34) | 44 | (1) |
| 615025 - COM PUTER COM PONENTS < 3000 | 58 | 46 | 13 | 41 | 17 | 41 | 17 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 6 | 6 |  | 6 | (0) | 2 | 4 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 70 | 74 | (3) | 83 | (13) | 28 | 42 |
| 615040 - POSTAGE | 70 | 60 | 10 | 59 | 11 | 87 | (17) |
| 615045 - PETTY CASH REPLENISH |  |  |  | 18 | (18) | 21 | (21) |
| 615050 - M EALS AND REFRESHM ENTS | 35 | 34 | 1 | 34 | 2 | 23 | 12 |
| 615055 - VOLUNTEER AWARDS | 2 | 2 | - | 2 | - | 2 | (0) |
| 615065 - CREDIT CARD CHARGES | 25 | 32 | (7) | 32 | (7) | 18 | 7 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 85 | 83 | 2 | 81 | 3 | 72 | 13 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 361 | 353 | 9 | 329 | 32 | 347 | 15 |
| 617015 - M AINTENANCE - SOFTWARE | 409 | 408 | 1 | 377 | 32 | 234 | 175 |
| 617020 - M AINT - ART AND ANTIQUES | 5 | 5 | - | 5 | - | 1 | 4 |
| 617025 - PARTS PURCHASES | - | - | - | - |  | 0 | (0) |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | 1 | 1 | - | 1 | - | - | 1 |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 199 | 189 | 9 | 184 | 15 | 226 | (27) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 313 | 317 | (3) | 319 | (5) | 212 | 101 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | 3 | (3) | 0 | (0) |
| 619015 - M ILEAGE ALLOWANCE | 77 | 77 | - | 79 | (2) | 62 | 15 |
| 619025 - TRAVEL AND TRANSPORTATION | 149 | 141 | 8 | 107 | 42 | 113 | 36 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 234 | 210 | 24 | 202 | 33 | 246 | (12) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 3 | 3 | 10 | (4) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 602 | 542 | 60 | 551 | 51 | 520 | 82 |
| 621005 - HEAT AND FUEL | 1,443 | 1,432 | 11 | 1,452 | (9) | 1,179 | 264 |
| 621010 - LIGHT AND POWER | 2,622 | 2,592 | 30 | 2,613 | 9 | 2,698 | (76) |
| 621015 - WATER AND SEWER | 1,930 | 1,718 | 211 | 1,724 | 206 | 1,949 | (19) |
| 621020 - TELEPHONE | 584 | 519 | 66 | 543 | 41 | 557 | 28 |
| 621025 - M OBILE TELEPHONE | 76 | 75 | 1 | 61 | 15 | 71 | 5 |
| 621030 - INTERNET/DATA COM M UNICATIONS | 80 | 141 | (60) | 36 | 44 | - | 80 |
| 623005 - NON-CAP IM PROV OTHR THAN BUILD | 34 | 34 | - | 34 | - | 3 | 31 |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 4 | - | 4 | - | 4 | 7 | (3) |
| 629025 - M AINT - SWIM M ING POOLS | 283 | 283 | - | 285 | (2) | 275 | 7 |
| 633005 - RENT - LAND | 33 | 33 | - | 31 | 2 | 6 | 27 |
| 633010 - RENT - BUILDINGS | 781 | 769 | 12 | 764 | 16 | 782 | (2) |
| 633015 - RENT - EQUIPM ENT | 29 | 28 | 1 | 30 | (1) | 31 | (3) |
| 633025 - M ISCELLANEOUS RENTALCHARGES | 49 | 44 | 5 | 41 | 8 | 39 | 10 |
| 639010 - CONSULTANTS FEES | 260 | 10 | 250 | 8 | 252 | 208 | 52 |
| 639025 - OTHER PROFESSIONAL FEES | 565 | 552 | 13 | 1,071 | (506) | 469 | 96 |
| 639035 - CONTRACT M ANAGEM ENT FEE | 1,816 | 1,961 | (146) | 1,934 | (118) | 1,904 | (89) |
| 639045 - CONTRACTED LABOR/PROJECTS | 1,898 | 1,875 | 23 | 1,969 | (71) | 1,951 | (53) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 26 | 26 | - | 26 | 0 | 22 | 4 |
| 641010 - REFUSE CONTAINER | - | - | - | 3 | (3) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | - | - | 2 | (2) |
| 645005 - CONTRACT HAULING | 295 | 283 | 12 | 283 | 12 | 9 | 286 |
| 645010 - DUM PING FEES | 1 | 1 | - | 1 | - | 19 | (18) |
| 645015 - RECYCLING ACTIVITIES | - | - |  | - | - | 233 | (233) |
| 655100 - HEALTH INCENTIVES | 1 | 1 | - | 1 | - | - | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 25 | 24 | 1 | 23 | 2 | 24 | 0 |
| 661010-INTEREST EXPENSE | - | - | - | - | - | 0 | (0) |
| 667005 - CONTRIBUTIONS | 141 | 60 | 81 | 60 | 81 | - | 141 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 8 | 8 | - | 38 | (30) | 36 | (28) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 2 | (2) |
| 693020 - INTERFUND CHARGES | - | - | - | 33 | (33) | 33 | (33) |
| 664005 - OTHER PASS THRU EXPENSE | - | - | - | - | - | 1,332 | $(1,332)$ |
| 609057 - LIVESTOCK AND ANIM AL PROVISION | 28 | 28 | - | - | 28 | - | 28 |
| 000300-Capital Purchases | 515 | 265 | 250 | 265 | 250 | 280 | 235 |
| 000400-Indirect Cost | 4,728 | 4,728 | - | 4,728 | - | 4,444 | 283 |
| 000600-Debt Service | 84 | 1,755 | $(1,671)$ | 1,433 | $(1,350)$ | 1,432 | $(1,348)$ |
| 000700-Cost of Goods Sold | 373 | 308 | 65 | 308 | 65 | 295 | 78 |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | - | 35009900 - CENTER FOR THE ARTS CAPITAL PROJECTS |  |  |  |  | - |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND |  | 35100000 - CLARK PLANETARIUM |  |  |  |  |  |
| 185 - FINE ARTS FUND |  | 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS |  |  |  |  |  |
| 186 - EQUESTRIAN PARK FUND |  | 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS |  |  |  |  |  |
| 390 - PLANETARIUM FUND |  | 35609900 - EPEC CAPITAL PROJECTS |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 36200000 - MILLCREEK CANYON |  |  |  |  |  |
| 120 - GRANT PROGRAM SFUND |  | 36300000 - PARKS |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 11,063 | 0 | 11,063 | 9,953 | 1,110 | 10,043 | 1,019 |
|  |  |  |  |  |  |  |  |
| REVENUE | 1,534 | 600 | 934 | 854 | 680 | 1,070 | 464 |
| OPERATING REVENUE | 707 | 600 | 107 | 647 | 60 | 1,070 | (363) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | - | - | - | 10 | (10) | 342 | (342) |
| 411000 - STATE GOVERNM ENT GRANTS | - | - | - | 10 | (10) | 133 | (133) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 209 | (209) |
| RCT4200-CHARGES FOR SERVICES | 600 | 600 | - | 600 | - | 575 | 25 |
| 421235 - PARKS FEES-M ISC | 600 | 600 | - | 500 | 100 | 575 | 25 |
| 421325 - RECREATION FEES | - | - | - | 100 | (100) | 0 | (0) |
| RCT4190-CAPITAL GRANTS AND CONTRIBUTIONS | 107 | - | 107 | 38 | 69 | 154 | (47) |
| 419005 - CAPIT CONTRIBUTIONS-RESTRICTED | 107 | - | 107 | 38 | 69 | 154 | (47) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 827 | - | 827 | 207 | 620 |  | 827 |
| RCT7200-OFS TRANSFERS | 827 | - | 827 | 207 | 620 | - | 827 |
| 720005 - OFS TRANSFERS IN | 827 | - | 827 | 207 | 620 | - | 827 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 11,770 | 600 | 11,170 | 10,600 | 1,169 | 11,113 | 656 |
| OPERATING EXPENSE | 11,770 | 600 | 11,170 | 10,600 | 1,169 | 11,113 | 656 |
| 000100-Salaries and Benefits | 51 | 51 | - | 51 | 0 | 43 | 8 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 47 | 47 | - | 47 | - | 40 | 7 |
| 603005 - SOCIAL SECURITY TAXES | 4 | 4 | - | 4 | 0 | 3 | 1 |
| 000200-Operations | 6,830 | 622 | 6,209 | 4,610 | 2,220 | 6,497 | 334 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | - | - | 6 | (6) |
| 607010 - M AINTENANCE - GROUNDS | 786 | 90 | 696 | 628 | 157 | 1,810 | $(1,024)$ |
| 607015 - M AINTENANCE - BUILDINGS | 1,870 | 4 | 1,866 | 1,640 | 230 | 2,251 | (381) |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 2 | 2 | - | 2 | - | 1 | 1 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 39 | (39) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | - | - | - | - | - | 3 | (3) |
| 613005 - PRINTING CHARGES | 6 | 6 | - |  | - | 11 | (5) |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | 1 | (1) |
| 615020 - COM PUTER SOFTWARE <3000 | - | - | - | 67 | (67) | - | - |
| 615025 - COM PUTER COM PONENTS < 3000 | 216 | - | 216 | 51 | 166 | 102 | 115 |
| 615030 - COMM UNICATION EQUIP-NONCAPITAL | 147 | - | 147 | - | 147 | 209 | (62) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 989 | - | 989 | 893 | 96 | 692 | 296 |
| 617010 - M AINT - M ACHINERY AND EQUIP | - | - | - | - | - | 1 | (1) |
| 621010 - LIGHT AND POWER | 1 | 1 | - | 1 | - | 1 | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 623005 - NON-CAP IM PROV OTHR THAN BUILD | - | - | - | 116 | (116) | - | - |
| 625005 - NON-CAPITAL BUILDINGS | - | - | - | - | - | 5 | (5) |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 397 | - | 397 | 51 | 346 | 117 | 279 |
| 629025 - M AINT - SWIM M ING POOLS | 1,485 | - | 1,485 | 40 | 1,445 | 15 | 1,470 |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 119 | (119) |
| 639020 - LABORATORY FEES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 414 | - | 414 | 598 | (183) | 535 | (120) |
| 659005 - COSTS IN HANDLING COLLECTIONS | - | - | - | - | - | 8 | (8) |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 336 | (336) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 667030 - VEHICLE REPLACEM ENT PURCHASE | - | - | - | - | - | 234 | (234) |
| 664005 - OTHER PASS THRU EXPENSE | 519 | 519 | - - | 519 | - | - | 519 |
| 000300-Capital Purchases | 4,592 | (90) | 4,682 | 5,642 | $(1,051)$ | 4,291 | 300 |
| 000400-Indirect Cost | 297 | 18 | 279 | 297 | - | 282 | 15 |


| ADJUSTM ENTS FOR STRESS TEST CALCULATIONS <br> In thousands \$ except FTE |  |  | COM M UNITY SERVICES-COUNTYWIDE ROLLUP |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Org |  | Adjustment Description | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  |
|  |  | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding |
| 1 | CLARK PLANETARIUM |  | Clark Planetarium bond paid off in 2017. Exclude debt service from calculation. |  |  | - |  | $(1,432)$ | $(1,432)$ |
| 2 | CLARK PLANETARIUM | Clark Planetarium bond funds transferred to capital-SOS projector \& equipment replacement fund |  |  | - |  | (537) | (537) |
| 3 | PARKS | Exclude debt service from calculation |  | (52) | (52) |  | (52) | (52) |
| 4 | PARKS | Subtract the custodial expenses that were transferred to the Recreation budget from the Adjusted Base Budget so they are treated as a transfer and not a savings in the stress test calculation. |  |  | - |  | $(2,223)$ | $(2,223)$ |
| 5 | RECREATION | Add the custodial expenses that were transferred from the Parks budget to the Adjusted Base Budget so they are treated as a transfer and not an increase in the stress test calculation. |  |  | - |  | 2,223 | 2,223 |
| 6 |  |  |  |  | - |  |  | - |
| 7 |  |  |  |  | - |  |  | - |
| 8 |  |  |  |  | - |  |  | - |
| 9 |  |  |  |  | - |  |  | - |
| 10 |  |  |  |  | - |  |  | - |
| 11 |  |  |  |  | - |  |  | - |
| 12 |  |  |  |  | - |  |  | - |
| 13 |  |  |  |  | - |  |  | - |
| 14 |  |  |  |  | - |  |  | - |
| 15 |  |  |  |  | - |  |  | - |
| Total Line Item Adjustments (see table above) |  |  | - | (52) | (52) |  | $(2,020)$ | $(2,020)$ |


| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) <br> COUNTY FUNDING | ¢ |  | $\begin{array}{r} 5 \\ 2 \\ 2 \\ 2 \\ 8 \\ 0 \\ 8 \\ 5 \end{array}$ |  | $\begin{aligned} & \text { y } \\ & 0 \\ & 6 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | $\frac{y}{c}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 34,523 | 3,793 | 3,663 | 820 | 482 | 12,079 | 13,686 | - |  |  |  |
| Adjusted Base Budget (capital and other orgs to exclude) | (0) | - | - | - | - | (0) | - | - | - | - |  |
| Adjusted Base Budget (non-capital orgs) | 34,523 | 3,793 | 3,663 | 820 | 482 | 12,079 | 13,686 | - | - |  |  |
| Adjusted Base Budget Line Item Exclusions | $(2,020)$ | - | $(1,969)$ | - | - | $(2,275)$ | 2,223 | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 32,503 | 3,793 | 1,694 | 820 | 482 | 9,805 | 15,909 | - | - | - |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 31,528 | 3,679 | 1,643 | 795 | 468 | 9,511 | 15,432 | - | - | - | - |
| Requested Budget (total) | 45,568 | 5,898 | 4,382 | 1,755 | 732 | 10,858 | 21,943 | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | $(10,076)$ | $(2,106)$ | $(1,256)$ | (697) | - | (350) | $(5,667)$ | - | - | - | - |
| Requested Budget (non-capital orgs) | 35,493 | 3,793 | 3,126 | 1,058 | 732 | 10,508 | 16,277 | - | - | - | - |
| Requested Budget Line Item Exclusions | (52) | - | - | - | - | (52) | - | - | - | - |  |
| Requested Budget (less exclusions and capital orgs) | 35,441 | 3,793 | 3,126 | 1,058 | 732 | 10,456 | 16,277 | - | - | - | - |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if $>\mathbf{0}$ ) | 3,914 | 114 | 1,483 | 262 | 264 | 945 | 845 | - | - | - | - |
| Check Figure, entries in BRASS Higher/ (Lower) than calculation | 0 | (0) | 0 | 0 | 0 | 0 | (0) | - | - | - | - |

[^3]
## CORE MISSION

To provide world-class venues and services for the community's entertainment and enrichment.

## OUTCOM ES AND INDICATORS (see separate oxl Iummary report for additional detail)

The Center for the Arts venues contribute to an active and vibrant cultural community.

1) Increase the number of Likes on Facebook to increase public awareness of CFA venues and programs, including the public art program, website and events from 4,744 Likes as of the end of December 2017 to 14,231 Likes by end of December 2018.
2) Increase the number of tickets sold through ArtTix from 270,705 tickets as of the start of August 2017 to 324,846 tickets by end of July 2018.
3) Increase our engagement rate on Facebook to the industry average of $.96 \%$ from $0.60 \%$ engagement rate as of the start of August 2017 to 0.96\% engagement rate by end of December 2018.
4) Increase public awareness of Public Art Program via website hits from 0 website hits as of the start of December 2017 to 1,000 website hits by end of December 2018.

## The Center for the Arts delivers an exceptional customer experience.

5) Increase self-reported Client \& Patron satisfaction via surveys from 3 out of 5 rating as of the start of August 2017 to 4 out of 5 rating by end of July 2018.

## Center for the Arts venues are well maintained.

6) Measure the number of capital projects delivered on budget from $80 \%$ of projects as of the start of January 2018 to $90 \%$ of projects by end of December 2018.
7) Increase the number of capital projects delivered on time from $70 \%$ of projects as of the start of January 2018 to $80 \%$ of projects by end of December 2018.

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt'I Savings/(Incr) if -3\%
n Base @ -3\%


BUDGET

## APPROPRIATIONS

8,822,103
2,400,862
192,637
6,228,604


COUNTY
FUNDING
5,898,489
2,105,755
113,782
3,678,952

[^4]
## PRIORITIES FOR COUNTY FUNDING \& FTE

CENTER FOR THE ARTS (CFA)

| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE |
| 3500000200 ADMIN | 2 | 1,313 | 1,311 |  | 5.00 |
| 3500001200 FISCAL | - | 386 | 386 |  | 3.75 |
| 3550001300 INFORM ATION TECHNOLOGY | 57 | 630 | 574 |  | 4.00 |
| 3500000100 ABRAVANEL HALL | 336 | 559 | 223 | - | 4.00 |
| 3500000500 CAPITOL THEATRE | 475 | 927 | 453 |  | 6.00 |
| 3500000700 ROSE WAGNER | 283 | 832 | 549 |  | 6.00 |
| 3500000900 QUINNEY CENTER FOR DANCE | 164 | 159 | (5) |  |  |
| 3500001000 ECCLES THEATER BLDG PRE-OPENING | 448 | 130 | (317) |  |  |
| 3500001100 ECCLES THEATER SITE PRE-OPENING | 147 | 25 | (123) |  |  |
| 3500000300 ART COLLECTION | - | 120 | 120 | 1 | 1.00 |
| 3500000600 GUEST SERVICES | 142 | 317 | 175 | $]$ | 2.00 |
| 3500000400 ARTTIX | 842 | 794 | (47) |  | 5.75 |
| 3500001900 SALESAND EVENTS | 12 | 277 | 265 | $\square$ | 4.00 |
| 3500001700 M ARKETING |  | 69 | 69 | 1 |  |
| 3500001800 PUBLIC RELATIONS | - | 100 | 100 | ! | 1.00 |
| 3500000800 UT M USEUM OF CONTEM PORARY ART | 16 | 77 | 62 | I | - |
| SUBTOTAL ${ }^{3}$ | 2,924 | 6,716 | 3,793 |  | 42.50 |
| 35009900 CENTER FOR THE ARTS CAPITAL PROJECTS | - | 2,106 | 2,106 |  | - |
| TOTAL CENTER FOR THE ARTS (CFA) | 2,924 | 8,822 | 5,898 |  | 42.50 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 1 | (38) | (39) | (1.00) | - | (17) | (17) | - |
| - | (11) | (11) | - | - | (2) | (2) | - |
| 57 | (4) | (60) | 1.00 | - | - | - |  |
| (9) | 56 | 65 | - | - | - | - |  |
| 73 | 170 | 97 | 2.00 | - | (3) | (3) |  |
| (0) | 41 | 41 | - | - | (6) | (6) | - |
| 5 | - | (5) | - | - | - | - |  |
| 26 | (5) | (31) | - | - | (14) | (14) |  |
| 8 | - | (8) | - | - | - | - |  |
| - | - | - | - | - | (3) | (3) |  |
| 6 | 14 | 9 | - | - | - | - |  |
| 118 | 41 | (77) | - | - | (12) | (12) | - |
| 12 | 11 | (1) | - | - | (15) | (15) |  |
| - | - | - | - | - | (38) | (38) | - |
| - | (0) | (0) | - | - | (3) | (3) | - |
| - | 19 | 19 | - | - | - | - | - |
| 295 | 295 | - | 2.00 | - | (114) | (114) | - |
| - | 2,106 | 2,106 | - | - | - | - | - |
| 295 | 2,401 | 2,106 | 2.00 | - | (114) | (114) | - |

Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 350000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Align Revenues \& Expenses (NEW REQUEST) - <br> CFA is requesting adjustments to expenditures and revenues. CFA is implementing a rolled ticketing fee for all our clients beginning in 2018. This method ensures fees are consistent across all modes of sale and brings CFA's fee structure in line with industry standards. The new method results in a projected increase in ArtTix revenues. In addition, CFA projects new events such as the Wasatch Speaker Series, to increase revenues. Revenues will be used to offset expenditures such as Rocky Mountain Power annual increases, janitorial cost increases (state contract changed in 2017) and building maintenance. Building maintenance is often deferred when unexpected and critical issues arise. <br> PERSONNEL $\$ 13,180$ <br> OPERATIONS \$104,144 | Request |  | \$117 | \$117 |
| 2 | 350000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Network Engineer-Grade 16 (NEW REQUEST) - <br> CFA employs a series of network services at each of our venues with more network services coming online with the construction of the new Mid-Valley Performing Arts Center and increased services scheduled to be implemented over the next five years. These networks include public wireless access; authentication and security services; digital signage, sound, and lighting management; client and patron streaming media and broadcasts; and client event support. Supporting these services is critical to meeting client requirements and requires a dedicated resource. Many of these services are already standard for performing arts venues (public wireless), while others are newly-emerging standards (IP-based sound systems). The position will be partially funded through a reduction in temporary wages and any remaining costs will be offset by increased ArtTix revenues. ArtTix additional 2018 revenues of $\$ 56,660$ offset the additional expense of this FTE of $\$ 56,660$. This is a budget neutral request. <br> PERSONNEL \$55,820 <br> OPERATIONS \$840 | Request | 1.00 | \$57 | \$57 |
| 3 | 350000_03 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | ArtTix Ticket Attendant Starting Wage Increase (NEW REQUEST) - <br> The current Ticket Attendant starting wage of $\$ 9.00$ per hour is making recruitment of new employees difficult and retaining them even more so. A survey of eight other ticketing entities in Salt Lake County reveal two pay the same and the other six are paying more. The average wage of the six comparisons is $\$ 11.92$ per hour. This request is for a $\$ 1 /$ hour increase to bring our starting wage to $\$ 10$ per hour for CFA and Eccles temporary employees. This allows us to be more competitive to attract and retain quality sellers. ArtTix additional 2018 revenues of $\$ 18,537$ offset the additional expense of this wage increase of $\$ 18,537$. This is a budget neutral request. | Request |  | \$19 | \$19 |
| 4 | 350000_04 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Reclass Office Coordinator to Theater Operations Assistant-Grade 12 (NET NEUTRAL REQUEST) With the addition of two new theaters, the Theater Operations program requests a full time program assistant to coordinate program communications and reporting to ensure the effective execution of events at all Center for the Arts facilities. This position will report directly to the Associate Director of Operations and will provide overall program support for the entire Theater Operations team. The Office Coordinator position has become vacant through restructure and the retirement of a employee. The Office Coordinator duties have been absorbed though several other support staff. This is a budget neutral request. | Request |  | \$0 | \$0 |
| 5 | 350000_05 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Theater Operations Manager-Grade 16 (NEW REQUEST) - <br> With the addition of two new theaters, the Theatre Operations Manager position was reclassified to Associate Division Director. This change leaves a critical gap in the oversite of technical operations in the CFA facilities. The Theatre Operations Manager will be responsible for day-to-day theater production and facility oversight. The Associate Director will focus on strategic administration, capital project oversight and Mid-Valley Performing Arts Center planning. The increase in costs will be offset by increased ArtTix revenues. ArtTix additional 2018 revenues of $\$ 90,564$ offset the additional expense of this FTE of $\$ 90,564$. This is a budget neutral request. <br> PERSONNEL \$89,724 <br> OPERATIONS \$ 840 | Request | 1.00 | \$90 | \$90 |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 350000_06 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Reclass to Sr. Event Manager-grade 16 (NEW REQUEST) - <br> This request is for a re-class of a current CFA Event Manager (Coordinator) position. This position is needed to provide support to the Associate Director of Event Services. With the growing number of venues and event staff, it is critical for the Associate Director to delegate portions of the work of managing the Event Management program to the Senior Event Manager. The other CFA Event Managers and the Event Management Assistant will report to this person. Some of the responsibilities will include assisting in managing this program, comnplete performance evaluations, assist with approval of event settlements and other duties as assigned by the Associate Director. The minimal increase in costs of $\$ 12,022$, will be offset by increased ArtTix revenues. This is a budget neutral request. | Request |  | \$12 | \$12 |
|  | $\begin{aligned} & 350000001 \\ & 35000000 \\ & 350000.03 \\ & 3500000 \\ & 35000006 \end{aligned}$ | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Re-Purpose Increased Revenue (BUDGET REDUCTION) CFA requests to re-purpose the increased revenue for the following positions: | Request |  | (\$295) | (\$295) |
| 8 | 350099 various | CFA CAPITAL PROJECTS PRGM |  | Request (cap proj) |  | \$1,480 | \$1,480 |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 185 - FINE ARTS FUND |  | 35000000 - CENTER FOR THE ARTS (CFA) |  |  |  |  |  |
| 110-GENERALFUND | $\square$ | 35009900 - CENTER FOR THE ARTS CAPITAL PROJECTS |  |  |  |  |  |
| 115-GOVERNM ENTAL IMMUNITY FUND |  | 10150000 - COMM UNITY DEVELOPM ENT \& ENGAGEM EN... |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170000 - GSLMUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND | $\checkmark$ | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | $2017 \text { June }$ | Variance, | 2016 | Variance, |
|  | Proposed | Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
|  |  | Base | Bud vs. ABB, | Budget | $\text { vs. } 2017 \text { B, }$ |  | vs. 2016, |
|  |  | Budget* | H/ (L) |  | H/ (L) |  | H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,176 | 3,793 | 384 | 3,879 | 298 | 3,768 | 409 |
|  |  |  |  |  |  |  |  |
| REVENUE | 8,423 | 2,712 | 5,711 | 7,095 | 1,328 | 9,588 | $(1,164)$ |
| OPERATING REVENUE | 2,924 | 2,629 | 295 | 2,581 | 343 | 4,393 | $(1,469)$ |
| RCT4200-CHARGES FOR SERVICES | 2,679 | 2,390 | 289 | 2,581 | 99 | 4,393 | $(1,714)$ |
| 409085 - PRESERVATION SURCHARGE FEE | 223 | 223 | - | 175 | 48 | 231 | (8) |
| 421200 - PROPERTY CLEANUP | 125 | 125 | - | - | 125 | - | 125 |
| 421370 - M ISCELLANEOUS REVENUE | 595 | 561 | 34 | 561 | 34 | - | 595 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 1,821 | $(1,821)$ |
| 427045 - CONCESSIONS | 87 | 26 | 61 | 12 | 76 | - | 87 |
| 427020 - RESIDENT REVENUE | 449 | 577 | (128) | 1,833 | $(1,384)$ | 2,341 | $(1,892)$ |
| 421382 - ARTIX SERVICE FEE | 839 | 515 | 324 | - | 839 | - | 839 |
| 421384 - CREDIT CARD FEES REIM BURSEM ENT | (14) | (14) | - | - | (14) | - | (14) |
| 427021 - COM M ERCIAL REVENUE | 210 | 210 | - | - | 210 | - | 210 |
| 427022 - NON-PROFIT REVENUE | 32 | 32 | - | - | 32 | - | 32 |
| 421383 - BOX OFFICE OVER / SHORT | (2) | (1) | (1) | - | (2) | - | (2) |
| 427023 - OFFICE AND STORAGE RENT | 135 | 135 | - | - | 135 | - | 135 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 245 | 239 | 6 | - | 245 | 0 | 244 |
| 421380 - FRONT OF HOUSE REVENUE | 142 | 136 | 6 | - | 142 | 0 | 142 |
| 421381 - EVENT SETUP REVENUE | 103 | 103 | - | - | 103 | - | 103 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 68 | 84 | (16) | 84 | (16) | 101 | (34) |
| RCT4290-INVESTM ENT EARNINGS | 68 | 84 | (16) | 84 | (16) | 101 | (34) |
| 429005 - INTEREST - TIM E DEPOSITS | 10 | 26 | (16) | 26 | (16) | 47 | (37) |
| 429015 - INTEREST-M ISCELLANEOUS | 58 | 58 | - | 58 | - | 54 | 3 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 5,432 | - | 5,432 | 4,431 | 1,001 | 5,093 | 339 |
| RCT7200-OFS TRANSFERS | 5,432 | - | 5,432 | 4,431 | 1,001 | 5,093 | 339 |
| 720005 - OFS TRANSFERS IN | 5,432 | - | 5,432 | 4,431 | 1,001 | 5,093 | 339 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 7,100 | 6,421 | 679 | 6,459 | 641 | 8,161 | $(1,061)$ |
| OPERATING EXPENSE | 7,100 | 6,421 | 679 | 6,459 | 641 | 8,161 | $(1,061)$ |
| 000100-Salaries and Benefits | 3,834 | 3,511 | 323 | 3,593 | 242 | 3,698 | 136 |
| 601005 - ELECTED AND EXEM PT SALARY | - | - | - | - | - | 9 | (9) |
| 601020 - LUM P SUM VACATION PAY | 11 | 11 | - | 11 | - | 19 | (8) |
| 601025 - LUM P SUM SICK PAY | 3 | 3 | - | 3 | - | 7 | (3) |
| 601030 - PERM ANENT AND PROVISIONAL | 2,311 | 2,088 | 223 | 2,116 | 195 | 2,191 | 120 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 389 | 420 | (31) | 420 | (31) | 361 | 28 |
| 601060 - FLAT RATE | - | - | - | - | - | 0 | (0) |
| 601065 - OVERTIM E | - | - | - | - | - | 17 | (17) |
| 603005 - SOCIAL SECURITY TAXES | 198 | 176 | 22 | 194 | 4 | 191 | 7 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 366 | 335 | 31 | 350 | 15 | 379 | (13) |
| 603040 - LTD CONTRIBUTIONS | 11 | 10 | 1 | 10 | 1 | 10 | 1 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 20 | 19 | 1 | 24 | (4) | 38 | (18) |
| 603050 - HEALTH INSURANCE PREM IUMS | 461 | 386 | 75 | 401 | 60 | 402 | 59 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 42 | 42 | - | 42 | - | 59 | (17) |
| 603056 - OPEB - CURRENT YR | 12 | 11 | 1 | 11 | 1 | 4 | 9 |
| 605015 - EM PLOYEE PARKING | 10 | 10 | - | 10 | - | 10 | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 1 | 1 | - | 1 | - | 2 | (1) |
| 000200-Operations | 2,598 | 2,242 | 356 | 2,199 | 399 | 3,864 | $(1,266)$ |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 200 | 158 | 42 | 157 | 43 | 228 | (28) |
| 607010 - M AINTENANCE - GROUNDS | 40 | 40 | - | 40 | - | 32 | 8 |
| 607015 - M AINTENANCE - BUILDINGS | 273 | 251 | 23 | 295 | (22) | 287 | (14) |
| 607020 - CONSUM ABLE PARTS | - | - | - | - | - | 0 | (0) |
| 607030 - M AINTENANCE - OTHER | 39 | 39 | - | 39 | (0) | 10 | 29 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 110 | 110 | - | 109 | 1 | 182 | (72) |
| 609005 - FOOD PROVISIONS | - | - | - | - | - | 0 | (0) |


| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 2 | (1) | 1 | 0 |
| 609020 - BEDDING AND LINEN | 1 | 1 | - | 1 | - | - | 1 |
| 609030 - M EDICAL SUPPLIES | 1 | 1 | - | 1 | - | 1 | (0) |
| 609035 - SAFETY SUPPLIES | 1 | 1 | - | 1 | - | 1 | (1) |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 6 | 8 | (3) | 10 | (5) | 20 | (14) |
| 611010 - PHYSICAL M ATERIALS-BOOKS | - | - | - | - | - | 4 | (4) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 19 | 19 | - | 8 | 11 | 11 | 8 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 21 | 21 | (0) | 18 | 3 | 15 | 7 |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPM ENT ADVERTISING | 128 | 128 | - | 154 | (26) | 326 | (198) |
| 613025 - CONTRACTED PRINTINGS | 6 | 6 | - | 10 | (4) | - | 6 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 19 | 23 | (4) | 18 | 1 | 12 | 7 |
| 615015 - COM PUTER SUPPLIES | - | - | - | - | - | 2 | (2) |
| 615016 - COM PUTER SOFTW ARE SUBSCRIPTION | 0 | 0 | - | 0 | - | 13 | (13) |
| 615020 - COM PUTER SOFTWARE <3000 | 13 | 13 | - | 43 | (30) | 14 | (1) |
| 615025 - COM PUTER COM PONENTS < 3000 | 10 | 10 | - | 13 | (4) | 0 | 9 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 1 | 1 | - | 2 | (0) | - | 1 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 10 | 10 | - | - | 10 | 6 | 4 |
| 615040 - POSTAGE | 14 | 14 | - | 13 | 1 | 15 | (1) |
| 615050 - M EALSAND REFRESHM ENTS | 10 | 10 | - | 9 | 1 | 8 | 2 |
| 615055 - VOLUNTEER AWARDS | 2 | 2 | - | 2 | - | - | 2 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 7 | 7 | - |  | 1 | 6 | 1 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 24 | 24 | - | 11 | 13 | 4 | 20 |
| 617015 - MAINTENANCE - SOFTWARE | 303 | 303 | - | 271 | 32 | 135 | 167 |
| 617020 - M AINT - ART AND ANTIQUES | 5 | 5 | - | 5 | - | 1 | 4 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | 0 | (0) |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | 1 | 1 | - | 1 | - | - | 1 |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 0 | 0 | - | 0 | - | - | 0 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 2 | - | 0 | 2 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 63 | 69 | (6) | 43 | 20 | 34 | 30 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 1 | (1) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 0 | 0 | - | 0 | - | 0 | - |
| 621005 - HEAT AND FUEL | 151 | 140 | 11 | 151 | - | 144 | 8 |
| 621010 - LIGHT AND POWER | 327 | 297 | 30 | 311 | 16 | 368 | (41) |
| 621015 - WATER AND SEWER | 45 | 36 | 9 | 45 | - | 53 | (8) |
| 621020 - TELEPHONE | 155 | 90 | 66 | 117 | 39 | 177 | (21) |
| 621025 - M OBILE TELEPHONE | 20 | 19 | 1 | 14 | 5 | 15 | 4 |
| 621030 - INTERNET/DATA COM M UNICATIONS | 79 | 139 | (60) | 34 | 44 | - | 79 |
| 633005 - RENT - LAND | 15 | 15 | - | 15 | - | - | 15 |
| 633010 - RENT - BUILDINGS | 89 | 89 | - | 85 | 4 | 97 | (8) |
| 633015 - RENT - EQUIPM ENT | 1 | 1 | - | 1 | - | 11 | (11) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639010 - CONSULTANTS FEES | 260 | 10 | 250 | 8 | 252 | 158 | 102 |
| 639025 - OTHER PROFESSIONAL FEES | 25 | 27 | (2) | 25 | - | 37 | (12) |
| 639045 - CONTRACTED LABOR/PROJECTS | 17 | 17 | - | 17 | - | 69 | (52) |
| 645005 - CONTRACT HAULING | 4 | 4 | - | 4 | - | 3 | 1 |
| 645010 - DUM PING FEES | 1 | 1 | - | 1 | - | - | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 17 | 17 | - | 17 | (0) | 13 | 4 |
| 667005 - CONTRIBUTIONS | 60 | 60 | - | 60 | - | - | 60 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | 6 | (6) | 16 | (16) |
| 664005 - OTHER PASS THRU EXPENSE | - | - | - | - | - | 1,332 | $(1,332)$ |
| 000300-Capital Purchases | 15 | 15 | - | 15 | - | 30 | (15) |
| 000400-Indirect Cost | 652 | 652 | - | 652 | - | 568 | 84 |
|  |  |  |  |  |  |  |  |



## CORE MISSION

The Clark Planetarium's mission is to create and present enlightening experiences that inspire wonder in learning about space and science, and to promote greater public awareness of the science in our daily lives.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Clark Planetarium will expand its services through partnerships and collaborations.

1) Increase the number of Salt Lake County partner facilities where recurring service takes place from 0 instit./reg. service as of the start of January 2018 to 12 instit./reg. service by end of December 2018.
2) Increase the number of outreach visits provided by Planetarium staff to community partners, beyond our normal service levels to Utah public schools, from 12 program visits as of the start of January 2018 to 75 program visits by end of December 2018.

## Clark Planetarium will increase visitor engagement within its building.

3) Increase the number of hours where volunteers are scheduled to provide additional interaction with the public from 0 hours/week as of the start of January 2018 to 12 hours/week by end of December 2018.
4) Increase the average amount of time a visitor spends interacting with an exhibit, known as "hold time" from <1 minutes as of the start of January 2018 to 2 minutes by end of December 2018.

## BUDGET SUM M ARY

Total Requested
n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/(Incr) if -3\%
n Base @ -3\%

|  |  |  |  |
| :---: | :---: | :---: | :--- |
|  |  |  |  |
| BUDGET | COUNTY | ADJ. COUNTY | \% vs. CF |
| APPROPRIATIONS | FUNDING | FUNDING* | Request |
| $\mathbf{7 , 5 0 0 , 2 3 6}$ | $\mathbf{4 , 4 3 6 , 4 2 7}$ | $\mathbf{3 , 1 2 5 , 8 1 1}$ |  |
| 851,788 | 773,436 | $1,431,725$ | $-45.8 \%$ |
| $\underline{199,453}$ | $\underline{109,890}$ | $\underline{50,823}$ | $-1.6 \%$ |
| $\mathbf{6 , 4 4 8 , 9 9 5}$ | $\mathbf{3 , 5 5 3 , 1 0 1}$ | $1,643,263$ |  |

[^5]| ORGANIZATION/PROGRAM (sorted by priority) |  |  | 2018 Budget Request |  |  |  | Request vs. Adj Base Budget, H/ (L) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | Cou <br> Fund | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 3510001200 EDUCATION |  |  | 813 | 1,212 | 399 | 10.45 | 4 | 265 | 261 | 2.00 |  | (331) | (331) | (2.00) |
| 3510002100 EXHIBITS |  |  | 7 | 32 | 25 |  | - | 19 | 19 | - | - | - | - |  |
| 3510001700 VISTOR SERVICES |  |  | - | 306 | 306 | 1.70 | - | 47 | 47 | - | - | - | - |  |
| 3510001000 CLARK ADMINISTRATION |  |  | 7 | 1,238 | 1,231 | 7.25 | 2 | $(1,399)$ | $(1,401)$ | 0.25 | 29 | (531) | (560) | (0.25) |
| 3510001800 MARKETING |  |  |  | 801 | 801 | 4.00 | - | 188 | 188 | 1.00 | - | (485) | (485) | (1.00) |
| 3510001300 IMAXTHEATRE |  |  | 475 | 411 | (64) |  | 15 | 9 | (6) |  | - | - | - |  |
| 3510002300 DOM ETHEATRE |  |  |  | 69 | 69 |  | - | 49 | 49 |  |  |  | - |  |
| 3510001400 PRODUCTION |  |  | 685 | 586 | (99) | 5.50 | 90 | 35 | (55) | 0.25 |  | (24) | (24) | (0.25) |
| 3510002200 EVENTS AND M EM BERSHIP |  |  | 210 | 8 | (203) |  | 10 | 3 | (7) |  | - | - | - |  |
| 3510002000 FACILTIES SERVICES |  |  | - | 741 | 741 | 3.00 | - | 105 | 105 | - | - | (71) | (71) |  |
| 3510001600 STORE/GIFT SHOP |  |  | 540 | 469 | (71) | 0.80 | (80) | 88 | 168 |  | - | (10) | (10) |  |
| 3510001500 DEVELOPMENT |  |  | 95 | 48 | (47) |  | (70) | 0 | 70 | - | - | - | - |  |
| 3510001900 CONCESSIONS |  |  | 125 | 162 | 37 | 0.30 | - | 24 | 24 | - | - | (2) | (2) |  |
| SUBTOTAL ${ }^{3}$ |  |  | 2,957 | 6,083 | 3,126 | 33.00 | (29) | (566) | (537) | 3.50 | 29 | $(1,454)$ | $(1,483)$ | (3.50) |
| 35109000 CLARK PLANETARIUM CAPITAL PROJECTS |  |  | 107 | 1,418 | 1,311 | . | 107 | 1,418 | 1,311 | - | - |  | - |  |
| TOTAL CLARK PLANETARIUM |  |  | 3,064 | 7,500 | 4,436 | 33.00 | 78 | 852 | 773 | 3.50 | 29 | $(1,454)$ | $(1,483)$ | (3.50) |
| $\begin{array}{rr}\text { Stress Test Target Reductions }{ }^{2} & (1,483) \\ \text { Stress Test Reductions in BRASS vs. Target } & \text { (0) }\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Org/ Program Name |  | Description |  |  |  |  |  |  |  | Type$(\mathrm{R} / \mathrm{ST} / \mathrm{MP}$ ) TE |  | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 351000-01 | EDUCATION | Increase in Temporary Wages \& Taxes (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium sees a need to increase the starting and sustaining wage levels for our non-merit staff of approximately 50 employees. As wages increase among our peers and other local businesses, our ability to recruit and retain quality employees becomes increasingly difficult. Our base wage levels have not increased beyond annual cost of living percentages in several years. We are requesting an increase to the starting wages for new employees from $\$ 8.00$ an hour to $\$ 10.00$ and a similar increase in current wages for existing employees. |  |  |  |  |  |  |  |  | Request |  | \$168 | \$168 |
| $2351000-02$ | PRODUCTION | 0.25 FTE Store Buyer (grade 15) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 0.25 FTE increase to our Retail Store Buyer position ( 0.75 ). This position manages and directs all aspects of the Clark Planetarium Science Store, including: Develop a business plan, mission and vision supporting the division mission and vision; researches appropriate products, develop and maintain relationships with existing and new vendors; places, tracks and receives orders for merchandise as needed; and monitors, maintains and responds to inventory levels. This position is also taking on new duties to support local, national and international sales and distribution of our planetarium full-dome productions, and represent Clark Planetarium at several conferences and trade shows across North America. |  |  |  |  |  |  |  |  | Request | 0.25 | \$24 | \$24 |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 351000-03 | CLARK ADMIIISTRATION | 0.25 FTE Reservations Coordinator (grade 11) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 0.25 FTE increase to our existing Reservations Coordinator position ( 0.75 ). This position works directly with teachers to receive and schedule reservations for public school groups, private school groups and other groups for school shows and demonstrations, public shows, special shows and lectures. The allocation increase is needed to support an expected increase in demand for our services to Utah public schools because of increased ongoing funding from the Utah State Legislature. This position also conducts audits of cash and register reconciliations, daily bank deposits, and monthly cash handling reporting. | Request | 0.25 | \$11 | \$11 |
|  | 351000-04 | EDUCATION | 1.0 FTE Education Program Specialist (grade 14) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 1.0 FTE allocation to add an Education Program Specialist (grade 14) position to our Education team. This position will allow us to increase and expand our in-house and outreach education efforts, including designing and presenting education programs to schools and the general public in the planetarium facility, outreach education programs in schools across the State of Utah, teacher training programs and workshops throughout Utah, and reporting education activities to the Clark Planetarium Board of Directors, Salt Lake County officials, Utah State Board of Education, Utah State Legislature, and various local, state and federal funding agencies. | Request | 1.00 | \$73 | \$73 |
|  | 351000-05 | MARKETING | 1.0 FTE Public Relations Coordinator (grade 14) (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium is requesting a 1.0 FTE allocation to fill a Public Relations Coordinator (grade 14) position. This position will support the division's public and media relations efforts by promoting services and resources, and promoting, planning and executing special events for the Planetarium. This position will also coordinate both internal and external communications. | Request | 1.00 | \$73 | \$73 |
| 6 | 351000-06 | $\begin{gathered} \text { CLARK } \\ \text { ADMINISTRATION } \end{gathered}$ | Alignment of Expenditures with Projected Revenue (NEW REQUEST, NET NEUTRAL) - <br> Clark Planetarium paid its final bond payment in FY17. Our objective with this expenditure and revenue alignment request is to restore needed services and educations programs. Clark Planetarium will expand its services through partnerships and collaborations primarily with Salt Lake County libraries and recreation centers. | Request |  | \$486 | \$267 |
|  | 351099.05 | CLARK PLANETARIUM CAPITAL PROJECTS | SOS Projectors (NEW CAPITAL PROJECT, NET NEUTRAL) - <br> Approximately 5 years ago, Clark Planetarium purchased the current model of Panasonic projectors that are used with Science on a Sphere. While these units are the best we've ever had, they are nearing the end of their lives and will be 6 years old in 2016. As we hit the 6 year mark, the likelihood of multiple failures rises significantly. This, coupled with the fact that we run these projectors an average of 12-14 hours per day really underscore the need for their replacement with even more capable projectors. The model we have used to do school programs surrounding Science on a Sphere utilizes grant funding from the Utah State Board of Education and now has us educating approximately 40,000 students each year. Failure on our part to provide programming will negatively impact our customer service and our reporting to the Utah State Board of Education, which administer the funds. It is important that we plan for continued seamless operation of this important resource within a larger grant that now provides nearly $\$ 880,000$ for our total operation. We are requesting to reduce our operating budget by $\$ 37,180$ and increase our capital budget by $\$ 37,180$. | Request (cap proj) |  | \$37 | \$37 |
| 8 | 351099-09 | CLARK PLANETARIUM CAPITAL PROJECTS | Equipment Replacement (NEW EQUIPMENT REPLACEMENT REQUEST, NET NEUTRAL) - <br> Clark Planetarium has reviewed the 5 year capital projects plan and estimate that $\$ 500,000$ is required to establish funding for equipment. Because these are capital purchases, we are requesting to reduce our operations budget by $\$ 500,000$ and increase our capital budget by $\$ 500,000$. | Request (cap proj) |  | \$500 | \$63 |
| 9 | 351000-07 | EDUCATION | 1.0 FTE Volunteer Coordinator (NEW REQUEST, NET NEUTRALT) - <br> Clark Planetarium is requesting a 1.0 FTE allocation to fill a Volunteer Coordinator (grade 12) position. This position coordinates a volunteer program including the recruitment, training, and supervision of volunteers. This incumbent serves as a liaison between the Clark Planetarium and a wide variety of community groups. Public expectations involve having a richer experience at the planetarium. Our goal is to grow a volunteer program to leverage volunteer hours to help provide more enrichment for our visitors. This will be done by training volunteers to engage with visitors in informal conversations, present programs in exhibit spaces and present general science demonstrations. Using volunteers will keep us from having to expend budgets on part-time staff while helping us to grow a pool of people dedicated to our organization. | Request | 1.00 | \$60 | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10 | $\begin{aligned} & 351000-01 \\ & 351000-02 \\ & 351000-03 \\ & 351000-04 \\ & 351000-05 \\ & 351000-06 \\ & 351000-07 \\ & 351099-05 \\ & 351099-09 \end{aligned}$ | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Re-Purpose Bond Proceeds (NEW REQUEST, NET  <br> IncuTRAL)  <br> Increase in Temporary Wages \& Taxes $(\$ 167.672)$ <br> 0.25 FTE Store Buyer (grade 15) $(\$ 23,664)$ <br> 0.25 FTE Reservations Coordinator (grade 11) $(\$ 11,244)$ <br> 1.0 FTE Education Program Specialist (grade 14) $(\$ 72,972)$ <br> 1.0 FTE Public Relations Coordinator (grade 14) $(\$ 72,972)$ <br> Alignment of Expenditures with Projected Revenue $(\$ 486,153)$ <br> 1.0 FTE Volunteer Coordinator (grade 12) $(\$ 59,868)$ <br> SOS Projectors $(\$ 37,180)$ <br> Equipment Replacement $(\$ 500,000)$ <br> MAYOR'S PROPOSED STAGE - REMOVED DEBT SERVICE FROM BASE BUDGET | Request |  | (\$1,432) | (\$1,432) |
| 11 | 351099-01 | FACILTIES SERVICES | Elevator \& ADA Lifts (NEW CAPITAL REQUEST) - <br> Clark Planetarium's elevators and ADA lifts are now 15 years old. The manufacturer has stated that the (2) Garaventa Genesis wheelchair lifts have reached the end of their useful life and is recommending they be replaced with new Bruno Platform lifts. The cost is $\$ 35,000$ per lift. The doors on the Otis freight elevator need refurbished. We have experienced several significant closures of this elevator due to maintenance problems. The cost to refurbish this elevator is $\$ 12,000$. Building Maintenance account-607015. | Request (cap proj) |  | \$82 | \$82 |
| 12 | 351099-02 | FACILTIES SERVICES | HVAC Repair \& Replace (NEW CAPITAL REQUEST) - <br> Clark Planetarium's HVAC system is now 15 years old and experiences frequent failures and during extreme weather periods, both hot and cold is unable to maintain comport levels. Salt Lake County, Division of Facility Services has recommended major upgrades to the machinery and controls for this system. Building Maintenance account -607015. | Request (cap proj) |  | \$251 | \$251 |
| 13 | 351099-03 | DOME THEATRE | Dome Projectors (NEW CAPITAL REQUEST) - <br> Our current projection system in the Hansen Dome Theater is quickly reaching the end of its expected life, and needs to be replaced. Our current projectors were installed in 2011, and have been run an average of 80 hours per week since then. This amount of use means that a failure of one or both projectors could be expected within a year. These projectors have been since discontinued, and replacements parts may be extremely expensive or entirely unavailable. To prevent an unexpected and lengthy theater shut down, these projectors must be replaced in 2018. Advances in technology also allow for new projectors to be much brighter. New models comparable to our existing system boast a 6 -fold increase in brightness and color saturation. Replacements not only avoid a theater failure, but will improve the visual experience presented in the theater. Machinery and Equipment- 679020. | Request (cap proj) |  | \$304 | \$304 |
| 14 | 351099-04 | EDUCATION | Outreach Vehicle (NEW CAPITAL REQUEST, NET NEUTRAL) - <br> The education department at the planetarium currently has 2 vans, which are used in fulfillment of the grant we receive through the Utah State Legislative appropriation that is distributed through the Utah State Board of Education. Due to the increase in funding over the last 7 years, the vans are in full use to deliver programs mandated by the grant. In order to meet our new goals of community outreach, we need to purchase a dedicated van that can be used to deliver on the new programs being planned. Clark Planetarium has submitted a grant request to fund this vehicle through the Department of Reginal Development. <br> Operations Appropriation $\$ 37,180$ <br> Revenue Appropriation $(\$ 37,180)$ | Request (cap proj) |  | \$0 | \$0 |
| 15 | 351099-06 | EXHIBITS | Capital Exhibits Fund (NEW CAPITAL REQUEST, NET NEUTRAL) - <br> Clark Planetarium would like to build additional exhibits that will allow us to improve the educational value and customer experience within our facility. This funding will allow the Planetarium to design, build, and install additional science exhibits. Clark Planetarium has entered into a contract with Orbital ATK in the amount of $\$ 75,000$. These funds will be used to design, build, and install additional exhibits. <br> Operations Appropriation \$75,000 <br> Revenue Appropriation $\quad(\$ 75,000)$ | Request (cap proj) |  | \$0 | \$0 |


| BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 351099-07 | EXHIBITS | RE-BUDGET CP Exhibits Re-engineering (Phase 3) (NEW CAPITAL REQUEST) - <br> The 2017 budget for additional exhibit enhancements provided the Planetarium with an additional $\$ 172,250$. We are expecting to only be able to spend $\$ 122,250$ which will leave us with an estimated $\$ 50,000$ at the end of the 2017 budget cycle account 675010 Exhibit_Reengineering, Improvements of Building. | Request (cap proj) |  | \$0 | \$0 |
| 351099-08 | $\begin{gathered} \text { CLARK } \\ \text { ADMINISTRATION } \end{gathered}$ | Capital Project Indirect (NEW CAPTIAL REQUEST) - <br> County overhead costs associated with processing Capital Projects | Request (cap proj) |  | \$82 | \$82 |
| 351000_R01 | EDUCATION | Reduce Outreach Supplies for Van - <br> By eliminating these supplies, Clark Planetarium will not be able to deliver on our new outreach education program. | Stress Test |  | (\$18) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R02 | CLARK ADMINISTRATION | Reduce Science Center Research - <br> By eliminating these funds, Clark Planetarium will not be able to conduct research on Science Centers across the US. | Stress Test |  | (\$20) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R03 | EDUCATION | Reduce 1.0 FTE Volunteer Coordinator (grade 12) (STRESS) - <br> By eliminating this position, Clark Planetarium will not be able to implement a volunteer program. Restore part-time explainers. | Stress Test | (1.00) | (\$35) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000-R04 | CLARK ADMINISTRATION | Reduce Equipment Replacement (STRESS) - <br> By reducing our equipment replacement fund, we will not have the financial resources moving forward to replace needed equipment. This will force us to request additional County funding for future needs. | Stress Test |  | (\$500) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R05 | FACILTIES SERVICES | Reduce Small Equipment - <br> By reducing these funds, Clark Planetarium will need to defer the purchase of furniture and equipment. | Stress Test |  | (\$31) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R06 | MARKETING | Reduce Development Advertising - <br> By reducing development advertising, Clark Planetarium will not be able to properly advertise its shows and programs. | Stress Test |  | (\$60) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R07 | FACILTIES SERVICES | Reduce Building Maintenance - <br> By reducing these funds, Clark Planetarium will need to defer building maintenance. | Stress Test |  | (\$40) | $\begin{gathered} \text { \$0 (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R08 | STORE/GIFT SHOP | Reduce Inventory - <br> By reducing inventory, Clark Planetarium will not be able to purchase needed inventory which may in return impact revenue. | Stress Test |  | (\$12) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R09 | MARKETING | Reduce Alignment of Expenditures with Projected Revenue (STRESS) By eliminating an increase to our operating budget, Clark Planetarium must disregard needed services and supplies including marketing/advertising and building maintenance. | Stress Test |  | (\$381) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R10 | MARKETING | Cut Public Relations Coordinator - <br> By eliminating this position, Clark Planetarium will not be able to support the division's public and media relations efforts by promoting services and resources. | Stress Test | (1.00) | (\$73) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R11 | EDUCATION | Cut Education Program Specialist - <br> By eliminating this position, Clark Planetarium will not be able to increase and expand our in-house and outreach education effort. | Stress Test | (1.00) | (\$73) | \$0 (Not Proposed) |
| 351000_R12 | CLARK ADMINISTRATION | Cut Reservations Coordinator - <br> By eliminating this position, Clark Planetarium will not be able to increase the support and demand for services to Utah public schools. | Stress Test | (0.25) | (\$11) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R13 | PRODUCTION | Cut Store Buyer - <br> By eliminating this position, Clark Planetarium will not be able to support local, national and international sales and distribution of our planetarium full-dome productions. | Stress Test | (0.25) | (\$24) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R14 | EDUCATION | Cut SOS Projectors - <br> By eliminating these funds, Clark Planetarium will not be able to deliver on its education grant. These projectors are used in an exhibit that is used for education outreach. | Stress Test |  | (\$37) | $\begin{gathered} \$ 0 \text { (Not } \\ \text { Proposed) } \end{gathered}$ |
| 351000_R15 | EDUCATION | Cut Increase in Temporary Wages \& Taxes - <br> By eliminating these funds, Clark Planetarium will not be able to recruit and retain quality employees. | Stress Test |  | (\$168) | $\begin{gathered} \text { \$0 (Not } \\ \text { Proposed) } \end{gathered}$ |


| BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 33 | CLARK ADMIIISTRATION | MAYOR PROPOSED BUDGET - DECREASE PLANETARIUM PROPERTY TAX RATE BY 2 POINTS WITH OFFSET IN GENERAL FUND. <br> $\$ 188 \mathrm{~K}$ decrease in revenue to Planetarium, offset by the same amount in the General Fund. | Mayor Proposed |  | \$0 | (\$188) |
| 34 |  |  |  |  |  |  |
| TOTAL REQUESTS AND M AYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  | 3.50 | \$719 | (\$185) |
|  |  |  |  | (3.50) | $(\$ 1,483)$ | \$0 |
|  |  |  |  | 0.00 | \$54 |  |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000200-Operations | 1,635 | 1,486 | 149 | 1,485 | 150 | 1,480 | 155 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 23 | 22 | 1 | 22 | 1 | 22 | 1 |
| 607015 - M AINTENANCE - BUILDINGS | 90 | 88 | 2 | 88 | 2 | 80 | 10 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 65 | 60 | 5 | 60 | 5 | 46 | 20 |
| 609010 - CLOTHING PROVISIONS | 4 | 4 | (1) | 4 | (1) | 6 | (2) |
| 609050 - COM M ISSARY PROVISIONS | - | - | - | - | - | 61 | (61) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 15 | 11 | 4 | 11 | 4 | 9 | 6 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 1 | - | 1 | - | 1 | 1 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/ SUPP | 3 | 3 | 0 | 3 | 0 | 3 | (0) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 6 | 5 | 1 | 5 | 1 | 10 | (4) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 366 | 339 | 27 | 339 | 27 | 269 | 97 |
| 613005 - PRINTING CHARGES | 18 | 26 | (8) | 26 | (8) | 24 | (5) |
| 613020 - DEVELOPM ENT ADVERTISING | 330 | 313 | 18 | 313 | 18 | 273 | 57 |
| 613030 - PRINTING DEVELOPM ENT | 32 | 30 | 2 | 30 | 2 | 43 | (11) |
| 615005 - OFFICE SUPPLIES | 24 | 25 | (1) | 25 | (1) | 31 | (7) |
| 615015 - COM PUTER SUPPLIES | 24 | 22 | 2 | 23 | 1 | 16 | 8 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 23 | 5 | 18 | 5 | 18 | 18 | 6 |
| 615020 - COM PUTER SOFTW ARE <3000 | 15 | 17 | (2) | 17 | (2) | 7 | 8 |
| 615025 - COM PUTER COM PONENTS < 3000 | 30 | 18 | 13 | 16 | 14 | 25 | 5 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 7 | 10 | (3) | 10 | (3) | 25 | (17) |
| 615040 - POSTAGE | 19 | 9 | 10 | 9 | 10 | 8 | 10 |
| 615050 - M EALS AND REFRESHM ENTS | 11 | 10 | 1 | 10 | 1 | 8 | 3 |
| 615065 - CREDIT CARD CHARGES | 25 | 32 | (7) | 32 | (7) | 18 | 7 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 21 | 20 | 2 | 20 | 2 | 15 | 6 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 85 | 68 | 17 | 68 | 17 | 75 | 10 |
| 617015 - M AINTENANCE - SOFTWARE | 26 | 25 | 1 | 25 | 1 | 16 | 10 |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 6 | 2 | 4 | 2 | 4 | 7 | (1) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 6 | 3 | 3 | 3 | 3 | 2 | 4 |
| 619015 - M ILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 38 | 24 | 14 | 24 | 14 | 29 | 9 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 4 | 2 | 2 | 2 | 2 | 2 | 2 |
| 621005 - HEAT AND FUEL | 91 | 91 | - | 91 | - | 91 | - |
| 621010 - LIGHT AND POWER | 80 | 80 | - | 80 | - | 75 | 5 |
| 621020 - TELEPHONE | 26 | 26 | - | 26 | - | 24 | 2 |
| 621025 - M OBILE TELEPHONE | 2 | 2 | - | 2 | - | 2 | 0 |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 4 | - | 4 | - | 4 | 7 | (3) |
| 633015 - RENT - EQUIPM ENT | - | - | - | 0 | (0) | - | - |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 46 | 41 | 5 | 41 | 5 | 37 | 9 |
| 639025 - OTHER PROFESSIONAL FEES | 56 | 42 | 14 | 41 | 15 | 84 | (28) |
| 645005 - CONTRACT HAULING | 8 | 8 | - | 8 | - | 7 | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 3 | 1 | 3 | 1 | 3 | 1 |
| 661010 - INTEREST EXPENSE | - | - | - | - | - | 0 | (0) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 2 | (2) |
| 000400-Indirect Cost | 406 | 406 | - | 406 | - | 338 | 68 |
| 000600-Debt Service | - | 1,432 | $(1,432)$ | 1,433 | $(1,433)$ | 1,432 | $(1,432)$ |
| 000700-Cost of Goods Sold | 373 | 308 | 65 | 308 | 65 | 295 | 78 |



## ADJUSTM ENTS FOR STRESS TEST CALCULATIONS



[^6]
## CORE MISSION

The mission of the Salt Lake County Equestrian Park \& Event Center is to be a world class equestrian facility offering services for events, long term boarding, and recreational use by equestrian and non-equestrian users. We strive to maximize economic and cultural benefits to the community by making the best use of the park's facilities while maintaining focus on equestrian activity.

## OUTCOM ES AND INDICATORS (see separate oxl summay report for raditional detail)

## The Salt Lake County Equestrian Park provides recreational opportunities and economic benefits to the community.

1) Maintain the total number of annual attendees at the Salt Lake County Equestrian Park \& Event Center from 125,000 attendees as of the end of December 2017 to 125,000 attendees by end of December 2018.
2) Maintain the number of events hosted at the Salt Lake County Equestrian Park \& Event Center from 170 events as of the end of December 2017 to 170 events by end of December 2018.
3) Increase the revenues earned at the Salt Lake County Equestrian Park \& Event Center from $\$ 900,000$ dollars as of the end of December 2017 to \$1,105,394 dollars by end of December 2018.
4) Maintain levels of customer satisfaction of Salt Lake County Equestrian Park \& Event Center facility clients from 4.5 average rating as of the end of December 2017 to 4.5 average rating by end of December 2018.

## BUDGET SUMMARY

Total Requested
n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%

|  |  |  |  |  |
| :---: | :---: | :---: | :--- | :--- |
|  |  |  |  |  |
| BUDGET | COUNTY | ADJ. COUNTY | \% vs. CF |  |
| APPROPRIATIONS | FUNDING | FUNDING* | Request |  |
| $\mathbf{2 , 8 6 0 , 0 3 6}$ | $\mathbf{1 , 7 5 4 , 6 4 2}$ | $\mathbf{1 , 0 5 7 , 6 1 2}$ |  |  |
| 826,903 | 934,910 | 237,880 | $-22.5 \%$ |  |
| $\mathbf{6 0 , 9 9 4}$ | $\underline{24,592}$ | $\underline{24,592}$ | $-2.3 \%$ |  |
| $1,972,139$ | 795,140 | $\mathbf{7 9 5 , 1 4 0}$ |  |  |

[^7]| ORGANIZATION/PROGRAM | 2018 Budget Request |  |  |  | Request vs. Adj Base Budget, H/ (L) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (sorted by priority) | Revenue <br> (Operating) | Expend. <br> (Operating) |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 3560000000 EPEC OPERATIONS PRGM | 1,105 | 2,163 | 1,058 | - | (108) | 130 | 238 |  | (114) | (376) | (262) | - |
| SUBTOTAL ${ }^{3}$ | 1,105 | 2,163 | 1,058 | - | (108) | 130 | 238 | - | (114) | (376) | (262) | - |
| 35609900 EPEC CAPITAL PROJECTS | - | 697 | 697 | - | - | 697 | 697 | - | - | - | - |  |
| TOTAL EQUESTRIAN PARK EVENT CTR | 1,105 | 2,860 | 1,755 | - | (108) | 827 | 935 | - | (114) | (376) | (262) | - |
|  |  |  |  |  |  |  |  | S | s Test Target ctions in BRA | Reductions ${ }^{2}$ <br> SS vs. Target | (262) (0) |  |

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 356000_01 | EPEC OPERATIONS PRGM | Operating Revenues Decrease (NEW REQUEST) - <br> For the past couple of years there has been an allocation of positive revenues from STEC to offset a shortfall in EPEC revenue projections from the 2016 base level. This budget request is to reflect a permanent reduction without an allocation from STEC. | Request | - | \$108 | \$108 |
| 2 | 356000_02 | EPEC OPERATIONS PRGM | Operating Expense Increase (NEW REQUEST) - <br> Expense increases reflect a request for new personnel and a restructuring of existing staffing. The restructuring includes the following new positions: Maintenance Manager (FT), Track/Landscape Supervisor (FT), Fair/Barn Coordinator (FT), and a Patron Coordinator (PT). These positions will be offset in part by the elimination of the Sales Manager role. Sales Management will become the responsibility of the Facility Director, Event Manager, and Office Coordinator. The net addition is 2.5 SMG positions. | Request | - | \$130 | \$130 |
| 3 | $\begin{aligned} & \text { 356099_01 } \\ & 356099 \_10 \end{aligned}$ | EPEC CAPITAL PROJECTS PRGM | Capital Project Requests (NEW REQUESTS) - EPEC Equipment EPEC Capital Overhead $\$ 25,000$ $\$ 2,140$ | Request (cap proj) | - | \$27 | \$27 |
| 4 | 356099_11 | EPEC CAPITAL PROJECTS PRGM | EPEC One-Time Equipment Allocation (NEW REQUEST) - <br> The Community Services Department requests a one-time allocation for Equestrian Park equipment. In the past few years, Equestrian Park has experienced significant failures on equipment needed to operate the Park. In some cases, the aging equipment was able to be repaired. In other cases, the parts were no longer available. When a key piece of equipment goes down, Equestrian Park rents the equipment. This has become a costly practice for operation of the Park. The requested allocation would be used for both large and small equipment based on the assessed needs of SMG. Community Services requests the funding from the annual TRCC allocation for capital projects. | Request (cap proj) | - | \$500 | \$500 |
| 5 | 356099_12 | EPEC CAPITAL PROJECTS PRGM | Add'I EPEC On-Going Equipment Allocation (NEW REQUEST) - <br> In 2016, an equipment replacement fund was established at Equestrian Park for $\$ 25,000$. This has enabled the Park to replace 1-2 pieces of equipment each year. The Community Services Department requests an increase to the on-going allocation for Equestrian Park equipment. The funding will allow the Park to replace the backlog of aging equipment faster and plan for regular replacement in the future. Community Services requests the funding from the annual TRCC allocation for capital projects. | Request (cap proj) | - | \$50 | \$50 |
|  | $\begin{aligned} & \hline 356099 \_02 \\ & 356099 \_09 \end{aligned}$ | EPEC CAPITAL PROJECTS PRGM | Re-Budgeted Capital Project Requests (RE-BUDGET REQUEST) - <br> EPEC Equipment Replacement \$115,800 <br> Front-End Loader <br> \$ 4,090 | Request (cap proj) | - | \$120 | \$120 |



[^8]


## CORE MISSION

The Salt Lake County Parks \& Recreation Division preserves natural lands located in Salt Lake County for the enjoyment of county residents and the public at large.

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County resident's, both current and future, have the opportunity to experience Park Land.

1) Increase park land from 17,178 acres as of the end of the year 2014 to 25,000 acres by end of the year 2027.

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET | COUNTY | \% vs. CF |
|  | APPROPRIATIONS | FUNDING | Request |
| Total Requested | $\mathbf{7 3 4 , 9 8 8}$ | $\mathbf{7 3 2 , 2 8 8}$ |  |
| n Savings/ (Incr) if Flat to ABB | 250,000 | 250,000 | $-34.1 \%$ |
| n Addt'l Savings/ (Incr) if -3\% | $\underline{14,550}$ | $\underline{14,469}$ | $-2.0 \%$ |
| n Base @ -3\% | 470,438 | 467,819 |  |


| ORGANIZATION/PROGRAM |
| :--- |
| (sorted by priority) |

1080000100 OPEN SPACE ADM INISTRATION
1080000300 TRUST FUND

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| 3 | 108 | $105 \square$ | 0.25 |
| - | 500 | 500 | - |
| - | 55 | 55 ] | - |
| - | 72 | 72 ■ | - |
| 3 | 735 | 732 | 0.25 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | 250 | $\mathbf{2 5 0}$ | - |
| - | - | - | - |
| - | - | - | - |
| - | 250 | $\mathbf{2 5 0}$ | - |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | $(250)$ | $(250)$ | - |
| - | $(14)$ | $(14)$ | - |
| - | - | - | - |
| - | $(264)$ | $(264)$ | - |

1080000000 OPEN SPACE PRGM
TOTAL OPEN SPACE

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 108000_01 | TRUST FUND | OPEN SPACE PRESERVATION (TRCC Contribution) <br> [one-time fund balance transfer and expense budget increase] <br> TRANSFER $\$ 200 \mathrm{k}$ from TRCC Fund to Open Space Fund INCREASE $\$ 150 \mathrm{k}$ Open Space Capital Expenditures <br> The Open Space Trust Fund is used for the acquisition of open space lands. Open Space requests a transfer from the TRCC Fund, and a capital expense appropriation for a portion of the transfer amount. The remainder will reside within the Open Space Fund fund balance, and Open Space will request appropriation as needed. | Request |  | \$150 | \$250 |
| 2 | 108000_02 | TRUST FUND | OPEN SPACE PRESERVATION (Greenbelt Rollback) <br> [one-time fund balance transfer and expense budget increase] <br> TRANSFER $\$ 705 \mathrm{k}$ from General Fund (Greenbelt Rollback Taxes Collected) to Open Space Fund INCREASE \$100k Open Space Capital Expenditures <br> Salt Lake County ordinance 2.93 .030 states that the Council may appropriate funds from rollback tax to the Open Space Trust Fund. These funds will be used in the acquisition of open space lands. Open Space requests a transfer of the 2017 rollback taxes into the Open Space Fund, and a 2018 capital expense appropriation for a portion of the transfer amount. The remainder of the transfer will reside within the Open Space Fund fund balance, and Open Space will request appropriation as needed. | Request | - | \$100 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 108000_R01 | TRUST FUND | WITHDRAW OPEN SPACE PRESERVATION (Greenbelt Rollback) <br> Without this, Open Space will have less available budget with which to purchase open space land and conservation easements. More critically, though, without the fund balance transfer aspect of the request, the Open Space Fund will be expended by the end of 2019 . Open Space forecasts that the Open Space Fund will conclude 2017 with a cash balance of approximately $\$ 785,000$ - enough for the purchase one to four parcels and/or conservation easements plus two years of maintenance. | Stress Test | - | (\$100) | $\begin{array}{c\|} \hline \$ 0 \text { (not } \\ \text { proposed) } \end{array}$ |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | 108000_R02 | TRUST FUND | WITHDRAW OPEN SPACE PRESERVATION (TRCC Contribution) <br> Without this, Open Space will have less available budget with which to purchase open space land and conservation easements. More critically, though, without the fund balance transfer aspect of the request, the Open Space Fund will be expended by the end of 2019. Open Space forecasts that the Open Space Fund will conclude 2017 with a cash balance of approximately $\$ 785,000$ - enough for the purchase one to four parcels and/or conservation easements plus two years of maintenance. | Stress Test | - | (\$150) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 5 | 108000_R03 | URBAN FARMING | STRESS TEST REDUCTION <br> - Reduce Community Garden Maintenance (fewer irrigation repairs, less preventive maintenance) | Stress Test | - | (\$14) | \$0 (not proposed) |
| 6 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND M AYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$250 | \$250 |
|  |  |  |  |  | 0.00 | (\$264) | \$0 |

[^9]

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000300-Capital Purchases | 500 | 250 | 250 | 250 | 250 | 250 | 250 |
| 000400-Indirect Cost | 72 | 72 | - | 72 | - | 70 | 2 |

## CORE MISSION

The Salt Lake County Parks \& Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.

## OUTCOM ES AND INDICATORS (see separate oxl summayy report for additional detiil)

Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.

1) Increase the number of structured recreation program participants from 260,287 participants as of the end of the year 2015 to 265,300 participants by end of the year 2020.
2) Increase the number of Recreation Center participants from 2,753,044 participants as of the end of the year 2015 to $2,800,000$ participants by end of the year 2020.
Salt Lake County promotes healthy living with partnerships and collaborations with community organizations.
3) Increase the number of community partnerships from 55 partnerships as of the end of the year 2016 to 65 partnerships by end of the year 2020.
Salt Lake County efficiently maintains recreation and park assets at an optimal level of care.
4) Maintain current operating expenses by acre from $\$ 5,605$ dollars per acre as of the end of the year 2016 to $\$ 6,303$ dollars per acre by end of the year 2020.

[^10]PRIORITIES FOR COUNTY FUNDING \& FTE
PARKS (\& M ILLCREEK CYN)

| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE |
| 363002900 | DIVISION ADMINISTRATION | 121 | 723 | $602 \square$ | 6.00 |
| 3630002600 | PARKS ADM INISTRATION | 2,093 | 4,529 | 2,437 | 63.00 |
| 3630002700 | PARKS PLANNING AND DEVELOPM ENT | 297 | 790 | $493 \square$ | 6.00 |
| 3630003000 | SUGARHOUSE PARK | 368 | 307 | (61) | 1.00 |
| 3630004000 | WHEELER HISTORIC FARM | 682 | 1,052 | 370 | 6.00 |
| 3630000700 | PLAYGROUND M AINTENANCE | - | 44 | 44 | - |
| 363000020 | IRRIGATION | - | 99 | 99 | - |
| 3630002200 | MOWING | - | 271 | 271 | - |
| 3630001600 | UTILITIES | - | 1,975 | 1,975 | - |
| 3630001100 | CARETAKING | - | 577 | 577 | - |
| 3630002400 | GROUNDSM AINTENANCE | - | 193 | 193 | - |
| 3630001500 | VEHICLE/EQUIPM ENT M AINTENANCE | - | 809 | 809 | - |
| 3630002500 | TRAIL M AINTENANCE | - | 100 | 100 | - |
| 3630002000 | GARBAGE COLLECTION | 28 | 275 | 247 ] | - |
| 3630001900 | FERTILIZING | - | 112 | 112 | - |
| 3630001700 | BALLFIELD MAINTENANCE | - | 394 | 394 - | - |
| 363000500 | CARPENTRY | - | 34 | 34 | - |
| 363000040 | ELECTRICAL | - | 40 | 40 | - |
| 3630000300 | PAINTING | - | 26 | 26 | - |
| 3630000100 | PLUM BING | - | 21 | 21 | - |
| 3630000600 | BUILDING MAINTENANCE | - | 19 | 19 | - |
| 3630002200 | TREE MAINTENANCE | - | 11 | 11 | - |
| 3630002300 | SNOW REM OVAL | - | 10 | 10 | - |
| 3630002100 | Weed spraying | - | 37 | 37 | - |
| 363000900 | POOL M AINTENANCE | - | 12 | 12 | - |
| 363000880 | UNBUDGETED PROJECTS | - | - | - | - |
| 363000000 | PARKS PRGM | - | 1,906 | 1,906 | - |
| 3630001300 | CUSTODIAL | - | - | - | - |
| SUBTOTAL ${ }^{3}$ |  | 3,588 | 14,367 | 10,779 | 82.00 |
| 3630990 | PARKS EQUIPM ENT REPLACE | - | 350 | 350 | - |
| 3620000 | MILLCREEK CANYON | 600 | 600 | 0 | - |
| TOTAL PARKS (\& MILLCREEK CYN) |  | 4,188 | 15,317 | 11,129 | 82.00 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. (Operating) | County Funding | FIE | Revenue (Operating) | Expend. - (Operating) | County Funding | FIE |
| - | 73 | 73 | 1.00 | . | (73) | (73) | (1.00) |
|  | 309 | 309 | 2.00 |  | (309) | (309) | (2.00) |
| - | - | - | - | - | (27) | (27) | - |
|  | - | - | - |  | - | - |  |
| - | 34 | 34 | - | - | (34) | (34) | - |
|  | - | - | - |  | - | - | - |
| - | - | - | - | - | - | - | - |
|  | - | - | - |  | - | - | - |
| - | 169 | 169 | - | - | (179) | (179) |  |
|  | - | - | - |  | (40) | (40) | - |
| - | - | - | - | - | - | - | - |
|  | 54 | 54 | - |  | (54) | (54) |  |
| - | - | - | - | - | (60) | (60) | - |
| 1 | 12 | 11 | - | (1) | (12) | (11) | - |
| - | 3 | 3 | - | - | (95) | (95) |  |
|  | - | - | - |  | - | - | - |
| - | - | - | - | - | - | - | - |
|  | - | - | - |  | - | - |  |
| - | - | - | - | - | - | - | - |
|  | - | - | - |  | - | - | - |
| - | - | - | - | - | (65) | (65) | - |
|  | - | - | - |  | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
|  | - | - | - |  | - | - | - |
| - | - | - | - | - | - | - | - |
| - | $(2,223)$ | $(2,223)$ | (30.00) | - | - | - | - |
| 1 | $(1,571)$ | $(1,572)$ | (27.00) | (1) | (947) | (945) | (3.00) |
| - | 350 | 350 | - | - | - |  | - |
|  | - | - | - | - | - | - |  |
| 1 | $(1,221)$ | $(1,222)$ | (27.00) | (1) | (947) | (945) | (3.00) |



|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 363000_03 | VEHICLEIEQUIPMENT maintenance | FLEET REPLACEMENT LEVY INCREASE <br> [on-going expense increase] <br> INCREASE \$54k Parks Operations Expense <br> Park Operations replaced 17 vehicles in 2016, including a 12 -year-old 10 -wheel dump truck, that had reached their useful life span. When vehicles are replaced, the annual replacement levy is based on the cost to replace them in future. This funding request is entirely for inflationary cost, not fleet expansion. | Request | - | \$54 | \$54 |
|  | 363000_04 | DIVISION ADMINISTRATION | PUBLIC RELATIONS COORDINATOR 14 [on-going FTE] <br> ADD 1.0 FTE <br> INCREASE \$73k Parks Merit Salaries Expense <br> Parks \& Recreation has many facilities and venues each with its own web presence. This makes the demand for high-quality web content extremely high. And as the division has grown and developed its social media capacity, its need to coordinate and generate marketing content has also grown. Furthermore, $95 \%$ of our customer transactions are handled online, so making sure that our online interface is accurate, efficient, and effective is key to our organization's success. The position will also assist in the communications and marketing needs for Zoo, Arts, and Parks - also within the Community Service Department. | Request | 1.00 | \$73 | \$0 (not proposed) |
| 5 | 363000_05 | $\begin{gathered} \text { GARBABE } \\ \text { COLLECTION } \end{gathered}$ | GARBAGE COLLECTION INCREASE [on-going revenue/expense increase] <br> INCREASE \$1k Parks Revenue INCREASE \$12k Parks Operations Expense <br> Parks contracts with Wasatch Front Waste and Recycling for systemwide garbage collection. Included in the contract is the Equestrian Event Center, which reimburses Parks for its portion of the costs. Wasatch Front Waste and Recycling is increasing fees by $2 \%$ for 2018-2019. Parks requests additional funding to cover the increased cost of garbage collection, which will be partially offset by reimbursement from the Equestrian Event Center. | Request | - | \$11 | \$11 |
|  | 363000_06 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | MUNICIPAL SERVICES DISTRICT REDUCTION <br> [on-going revenue/expense decrease] <br> DECREASE \$85k Parks Revenue <br> DECREASE $\$ 65 \mathrm{k}$ Parks Temp Salaries Expense <br> DECREASE \$20k Parks Operations Expense <br> The Municipal Services District (MSD) contracts with Park Operations to maintain neighborhood parks owned by the MSD. The MSD Board has recommended a $6.8 \%$ reduction in contract amount for 2018. Parks proposes reductions in caretaking, mowing, and watering expenses in order to meet the MSD Board's goal, with corresponding decreases to revenue from the MSD. | Request | - | \$0 | \$0 |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | $\begin{gathered} \text { WRKORDRSY } \\ \mathrm{s} \end{gathered}$ | DIVISION ADMINISTRATION | VUEWORKS <br> [new expense increase for existing countywide capital project] <br> INCREASE $\$ 190 \mathrm{k}$ Parks Capital Expense <br> Park Operations requests funds to "buy in" to the work management software program (VUEWorks) currently in development by Information Services and other county agencies. The software will provide accurate and timely costing data for labor and material expenses for work performed by Park Operations staff. Our current system is based on manual duplicate entry and cannot effectively distribute costs nor provide detailed information to the Municipal Services District or other contract agencies. | Request | - | \$190 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 8 | 364000_11 | CUSTODIAL | CUSTODIAL PROGRAM TRANSFER <br> [on-going portfolio-neutral FTE/expense transfer] <br> DECREASE 30.0 Parks Merit FTEs <br> INCREASE 30.0 Recreation Merit FTEs <br> DECREASE $\$ 1,438 \mathrm{k}$ Parks Merit Salaries Expense <br> INCREASE $\$ 1,438 \mathrm{k}$ Recreation Merit Salaries Expense <br> DECREASE $\$ 519 \mathrm{k}$ Parks Temp Salaries Expense <br> INCREASE $\$ 519 \mathrm{k}$ Recreation Temp Salaries Expense <br> DECREASE \$266k Parks Operations Expense <br> INCREASE \$266k Recreation Operations Expense <br> To more effectively address the needs of the Division, the supervision of the custodial program is moving from the Parks Section to the Recreation Section. | Request (technical) | (30.00) | $(\$ 2,223)$ | $(\$ 2,223)$ |
| 9 | 363099_08 | PARKS EQUIPMENT REPLACE PRGM | PARKS EQUIPMENT REPLACEMENT <br> [recurring capital project request from TRCC Fund] <br> Parks requests funds from the TRCC Fund to purchase and replace equipment. | Request (cap proj) | - | \$350 | \$350 |
| 10 | 363000_R01 | $\begin{gathered} \text { PARKS } \\ \text { ADMINISTRATION } \end{gathered}$ | WITHDRAW VUEWORKS | Stress Test | - | (\$190) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 11 | 363000_R02 | GARBAGE COLLECTION | WITHDRAW GARBAGE COLLECTION INCREASE | Stress Test | - | (\$11) | \$0 (not proposed) |
| 12 | 363000_R03 | DIVISION ADMIIISTRATION | WITHDRAW PUBLIC RELATIONS COORDINATOR 14 | Stress Test | (1.00) | (\$73) | \$0 (not proposed) |
| 13 | 363000_R04 | VEHICLEFEQUIPMENT maintenance | WITHDRAW VEHICLE REPLACEMENT LEVY INCREASE | Stress Test | - | (\$54) | \$0 (not proposed) |
| 14 | 363000_R05 | UTILTIES | WITHDRAW WATER INCREASE | Stress Test | - | (\$120) | \$0 (not proposed) |
| 15 | 363000_R06 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | WITHDRAW WARDLE FIELDS PARK MAINTENANCE | Stress Test | (2.00) | (\$203) | \$0 (not proposed) |
| 16 | 36300_R07 | PARKS PLANNING AND development | ELIMINATE PLANNING STUDIES <br> Parks Planning \& Development would not perform any studies that were not explicitly funded by project budgets. | Stress Test | - | (\$27) | \$0 (not proposed) |


|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 17 | 363000_R08 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | REDUCE PARK MAINTENANCE <br> Park Operations would reduce maintenance standards and activity for weeding, irrigation, building maintenance, fertilizer, and Dimple Dell Regional Park trail maintenance. | Stress Test |  | (\$267) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 18 | 500300_03 | DIVISION ADMINISTRATION | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Contributions: \$40k Murray Lifeguard (Murray City Corp.), \$41.2k Jordan River Blueprint \& June Adj c/o. | Mayor Proposed |  |  | \$81 |
| 19 |  |  |  |  |  |  |  |
| $\begin{array}{cccc}\text { TOTAL REQUESTS AND M AYOR PROPOSED } & (27.00) & (\$ 1,222) & (\$ 1,403) \\ \text { TOTAL STRESS TEST REDUCTIONS } & (3.00) & (\$ 945) & \$ 0\end{array}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | A | 36300000 - PARKS |  |  |  | - |  |
| 115-GOVERNM ENTAL IMMUNITY FUND | $\square$ | 36400000 - RECREATION |  |  |  | $\square$ |  |
| 120 - GRANT PROGRAMS FUND |  | 43500000 - EM ERGENCY SERVICES |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 43600000 - ADDRESSING |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 50030000 - GENERAL FUND-STATUTORY AND GENL |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 60500000 - INFORM ATION SVCS |  |  |  |  | $\square$ |
| 181- TRCC TOURISM REC CULTRL CONVEN FUND | $\square$ | 60509900 - INFORM ATION SVCS CAPITALPROJ |  |  |  |  |  |
| in thousands \$ | 2018 | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June Variance, <br> Adjusted <br> Prop Budget <br> Budget <br> vs. 2017 B, <br> H/(L) <br>   |  | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
|  | Proposed |  |  |  |  |  |  |
|  | Budget |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 10,593 | 12,351 | $(1,758)$ | 11,989 | $(1,395)$ | 11,100 | (507) |
| REVENUE |  |  |  |  |  |  |  |
|  | 3,588 | 3,587 | 1 | 4,134 | (546) | 2,886 | 702 |
| OPERATING REVENUE | 3,588 | 3,587 | 1 | 4,134 | (546) | 2,886 | 702 |
| RCT4200-CHARGES FOR SERVICES | 3,142 | 3,142 |  | 2,431 | 711 | 654 | 2,488 |
| 421235 - PARKS FEES-M ISC | 438 | 438 | - | 785 | (347) | 170 | 268 |
| 421325 - RECREATION FEES | 344 | 344 | - | - | 344 | - | 344 |
| 423000 - LOCAL GOVERNM ENT GRANTS | - | - | - | 547 | (547) | - | - |
| 424000 - LOCAL REVENUE CONTRACTS | 368 | 368 | - | 368 | - | 484 | (117) |
| 427010 - RENTAL INCOM E | 293 | 293 | - | 290 | 3 | - | 293 |
| 423400 - INTERLOCAL AGREEM ENTS | 397 | 397 | - | 397 | - | - | 397 |
| 423405 - M SD CONTRACT REVENUE | 1,258 | 1,258 | - | - | 1,258 | - | 1,258 |
| 427045 - CONCESSIONS | 45 | 45 | - | 45 | - | - | 45 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 446 | 445 | 1 | 1,703 | $(1,257)$ | 2,232 | $(1,786)$ |
| 431060 - INTERFUND REVENUE-MUN SERV | - | - | - | 1,258 | $(1,258)$ | 2,005 | $(2,005)$ |
| 431160 - INTERFUND REVENUE | 446 | 445 | 1 | 445 | 1 | 154 | 292 |
| 433100 - INTRAFUND REVENUE | - | - |  |  | - | 73 | (73) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 14,181 | 15,938 | $(1,756)$ | 16,122 | $(1,941)$ | 13,986 | 195 |
| OPERATING EXPENSE | 14,181 | 15,938 | $(1,756)$ | 16,122 | $(1,941)$ | 13,986 | 195 |
| 000100-Salaries and Benefits | 8,016 | 9,619 | $(1,603)$ | 9,580 | $(1,564)$ | 8,019 | (3) |
| 000200-Operations | 4,923 | 4,837 | 86 | 5,384 | (461) | 4,721 | 202 |
| 000400-Indirect Cost | 1,158 | 1,158 | - | 1,158 | - | 1,246 | (88) |
| 000600-Debt Service | 84 | 323 | (240) | - | 84 | - | 84 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND <br> 115 - GOVERNM ENTAL IMMUNITY FUND <br> 120 - GRANT PROGRAM SFUND <br> 125 - ECON DEV AND COMMUNITY RESOURCES FUND <br> 130 - TRANSPORTATION PRESERVATION FUND <br> 180 - RAM PTON SALT PALACE CONV CTR FUND <br> 181 - TRCC TOURISM REC CULTRLCONVEN FUND |  | 362000 <br> 363000 <br> 364000 <br> 435000 <br> 436000 <br> 500300 <br> 605000 | 000-MILLCR | $\begin{aligned} & \text { EK CANYON } \\ & \text { ION } \\ & \text { NCY SERVIC } \\ & \text { ING } \\ & \hline \text { FUND-STA } \\ & \hline \text { ATION SVCS } \end{aligned}$ | ES <br> TUTORY AND | EENL |  |
| in thousands \$ | $2018$ <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  H/ (L) |  | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/ (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) |  | 0 |  | 0 (4) |  |  | 4 |
| REVENUE | 600 | 600 | - | 600 | - | 575 | 25 |
| OPERATING REVENUE | 600 | 600 | - | 600 | - | 575 | 25 |
| RCT4200-CHARGES FOR SERVICES | 600 | 600 | - | 600 | - | 575 | 25 |
| 421235 - PARKS FEES-M ISC | 600 | 600 | - | 500 | 100 | 575 | 25 |
| 421325 - RECREATION FEES | - | - | - | 100 | (100) | 0 | (0) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 600 | 600 | - | 600 | 0 | 571 | 29 |
| OPERATING EXPENSE | 600 | 600 | - | 600 | 0 | 571 | 29 |
| 000100-Salaries and Benefits | 51 | 51 | - | 51 | 0 | 43 | 8 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 47 | 47 | - | 47 | - | 40 | 7 |
| 603005 - SOCIAL SECURITY TAXES | 4 | 4 | - | 4 | 0 | 3 | 1 |
| 000200-Operations | 532 | 532 | - | 532 | - | 509 | 23 |
| 607015 - M AINTENANCE - BUILDINGS | 4 | 4 | - | 4 | - | 0 | 3 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 2 | 2 | - | 2 | - | 1 | 1 |
| 613005 - PRINTING CHARGES | 6 | 6 | - | 6 | - | 11 | (5) |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | 1 | (1) |
| 621010 - LIGHT AND POWER | 1 | 1 | - | 1 | - | 1 | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 485 | (485) |
| 659005 - COSTS IN HANDLING COLLECTIONS | - | - | - | - | - | 8 | (8) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 664005 - OTHER PASS THRU EXPENSE | 519 | 519 | - | 519 | - | - | 519 |
| 000400-Indirect Cost | 18 | 18 | - | 18 | - | 19 | (2) |
|  |  |  |  |  |  |  |  |



## ADJUSTM ENTS FOR STRESS TEST CALCULATIONS



[^11]
## CORE MISSION

The Salt Lake County Parks \& Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.

## OUTCOM ES AND INDICATORS (see separate O\&। Summary report for additional detail)

Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.

1) Increase the number of structured recreation program participants from 260,287 participants as of the end of the year 2015 to 265,300 participants by end of the year 2020.
2) Increase the number of Recreation Center participants from 2,753,044 participants as of the end of the year 2015 to $2,800,000$ participants by end of the year 2020.
Salt Lake County promotes healthy living with partnerships and collaborations with community organizations.
3) Increase the number of community partnerships from 55 partnerships as of the end of the year 2016 to 65 partnerships by end of the year 2020.
Salt Lake County efficiently maintains recreation and park assets at an optimal level of care.
4) Maintain current operating expenses by acre from $\$ 5,605$ per acre as of the end of the year 2016 to $\$ 6,303$ per acre by end of the year 2020.

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET

## APPROPRIATIONS

42,018,290
8,395,774
1,008,675
32,613,841


COUNTY FUNDING
21,943,330
8,257,141
410,586
13,275,604

[^12]in thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

| 0000 | RECREATION PRGM |
| :---: | :---: |
| 0100 | RECREATION ADM INISTRATION |
| 36400 | DIVISION ADMINISTRATION |
| 3640000300 | ADAPTIVE RECREATION |
| 3640000700 | DIM PLE DELL RECREATION CENTER |
| 364000900 | GENE FULLM ER RECREATION CENTER |
| 3640001700 | NORTHWEST RECREATION CENTER |
| 3640001000 | HOLLADAY LIONS RECREATION CTR |
| 3640001100 | JLSORENSON RECREATION CENTER |
| 3640002200 | TAYLORSVILLE RECREATION CENTER |
| 3640001600 | M ILLCREEK COM M UNITY CENTER |
| 3640000 | COUNTY ICE CENTER |
| 3640001300 | MAGNA RECREATION CENTER |
| 364000550 | COPPERVIEW RECREATION CENTER |
| 3640000400 | CENTRAL CITY RECREATION CENTER |
| 36400 | REDWOOD RECREATION CENTER |
| 3640002100 | SPORTS OFFICE |
| 3640001200 | KEARNS RECREATION CENTER |
| 364000880 | FAIRM ONT AQUATIC CENTER |
| 3640000200 | ACORD ICE ARENA |
| 3640002000 | SPENCE ECCLES FIELD HOUSE |
| 3640002500 | NORTHWEST COM M UNITY CENTER |
| 3640001900 | SLC SPORTS COM PLEX |
| 3640001500 | M ILLCREEK ACTIVITY CENTER |
| 3640002300 | SORENSON M ULTICULTURAL CENTER |
| 3640001400 | MARV JENSON RECREATION CENTER |

## SUBTOTAL ${ }^{3}$

36609000 REC EQUIPM ENT REPLACEM ENT
1070990 PARKS AND REC CAPITAL IM PROVEM ENT
TOTAL RECREATION


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County FIE |  |
| (Operating) | (Operating) | Funding |  |


| - | - | - |  |
| :---: | :---: | :---: | :---: |
| - | 89 | 89 | 1.00 |
| - | - | - |  |
| 49 | 113 | 64 |  |
| - | 176 | 176 | 2.00 |
| 54 | 204 | 149 | 2.00 |
| 32 | 283 | 250 | 3.00 |
| - | 184 | 184 | 3.00 |
| (51) | 191 | 242 | 3.00 |
| - | 134 | 134 | 2.00 |
| 26 | 168 | 143 | 2.00 |
| 4 | 98 | 94 | 1.00 |
| 3 | 65 | 62 | 1.00 |
| - | 130 | 130 | 1.00 |
| - | 83 | 83 | 1.00 |
| - | 73 | 73 | 1.00 |
| (19) | 8 | 27 |  |
| 60 | 113 | 54 | 1.00 |
| - | 164 | 164 | 2.00 |
| (29) | 117 | 146 | 1.00 |
| - | - |  |  |
| 36 | 22 | (14) |  |
| - | 282 | 282 | 3.00 |


| $(27)$ | 21 | $\mathbf{4 8}$ | - |
| ---: | ---: | ---: | ---: |
| 139 | 2,729 | $\mathbf{2 , 5 9 1}$ | $\mathbf{3 0 . 0 0}$ |


| $(313)$ | $(774)$ | $(461)$ | - |
| ---: | ---: | ---: | ---: |
| $(241)$ | $(1,086)$ | $(845)$ | - |


|  | 750 | 750 | - |
| :---: | ---: | ---: | ---: |
| - | 4,917 | 4,917 | - |
| 139 | 8,396 | $\mathbf{8 , 2 5 7}$ | $\mathbf{3 0 . 0 0}$ |


| 3\% Stress Test vs. Request, H/ (L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County FTE |
| (Operating) | (Operating) | Funding |

[^13]

| BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5 364000_05 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | FACILITIES MANAGEMENT CHARGES <br> [on-going expense budget increase] <br> INCREASE \$250k Recreation Operating Expense <br> Recreation requests additional funding for facilities maintenance due to aging facilities, cost increases, and preventative maintenance. ZAP 1 facilities are now over 17 years old and many of the major systems are wearing out: HVAC, boilers and other plumbing, flooring, alarm/security cameras, and structural items (railings, door frames, masonry). When systems fail, the cost to replace has gone up, yet maintenance budget has remained flat. Same for labor costs. Many times over the years when the Recreation budget has been tight in the last quarter, normal preventative maintenance has been postponed until the start of the following year. At best, this is a risky tactic that can result in premature system failures. Recreation has Facilities Management's cost estimate to merely maintain Recreation facilities (breakfixes are not included), and this request will at least partially address the projected shortfall. | Request | - | \$250 | \$250 |
| 364000_06 | ADAPTIVE RECREATION | NEW ADAPTIVE DAY CAMP <br> [on-going revenue/expense increase] <br> INCREASE $\$ 44 \mathrm{k}$ Recreation Revenue <br> INCREASE \$77k Recreation Temp Salaries Expense <br> INCREASE $\$ 17 \mathrm{k}$ Recreation Operations Expense <br> Adaptive Recreation proposes adding new day camps to serve more persons ages 5 to 21 with intellectual and/or physical disabilities. The new day camps will be at schools, and the additional space will allow splitting up groups into various functioning levels to provide more actitivies tailored to individual needs and abilities. To offer the program to a wide spectrum of needs and abilities, Adaptive Recreation proposes staffing above the typical 1:4 staff-to-participant ratio. In addition, Adaptive Recreation proposes to offer winter and spring break sessions of this day camp. Over the course of a year, these week-long day camps will offer 270 additional patron experiences over what is currently offered. | Request |  | \$50 | \$0 (not proposed) |
| 364000_07 | ADAPTIVE RECREATION | ADAPTIVE RECREATION PROGRAM EXPANSION <br> [on-going revenue/expense increase] <br> INCREASE \$5k Recreation Revenue <br> INCREASE \$11k Recreation Temp Salaries Expense <br> INCREASE \$8k Recreation Operations Expense <br> Adaptive Recreation requests additional funding to expand programming, including Adaptive Bowling (expand program to allow more participants, increase staffing to ensure participant safety), Adaptive Theater (increase staffing to allow the program to continue serving all disability functioning levels while maintaining safe staff-to-participant ratios), Adaptive Intellectual Disability Classes (expand program to allow more participants and meet community demand as indicated in recent surveys), Adaptive Track \& Field (expand Track \& Field program to accomodate disabled participants), Adaptive Clinics (respond to community demand by offering clinics highlighting programming), Adaptive Quad Rugby (join the US Quad Rugby Association in order to hold sanctioned events and to host tournaments), and Adaptive Wheelchair Classes (expand wheelchair clinic partnership with the Veterans Administration). Cumulatively, this program expansion will allow Adaptive Recreation to offer an additional 100 patron experiences over current program capacity. | Request | - | \$15 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |


|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{MP}) \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8 | 364000_08 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | NEW RECREATION PROGRAMS <br> [on-going net positive revenue/expense increase] <br> INCREASE \$10k Recreation Revenue <br> INCREASE \$4k Recreation Temp Salaries Expense <br> INCREASE \$4k Recreation Operations Expense <br> Magna - Flag Football: Program has been revived (it was discontinued years ago due to insufficient participants). <br> Millcreek Community Center - Cross Country Track: A newer program, MCC has had great success with their spring/summer <br> Track \& Field program and are looking to expand with this Fall program. <br> Sports Office - Pickleball: This program has typically been a drop-in program in centers that offer it. With the addition of the Wardle Fields Park courts, this will now be a programmed sport (leagues \& tournaments) there during warm weather months. | Request | - | (\$1) | (\$1) |
| 9 | 36400_11 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | CUSTODIAL PROGRAM TRANSFER <br> [on-going portfolio-neutral FTE/expense transfer] <br> DECREASE 30.0 Parks Merit FTEs <br> INCREASE 30.0 Recreation Merit FTEs <br> DECREASE $\$ 1,438 \mathrm{k}$ Parks Merit Salaries Expense <br> INCREASE \$1,438k Recreation Merit Salaries Expense <br> DECREASE \$519k Parks Temp Salaries Expense <br> INCREASE \$519k Recreation Temp Salaries Expense <br> DECREASE \$266k Parks Operations Expense <br> INCREASE \$266k Recreation Operations Expense <br> To more effectively address the needs of the Division, the supervision of the custodial program is moving from the Parks Section to the Recreation Section. | Request (technical) | 30.00 | \$2,223 | \$2,223 |
| 10 | 364099_09 | REC EQUIPMENT replacement | RECREATION EQUIPMENT REPLACEMENT [recurring capital project request from TRCC Fund] <br> Recreation requests funds from the TRCC Fund to purchase and replace equipment. | Request (cap proj) | - | \$750 | \$750 |


|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{MP}) \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11 | 107099_xx (multiple) | PARKS AND REC CAPITAL IMPROVEMENT | PARKS \& RECREATION NEW CAPITAL PROJECTS [new capital project requests from TRCC Fund] <br> Parks \& Recreation have requested TRCC Fund funding for the following new capital projects: ADA Transition Plan Implementation, Phase 1 (\$250k) <br> Identification Signage, Phase 4 ( $\$ 245 \mathrm{k}$ ) <br> Harmony Park Park Upgrades (\$250k) <br> Taylorsville Pool Sand Filters (\$130k) <- taken out in stage 3 <br> Fairmont Aquatic Pool Air Handling Units (\$350k) <br> Sports Complex Pool Boilers (\$350k) <br> Centennial Pool Pool Renovation (\$450k) <br> Holladay Lions Recreation Pool Renovation (\$650k) <br> Wheeler Farm Rebuild Paddocks (\$75k) <br> Wheeler Farm Garage Restoration (\$75k) <br> Crestwood Pool Sand Filters (\$65k) <br> Taylorsville Pool Slide \& Stairs (\$45k) <br> Redwood Pool Sand Filters (\$65k) <br> Valley Regional Park Softball Complex, Phase 1 (\$100k) <br> Big Cottonwood Park Softball Complex, Phase 1 (\$100k) | Request (cap proj) | - | \$2,985 | \$2,855 |
| 12 | $\begin{aligned} & \text { 107099_xx } \\ & \text { (multiple) } \end{aligned}$ | PARKS AND REC CAPITAL IMPROVEMENT | PARKS \& RECREATION REBUDGETED CAPITAL PROJECTS [rebudgeted capital project requests from the TRCC Fund] <br> Parks \& Recreation have requested TRCC Fund funding for the following rebudgeted capital projects, previously approved but not yet complete: <br> Big Cottonwood Park Storm Drain (2017, \$25k) <br> Bonneville Shoreline Trail Land Acquisition (2014, \$245k) <br> Fairmont Aquatic Pool Air Handling Units (2017, \$221k) <br> Magna-Copper Park Artificial Turf (2017, \$21k) <br> Oquirrh Park Diamond Extension (2017, \$110k) <br> Bonneville Shoreline Trail Mount Olympus Trailhead (2015, \$804k) <br> Off-Leash Dog Park Plan (2016, \$150k) <br> ADA Self-Evaluation (2016, \$188k) <br> Sports Complex Locker Room (2014, \$40k) <br> Sports Complex Rink Boilers (2015, \$59k) <br> Taylorsville Pool Sand Filters (2017, \$35k) <br> Welby Park Environmental Impact Study (2015, \$43k) | $\begin{aligned} & \text { Request } \\ & \text { (cap proj) } \end{aligned}$ | - | \$1,932 | \$1,932 |
| 13 | 107099_30 | PARKS AND REC CAPITAL IMPROVEMENT | PRATT Trail | Mayor Proposed | - | \$0 | \$1,500 |
| 14 | 364000_R01 | ADAPTIVE RECREATION | WITHDRAW ADAPTIVE RECREATION PROGRAM EXPANSION | Stress Test | - | (\$15) | \$0 (not proposed) |
| 15 | 364000_R02 | ADAPTIVE RECREATION | WITHDRAW NEW ADAPTIVE DAY CAMP | Stress Test | - | (\$50) | \$0 (not proposed) |
| 16 | 364000_R03 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | WITHDRAW FACILITIES MANAGEMENT CHARGES | Stress Test | - | (\$250) | \$0 (not proposed) |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | - | 36400000 - RECREATION |  |  |  |  | - |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 36409900 - REC EQUIPMENT REPLACEM ENT |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 38200000 - GOLF COURSES |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 38209900 - GOLF CAPITAL PROJECTS |  |  |  |  | - |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 40500000 - PLANNING AND DEVELOPMENT SERVICES |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 41000000 - ANIMAL SERVICES |  |  |  |  | - |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND |  | 41009900 - ANIMAL SERVICES CAPITAL PROJECTS |  |  |  |  |  |
| in thousands \$ |  |  |  |  |  | $2016$ |  |
|  | Proposed Budget | Adjusted <br> Base | Proposed Bud vs. ABB, | Adjusted Budget | Prop Budget vs. 2017 B, |  | Prop Budget vs. 2016, |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 16,566 | 13,686 | 2,880 | 13,616 | 2,950 | 12,450 | 4,116 |
| REVENUE | 27,295 | 26,851 | 444 | 26,855 | 440 | 27,411 | (116) |
| OPERATING REVENUE | 20,026 | 19,936 | 90 | 19,941 | 85 | 20,827 | (801) |
| RCT4100-OPERATING GRANTS AND CONTRIBUTIO | 98 | 98 | - | 101 | (3) | 121 | (24) |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 98 | 98 | - | 101 | (3) | 121 | (24) |
| RCT4200-CHARGES FOR SERVICES | 19,916 | 19,826 | 90 | 19,827 | 89 | 20,703 | (787) |
| 421325 - RECREATION FEES | 17,690 | 17,599 | 91 | 17,881 | (191) | 19,461 | $(1,771)$ |
| 421370 - M ISCELLANEOUS REVENUE | 47 | 47 | - | (1) | 48 | 15 | 32 |
| 424000 - LOCAL REVENUE CONTRACTS | 203 | 203 | - | 161 | 42 | 163 | 40 |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOM E | 514 | 514 | - | 344 | 171 | 7 | 507 |
| 427050 - COM M ISSARY | 253 | 253 | (0) | 275 | (22) | - | 253 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 19 | (19) |
| 441005 - SALE-M TRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCAL AGREEM ENTS | 935 | 935 | - | 921 | 14 | 921 | 14 |
| 427045 - CONCESSIONS | 274 | 275 | (1) | 247 | 27 | 117 | 157 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 13 | 13 | - | 13 | - | 3 | 10 |
| 431160 - INTERFUND REVENUE | 13 | 13 | - | 13 | - | 3 | 10 |
| NON-OPERATING REVENUE | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
| RCT4030-SALES TAXES | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
| 403065 - RECREATION SALES TAX | 7,269 | 6,915 | 355 | 6,915 | 355 | 6,584 | 685 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 36,592 | 33,623 | 2,970 | 33,556 | 3,036 | 33,278 | 3,315 |
| OPERATING EXPENSE | 36,592 | 33,623 | 2,970 | 33,556 | 3,036 | 33,278 | 3,315 |
| 000100-Salaries and Benefits | 21,604 | 19,251 | 2,353 | 19,181 | 2,423 | 19,084 | 2,520 |
| 601020 - LUM P SUM VACATION PAY | 55 | 55 | - | 55 | - | 41 | 14 |
| 601025 - LUM P SUM SICK PAY | 17 | 17 | - | 17 | - | 35 | (18) |
| 601030 - PERM ANENT AND PROVISIONAL | 7,732 | 6,651 | 1,081 | 6,723 | 1,009 | 6,539 | 1,193 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 8,689 | 8,169 | 521 | 8,169 | 521 | 8,415 | 275 |
| 601065 - OVERTIM E | 20 | 20 | - | 20 | - | 25 | (5) |
| 603005 - SOCIAL SECURITY TAXES | 1,393 | 1,271 | 122 | 1,141 | 253 | 1,131 | 263 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 1,284 | 1,103 | 181 | 1,121 | 163 | 1,093 | 190 |
| 603040 - LTD CONTRIBUTIONS | 37 | 32 | 5 | 32 | 5 | 30 | 7 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 82 | 75 | 7 | 70 | 11 | 137 | (55) |
| 603050 - HEALTH INSURANCE PREM IUMS | 1,839 | 1,413 | 426 | 1,387 | 452 | 1,275 | 563 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 351 | 351 | - | 351 | - | 272 | 79 |
| 603056 - OPEB - CURRENT YR | 105 | 95 | 10 | 95 | 10 | 88 | 16 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 605026 - EM PLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 3 | (3) |
| 000200-Operations | 12,621 | 12,004 | 617 | 12,008 | 613 | 12,040 | 581 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 277 | 11 | 266 | 10 | 267 | 16 | 261 |
| 607010 - M AINTENANCE - GROUNDS | 4 | 4 | - | 5 | (1) | 28 | (24) |
| 607015 - M AINTENANCE - BUILDINGS | 356 | 356 | - | 356 | 0 | 426 | (71) |
| 607020 - CONSUM ABLE PARTS | 7 | 7 | - | 7 | - | - | 7 |
| 607025 - M AINT - PLUM BING HEAT AND AC | - | - | - | - | - | 0 | (0) |
| 607030 - M AINTENANCE - OTHER | 6 | 6 | - | 6 | - | - | 6 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 903 | 652 | 251 | 659 | 244 | 939 | (36) |
| 609005 - FOOD PROVISIONS | 334 | 320 | 14 | 333 | 1 | 308 | 26 |
| 609010 - CLOTHING PROVISIONS | 75 | 75 | - | 75 | (1) | 18 | 57 |
| 609015 - DINING AND KITCHEN SUPPLIES | 14 | 13 | 1 | 17 | (3) | 14 | (0) |
| 609025 - M EDICATIONS | - | - | - | - |  | 13 | (13) |
| 609030 - MEDICAL SUPPLIES | 7 | 7 | - | 20 | (13) | 12 | (5) |
| 609035 - SAFETY SUPPLIES | 15 | 15 | - | 0 | 14 | - | 15 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |


| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609050 - COM M ISSARY PROVISIONS | 288 | 286 | 2 | 264 | 24 | 315 | (27) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 2,041 | 2,046 | (5) | 1,993 | 47 | 2,098 | (57) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - |  | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 73 | 51 | 22 | 49 | 25 | 70 | 3 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 22 | 22 | - | 22 | 0 | 0 | 22 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 106 | 105 | 1 | 105 | 0 | 56 | 50 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 2 | (2) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 15 | 15 | - | 14 | 1 | 38 | (23) |
| 611026 - DIGITAL M ATERIALS-AUDIO/VISUAL | 4 | 4 | - | 3 | 2 | - | 4 |
| 613005 - PRINTING CHARGES | 33 | 33 | - | 25 | 8 | 29 | 4 |
| 613015 - PRINTING SUPPLIES | - | - | - | 3 | (3) | 1 | (1) |
| 613020 - DEVELOPM ENT ADVERTISING | 35 | 35 | - | 41 | (6) | 24 | 11 |
| 613025 - CONTRACTED PRINTINGS | 7 | 7 | - | 8 | (1) | 1 | 6 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | 162 | 162 | - | 175 | (13) | 126 | 36 |
| 615015 - COM PUTER SUPPLIES | 4 | 4 | - | 0 | 4 | 3 | 2 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 15 | 15 | - | 5 | 9 | - | 15 |
| 615020 - COM PUTER SOFTWARE <3000 | 6 | 6 | - | 6 | - | 16 | (10) |
| 615025 - COM PUTER COM PONENTS < 3000 | 10 | 10 | - | 4 | 6 | 1 | 10 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 1 | (1) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 29 | 29 | - | 31 | (2) | (5) | 34 |
| 615040 - POSTAGE | 32 | 32 | - | 30 | 2 | 34 | (2) |
| 615045 - PETTY CASH REPLENISH | - | - | - | 1 | (1) | 19 | (19) |
| 615050 - M EALS AND REFRESHM ENTS | 11 | 11 | - | 12 | (1) | 2 | 8 |
| 615055 - VOLUNTEER AW ARDS | - | - | - | - | - | 2 | (2) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 47 | 47 | - | 46 | 1 | 33 | 14 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 76 | 76 | - | 65 | 10 | 59 | 17 |
| 617015 - MAINTENANCE - SOFTWARE | 81 | 81 | - | 81 | (0) | 65 | 16 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 74 | 69 | 5 | 63 | 11 | 79 | (5) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 52 | 58 | (6) | 60 | (8) | 39 | 12 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | 3 | (3) | - | - |
| 619015 - M ILEAGE ALLOWANCE | 68 | 68 | - | 69 | (2) | 59 | 9 |
| 619025 - TRAVEL AND TRANSPORTATION | 36 | 36 | - | 38 | (2) | 25 | 11 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 230 | 208 | 22 | 200 | 31 | 244 | (14) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 3 | 3 | 5 | 0 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 270 | 264 | 6 | 273 | (2) | 281 | (11) |
| 621005 - HEAT AND FUEL | 1,094 | 1,094 | - | 1,102 | (9) | 897 | 196 |
| 621010 - LIGHT AND POWER | 1,858 | 1,858 | - | 1,865 | (7) | 1,946 | (88) |
| 621015 - WATER AND SEWER | 278 | 278 | - | 275 | 3 | 388 | (111) |
| 621020 - TELEPHONE | 359 | 359 | - | 354 | 6 | 304 | 55 |
| 621025 - M OBILE TELEPHONE | 30 | 30 | - | 27 | 2 | 29 | 1 |
| 621030 - INTERNET/DATA COM M UNICATIONS | 2 | 2 | - | 1 | 0 | - | 2 |
| 629025 - M AINT - SWIM M ING POOLS | 271 | 271 | - | 273 | (2) | 248 | 23 |
| 633005 - RENT - LAND | 18 | 18 | - | 16 | 2 | 6 | 12 |
| 633010 - RENT - BUILDINGS | 615 | 603 | 12 | 603 | 12 | 512 | 103 |
| 633015 - RENT - EQUIPM ENT | 6 | 6 | 1 | 8 | (1) | 5 | 2 |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 2 | 2 | - | - | 2 | 1 | 2 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 14 | (14) |
| 639025 - OTHER PROFESSIONAL FEES | 377 | 374 | 3 | 360 | 16 | 252 | 125 |
| 639045 - CONTRACTED LABOR/PROJECTS | 1,866 | 1,843 | 23 | 1,869 | (3) | 1,879 | (13) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 1 | 1 | - | 1 | 0 | 0 | 1 |
| 641010 - REFUSE CONTAINER | - | - | - | 3 | (3) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | - | - | 2 | (2) |
| 655100 - HEALTH INCENTIVES | 1 | 1 | - | 1 | - | - | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 3 | 1 | 8 | (4) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 8 | 8 | - | 32 | (24) | 17 | (9) |
| 693020 - INTERFUND CHARGES | - | - | - | 33 | (33) | 33 | (33) |
| 000400-Indirect Cost | 2,367 | 2,367 | - | 2,367 | - | 2,154 | 213 |




| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/ (L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Add the custodial expenses that were transferred from the Parks budget to the Adjusted Base Budget so they are treated as a transfer and not an increase in the stress test calculation. |  |  | 促 |  | 2,223 | 2,223 | - | $(2,223)$ | $(2,223)$ |
| 2 |  |  | - |  |  | - | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | - | - | - | 2,223 | 2,223 | - | $(2,223)$ | $(2,223)$ |
| Revenue \& Expenditures Before Adjustments | 20,075 | 36,352 | 16,277 | 19,936 | 33,623 | 13,686 | 139 | 2,729 | 2,591 |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | 20,075 | 36,352 | 16,277 | 19,936 | 35,846 | 15,909 | 139 | 506 | 368 |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live Formulas | $\begin{gathered} \hline \text { Stage } 1 \\ \text { (target) }^{3} \\ \hline \end{gathered}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | 15,909 | 15,909 |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | 15,432 | 15,432 |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | 16,277 | 16,277 |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) |  | 845 | 845 |  |  |  |  |  |  |

[^14]
## CORE MISSION

To provide world-class venues and services for the community's entertainment and enrichment.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)
The Center for the Arts venues contribute to an active and vibrant cultural community.

1) Increase event bookings in Eccles SITE spaces from 86 Events as of the start of January 2018 to 120 Events by end of December 2018.

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/(Incr) if -3\%
n Base @ -3\%


| BUDGET | COUNTY | \% vs. CF |
| :---: | :---: | :---: |
| APPROPRIATIONS | FUNDING | Request |
| $\mathbf{4 , 8 1 9 , 8 2 2}$ | $(\mathbf{2 , 0 1 8 , 3 7 6 )}$ |  |
| 16,983 | $(731,361)$ | $-36.2 \%$ |
| $\underline{144,085}$ | $(\underline{38,610)}$ | $-1.9 \%$ |
| $4,658,753$ | $(1,248,405)$ |  |

-36.2\%
$(1,248,405)$


| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 340000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This request is to align Revenues and Expenses. The Eccles Theater is exceeding the Financial Model revenue projections for 2017. CFA and AMS have revised our projections for 2018, and based upon known programming for 2018, revenues will be higher than in 2017. With increased revenues and programming, we have adjusted some expenditures such as additional janitorial supplies, maintenance, utilities, and marketing. There is no county funding requested for this initiative. <br> Personnel Appropriation \$ 93,782 <br> Operations Appropriation (\$86,380) <br> Revenue Appropriation \$738,763 | Request | - | (\$731) | (\$731) |
| 2 | 350000_03 | ARTTIX | ArtTix Ticket Attendant Starting Wage Increase: The current Ticket Attendant starting wage of $\$ 9.00$ per hour is making recruitment of new employees difficult and retaining them even more so, as other ticketing entities in Salt Lake County are paying more. This request is for a $\$ 1 /$ hour increase to bring our starting wage to $\$ 10$ per hour for CFA and Eccles temporary employees. This allows us to be competitive and attract and retain quality sellers. <br> Personnel Appropriation \$9,581 <br> Revenue Appropriation $(\$ 9,581)$ <br> This is a budget neutral request. | Request | - | \$0 | \$0 |
| TOTAL REQUESTS AND M AYOR PROPOSED 0.00 (\$731) (\$731) |  |  |  |  |  |  |  |
|  |  |  | TOTAL STRESS TEST REDUCTIONS |  | 0.00 | \$0 | \$0 |

[^15]

| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 80 | 65 | 15 | 65 | 15 | 7 | 73 |
| 609005 - FOOD PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 609010 - CLOTHING PROVISIONS | 8 | 8 | - | 8 | - | - | 8 |
| 609030 - M EDICAL SUPPLIES | 1 | 1 | - | 1 | - | 0 | 1 |
| 609035 - SAFETY SUPPLIES | 3 | 4 | (0) | 4 | (0) | - | 3 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 4 | 4 | - | 4 | - | - | 4 |
| 609060 - IDENTIFICATION SUPPLIES | 4 | 4 | - | 4 | - | 1 | 4 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 12 | 15 | (3) | 15 | (3) | - | 12 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 6 | 5 | 0 | 5 | 0 | - | 6 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 613005 - PRINTING CHARGES | 14 | 13 | 1 | 13 | 1 | 0 | 14 |
| 613020 - DEVELOPM ENT ADVERTISING | 42 | 43 | (1) | 43 | (1) | 2 | 40 |
| 615005 - OFFICE SUPPLIES | 14 | 14 | - | 14 | - | 2 | 12 |
| 615015 - COM PUTER SUPPLIES | 3 | 4 | (1) | 4 | (1) | - | 3 |
| 615020 - COM PUTER SOFTWARE <3000 | 7 | 5 | 3 | 5 | 3 | - | 7 |
| 615025 - COM PUTER COM PONENTS < 3000 | 47 | 38 | 9 | 38 | 9 | 3 | 44 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | - | - | 0 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 113 | 85 | 28 | 85 | 28 | 48 | 66 |
| 615040 - POSTAGE | 7 | 7 | 0 | 7 | 0 | - | 7 |
| 615050 - M EALS AND REFRESHM ENTS | 2 | 2 | - | 2 | - | - | 2 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 64 | 84 | (20) | 84 | (20) | - | 64 |
| 617015 - M AINTENANCE - SOFTWARE | 43 | 43 | - | 43 | - | 2 | 42 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 33 | 25 | 8 | 25 | 8 | - | 33 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 4 | 5 | (1) | 5 | (1) | - | 4 |
| 621005 - HEAT AND FUEL | 85 | 55 | 30 | 55 | 30 | 33 | 52 |
| 621010 - LIGHT AND POWER | 275 | 470 | (195) | 815 | (540) | 56 | 219 |
| 621015 - WATER AND SEWER | 15 | 32 | (17) | 32 | (17) | 4 | 11 |
| 621020 - TELEPHONE | 42 | 30 | 12 | 30 | 12 | 7 | 34 |
| 621025 - M OBILE TELEPHONE | 41 | 10 | 31 | 8 | 33 | 2 | 39 |
| 621030 - INTERNET/DATA COM M UNICATIONS | 63 | 63 | - | 63 | - | - | 63 |
| 633015 - RENT - EQUIPM ENT | 12 | 15 | (4) | 15 | (4) | 6 | 6 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 9 | 9 | - | 9 | - | - | 9 |
| 639010 - CONSULTANTS FEES | 55 | 63 | (8) | 63 | (8) | - | 55 |
| 639025 - OTHER PROFESSIONAL FEES | 85 | 85 | (1) | 85 | (1) | - | 85 |
| 639035 - CONTRACT M ANAGEM ENT FEE | 595 | 561 | 34 | 561 | 34 | 116 | 479 |
| 639045 - CONTRACTED LABOR/PROJECTS | 20 | 15 | 5 | 15 | 5 | 14 | 6 |
| 645005 - CONTRACT HAULING | 8 | 8 | - | 8 | - | 2 | 5 |
| 645010 - DUM PING FEES | 1 | 1 | - | 1 | - | - | 1 |
| 657005 - INSURANCE | 151 | 151 | - | 151 | - | - | 151 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 6 | 4 | 3 | 4 | 3 | - | 6 |
| 661010 - INTEREST EXPENSE | - | - | - | - | - | 1 | (1) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | 7 | (7) | 7 | (7) | - | - |
| 667050 - ARTS FOR ALL EXPENSE | 176 | 173 | 4 | 173 | 4 | - | 176 |
| 664005 - OTHER PASS THRU EXPENSE | - | - | - | - | - | 1 | (1) |
| 000400-Indirect Cost | 19 | 19 | - | 19 | - | - | 19 |

## CORE MISSION

The Salt Lake County Parks \& Recreation Division offers an accessible, quality golfing experience through the operation of six regulation courses managed by PGA-certified professionals.

## OUTCOMESAND INDICATORS (see separate O\&I Summary report for additional detail)

Salt Lake County golf courses support the physical health of residents of all ages, socioeconomic backgrounds and abilities.

1) Increase junior golf participation from 661 participants as of the end of the year 2015 to 720 participants by end of the year 2020.
2) Maintain golf course usage from 354,787 9-hole rounds as of the end of the year 2006 to 354,787 -hole rounds by end of the year 2020.
Salt Lake County golf course administration cultivates relationships with community organizations to promote the sport of golf.
3) Increase Youth-On-Course participation from 0 participants as of the end of the year 2015 to 200 participants by end of the year 2020.
4) Increase outreach via the PGA Reach For Military and Veterans program from 0 participants as of the end of the year 2015 to 50 participants by end of the year 2020.

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET APPROPRIATIONS 8,603,289 592,740 240,316
7,770,233

COUNTY FUNDING 2,108,326
552,740 46,668
1,508,918

ADJ. COUNTY FUNDING*
1,555,586
0 46,668 1,508,918

[^16]In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

3820001000 GOLF ADM INISTRATION
3820000400 OLD MILL GOLF COURSE
3820000100 MEADOW BROOK GOLF COURSE
3820000500 RIVERBEND GOLF COURSE
3820000600 SOUTH M OUNTAIN GOLF COURSE
3820000300 M OUNTAIN VIEW GOLF COURSE
3820000200 MICK RILEY GOLF COURSE
3820000000 GOLF PRGM

## SUBTOTAL ${ }^{3}$

38209900 GOLF CAPITAL PROJECTS TOTAL GOLF COURSES

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
|  | 323 | 323 - | 2.00 |
| 1,517 | 976 | (541) $\square$ | 6.00 |
| 1,040 | 949 | (91) | 6.00 |
| 1,157 | 1,371 | 214 | 6.00 |
| 894 | 1,011 | 118 | 6.00 |
| 1,085 | 909 | (175) | 6.00 |
| 803 | 834 | 31 | 6.00 |
|  | 1,677 | 1,677 |  |
| 6,495 | 8,051 | 1,556 | 38.00 |
| - | 553 | 553 |  |
| 6,495 | 8,603 | 2,108 | 38.00 |



| - | - | - | - |
| :---: | :---: | :---: | :---: |
| 7 | - | $(7)$ | - |
| 7 | - | $(7)$ | - |
| 7 | 40 | 33 | - |
| 7 | - | $(7)$ | - |
| 7 | - | $(7)$ | - |
| 7 | - | $(7)$ | - |
| - | - | - | - |
| 40 | 40 | - | - |
| - | 553 | 553 | - |
| 40 | 593 | 553 | - |


| - | $(7)$ | $(7)$ | - |
| :---: | :---: | :---: | :---: |
| - | $(8)$ | $(8)$ | - |
| - | $(8)$ | $(8)$ | - |
| - | $(8)$ | $(8)$ | - |
| - | $(8)$ | $(8)$ | - |
| - | $(8)$ | $(8)$ | - |
| - | - | - | - |
| - | $(47)$ | $(47)$ | - |
| - | - | - | - |
| - | $(47)$ | $(47)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 382000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | GOLF CART REPLACEMENT INCREASE <br> [on-going revenue/expense increase] <br> +\$40k Golf Revenue <br> +\$40k Golf Operations Expense <br> Golf has a 6 -year replacement cycle for its carts, and budgets $\$ 280,000$ each year for replacements. New carts are deployed at one of the three mountain courses, and the replaced carts are refurbished and redeployed at the three lowland courses. Due to rising prices and declining salvage values, Golf requests an increase to its annual cart replacement budget. To balance the request, Golf will increase its revenue goals at each course. | Request | - | \$0 | \$0 |
| 2 | $\begin{gathered} 382099 x x \\ \text { (multiple) } \end{gathered}$ | GOLF CAPITAL PROJECTS | GOLF NEW CAPITAL PROJECTS <br> [new capital project requests from the Golf Fund] <br> Golf has requested funding for the following new capital projects: <br> Meadow Brook Pond Dredging (\$40k) <br> Mountain View Cart Paths, Phase 3 ( $\$ 35 \mathrm{k}$ ) <br> Old Mill Maintenance Storage Shed (\$20k) <br> Old Mill Pump House Pumps \& Motors (\$50k) <br> Old Mill Bunkers, Phase 1 (\$25k) <br> South Mountain Pump House Panel (\$140k) | Request (cap proj) | - | \$314 | \$314 |



[^17]

| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615020 - COM PUTER SOFTW ARE <3000 | 20 | 20 | - | 18 | 2 | 15 | 5 |
| 615025 - COM PUTER COM PONENTS <3000 | - | - | - | - | - | 8 | (8) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 1 | (1) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 356 | 316 | 40 | 314 | 41 | 506 | (151) |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 615045 - PETTY CASH REPLENISH | 7 | 7 | - | 6 | 1 | 2 | 6 |
| 617005 - M AINTENANCE - OFFICE EQUIP | - | - | - | - | - | 0 | (0) |
| 617010 - M AINT - M ACHINERY AND EQUIP | 236 | 236 | - | 236 | 1 | 250 | (14) |
| 617015 - M AINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 8 | 8 | - | 8 | - | 32 | (24) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 133 | 133 | - | 133 | - | 76 | 56 |
| 619015 - M ILEAGE ALLOWANCE | 7 | 7 | - | 7 | - | 2 | 5 |
| 619025 - TRAVEL AND TRANSPORTATION | 4 | 4 | - | 4 | - | 2 | 2 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 17 | 17 | - | 17 | - | 21 | (4) |
| 621005 - HEAT AND FUEL | 46 | 46 | - | 46 | - | 46 | (0) |
| 621010 - LIGHT AND POWER | 275 | 275 | - | 275 | - | 275 | 0 |
| 621015 - WATER AND SEWER | 276 | 276 | - | 276 | - | 276 | (0) |
| 621020 - TELEPHONE | 93 | 93 | - | 95 | (2) | 115 | (23) |
| 621025 - M OBILE TELEPHONE | 1 | 1 | - | 1 | - | 2 | (0) |
| 623005 - NON-CAP IM PROV OTHR THAN BUILD | - | - | - | - | - | 13 | (13) |
| 633015 - RENT - EQUIPM ENT | - | - | - | - | - | 2 | (2) |
| 639025 - OTHER PROFESSIONAL FEES | 4 | 4 | - | 4 | - | 5 | (1) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 8 | 8 | - | 8 | - | 13 | (5) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 4 | (4) |
| 693020 - INTERFUND CHARGES | 60 | 60 | - | 60 | - | - | 60 |
| 000400-Indirect Cost | 396 | 396 | - | 396 | - | 343 | 53 |
| 000500-Depreciation and Amortization | 1,077 | 1,077 | - | 1,077 | - | 842 | 235 |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 300 | 300 | - | 300 | - | - | 300 |
| BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |
|  |  |  |  |  |  |  |  |



## CORE MISSION

The mission of Salt Lake County Library Services is to make a positive difference in the lives of our community by inspiring imagination, satisfying curiosity and providing a great place for everyone to visit.

## OUTCOM ES AND INDICATORS (see separate oxl Summay report for additional detail)

Library Customers will find free, high-interest, high-demand materials in formats and languages they want, when and where they want them

1) Maintain a targeted number of items that are checked out from the library from 15,350,000 circulated material as of the end of December 2016 to 14,500,00 circulated material by end of December 2018.

Parents, caregivers and / or preschool children will acquire early literacy skills by attending library programs
2) Measure the impact of customers attending early-literacy focused library programs around knowledge, confidence, application and awareness from 4.3 Likert Scale as of the end of June 2016 to 4.5 Likert Scale by end of December 2018.

## Libraries are a community gathering place

3) Maintain a targeted number of Salt Lake County residents visiting a County Library from 3,800,000 library visitors as of the end of December 2015 to 3,600,000 library visitors by end of December 2018.
Salt Lake County residents will access on-line literacy and learning focused databases available from the library
4) Increase the number of times databases and other digital resources are accessed by library customers from 600,000 database utilization as of the end of December 2015 to 2,500,000 database utilization by end of December 2018.

## BUDGET SUMM ARY

Total Requested
n Savings/(Incr) if Flat to ABB


BUDGET APPROPRIATIONS 111,284,064 71,597,801 1,190,588
38,495,675

FTE SUMMARY
$\frac{2018}{402} \frac{2017}{399} \frac{\mathrm{H} /(\mathrm{L})}{3}$

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  |  |
|  | BUDGET <br> APPROPRIATIONS | COUNTY <br> FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF <br> Request |
| Total Requested | 111,284,064 | 109,681,172 | 38,241,957 |  |
| n Savings/ (Incr) if Flat to ABB | 71,597,801 | 71,897,712 | 458,497 | -1.2\% |
| n Addt'I Savings/(Incr) if -3\% | $1,190,588$ | 1,133,504 | 1,133,504 | -3.0\% |
| n Base @ -3\% | 38,495,675 | 36,649,956 | 36,649,956 |  |

[^18]| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE |
| 2500000700 PUBLIC SERVICES | 182 | 22,150 | 21,968 |  | 310.75 |
| 2500000500 TECHNICAL SVS | 118 | 7,303 | 7,185 | $\square$ | 32.25 |
| 250000200 INFORM ATION TECHNOLOGY (IT) | - | 3,000 | 3,000 | $\square$ | 15.50 |
| 2500000400 FACILTIES | - | 2,740 | 2,740 | [ | 25.00 |
| 2500000300 MARKETING | - | 751 | 751 | 1 | 6.00 |
| 2500000100 LIBRARY ADM INISTRATION | 1,303 | 3,901 | 2,598 | [ | 12.00 |
| SUBTOTAL ${ }^{3}$ | 1,603 | 39,845 | 38,242 |  | 401.50 |
| 25009900 LIBRARY CAPITAL PROJECTS | - | 71,439 | 71,439 |  | - |
| TOTAL LIBRARY | 1,603 | 111,284 | 109,681 |  | 401.50 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE |
| 37 | 141 | 104 | 2.00 | - | (141) | (141) | (2.00) |
| - | 79 | 79 | 1.00 | - | (134) | (134) | (1.00) |
| - | (66) | (66) | - | - | (105) | (105) |  |
| - | - | - | - | - | (29) | (29) |  |
| - | 5 | 5 | - | - | - | - |  |
| (337) | - | 337 | - | - | $(1,183)$ | $(1,183)$ | - |
| (300) | 159 | 458 | 3.00 | - | $(1,592)$ | $(1,592)$ | (3.00) |
| - | 71,439 | 71,439 | - | - | - | - |  |
| (300) | 71,598 | 71,898 | 3.00 | - | $(1,592)$ | $(1,592)$ | (3.00) |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| BRASS <br> Req ID | Org/ Program Name | Description |
| :---: | :---: | :---: |
| 250000 O1 | PUBLIC SERVICES | Program Manager, 1.0 FTE, Grade 16 One of the priorities for the Library Division is to intentionally expand our efforts within the area of diversity and inclusion. This priority includes pursuing opportunities to coordinate and connect with various ethnic communities throughout Salt Lake County. This additional FTE will allow for a dedicated effort that will increase the ability to collaborate outreach efforts between the Library system, the Mayor's Office, as well as efforts within the Salt Lake community. |
| 250000_02 | PUBLIC SERVICES | Office Specialist, 1.0 FTE, Grade 10 The staff of the Library's Viridian Event Center have been wildly successful in bringing in a variety of programs and events to the facility. During the last year they hosted over 400 events, which included evenings and weekends. This FTE is being requested to assist in providing office specialist support to the Viridian team. This includes assisting those who are using the space and being available to provide information to organizations and community members interested in booking the Event Center. Expense-\$50,976 off-setting revenue - \$37,000 |
| 250000_03 | TECHNICAL SVS | Acquisition Librarian, 1.0 FTE, Grade 15 As the Library continues its efforts to centralize the purchasing of materials to our Technical Services section, an additional FTE is needed to absorb the tasks currently conducted throughout the system. This will allow librarians within the branches to spend additional time responding to patron requests and needs. This will allow for more streamlined and efficient purchasing of library materials. |
| 250000_04 | LIBRARY ADMINISTRATION | Decrease fee revenue. Library fee revenue continues to drop as more materials are accessed electronically rather than physical copy. Late fees are not assessed on electronic materials as the items become unavailable to access when due. This revenue sources is projected to continue decreasing and is accounted as such in the Library Fund long range plan. |
| 250000_05 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Appropriation Unit Shifts Reallocating funds between appropriation units to meet 2018 budget needs. |


| Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: |
| Request | 1.00 | \$90 | \$90 |
| Request | 1.00 | \$14 | \$14 |
| Request | 1.00 | \$79 | \$79 |
| Request |  | \$276 | \$276 |
| Request (technical) |  | \$0 | \$0 |


|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | $\begin{aligned} & 250099_{-}^{-} \\ & \text {various } \end{aligned}$ | LIBRARY CAPITAL PROJECTS PRGM | 2018 New Capital Project Requests-The Library requests funding for parking lot overlays, xeriscaping, concrete replacement, dock construction, solar PV expansion, roof replacement, lighting and security camera projects, key card access, soundproofing, carpet, new buildings and building expansion/remodel. Project detail and justification available in nDeavor. Operations Appropriation $\$ 878,820$; Capital Appropriation $\$ 62,772,500$ | Request (cap proj) |  | \$63,659 | \$61,832 |
|  | $\begin{gathered} 250099_{-}^{\prime} \\ \text { various } \end{gathered}$ | LIBRARY CAPITAL PROJECTS PRGM | 2018 Re-Budgeted Capital Project Requests-The Library requests funding for parking lot overlays, xeriscaping, solar PV expansion, roof replacement and skylight, RTU replacement, lighting and security camera projects, key card access, carpet, electrical system, and programming for new buildings. Project detail and justification is available in nDeavor. Operations Appropriation $\$ 1,280,498$; Capital Appropriation $\$ 2,000,000$. | Request (cap proj) |  | \$7,780 | \$7,780 |
| 8 | 250000_01 | PUBLIC SERVICES | Program Manager, 1.0 FTE, Grade 16 Without the additional staff support to take on the tasks of coordinating and connecting with the various ethnic communities throughout Salt Lake County, our ability to increase our efforts in this area becomes severely limited. Diversity and inclusion are a priority for the Library system and our goal is to intentionally strengthen and expand our current connections in various ethnic communities. The end goal is to ensure that all members of our community feel welcome at our buildings and see the Library as a safe and welcoming place. While existing staff are able to make some connections, without a dedicated person committed to making this happen, it weakens our ability to see a measurable difference in our efforts. | Stress Test | (1.00) | (\$90) | \$0 (not proposed) |
|  | 250000_02 | PUBLIC SERVICES | Office Specialist, 1.0 FTE, Grade 10 Due to the usage demands on the Viridian Event Center, it is not feasible to have current staff simultaneously cover the front desk (located in the lobby of the building) as well as provide set-up for scheduled events. As a result, County agencies, outside groups or individual community members who wish to speak with someone about booking the Event Center often approach any Library employee they can find for help. These employees often do not know the availabliity of the venue, nor can they speak to any special requests that may be needed. As a result, those hoping to schedule the venue will continue to experience confusion and frustration, which is not the type of customer services the Library seeks to provide. | Stress Test | (1.00) | (\$51) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 10 | 250000_03 | TECHNICAL SVS | Acquisition Librarian, 1.0 FTE, Grade 15 The Library has actively identified opportunities to streamline processes while increasing the one-on-one interactions between Library staff and Library customers. Without the requested Acquisition Library, the ability to consolidate the purchasing activities into a central location is limited and the function will continue to be inefficiently conducted by various individiuals throughout the system. By requiring that Library staff at the branch level spend time identifying and acquiring materials (books, DVDs, CDs, etc.), it reduces the time they are available to provide support and direct services to our Library customers. | Stress Test | (1.00) | (\$79) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
|  | 250000_R01 | LIBRARY ADMINISTRATION | Subtract Library's personnel budget as a budget line item "Personnel underspent". Creates strategic gap in personnel, which will impact the optimal delivery of library service to the public and lower staff satisfaction. | Stress Test |  | (\$1,128) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 12 | 250000_R02 | LIBRARY ADMINISTRATION | Eliminate strategic planning consultant, who would have assisted the Library in determining the services most in demand by library customers and the public at large. Limits the opportunity to fully understand the strategic priorities of the public, which hinders the library's ability to meet expectations. This could result in decreased customer satisfaction, lower visitation and decreased circulation, but the resulting impact is not quantifiable. | Stress Test |  | (\$35) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 13 | 250000_R03 | LIBRARY ADMINISTRATION | Decrease the amount of training and travel for staff. Trained staff provide programming and choose the materials offered to patrons. Would decrease the ability of staff to respond to changing expectations, keep up with emerging trends, and offer optimal service to customers. Also limits the library's ability to offer learning opportunities to staff and to retain qualified staff. This ultimately will affect the retention of staff and the quality of library service, including lowing the number of items that are checked out, decreasing the number of patrons that may acquire lifelong learing and limiting early literacy skills. All leading to lower customer satisfaction. Exact impacts to the library's stated outcomes and indicators is not quantifiable. | Stress Test |  | (\$20) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
|  | 250000_R04 | FACILITIES | Decrease in facilities management charges as we will undertake fewer projects to maintain our facilities. Patrons expect well maintained public libraries. Deferring maintenance will diminish the customer experience and lower the number of customers that visit the branches. | Stress Test |  | (\$29) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 15 | 250000_R05 | INFORMATION TECHNOLOGY (IT) | Decrease amounts for IT replacements and reduced expenditures for equipment to support emerging technologies. The Library has been transitioning into newer technologies including higher investments in Apple computers, iPads in children's areas, Kindles and WeLearn tablets promoting literacy for preschoolers. Would decrease the opportunity for the library to offer 21 st century services to customers, bridge the digital divide, limit the opportunity to meet increasing demands of students and may decrease the number of preschoolers acquiring early literacy skills. Ultimately this will lead to a lower customer satisfaction with library services and a decrease in the number of patrons visiting the library. It may also decrease the number of computer sessions and the time databases and other digital resources are accessed by as much as $10 \%$. | Stress Test |  | (\$105) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 16 | 250000_R06 | TECHNICAL SVS | Decrease the amount spent on books, and digital resources. $80 \%$ of individuals visiting the Salt Lake County Library report that the availability of current, popular materials is the number one reason for their visit. Reducing the materials budget and therefore the number of new, popular, high demand items by as many as 5,000 items will increase the hold queue, decrease the number of physical and electronic materials checked out by as much as 100,000 , and will reduce the number of customers that visit the branches. | Stress Test |  | (\$55) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| $\begin{array}{rccc}\text { TOTAL REQUESTS AND M AYOR PROPOSED } & 3.00 & \mathbf{\$ 7 1 , 8 9 8} & \mathbf{\$ 7 0 , 0 7 1} \\ \text { TOTAL STRESS TEST REDUCTIONS } & (3.00) & \mathbf{( \$ 1 , 5 9 2 )} & \mathbf{\$ 0}\end{array}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609005 - FOOD PROVISIONS | 12 | 12 |  | 11 | 1 | 8 | 3 |
| 609010 - CLOTHING PROVISIONS | 15 | 15 | - | 28 | (12) | 18 | (3) |
| 609015 - DINING AND KITCHEN SUPPLIES | 2 | 2 | - | 1 | 0 | 2 | (0) |
| 609020 - BEDDING AND LINEN | 12 | 12 | - | 8 | 4 | 10 | 2 |
| 609030 - M EDICAL SUPPLIES | 4 | 4 | - | 5 | (1) | 4 | (0) |
| 609035 - SAFETY SUPPLES | 1 | 1 | - | 0 | 1 | 2 | (1) |
| 609060 - IDENTIFICATION SUPPLIES | 22 | 22 | - | 17 | 5 | 6 | 15 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 187 | 187 | - | 203 | (16) | 224 | (36) |
| 611006 - DIGITAL CONTENT DATABASES | 536 | 536 | - | 527 | 9 | 580 | (44) |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 3,618 | 3,618 | - | 3,712 | (94) | 3,359 | 259 |
| 611011 - DIGITALM ATERIALS-BOOKS | 366 | 366 | - | 357 | 9 | 318 | 47 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 86 | 86 | - | 50 | 37 | 28 | 58 |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 1,308 | 1,308 | - | 1,369 | (61) | 1,325 | (17) |
| 611026 - DIGITAL M ATERIALS-AUDIO/VISUAL | 637 | 637 | - | 550 | 87 | 573 | 64 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 3 | 3 | - | 5 | (2) | 2 | 1 |
| 611035 - LIBRARY BOOK SUPPLIES | 413 | 413 | - | 387 | 26 | 349 | 64 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 9 | (9) | 0 | (0) |
| 613015 - PRINTING SUPPLIES | 25 | 25 | - | 28 | (4) | 42 | (18) |
| 613020 - DEVELOPM ENT ADVERTISING | 65 | 65 | - | 97 | (31) | 66 | (1) |
| 613025 - CONTRACTED PRINTINGS | 130 | 130 | - | 61 | 70 | 95 | 35 |
| 613035 - MICROFILM ING AND BLUEPRINTING | 2 | 2 | - | 2 | - | - | 2 |
| 615005 - OFFICE SUPPLES | 179 | 179 | - | 179 | 0 | 147 | 33 |
| 615015 - COM PUTER SUPPLES | 4 | 4 | - | 4 | (0) | 6 | (2) |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 345 | 345 | - | 314 | 32 | 226 | 119 |
| 615020 - COM PUTER SOFTWARE <3000 | 57 | 57 | - | 36 | 21 | 39 | 17 |
| 615025 - COM PUTER COM PONENTS <3000 | 524 | 460 | 65 | 309 | 215 | 397 | 127 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 23 | 23 | - | 16 | 7 | 7 | 16 |
| 615035 - SM ALL EQUIPM ENT (NON-COMPUTER) | 84 | 84 | - | 120 | (35) | 206 | (122) |
| 615040 - POSTAGE | 74 | 74 | - | 74 | 0 | 72 | 2 |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - M EALS AND REFRESHM ENTS | 42 | 42 | - | 42 | 0 | 27 | 15 |
| 615055 - VOLUNTEER AW ARDS | 3 | 3 | - | 2 | 1 | 1 | 1 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 117 | 117 | - | 55 | 62 | 47 | 70 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 62 | 62 | - | 50 | 13 | 65 | (3) |
| 617015 - M AINTENANCE - SOFTWARE | 183 | 183 | - | 274 | (91) | 256 | (73) |
| 617025 - PARTS PURCHASES | 3 | 3 | - | 2 | 1 | 2 | 0 |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | 1 | 1 | - | 1 | - | 0 | 0 |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 66 | 66 | - | 50 | 16 | 54 | 12 |
| 619005 - GASOLINE DIESEL OILAND GREASE | 47 | 47 | - | 47 | 0 | 48 | (1) |
| 619015 - M ILEAGE ALLOWANCE | 45 | 45 | - | 45 | (1) | 42 | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 136 | 136 | - | 137 | (1) | 108 | 28 |
| 619035 - VEHICLE RENTAL CHARGES | 9 | 9 | - | 18 | (8) | 10 | (0) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 97 | 97 | - | 94 | 2 | 189 | (92) |
| 621005 - HEAT AND FUEL | 154 | 154 | - | 155 | (2) | 153 | 0 |
| 621010 - LIGHT AND POWER | 587 | 587 | - | 601 | (14) | 592 | (5) |
| 621015 - WATER AND SEWER | 86 | 86 | - | 99 | (13) | 86 | (0) |
| 621020 - TELEPHONE | 145 | 145 | - | 150 | (5) | 140 | 5 |
| 621025 - M OBILE TELEPHONE | 49 | 49 | - | 53 | (4) | 47 | 2 |
| 623005 - NON-CAP IM PROV OTHR THAN BUILD | - | - | - | - | - | 36 | (36) |
| 633010 - RENT - BUILDINGS | - | - | - | 62 | (62) | 62 | (62) |
| 633015 -RENT - EQUIPM ENT | 5 | 5 | - | 8 | (3) | 11 | (6) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 11 | 11 | - | 11 | (0) | 8 | 3 |
| 639025 - OTHER PROFESSIONALFEES | 272 | 272 | - | 300 | (28) | 176 | 97 |
| 639045 - CONTRACTED LABOR/PROJECTS | 125 | 125 | - | 136 | (11) | 131 | (6) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 12 | 12 | - | 12 | 0 | 6 | 6 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 10 | 10 | - | 8 | 2 | 1 | 9 |
| 643015 - ROAD SALT | 1 | 1 | - | 3 | (1) | 1 | 1 |
| 643025 - CONCRETE | 4 | 4 | - | 4 | - | 1 | 3 |
| 645005 - CONTRACT HAULING | 28 | 28 | - | 27 | 1 | 26 | 3 |
| 645010 - DUM PING FEES | 3 | 3 | - | 1 | 2 | 3 | 0 |
| 657005 - INSURANCE | 6 | 6 | - | 6 | 1 | 5 | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 70 | 70 | - | 110 | (40) | 89 | (19) |
| 661005 - TAX ANTICIPATION INTEREST | 17 | 17 | - | 15 | 2 | 16 | 0 |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 0 | (0) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 1 | (1) |
| 693020 - INTERFUND CHARGES | 34 | 34 | - | 33 | 1 | 22 | 11 |
| 611007 - DIGITAL M ATERIALS-M AGAZINES | 88 | 88 | - | 76 | 12 | 27 | 61 |
| 000300-Capital Purchases | - | 131 | (131) | 10 | (10) | 437 | (437) |
| 000400-Indirect Cost | 1,634 | 1,634 | - | 1,634 | - | 1,552 | 82 |
| 000600-Debt Service | - | - | - | - | - | 5,837 | $(5,837)$ |
| 000700-Cost of Goods Sold | 12 | 7 | 5 | 10 | 2 | 7 | 5 |


| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NON-OPERATING EXPENSE | 2,948 | - | 2,948 | 2,949 | (1) | 2,955 | (8) |
| 001000-Other Financing Uses | 2,948 | - | 2,948 | 2,949 | (1) | 2,955 | (8) |



## CORE MISSION

Salt Lake County Zoo, Arts and Parks' mission is to enhance resident and visitor experiences through art, culture and recreational offerings.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
The financial health of Salt Lake County is supported through arts and culture.

1) Increase the estimated total number of full-time equivalent (FTE) jobs in Salt Lake County that are supported by the expenditures made by ZAP funded arts and cultural organizations and their audiences from $5,678.1$ FTEs as of the end of December 2015 to 6,000 FTEs by end of December 2018.
2) Increase the estimated total dollars received by local and state governments (e.g., license fees, taxes) as a result of the expenditures made by ZAP funded arts and cultural organizations and their audiences from $\$ 19.7$ million dollars as of the end of December 2015 to $\$ 20$ million dollars by end of December 2018.
3) Increase the estimated total dollars paid to Salt Lake County residents as a result of the expenditures made by ZAP funded arts and cultural organizations and their audiences from $\$ 13.50$ million dollars as of the end of December 2015 to $\$ 14$ million dollars by end of December 2018.
4) Increase the number of jobs (full- and part- time) directly provided by ZAP funded organizations from 3,785 jobs as of the end of December 2015 to 4,000 jobs by end of December 2018.
All Salt Lake County residents have access to—and participate in—artistic and cultural opportunities. 5) Increase the number of attendees to (paid and non-paid) arts and cultural performances and events offered by Salt Lake County-supported organizations and facilities from 6.9 million admissions as of the end of December 2014 to 7.3 million admissions by end of December 2018.
5) Increase the number of attendees to free arts and cultural performances and events offered by Salt Lake County-supported organizations and facilities from 3.6 million free admissions as of the end of December 2014 to 4 million free admissions by end of December 2018.

## Salt Lake County residents and visitors are aware—and recognize the impact—of the Zoo, Arts \& Parks Program.

7) Increase the percentage of registered Salt Lake County voters that are aware of the Zoo, Arts and Parks program from 76.98 percent as of the end of November 2014 to 80 percent by end of November 2024.
8) Increase the total number of monthly engagements and mentions on Zoo, Arts and Parks managed social media from 476 engagements as of the end of June 2016 to 800 engagements by end of December 2018.
9) Increase the number of users on Zoo, Arts and Parks managed websites from 1,988 monthly users as of the end of December 2016 to 2,500 monthly users by end of December 2018.
Zoo, Arts and Parks funding stabilizes and supports the development of Salt Lake County's artistic and cultural community.
10) Increase the number of attendees to ZAP-supported educational and networking events from 615 attendees as of the end of December 2015 to 1,000 attendees by end of December 2018.
11) Increase the number of Tier I and Zoological organizations that pass the Zoo, Arts and Parks financial health test from 22 organizations as of the end of December 2015 to 24 organizations by end of December 2018.

## BUDGET SUMMARY

FTE SUMM ARY
$\frac{2018}{2} \frac{2017}{2} \frac{\mathrm{H} /(\mathrm{L})}{0}$

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


COUNTY FUNDING

20,872,822
910,140
22,334
19,940,348

| ADJ. COUNTY |  |
| :---: | :---: |
| FUNDING $*$ | vs. CF |
| Request |  |

[^19]| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |
| $359400000 \quad$ ZAP ADM INISTRATION PRGM |

## SUBTOTAL ${ }^{3}$

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  | FIE |
| - | 744 | 744 | 2.00 |
| - | 744 | 744 | 2.00 |
| - | 11,999 | 11,999 |  |
| - | 2,400 | 2,400 |  |
| - | 4,266 | 4,266 |  |
| - | 1,463 | 1,463 | - |
| - | 20,873 | 20,873 | 2.00 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| - | - | - | - |
| - | - | - | - |
| - | 585 | 585 |  |
| - | 117 | 117 | - |
| - | 208 | 208 | - |
| - | - | - | - |
| - | 910 | 910 | - |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | (8) | (8) | - |
| - | $(8)$ | $(8)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(8)$ | $(8)$ | - |

Stress Test Target Reductions ${ }^{2}$
(8)

Stress Test Reductions in BRASS vs. Target
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 359400_01 | $\underset{\substack{\text { ZAP ADMINISTRATION } \\ \text { PRGM }}}{\text { Zan }}$ | Alignment of Expenditures (NEW REQUEST) - Align temporary personnel and operational costs to reflect programmatic needs in 2018. <br> Personnel Appropriation \$311 <br> Operations Appropriation (\$311) | Request | - | \$0 | \$0 |
| 2 | 359400_R01 | $\underset{\substack{\text { ZAP ADMINISTRATION } \\ \text { PRGM }}}{\text { and }}$ | ZAP Operational Cuts (STRESS TEST) - Eliminating 3\% of ZAP's budget discontinues key processes that enable ZAP to reach its outcomes. A $3 \%$ cut to the ZAP operations budget will eliminate part of the Kids Summer Passport program, reduce professional development and equipment for two new employees, reduce meals that support the ZAP advisory board's volunteer work, and cut professional fees related to training for the Local Arts Agencies initiative. These cuts would impact ZAP outcomes: all Salt Lake County residents have access to -- and participate in -- artistic and cultural opportunities, and Salt Lake County residents and visitors are aware -- and recognize the impact -- of the Zoo, Arts and Parks Program. | Stress Test | - | (\$8) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 3 | Various | ZAP ADMINISTRATION PRGM | A true-up to the revenue projection for 2018. All sales tax revenue except the amounts statutorily allowed for administration and recreation are required to be distributed to the recipient organizations in the current year. The expenditures are considered County Funding but are completely offset by projected ZAP tax. |  |  | \$910 | \$910 |
| ( TOTAL REQUESTS AND M AYOR PROPOSED |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS 0.00 (\$8) \$0 |  |  |  |  |  |  |  |
|  |  |  | Check Figure (Requests) |  | 0.00 | \$910 |  |

[^20]



| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 310- ZOOS ARTS AND PARKS FUND | - | 35930000 - ZAP ZOOLOGICAL |  |  |  |  | - |
| 110 - GENERALFUND | $\square$ | 35940000 - ZAP ADM INISTRATION |  |  |  |  | $\square$ |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 35950000 - ZAP BOND DEBT SERVICE |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 35950000 - ZAP BOND DEBT SERVICE |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND | - | 10200000 - M AYOR ADMINISTRATION |  |  |  |  | - |
| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018AdjustedBaseBudget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  H/ (L) |  | $\begin{gathered} \hline 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,266 | 4,058 | 208 | 4,058 | 208 | 2,664 | 1,602 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 4,266 | 4,058 | 208 | 4,058 | 208 | 2,664 | 1,602 |
| OPERATING EXPENSE | 4,266 | 4,058 | 208 | 4,058 | 208 | 2,664 | 1,602 |
| 000200-Operations | 4,266 | 4,058 | 208 | 4,058 | 208 | 2,664 | 1,602 |
| 667005 - CONTRIBUTIONS | 3,878 | 3,689 | 189 | 3,689 | 189 | 2,664 | 1,214 |
| 667045 - ZAP STATE COM PLIANCE EXPENSES | 388 | 369 | 19 | 369 | 19 | - | 388 |
|  |  |  |  |  |  |  |  |




## ADJUSTM ENTS FOR STRESS TEST CALCULATIONS

| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/ (L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Exclude Indirect Costs in ZAP Admin, as they apply to all ZAP organizations and the Stress Test is only applicable to ZAP Admin. |  | (480) | (480) |  | (480) | (480) | - | - | - |
| 2 |  |  | - |  |  | - | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | (480) | (480) | - | (480) | (480) | - | - | - |
| Revenue \& Expenditures Before Adjustments | - | 744 | 744 | - | 744 | 744 | - | - | - |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | - | 265 | 265 | - | 265 | 265 | - | - | - |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live <br> Formulas | Stage 1 <br> (target) $^{3}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | 265 | 265 |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | 257 | 257 |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | 265 | 265 |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if $>0$ |  | 8 | 8 |  |  |  |  |  |  |

[^21]
## HUM AN SERVICES-COUNTYWIDE ROLLUP 2018 BUDGET

Total Requested
n Savings/(Incr) if Flat to ABB
n Addt'I Savings/(Incr) if -3\%
n Base @ -3\%

228,926,363
3,726,601
6,755,993
218,443,769

COUNTY
FUNDING
80,408,340
1,219,384
2,375,669
75,614,182

ADJ. COUNTY FUNDING*

77,816,345
20,279 0.0\%
2,333,882
-3.0\%

75,462,184
ORGANIZATION/PROGRAM
(sorted by priority)

| 2018 |  |  |  | Budget Request |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |  |
| (Operating) | (Operating) | Funding |  |  |


| Request vs. Adj Base Budget ${ }^{\text {² }}$, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |


| 3\% Stress Test vs. Request, H/ (L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County FIE |
| (Operating) | (Operating) | Funding |


| 2300000100 | AGING AND ADULT SERVICES ADM IN |
| :--- | :--- |
| 230000400 | NUTRITION / TRANSPORTATION |
| 2300000700 | ACTIVE AGING |
| 230000600 | COM M UNITY CARE TRANSITIONS |
| 230000300 | OUTREACH |
| 230000500 | VOLUNTEER PROGRAMS |
| 230000200 | EM PLOYM ENT / RSVP |

TOTAL AGING AND ADULT SERVICES

## BEHAVIORAL HEALTH SERVICES

| 2250000400 | BEHAVORIAL HEALTH ADM IN |
| :--- | :--- |
| 2250000600 | M EDICAID |
| 2250000200 | SUBSTANCE USE DISORDER TREATM T |
| 2250000000 | M ENTAL HEALTH TREATM ENT |
| 2250000500 | HOUSING |

TOTAL BEHAVIORAL HEALTH SERVICES

## CRIM INAL JUSTICE SERVICES

| 2400001000 | CRIM INALJUSTICE ADMIN |
| :--- | :--- |
| 2400003000 | PROBATION |
| 2400002000 | PRETRIAL |
| 240005000 | ASSESSM ENTS AND PRESENTENCE REPORTS |
| 2400004000 | COURT AND TREATM ENT SERVICES |
| TOTAL CRIM INAL JUSTICE SERVICES |  |

## EXTENSION SERVICE

2350000000 EXTENSION SERVICE PRGM

## TOTAL EXTENSION SERVICE

## HEALTH

| 2150001000 | HEALTH ADM INISTRATION (ADM N) |
| :--- | :--- |
| 2150005000 | MEDICAL OFFICE |
| 2150003000 | ENVIRONM ENTAL HEALTH (ENV) |
| 2150004000 | FAMILY HEALTH (FHS) |
| 2150002000 | COM M UNITY HEALTH (CHS) |


| 519 | 3,007 | $\mathbf{2 , 4 8 9}$ | $\square$ | 16.00 |
| ---: | ---: | ---: | :--- | ---: |
| 2,110 | 3,616 | $\mathbf{1 , 5 0 6}$ | $\square$ | 21.89 |
| 2,030 | 6,281 | $\mathbf{4 , 2 5 1}$ | $\square$ | 58.50 |
| 3,695 | 4,285 | 590 | $\square$ | 26.25 |
| 381 | 1,052 | $\mathbf{6 7 1}$ | $\square$ | 13.00 |
| 688 | 1,480 | $\mathbf{7 9 2}$ | $\square$ | 11.00 |
| 153 | 352 | $\mathbf{2 0 0}$ | $\mathbf{I}$ | $\mathbf{2 . 7 5}$ |
| 9,576 | $\mathbf{2 0 , 0 7 4}$ | $\mathbf{1 0 , 4 9 8}$ |  | $\mathbf{1 4 9 . 3 9}$ |


| 28 | $(18)$ | $(46)$ | - |
| :---: | :---: | :---: | :---: |
| 47 | 82 | 35 | - |
| 28 | 38 | 10 | - |
| 42 | $(18)$ | $(60)$ | - |
| 22 | - | $(22)$ | - |
| $(0)$ | 5 | 5 | - |
| $(273)$ | $(196)$ | $\mathbf{7 7}$ | - |
| $(107)$ | $(107)$ | - | - |


| - | $(303)$ | $(303)$ | $(4.50)$ |
| :---: | :---: | :---: | ---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(303)$ | $(303)$ | $(4.50)$ |


| 2,784 | 3,799 | $\mathbf{1 , 0 1 5}$ | $\square$ | $\mathbf{2 0 . 0 0}$ |
| ---: | ---: | ---: | :--- | ---: |
| 66,170 | 66,170 | - |  | - |
| 19,188 | 23,133 | 3,944 | $\square$ | 5.00 |
| 17,081 | 22,085 | $\mathbf{5 , 0 0 4}$ | $\square$ | - |
| 185 | 1,043 | 857 | $\square$ | - |
| 105,409 | 116,229 | $\mathbf{1 0 , 8 2 0}$ |  | $\mathbf{2 5 . 0 0}$ |


| $(87)$ | - | $\mathbf{8 7}$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| 2,678 | 2,644 | $(34)$ | - |
| 285 | $(783)$ | $(1,068)$ | - |
| - | - | - | - |
| 2,876 | 1,861 | $(1,015)$ | - |


| - | $(303)$ | $(303)$ | $(4.50)$ |
| :---: | :---: | :---: | :---: |
|  | Chk Figure | - |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |


| - | 2,779 | $\mathbf{2 , 7 7 9}$ | $\square$ | 19.50 |
| :---: | ---: | ---: | :--- | ---: |
| 530 | 2,881 | $\mathbf{2 , 3 5 1}$ | $\square$ | 37.00 |
| - | 2,556 | $\mathbf{2 , 5 5 6}$ | $\square$ | 27.00 |
| 20 | 1,225 | $\mathbf{1 , 2 0 5}$ | $\square$ | 14.75 |
| 638 | 3,485 | $\mathbf{2 , 8 4 7}$ | $\square$ | 40.50 |
| 1,188 | 12,926 | $\mathbf{1 1 , 7 3 7}$ |  | $\mathbf{1 3 8 . 7 5}$ |


| - | 45 | 45 | - | - | - | - | - |
| :--- | ---: | ---: | ---: | :--- | :--- | :--- | ---: |
| - | $(53)$ | $(53)$ | - | - | - | - | - |
| - | $(54)$ | $(54)$ | - | - | $(63)$ | $(63)$ | - |
| - | 8 | 8 | - | - | - | - | - |
| - | 481 | 481 | 6.00 |  |  |  |  |
|  | 426 | 426 | $\mathbf{6 . 0 0}$ | - | $(209)$ | $(209)$ | $(4.00)$ |
| - |  |  | $(272)$ | $(272)$ | $\mathbf{( 4 . 0 0 )}$ |  |  |


| - | 784 | 784 | $\square$ | - |
| :---: | :---: | :---: | :---: | :---: |
| - | 784 | 784 |  | - |



| - | $(61)$ | $(61)$ | - |
| :---: | :---: | :---: | :---: |
| - | $(61)$ | $(61)$ | - |


| ORGANIZATION/PROGRAM | 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget ${ }^{\text {², H/ (L) }}$ |  |  |  | 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (sorted by priority) | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 21509900 *HEALTH CAPITAL PROJECTS | - | 1,199 | 1,199 | $\square$ | - | - | 1,199 | 1,199 | - | - | - | - |  |
| TOTAL HEALTH | 26,790 | 45,197 | 18,408 |  | 360.50 | (80) | 1,119 | 1,199 | (1.00) | - | (474) | (474) | - |
| INDIGENT LEGAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2900000100 INDIGENT ADULTS/SLLDA | 459 | 17,102 | 16,642 |  | - | - | 651 | 651 | - | - | $(1,243)$ | $(1,243)$ | - |
| 2900000200 INDIGENTJUVENILE | - | 1,834 | 1,834 | [ | - | - | - | - | - | - | - | - | - |
| 2900000300 INDIGENT PARENT/GUARDIAN | - | 1,760 | 1,760 | [ | - | - | - | - | - | - | - | - | - |
| 2900000400 SANITY HEARINGS | - | 124 | 124 | I | - | - | - | - | - | - | - | - | - |
| TOTAL INDIGENT LEGAL SERVICES | 459 | 20,819 | 20,360 |  | $\bullet$ | - | 651 | 651 | - | - | $(1,243)$ | $(1,243)$ | - |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| YOUTH SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2100000100 YOUTH SERVICES ADM INISTRATION | - | 1,724 | 1,724 |  | 16.75 | - | (81) | (81) | - | - | (81) | (81) | (1.00) |
| 2100000600 SHELTER SERVICES | 1,504 | 3,356 | 1,852 |  | 41.75 | 18 | - | (18) | - | - | - | - | - |
| 2100000300 BASIC CENTER PROGRAM S | 1,426 | 3,573 | 2,147 |  | 42.75 | 37 | - | (37) | - | - | (82) | (82) | (1.00) |
| 2100000500 COUNSELING SERVICES | 613 | 1,172 | 559 |  | 13.00 | 64 | - | (64) | - | - | - | - | - |
| 2100000900 SUBSTANCE ABUSE TREATM ENT PROG | 290 | 1,070 | 779 |  | 10.00 | (54) | - | 54 | - | - | - | - | - |
| 2100000200 AFTER SCHOOL PROGRAM S | 823 | 1,213 | 390 | $\square$ | 10.50 | (286) | (179) | 107 | - | - | - | - | - |
| 2100000800 YOUTH EM PLOYABILITY SERVICES | 252 | 440 | 188 | 】 | 4.00 | 15 | - | (15) | - | - | - | - | - |
| 2100000700 ALCOHOL AND DRUG PREVENTION | 188 | 350 | 162 | 】 | 3.00 | 27 | - | (27) | - | - | - | - | - |
| TOTAL YOUTH SERVICES | 5,096 | 12,897 | 7,801 |  | 141.75 | (179) | (260) | (81) | - | - | (163) | (163) | (2.00) |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| SUBTOTAL - ORGS WITH A STRESS TEST | 148,518 | 227,727 | 79,209 |  | 815.39 | 2,507 | 2,527 | 20 | 5.00 | - | $(2,516)$ | $(2,516)$ | (10.50) |
| SUBTOTAL - ORGS W/O A STRESS TEST ${ }^{3}$ | - | 1,199 | 1,199 |  | - | - | 1,199 | 1,199 | - | - | . | . | - |
| TOTAL HUMAN SERVICES - COUNTYWIDE ROLLUP | 148,518 | 228,926 | 80,408 |  | 815.39 | 2,507 | 3,727 | 1,219 | 5.00 | - | $(2,516)$ | $(2,516)$ | (10.50) |

[^22]
# NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) 

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 225000_03 | 120 | BEHAVIORAL <br> HEALTH SERVICES | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | Operation Rio Grande Treatment Services: The State led Operation RIO project has agreed to pursue opening 241 residential beds, 15 detox beds and associated outpatient services and Medication Assessed Treatment services. BHS is projecting the total cost 2018 to be $\$ 13 \mathrm{M}$ and assuming $80 \%$ are Medicaid eligible under the new Medicaid expansion and that it begins by Jan 1, 2018, the total unfunded portion of this projected cost is $\$ 2.8 \mathrm{M}$, with the anticipation of the state fnding $\$ 2,721,343$. <br> If the Medicaid Expansion or the anticipated state funding dose not happen, County won't be able to fund the treatment services needed for this project to be successful. | Request | - | \$127 | \$127 |
| 2 | 240000_04 | 110 | CRIMINAL JUSTICE SERVICES | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | The State led Operation Rio Grande Project requires CJS to assemble a new Jail Assessment team in order to meet the needs. CJS projects to provide additional 5,920 screenings per year by 2 FTE jail screeners, conduct additional 1,776 evaluations by 1 FTE Case manager and 2 FTE Therapist. CJS is also requesting 1 FTE Case Manager Supervisor to oversee the operations. These resources will provide LS/CMI assessments at the jail and will provide case management and treatment for the Rio Grande clients. | Request | 6.00 | \$481 | \$481 |
| 3 | 240000_03 | 110 | CRIMINAL JUSTICE SERVICES | $\begin{aligned} & \text { CRIMINAL } \\ & \text { JUSTICE ADMIN } \end{aligned}$ | CJS is requesting additional funding of $\$ 50,952$ to cover the anticipated building rent increase from $\$ 14.43$ per sq.ft. to $\$ 15.69$ per sq. ft. for the building space total 40,679 sq. ft., located at 145 East 3300 South, Lincoln Plaza. | Request | - | \$51 | \$51 |
| 4 | 240000_01 | 110 | CRIMINAL JUSTICE SERVICES | $\begin{aligned} & \text { CRIMINAL } \\ & \text { JUSTICE ADMIN } \end{aligned}$ | CJS is requesting $\$ 53,500$ for the new case management system's annual hosting fee. This will be an ongoing request and subject to COLA increase annually per the contract with the system's developer Journal Technology, Inc. | Request | - | \$54 | \$54 |
| 5 | 240000_R01 | 110 | $\begin{aligned} & \text { CRIMINAL } \\ & \text { JUSTICE } \\ & \text { SERVICES } \end{aligned}$ | $\begin{aligned} & \text { CRIMINAL } \\ & \text { JUSTICE ADMIN } \end{aligned}$ | CJS' new case management system is scheduled to go live in 2018. Journal Technology, Inc. will request payment when the system goes live. CJS has encumbered a one time appropriation of $\$ 600 \mathrm{~K}$ that was approved by the council in 2016. The intent of this appropriation is to cover the one time implementation costs $\$ 204 \mathrm{~K}$ in 2018 and annual license, maintenance, and hosting fees of $\$ 159,500$ per year in 2018 and 2019. As a result, CJS will not need the funding for 2018. This request is a one time reduction. | Request | - | (\$160) | (\$160) |
| 6 | 210000_01 | 120 | YOUTH SERVICES | YOUTH SERVICES ADMINISTRATION | This is to request $\$ 41,500$ for the new case management system's annual hosting fee. This will be an ongong request and subject to COLA increase annually per the contract with the system's developer Journal Technology, Inc. | Request | - | \$42 | \$42 |
| 7 | 210000_R01 | 120 | YOUTH SERVICES | YOUTH SERVICES ADMINISTRATION | YSV new case management system is scheduled to go live in 2017. The contractor Journal Technology, Inc. won't demand the payments until the system is "go live". YSV had encumbered the one time appropriation $\$ 400 \mathrm{~K}$, approved by the Council in 2016, with the intent to cover the one time implementation costs $\$ 80 \mathrm{~K}$ in 2017 and annual license, maintenance and hosting fees $\$ 122,500$ per year in 2017, and 2018. As a result, YSV won't need the funding for 2018. This request is an one time reduction. | Request | - | (\$123) | (\$123) |
| 8 | 2250000_02 | 120 | BEHAVIORAL <br> HEALTH SERVICES | SUBSTANCE USE DISORDER TREATMT | BHS received \$250,000 for its vivitrol medication assisted treatment program in 2017. In the Mayor's 2017 June budget presentation, see attached slide, it was identified that $\$ 65,000$ of the original $\$ 250,000$ was ongoing funding. The 2018 adjusted base budget (ABB) request had the entire $\$ 250,000$ removed and this request is to add back the ongoing portion for 2018. | Request | - | \$65 | \$65 |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | 225000001 | 120 | BEHAVIORAL <br> HEALTH SERVICES | VARIOUS ORGS <br> SEE <br> DESCRIIION <br> FOR DETALLS | To true up each BHS outside funding level to reflect revenue availability and utilization in calendar year 2018; the following are a few material changes with a total net increase of $\$ 31 \mathrm{~K}$ of revenues. <br> *1.08M increase from the state Medicaid match funding to true up the half of the total funding $\$ 2.16 \mathrm{M}$, in exchange of reducing County funding to assist the jail bed needs. <br> *\$983K increase to true up the half of the total new JRI (Justice Reinvestment Initiative) and STR (State Targeted Response) funding (\$1.9M) <br> *\$1M decrease for the loss of the one-time CCJJ (Utah Commision on Criminal and Juvenile Justice) funding for Operation Diversion <br> * $\$ 832 \mathrm{~K}$ decrease due to the ending of the three-year federal CABHI (Cooperative Agreements to Benefit Homeless Individuals) grant <br> * $\$ 200 \mathrm{~K}$ decrease is a result of various revenue contracts/grants funding level changes. | Request | - | (\$1,080) | (\$1,080) |
| 10 | 290000_01 | 110 | INDIGENT LEGAL SERVICES | INDIGENT ADULTS/SLLDA | LDA Contract Amount Increase: Human Services department recommends 5\% increase for LDA contract amount (\$751,315). <br> The State of Utah Indigent Defense Commission (IDC) has approved the annual funding of $\$ 184,265$ in September for LDA to fund 2 attorneys for 2 years. <br> LDA's original 2018 requests include $\$ 1.5 \mathrm{M}$ ( $10.14 \%$ increase from 2017 contract amount); $\$ 1.8 \mathrm{M}$ for additional 21 FTEs ( 13 attorneys, 4 legal assistants, 1 investigator, and 2 social services specialists; and additional $\$ 98 \mathrm{~K}$ for the conflict of interest counsels. | Request | - | \$751 | \$751 |
| 11 | 290000_R01 | 110 | INDIGENT LEGAL SERVICES | INDIGENT ADULTS/SLDDA | CJR (Criminal Justice Reinvestment): \$100K was flagged in 2017 June budget process as a 2-year funding for ILS consultant services, please see the attachment for slide. The 2-year funding will end by 12/31/2017 and this request to reflect the reduction. | Request | - | (\$100) | (\$100) |
| 12 | 235000_02 | 110 | EXTENSION SERVICE | EXTENSION SERVICE PRGM | USU Extension Services requests \$3K to address the USU payroll costs increase (2\% COLA). | Request | - | \$3 | \$3 |
| 13 | 235000_03 | 110 | EXTENSION SERVICE | EXTENSION SERVICE PRGM | USU Extension Services requests additional funding to address: <br> *Support the Expanded Food and Nutrition Education Program (EFNEP), which educates diverse audiences about effective dietary choices designed to improve general health, in their outreach to hispanic populations in Salt Lake County : \$2K <br> *Bring a part-time 4-H Volunteer Coordinator to a full-time position. This position recruits and cultivates volunteers, which will allow our community club programming to thrive: $\$ 34 \mathrm{~K}$. | Request | - | \$36 | \$36 |
| 14 | 215099_01 | 370 | HEALTH | HEALTH CAPITAL PROJECTS PRGM | Health Department's Environmental Health Building is in the process of replacing the current HVAC system. County Facility contracted architects reviewed the building and found that the delivery system for the HVAC was inadequate and in some places not built to design instructions. Due to this the delivery system needs to be replaced. County Facility also identified additional HVAC needs and have included them in this project request. <br> MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | Request (cap proj) | - | \$715 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 15 | 215099_02 | 370 | HEALTH | HEALTH CAPITAL PROJECTS PRGM | Health Department has worked with County Facility to identify any remaining HVAC related replacement needs. County Facility identified the replacement of various HVAC related equipment at our Ellis Shipp location. With the recent replacement of the roof top unit in 2017 the replacement of these additional items will help the system function more efficiently. <br> MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | Request <br> (cap proj) | - | \$62 | \$0 (not proposed) |
| 16 | CAPREBUD | 370 | HEALTH | HEALTH CAPITAL PROJECTS PRGM | Capital project rebudget projected unused 2017 amount. Env. Health - Replace The Hvac Unit. MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | $\begin{aligned} & \text { Request } \\ & \text { (cap proj) } \end{aligned}$ | - | \$420 | \$0 (not proposed) |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 17 | 230000_01 | 120 | AGING AND | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | This is to true up the outside revenues, a total reduction of $\$ 107 \mathrm{~K}$; and other technical adjustments in the operational appropriation unit among the program to reflect the actual needs in 2018. Please refer to attachement for details. <br> (1) $\$ 236 \mathrm{~K}$ reduction from Senior Employment program transfer July 1, 2017. <br> (2) $\$ 129 \mathrm{~K}$ increase from $\$ 84 \mathrm{~K}$ increase in AAA state contract pass through and $\$ 45 \mathrm{~K}$ increase from Medicaid Waiver funding. | Request | - | \$0 | \$0 |
| 18 | 230000_02 | 120 | AGING AND ADULT SERVICES | VARIOUS ORGS SEE DESCRIPION FOR DETAILS | This is a base budget adjustment to true up the one time usage of the restricted account, no impact on the County funding. | Request | - | \$0 | \$0 |
| 19 | 240000_02 | 110 | CRIMINAL JUSTICE SERVICES | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This is a budget neutral adjustment to true up the budget lines within the operations appropriation unit to reflect the actual needs in 2018. | Request | - | \$0 | \$0 |
| 20 | 235000_01 | 110 | EXTENSION SERVICE |  | This is to true up the contributions from 3 cities to $4-\mathrm{H}$ Junior Live Stock program in the County Fair. The contributions had not happened in the past 2 years. A budget adjustment request will be submitted if the contributions actual come through in 2018. | Request | - | \$0 | \$0 |
| 21 | 215000_01 | 370 | HEALTH | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | To true up Health Department's various outside revenues funding level for 2018 and abolishment of a vacant time limited position \#8903 due to grant reduction to the Nurse Family Partnership. Please see attached for details. | Request | (1.00) | \$0 | \$0 |
| 22 | 215000_02 | 370 | HEALTH | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | To true up Health Department's budget line items among the operational appropriation unit to reflect the actual needs in 2018. This is a budget neutral budget adjustment, no additional County funding is requested. | Request | - | \$0 | \$0 |
| 23 | 290000_02 | 110 | INDIGENT LEGAL SERVICES | INDIGENT ADULTS/SLLDA | MSD board recommended its 2018 budget for a contract with the County on 8/23/2017, it results a reduction for the funding to LDA services $(\$ 8,672)$. This request is to absorb the reduction from the set-aside transcription budget. | Request | - | \$0 | \$0 |
| 24 | 210000_02 | 120 | YOUTH SERVICES | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | This budget request is to true up Youth Services' various outside revenue funding levels, a total of $\$ 179 \mathrm{~K}$ reduction. <br> 1. $\$ 33 \mathrm{~K}$ state funding reduction from Systems of Care to fund Family Resources Facilitators program; <br> 2. $\$ 338 \mathrm{~K}$ After School Program funding reduction are mainly due to the federal 21st Century Community Learning Center grants end in 2018. There will be 4 time limited positions impacted. Youth Services will need to keep those positions until the end of the grants in 2018 and will do a budget adjustment to eliminate the positions if no new funds received to sustain the positions in 2018. <br> 3. $\$ 18 \mathrm{~K}$ rent reimbursement increase from Housing Authority, County of Salt Lake to support the Milestone program's housing costs. <br> 4. \$25K DCFS Medicaid revenues projection increase. <br> 5. $\$ 149 \mathrm{~K}$ one time funding increases from various funding sources, including $\$ 68 \mathrm{~K}$ from BHS for FRFs and MH unfunded, $\$ 27 \mathrm{~K}$ from Health for a new grant for SUD prevention program, $\$ 52 \mathrm{~K}$ from Housing and Community Development for ASP program. | Request | - | \$0 | \$0 |
| 25 | 230000_R02 | 120 | AGING AND ADULT SERVICES | ACTIVE AGING | The Tenth East Senior Center is located at 237 S and 1000 E in Salt Lake City. Of the 17,732 unique participants using Salt Lake County's senior centers last year, 1000 (5.6\%) attended the Tenth East Senior Center. Fifty-eight percent of these participants attended the center 1 to 5 times in 2016. The center is less than 2 miles from the Liberty Senior Center. The building requires significant capital improvements. \$140,500 for asbestos abatement was approved for 2017 and has been re-budgeted for 2018. Other needs identified by AAS include electrical replacement and LED lighting upgrades over the next 3 to 5 years. | Stress Test | (3.75) | (\$179) | \$0 (not proposed) |


|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 26 | 230000_R03 | 120 | AGING AND ADULT SERVICES | ACTIVE AGING | (NOT RECOMMENDED BY HS DEPT.) <br> To close out Columbus Senior Center \$86,742 <br> Columbus Senior Center currently serves as a gathering place and community resource for the Bhutanese community. This includes a Bhutanese population of $30-35$ participant who gather primarily for English as a Second Language, EnhanceFitness, Strength Training, and Picture Bingo. The division would need to consider how to successfully integrate these individuals into another center. | Stress Test | (0.75) | (\$87) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 27 | 230000_R01 | 120 | $\begin{gathered} \text { AGING AND } \\ \text { ADULT SERVICES } \end{gathered}$ | ACTIVE AGING | (NOT RECOMMENDED BY HS DEPT.) <br> To reduce meal services and transportation at senior centers by $\$ 37,178$. <br> Through Contracts, Salt Lake County currently provides meals and funding for operations to two senior centers owned and operated by cities (WVC and WJ). If funding were reduced, the respective cities could either eliminate the meal program at their center, create their own meal program, or pay Salt Lake County the cost of providing meals | Stress Test | - | (\$37) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 28 | 2100000_R02 | 120 | YOUTH SERVICES | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | (NOT RECOMMENDED BY HS DEPT.) <br> YSV stress test proposal: to reduce 2.0 FTEs ( $\$ 156 \mathrm{~K}$ ) and the emergency hiring by $\$ 7 \mathrm{~K}$. Impact: These reductions would impact our ability to maintain an appropriate level of safety for our clients, our ability to maintain our responsibilities in two contracts with the State of Utah, reduce the hours of operation and disrupt our relationships with the community at large. It will also impact the agency's ability to maintain ongoing referrals which impacts outside revenues. | Stress Test | (2.00) | (\$163) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 29 | 290000_R02 | 110 | INDIGENT LEGAL SERVICES | INDIGENT ADULTS/SLLDA | (NOT RECOMMENDED BY HS DEPT.) Withdraw LDA contract amount increase from the Req Item \#290000_01. | Stress Test | - | (\$751) | \$0 (not proposed) |
| 30 | 290000_R03 | 110 | INDIGENT LEGAL SERVICES | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | (NOT RECOMMENDED BY HS DEPT.) <br> Apply 3\% cut to all ILS services providers' contract amounts. $3 \%$ cut to all ILS providers would severely increase the average caseloads per attorney. | Stress Test | - | (\$491) | \$0 (not proposed) |
| 31 | 215000_R02 | 370 | HEALTH | MEDICAL OFFICE | (NOT RECOMMENDED BY HS DEPT.) <br> (1) Decrease support of sending program managers to training and seminars which will decrease ability to stay current on latest travel related diseases, trends, outbreaks \& strategies to reduce morbidity and mortality. May lead to more diseases entering the County from uniformed visitors returning from traveling abroad. (2) Decrease funding for educational campaigns and efforts surrounding ways to prevent and test for STDs. Salt Lake County's STD rates are the highest in the state and as of 2014 data continuing to grow. More current data shows that the rates may be starting to plateau which our Department believes in part is due to the increased educational efforts that have been made to promote protection and testing. With the decrease in education campaigns we may see an increase in STD rates. | Stress Test | - | (\$32) | \$0 (not proposed) |
| 32 | 215000_R01 | 370 | HEALTH | HEALTH ADMINISTRATION (ADMN) | (NOT RECOMMENDED BY HS DEPT.) <br> (1) End support of the Health Access Project (HAP), which provides health \& dental services to uninsured \& underinsured County residents. To be eligible for services from HAP, income must be at $150 \%$ of Federal Poverty Guidelines and reside within Salt Lake County. Since HAP's inception in 2002 HAP has coordinated and arranged charitable health care services for more than 12,027 individuals. Since 2011, HAP has coordinated oral health care services for 1,175 individuals. <br> (2) Decrease department wide trainings which was identified in the Employee Engagement Survey as an area where employees believed more effort needed to be dedicated. <br> (3) Decrease the capability to fix and maintain Health buildings as identified by County facilities and reviewed by an external company, which may cause repairs to be costlier moving forward. Some repairs, if not completed timely, may put the public at risk or reduce services to the public due to forced facility shut downs (this occurred in 2015 \& 2016). | Stress Test | - | (\$148) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/M P) | FIE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 33 | 215000_R03 | 370 | HEALTH | ENVIRONMENTAL HEALTH (ENV) | (NOT RECOMMENDED BY HS DEPT.) <br> (1) Reduce funding to software company that manages and updates mobile inspection reports and public interface with Health Department food inspection reports. Mobile inspection reports have increased efficiencies which have led to a decrease in some annual inspection fees paid by restaurants and other permitted facilities. Website access to food inspection reports has been very popular among the community, making this access more user friendly will increase use and ease. Additional permitted facilities have asked for public access to inspection reports in an effort to increase transparency. <br> (2) Reduction of funding to support homeless camp clean-ups. The Health Department has increased cleanup activities in the last 18 months to address growing problems associated with homeless encampments. The reduction of this funding would impede our ability to address clean-ups in a timely manner which would increase the public's exposure to unsanitary and unsafe conditions. | Stress Test | - | (\$134) | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed) } \end{aligned}$ |
| 34 | 235000_R01 | 110 | EXTENSION SERVICE | EXTENSION SERVICE PRGM | (NOT RECOMMENDED BY HS DEPT.) <br> This reduction will impact funding for program supplies and travel costs to facilitate programs, eliminate support for our outreach efforts in Salt Lake County, and reduce hours for 3 critical program-centered positions. <br> To absorb this reduction, USU would be forced to limit the quantity, and in some cases the quality, of the programming we can provide to the community across all topics (youth development, horticulture, food and nutrition, finance, family and relationships, agriculture, natural resource education, and more) due to a reduction in program materials budget and the travel budget to access all of Salt Lake County. Additionally, this reduction would eliminate our support for the USU marketing efforts in Salt Lake County and reduce hours for 3 of our highly needed hourly employees (4-H and Master Gardener Volunteer Coordinators and Master Gardener Program Coordinator). These 3 staff positions have allowed us considerable growth in the Master Gardener Program (from 70 participants to 115 participants, who provide over $\$ 95,000$ of service to Salt Lake County) and the 4-H Youth Development program (which has allowed us to make the move to community clubs, providing opportunities for involvement for additional youth). <br> The reduction in budget would affect all of our outcomes and indicators as it reduces our program and staffing capacity across the board. We would not be able to serve as many community members, resulting in a sharp decline in our programming numbers, as well as a reduction in community health and wellness benefits (i.e., youth development, health and nutrition, environmental impacts from horticulture programming, etc.). | Stress Test |  | (\$61) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 35 | 215000_R05 | 370 | HEALTH | COMMUNITY HEALTH (CHS) | (NOT RECOMMENDED BY HS DEPT.) <br> Decrease community education for asthma and healthy living programs; may increase asthma related emergency visits and obesity rates in the County. | Stress Test | - | (\$32) | \$0 (not proposed) |
| 36 | 215000_R04 | 370 | HEALTH | $\begin{aligned} & \text { FAMILY HEALTH } \\ & \text { (FHS) } \end{aligned}$ | (NOT RECOMMENDED BY HS DEPT.) <br> Reduction in immunization program's funding will impact the Department's ability to adapt the program to respond to the community's changing need for services. With expansion of immunizations into grocery store pharmacies, the Department has had to look for creative ways to increase access and convenience. With Community immunization rates, collectively around $90 \%$, there is room for improvement. Funding was identified to replace aging equipment (due to failing equipment in 2015 we lost $\$ 45,156$ in vaccines) , cover interpreter costs that aid in community services and pay for community outreach efforts. | Stress Test | - | (\$128) | $\begin{gathered} \text { \$0 (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FIE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 37 | 240000_R02 | 110 | CRIMINAL <br> JUSTICE SERVICES | VARIOUS ORGS - <br> SEE <br> DESCIITION <br> FOR DETALLS | (NOT RECOMMENDED BY HS DEPT.) <br> CJS currently supports and prioritizes the Mayor's initiatives on all Rio Grande and homelessness directives. The Rio Grande area directly impacts the entire criminal justice system as clients become involved in illegal activities, suffer from Substance Use Disorder and/or Mental Health issues, or episodes of homelessness. Serving this population frequently involves collaboration with CJS, Behavioral Health, Sheriff, District Attorney, Legal Defenders, treatment providers, and other allied agencies. The crisis at Rio Grande is already impacting these agencies and service levels. <br> CJS would reduce operating costs by $\$ 63,269$. This will impact high risk/need clients awaiting housing assistance. This assistance includes short term, long term, and transitional housing needs. <br> CJS would reduce personnel in the amount of $\$ 209,097$ by eliminating four full-time allocations. Two of those would be replaced with part-time positions. Reducing the number of FTE's would impact the services currently being provided to a high risk/need population. Job duties would be absorbed by case managers, taking away from time spent providing direct services. Providing fewer direct services will negatively impact the ablity for our clients to achieve behaivor change and the ability to reduce recidivism. | Stress Test | (4.00) | (\$272) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 38 | 215000_03 | 370 | HEALTH | HEALTH <br> ADMINISTRATION <br> (ADMN) | MAYOR PROPOSED BUDGET CHANGE <br> Noxious weeds and bee hive inspection function moved from Public Works to Health Dept. Funding for 0.75 FTE and operating expense. | Mayor Proposed | 0.75 | \$0 | \$194 |
| 39 |  |  |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND M AYOR PROPOSED 5.00 $\mathbf{\$ 1 , 3 4 3}$ $\mathbf{\$ 3 4 1}$ <br> TOTAL STRESS TEST REDUCTIONS $(10.50)$ $\mathbf{( \$ 2 , 5 1 5 )}$ $\mathbf{\$ 0}$ <br> Check Figure (Requests) 0.00 $(\$ 124)$  <br> Check Figure (Stress Test) 0.00 $(\$ 1)$  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |

REVENUE AND EXPENDITURE DETAIL


| Organizations Selected |
| :--- |
| 21000000 - YOUTH SERVICES DIVISION |
| 21500000 - HEALTH |
| 21509900 - HEALTH CAPITAL PROJECTS |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM |
| 230000000 - AGING AND ADULT SERVICES |
| $23500000-$ EXTENSION SERVICE |
| 24000000 - CRIMINALJUSTICE SERVICES |


| 2018 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted <br> Base <br> Budget** | Variance, <br> Proposed <br> Bud vs. ABB, <br> H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, <br> Prop Budget <br> vs. 2017 B, | 2016 | Variance, <br> Actual <br> Prop Budget <br> vs. 2016, |
|  |  | H/(L) |  | H/(L) |  |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 81,259 | 79,189 | 2,070 | 78,379 | 2,880 | 70,905 | 10,353 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 161,567 | 158,881 | 2,686 | 157,547 | 4,020 | 147,466 | 14,101 |
| OPERATING REVENUE | 148,398 | 146,011 | 2,387 | 144,420 | 3,977 | 134,627 | 13,770 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 60,765 | 59,199 | 1,566 | 57,629 | 3,136 | 51,411 | 9,354 |
| 411000 - STATE GOVERNM ENT GRANTS | 35,284 | 32,681 | 2,603 | 31,339 | 3,944 | 26,180 | 9,104 |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 25,434 | 26,455 | $(1,022)$ | 26,227 | (793) | 25,109 | 325 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 47 | 60 | (13) | 60 | (13) | 120 | (72) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | - | 3 | (3) | 3 | (3) | 2 | (2) |
| RCT4200-CHARGES FOR SERVICES | 85,655 | 84,968 | 687 | 84,845 | 811 | 79,364 | 6,291 |
| 407010 - AIR BUREAU | 177 | 177 | - | 177 | - | 187 | (11) |
| 407015 - SANITATION | 330 | 276 | 55 | 276 | 55 | 354 | (23) |
| 407020 - FOOD BUREAU | 2,383 | 2,329 | 53 | 2,329 | 53 | 2,281 | 101 |
| 407025 - WATER BUREAU | 2,807 | 2,707 | 101 | 2,707 | 101 | 3,081 | (274) |
| 409005 - EM ISSION FEES | 2,588 | 2,553 | 35 | 2,553 | 35 | 2,738 | (150) |
| 421005 - DEPARTM ENTAL FEES-EXTERNAL | - | - | - | - | - | (1) | 1 |
| 421100 - PRINTING SERVICES | - | - | - | - | - | 2 | (2) |
| 421125 - CLIENT FEES | 368 | 368 | - | 540 | (172) | 385 | (16) |
| 421195 - MAC TRAVEL CLINIC | 660 | 660 | - | 660 | - | 607 | 53 |
| 421205 - M EDICAL OFFICE FEE | 300 | 300 | - | 300 | - | 335 | (35) |
| 421210 - FAM ILY HEALTH FEE | - | - | - | - | - | 1 | (1) |
| 421215 - COMM SERV FEE | 22 | 44 | (22) | 44 | (22) | 42 | (20) |
| 421225 - VITAL STATISTICS | 975 | 925 | 50 | 925 | 50 | 1,000 | (25) |
| 421230 - IM M UNIZATIONS REV | 1,261 | 1,261 | - | 1,261 | - | 1,448 | (187) |
| 421310 - DIVISION ON AGING | 657 | 657 | - | 657 | - | 663 | (6) |
| 421370 - M ISCELLANEOUS REVENUE | 19 | 31 | (12) | 31 | (12) | 97 | (78) |
| 423000 - LOCAL GOVERNM ENT GRANTS | 484 | 492 | (9) | 492 | (9) | 297 | 187 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 16 | (16) |
| 424200 - STATE REVENUE CONTRACTS | 706 | 852 | (146) | 852 | (146) | 773 | (67) |
| 424600 - FEDERAL REVENUE CONTRACTS | 71,375 | 70,786 | 589 | 70,765 | 610 | 64,759 | 6,616 |
| 425010 - RESTITUTION | - | - | - | - | - | 2 | (2) |
| 425040 - ENVIRONM ENTAL HEALTH PENALTIES | 48 | 58 | (10) | 58 | (10) | 68 | (20) |
| 427010 - RENTAL INCOM E | 219 | 217 | 2 | 217 | 2 | 221 | (1) |
| 427040 - COM M ISSIONS | - | - | - | - | - | 0 | (0) |
| 441005 - SALE-M TRLS SUPL CNTRLASSETS | 0 | 0 | - | 0 | - | 8 | (8) |
| 423400 - INTERLOCAL AGREEM ENTS | 113 | 113 | - | - | 113 | - | 113 |
| 423405 - M SD CONTRACT REVENUE | 162 | 162 | - | - | 162 | - | 162 |
| 427035 - RENT - OUTDOOR ADVERTISING | 1 | - | 1 | - | 1 | 1 | (0) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,977 | 1,844 | 134 | 1,947 | 31 | 3,853 | $(1,875)$ |
| 431055 - INTERFUND REVENUE-HEALTH | 138 | 111 | 27 | 111 | 27 | 37 | 101 |
| 431095 - INTERFUND REVENUE-PRIS SVC | 10 | 10 | - | 10 | - | 7 | 3 |
| 431125 - INTERFUND REVENUE-PARKS AND REC | 33 | 33 | - | 33 | - | 33 | - |
| 431130 - INTERFUND REVENUE-YOUTH SERV | - | - | - | - | - | 1 | (1) |
| 431160 - INTERFUND REVENUE | 753 | 753 | - | 581 | 172 | 2,601 | $(1,848)$ |
| 431175 - INTERFUND REV-JUSTICE COURTS | - | - | - | 275 | (275) | 275 | (275) |
| 433035 - INTRAFUND REVENUE-DIST ATTRNEY | - | - | - | - | - | 0 | (0) |
| 433050 - INTRAFUND REVENUE-A AND D | 992 | 937 | 55 | 937 | 55 | 872 | 119 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 19 | (19) |
| 433055 - INTRAFUND REVENUE-A AND D-CHANCE | - | - | - | - | - | 8 | (8) |
| 431110 - INTERFUND REVENUE-COM M DEV 3750 | 52 | - | 52 | - | 52 | - | 52 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 13,170 | 12,870 | 299 | 12,877 | 293 | 12,838 | 331 |
| RCT4010- PROPERTY TAXES | 12,372 | 12,113 | 258 | 12,113 | 258 | 12,029 | 343 |
| 401005 - GENERAL PROPERTY TAX | 11,736 | 11,478 | 258 | 11,478 | 258 | 10,712 | 1,024 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 889 | (889) |
| 401023 - PROPERTY TAX-RDA | 398 | 398 | - | 398 | - | 195 | 202 |
| 401025 - PRIOR YEAR REDEM PTIONS | 238 | 238 | - | 238 | - | 233 | 5 |


| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RCT4013-FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| 401030 - M OTOR VEH FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| RCT4290-INVESTM ENT EARNINGS | 59 | 59 | - | 65 | (6) | 90 | (32) |
| 429005 - INTEREST - TIM E DEPOSITS | 20 | 20 | - | 20 | - | 39 | (19) |
| 429010 - INT-TAX POOL | 1 | 1 | - | 1 | - | 6 | (5) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - |  | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 38 | 38 | - | 44 | (6) | 45 | (7) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | 250 | (250) |  |  |
| RCT7200-OFS TRANSFERS | - | - | - | 250 | (250) |  |  |
| 720005 - OFS TRANSFERS IN | - | - | - | 250 | (250) | - | - |
|  |  |  |  |  |  |  |  |
| EXPENSE | 230,054 | 225,200 | 4,854 | 223,638 | 6,416 | 205,930 | 24,123 |
| OPERATING EXPENSE | 229,656 | 225,200 | 4,457 | 222,828 | 6,829 | 205,533 | 24,123 |
| 000100-Salaries and Benefits | 66,345 | 64,069 | 2,276 | 63,948 | 2,397 | 57,189 | 9,156 |
| 601005 - ELECTED AND EXEM PT SALARY | 160 | 156 | 4 | 156 | 4 | 151 | 8 |
| 601020 - LUM P SUM VACATION PAY | 214 | 214 | - | 214 | - | 210 | 4 |
| 601025 - LUM P SUM SICK PAY | 68 | 68 | - | 68 | - | 40 | 27 |
| 601030 - PERM ANENT AND PROVISIONAL | 39,336 | 37,773 | 1,563 | 37,722 | 1,614 | 33,953 | 5,384 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 2,506 | 2,528 | (22) | 2,528 | (22) | 2,418 | 88 |
| 601055 - FED AND STATE FNDED TRAINING PRO | - | 174 | (174) | 174 | (174) | 367 | (367) |
| 601065 - OVERTIM E | 118 | 118 | - | 118 | - | 80 | 38 |
| 601095 - BUDGETED PERS UNDEREXPEND | (565) | (565) | - | (711) | 146 | - | (565) |
| 603005 - SOCIAL SECURITY TAXES | 3,286 | 3,257 | 29 | 3,239 | 47 | 2,813 | 472 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 6,897 | 6,668 | 229 | 6,711 | 186 | 6,045 | 852 |
| 603040 - LTD CONTRIBUTIONS | 197 | 191 | 6 | 190 | 7 | 161 | 36 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 390 | 400 | (9) | 371 | 19 | 718 | (328) |
| 603050 - HEALTH INSURANCE PREM IUMS | 10,123 | 9,431 | 692 | 9,543 | 580 | 7,298 | 2,825 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 1,008 | 1,008 | - | 1,008 | - | 868 | 140 |
| 603056 - OPEB - CURRENT YR | 738 | 671 | 67 | 671 | 67 | 618 | 119 |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | (0) | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 0 | - | 0 | - | 0 | - | 0 |
| 601040 - TIM E LIM ITED EM PLOYEES | 1,869 | 1,978 | (108) | 1,947 | (78) | 1,447 | 422 |
| 000200-Operations | 134,248 | 132,372 | 1,876 | 131,814 | 2,434 | 122,705 | 11,543 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 180 | 180 | (1) | 179 | 1 | 187 | (7) |
| 607010 - M AINTENANCE - GROUNDS | 105 | 123 | (18) | 98 | 7 | 159 | (54) |
| 607015 - M AINTENANCE - BUILDINGS | 231 | 205 | 27 | 904 | (673) | 286 | (54) |
| 607030 - M AINTENANCE - OTHER | 17 | 22 | (5) | 22 | (5) | 13 | 4 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 596 | 742 | (146) | 647 | (51) | 698 | (101) |
| 609005 - FOOD PROVISIONS | 1,903 | 1,902 | 1 | 1,887 | 16 | 1,853 | 51 |
| 609010 - CLOTHING PROVISIONS | 8 | 7 | 1 | 7 | 1 | 8 | 0 |
| 609015 - DINING AND KITCHEN SUPPLIES | 40 | 40 | (0) | 40 | (0) | 32 | 8 |
| 609025 - M EDICATIONS | 1,372 | 1,413 | (41) | 1,364 | 7 | 1,128 | 243 |
| 609030 - M EDICAL SUPPLIES | 278 | 190 | 88 | 187 | 91 | 282 | (4) |
| 609035 - SAFETY SUPPLIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 5 | 5 | (0) | 5 | (0) | 4 | 1 |
| 609045 - PERSONAL PROVISIONS | 12 | 12 | - | 14 | (2) | 15 | (3) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 87 | 89 | (2) | 105 | (18) | 47 | 39 |
| 609060 - IDENTIFICATION SUPPLIES | - | 0 | (0) | 0 | (0) | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 201 | 160 | 41 | 160 | 42 | 172 | 30 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 33 | 35 | (3) | 35 | (3) | 25 | 8 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 305 | 303 | 2 | 297 | 8 | 187 | 118 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 10 | 10 | (0) | 9 | 0 | 6 | 3 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 613005 - PRINTING CHARGES | 98 | 132 | (35) | 132 | (35) | 99 | (1) |
| 613010 - PUBLIC NOTICES | 2 | 2 | (0) | 2 | (0) | - | 2 |
| 613015 - PRINTING SUPPLIES | 13 | 2 | 10 | 2 | 10 | 13 | (1) |
| 613020 - DEVELOPM ENT ADVERTISING | 86 | 118 | (32) | 118 | (32) | 82 | 4 |
| 613025 - CONTRACTED PRINTINGS | 131 | 87 | 44 | 86 | 45 | 105 | 26 |
| 615005 - OFFICE SUPPLIES | 251 | 256 | (4) | 271 | (20) | 201 | 50 |
| 615015 - COM PUTER SUPPLIES | 44 | 67 | (23) | 65 | (21) | 38 | 6 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 94 | 206 | (112) | - | 94 | 1,000 | (906) |
| 615020 - COM PUTER SOFTWARE <3000 | 83 | 170 | (87) | 190 | (107) | 83 | (0) |
| 615025 - COM PUTER COM PONENTS < 3000 | 456 | 403 | 53 | 440 | 16 | 469 | (13) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 55 | 3 | 53 | 3 | 53 | 7 | 48 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 439 | 375 | 64 | 405 | 34 | 690 | (251) |
| 615040 - POSTAGE | 95 | 87 | 8 | 85 | 9 | 95 | (0) |
| 615045 - PETTY CASH REPLENISH | 34 | 34 | (0) | 34 | (0) | 17 | 17 |
| 615050 - M EALS AND REFRESHM ENTS | 99 | 101 | (2) | 100 | (1) | 93 | 6 |


| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615055 - VOLUNTEER AWARDS | 10 | 17 | (7) | 17 | (7) | 8 | 3 |
| 615060 - PURCHASING CARD CHARGES | - |  | - | - | - | 3 | (3) |
| 615070 - SUPPORT M ATERIALS-CLENT TRTM T | 30 | 30 | - | 30 | - | 30 | (0) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 76 | 84 | (8) | 83 | (7) | 71 | 5 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 47 | 25 | 23 | 24 | 24 | 45 | 2 |
| 617015 - M AINTENANCE - SOFTWARE | 663 | 567 | 95 | 567 | 95 | 614 | 48 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | (0) | 0 |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | - | - | - | - | - | , | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 239 | 237 | 3 | 225 | 14 | 172 | 67 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 153 | 169 | (15) | 175 | (21) | 129 | 24 |
| 619015 - MILEAGE ALLOWANCE | 324 | 332 | (8) | 333 | (9) | 275 | 49 |
| 619020 - TAXI CAB FARES | 235 | 192 | 43 | 192 | 43 | 206 | 29 |
| 619025 - TRAVEL AND TRANSPORTATION | 305 | 292 | 13 | 291 | 13 | 205 | 100 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 223 | 217 | 7 | 219 | 5 | 134 | 90 |
| 619035 - VEHICLE RENTAL CHARGES | 86 | 78 | 8 | 79 | 7 | 78 | 8 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 253 | 265 | (12) | 287 | (33) | 315 | (62) |
| 621005 - HEAT AND FUEL | 149 | 157 | (7) | 163 | (14) | 163 | (13) |
| 621010 - LIGHT AND POWER | 350 | 351 | (1) | 358 | (8) | 422 | (72) |
| 621015 - WATER AND SEWER | 73 | 70 | 3 | 71 | 2 | 78 | (5) |
| 621020 - TELEPHONE | 631 | 631 | (0) | 625 | 5 | 614 | 17 |
| 621025 - M OBILE TELEPHONE | 225 | 199 | 26 | 202 | 24 | 231 | (6) |
| 621030 - INTERNET/DATA COM M UNICATIONS | - | - | - | 35 | (35) | - |  |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | - | 1 | (1) | 16 | (16) | - |  |
| 627005 - NON-CAPITAL LEASEHOLD IM PROVEM ENTS | - | - | - | - | - | 2 | (2) |
| 633010 - RENT - BUILDINGS | 2,145 | 1,910 | 235 | 1,853 | 292 | 1,666 | 479 |
| 633015 - RENT - EQUIPM ENT | 62 | 62 | - | 62 | - | 78 | (16) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 6 | 8 | (2) | 21 | (15) | 18 | (12) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | - | 1 | (1) | 1 | (1) | 1 | (1) |
| 639010 - CONSULTANTS FEES | 40 | 46 | (6) | 46 | (6) | 24 | 16 |
| 639015 - IN-HOM E HEALTH SERVICES | 1,586 | 1,624 | (38) | 1,624 | (38) | 1,473 | 113 |
| 639020 - LABORATORY FEES | 226 | 213 | 13 | 213 | 13 | 227 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 2,335 | 2,590 | (256) | 2,577 | (242) | 1,840 | 495 |
| 639030 - M EN HEALTH-M EDICAID M ATCH-DHCF | 445 | 445 | - | 445 | - | 436 | 9 |
| 639040 - BEHAVIORAL HEALTH-M EDICAID M ATCH | 19,043 | 19,043 | - | 19,043 | - | 18,664 | 379 |
| 639045 - CONTRACTED LABOR/PROJECTS | 240 | 228 | 12 | 228 | 12 | 85 | 155 |
| 639050 - CLIENT SUPPORT SERVICES | 8 | 8 | - | 8 | - | 19 | (11) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 38 | 32 | 6 | 32 | 6 | 18 | 20 |
| 641010 - REFUSE CONTAINER | 84 | 92 | (8) | 92 | (8) | 33 | 51 |
| 641015 - REFUSE BAGS | - | - | - | - | - | 0 | (0) |
| 641020 - LABORATORY SUPPLIES | 12 | 12 | 0 | 12 | 0 | 5 | 7 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 13 | - | 13 | - | 13 | - | 13 |
| 645005 - CONTRACT HAULING | 31 | 26 | 5 | 25 | 5 | 23 | 8 |
| 645010 - DUM PING FEES | - | - | - | - | - | 1 | (1) |
| 645015 - RECYCLING ACTIVITIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 645030 - HOUSE HAZ WASTE AND CLEANUP | 465 | 502 | (37) | 502 | (37) | 357 | 108 |
| 649020 - CIVIL SANITY HEARINGS | 460 | 460 | - | 460 | - | 376 | 84 |
| 655100 - HEALTH INCENTIVES | 64 | 98 | (34) | 98 | (34) | 102 | (38) |
| 657005 - INSURANCE | , | 4 | (3) | 4 | , | 3 | 0 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 79 | 29 | 50 | 29 | 50 | 64 | 15 |
| 665005 - VOLUNTEER M EALS | 16 | 16 | - | 16 | - | 16 | 0 |
| 665010 - VOLUNTEER TRANSPORTATION | 168 | 168 | - | 168 | - | 154 | 14 |
| 665015 - VOLUNTEER STIPENDS | 417 | 417 | 1 | 417 | 1 | 394 | 23 |
| 665085 - PASS THRU GRANT CONTRACTS | 136 | 114 | 21 | 114 | 21 | 140 | (4) |
| 665110 - SUD AND M H SUBCONTRACTOR PM TS | 92,525 | 90,622 | 1,903 | 89,846 | 2,679 | 80,693 | 11,832 |
| 667005 - CONTRIBUTIONS | 144 | 147 | (3) | 147 | (3) | 92 | 52 |
| 667010 - SPECIAL CLAIMS | - | - | - | - | - | 0 | (0) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667035 - LANDFILL CLOSURE AND POSTCLOSURE | - | - | - | - | - | (6) | 6 |
| 693010 - INTRAFUND CHARGES | 1,165 | 1,165 | - | 1,165 | - | 1,040 | 125 |
| 693020 - INTERFUND CHARGES | 856 | 856 | - | 637 | 219 | 2,630 | $(1,775)$ |
| 667070 - M OVING AND RELOCATION EXPENSES | - | 40 | (40) | 40 | (40) | 142 | (142) |
| 000300-Capital Purchases | 357 | 357 | - | 386 | (29) | 303 | 54 |
| 000400-Indirect Cost | 6,968 | 6,968 | - | 6,970 | (2) | 6,503 | 465 |
| 000600-Debt Service | 1,357 | 1,804 | (447) | 263 | 1,094 | 264 | 1,093 |
| 000800-Indigent / In-Custody | 20,381 | 19,629 | 751 | 19,445 | 936 | 18,568 | 1,812 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 398 | - | 398 | 810 | (412) | 398 | - |
| 001000-Other Financing Uses | 398 | - | 398 | 810 | (412) | 398 | - |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET |  |  | - | (29) | 29 |  | - |


| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | 2016 Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |

REVENUE AND EXPENDITURE DETAIL


| Organizations Selected |
| :--- |
| 21000000 - YOUTH SERVICES DIVISION |
| 21500000 - HEALTH |
| 21509900 - HEALTH CAPITAL PROJECTS |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM |
| 230000000 - AGING AND ADULT SERVICES |
| $23500000-$ EXTENSION SERVICE |
| 24000000 - CRIMINALJUSTICE SERVICES |


| 2018 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Variance, <br> Proposed <br> Base <br> Budget* | 2017 June <br> Bud vs. ABB, <br> H/ (L) | Variance, <br> Budget <br> Prop Budget <br> vs. 2017 B, | Actual | Variance, <br> Prop Budget <br> vs. 2016, |
| H/(L) |  | H/(L) |  |  |  |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 81,259 | 79,189 | 2,070 | 77,672 | 3,586 | 70,810 | 10,449 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 161,567 | 158,881 | 2,686 | 157,547 | 4,020 | 147,466 | 14,101 |
| OPERATING REVENUE | 148,398 | 146,011 | 2,387 | 144,420 | 3,977 | 134,627 | 13,770 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 60,765 | 59,199 | 1,566 | 57,629 | 3,136 | 51,411 | 9,354 |
| 411000 - STATE GOVERNM ENT GRANTS | 35,284 | 32,681 | 2,603 | 31,339 | 3,944 | 26,180 | 9,104 |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 25,434 | 26,455 | $(1,022)$ | 26,227 | (793) | 25,109 | 325 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 47 | 60 | (13) | 60 | (13) | 120 | (72) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | - | 3 | (3) | 3 | (3) | 2 | (2) |
| RCT4200-CHARGES FOR SERVICES | 85,655 | 84,968 | 687 | 84,845 | 811 | 79,364 | 6,291 |
| 407010 - AIR BUREAU | 177 | 177 | - | 177 | - | 187 | (11) |
| 407015 - SANITATION | 330 | 276 | 55 | 276 | 55 | 354 | (23) |
| 407020 - FOOD BUREAU | 2,383 | 2,329 | 53 | 2,329 | 53 | 2,281 | 101 |
| 407025 - WATER BUREAU | 2,807 | 2,707 | 101 | 2,707 | 101 | 3,081 | (274) |
| 409005 - EM ISSION FEES | 2,588 | 2,553 | 35 | 2,553 | 35 | 2,738 | (150) |
| 421005 - DEPARTM ENTAL FEES-EXTERNAL | - | - | - | - | - | (1) | 1 |
| 421100 - PRINTING SERVICES | - | - | - | - | - | 2 | (2) |
| 421125 - CLIENT FEES | 368 | 368 | - | 540 | (172) | 385 | (16) |
| 421195 - MAC TRAVEL CLINIC | 660 | 660 | - | 660 | - | 607 | 53 |
| 421205 - M EDICAL OFFICE FEE | 300 | 300 | - | 300 | - | 335 | (35) |
| 421210 - FAM ILY HEALTH FEE | - | - | - | - | - | 1 | (1) |
| 421215 - COMM SERV FEE | 22 | 44 | (22) | 44 | (22) | 42 | (20) |
| 421225 - VITAL STATISTICS | 975 | 925 | 50 | 925 | 50 | 1,000 | (25) |
| 421230 - IM M UNIZATIONS REV | 1,261 | 1,261 | - | 1,261 | - | 1,448 | (187) |
| 421310 - DIVISION ON AGING | 657 | 657 | - | 657 | - | 663 | (6) |
| 421370 - M ISCELLANEOUS REVENUE | 19 | 31 | (12) | 31 | (12) | 97 | (78) |
| 423000 - LOCAL GOVERNM ENT GRANTS | 484 | 492 | (9) | 492 | (9) | 297 | 187 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 16 | (16) |
| 424200 - STATE REVENUE CONTRACTS | 706 | 852 | (146) | 852 | (146) | 773 | (67) |
| 424600 - FEDERAL REVENUE CONTRACTS | 71,375 | 70,786 | 589 | 70,765 | 610 | 64,759 | 6,616 |
| 425010 - RESTITUTION | - | - | - | - | - | 2 | (2) |
| 425040 - ENVIRONM ENTAL HEALTH PENALTIES | 48 | 58 | (10) | 58 | (10) | 68 | (20) |
| 427010 - RENTAL INCOM E | 219 | 217 | 2 | 217 | 2 | 221 | (1) |
| 427040 - COM M ISSIONS | - | - | - | - | - | 0 | (0) |
| 441005 - SALE-M TRLS SUPL CNTRLASSETS | 0 | 0 | - | 0 | - | 8 | (8) |
| 423400 - INTERLOCAL AGREEM ENTS | 113 | 113 | - | - | 113 | - | 113 |
| 423405 - M SD CONTRACT REVENUE | 162 | 162 | - | - | 162 | - | 162 |
| 427035 - RENT - OUTDOOR ADVERTISING | 1 | - | 1 | - | 1 | 1 | (0) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,977 | 1,844 | 134 | 1,947 | 31 | 3,853 | $(1,875)$ |
| 431055 - INTERFUND REVENUE-HEALTH | 138 | 111 | 27 | 111 | 27 | 37 | 101 |
| 431095 - INTERFUND REVENUE-PRIS SVC | 10 | 10 | - | 10 | - | 7 | 3 |
| 431125 - INTERFUND REVENUE-PARKS AND REC | 33 | 33 | - | 33 | - | 33 | - |
| 431130 - INTERFUND REVENUE-YOUTH SERV | - | - | - | - | - | 1 | (1) |
| 431160 - INTERFUND REVENUE | 753 | 753 | - | 581 | 172 | 2,601 | $(1,848)$ |
| 431175 - INTERFUND REV-JUSTICE COURTS | - | - | - | 275 | (275) | 275 | (275) |
| 433035 - INTRAFUND REVENUE-DIST ATTRNEY | - | - | - | - | - | 0 | (0) |
| 433050 - INTRAFUND REVENUE-A AND D | 992 | 937 | 55 | 937 | 55 | 872 | 119 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 19 | (19) |
| 433055 - INTRAFUND REVENUE-A AND D-CHANCE | - | - | - | - | - | 8 | (8) |
| 431110 - INTERFUND REVENUE-COM M DEV 3750 | 52 | - | 52 | - | 52 | - | 52 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 13,170 | 12,870 | 299 | 12,877 | 293 | 12,838 | 331 |
| RCT4010- PROPERTY TAXES | 12,372 | 12,113 | 258 | 12,113 | 258 | 12,029 | 343 |
| 401005 - GENERAL PROPERTY TAX | 11,736 | 11,478 | 258 | 11,478 | 258 | 10,712 | 1,024 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 889 | (889) |
| 401023 - PROPERTY TAX-RDA | 398 | 398 | - | 398 | - | 195 | 202 |
| 401025 - PRIOR YEAR REDEM PTIONS | 238 | 238 | - | 238 | - | 233 | 5 |


| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RCT4013-FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| 401030 - M OTOR VEH FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| RCT4290-INVESTM ENT EARNINGS | 59 | 59 | - | 65 | (6) | 90 | (32) |
| 429005 - INTEREST - TIM E DEPOSITS | 20 | 20 | - | 20 | - | 39 | (19) |
| 429010 - INT-TAX POOL | 1 | 1 | - | 1 | - | 6 | (5) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - |  | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 38 | 38 | - | 44 | (6) | 45 | (7) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | 250 | (250) |  |  |
| RCT7200-OFS TRANSFERS | - | - | - | 250 | (250) | - |  |
| 720005 - OFS TRANSFERS IN | - | - | - | 250 | (250) | - | - |
|  |  |  |  |  |  |  |  |
| EXPENSE | 230,054 | 225,200 | 4,854 | 222,931 | 7,123 | 205,835 | 24,219 |
| OPERATING EXPENSE | 229,656 | 225,200 | 4,457 | 222,121 | 7,535 | 205,437 | 24,219 |
| 000100-Salaries and Benefits | 66,345 | 64,069 | 2,276 | 63,948 | 2,397 | 57,189 | 9,156 |
| 601005 - ELECTED AND EXEM PT SALARY | 160 | 156 | 4 | 156 | 4 | 151 | 8 |
| 601020 - LUM P SUM VACATION PAY | 214 | 214 | - | 214 | - | 210 | 4 |
| 601025 - LUM P SUM SICK PAY | 68 | 68 | - | 68 | - | 40 | 27 |
| 601030 - PERM ANENT AND PROVISIONAL | 39,336 | 37,773 | 1,563 | 37,722 | 1,614 | 33,953 | 5,384 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 2,506 | 2,528 | (22) | 2,528 | (22) | 2,418 | 88 |
| 601055 - FED AND STATE FNDED TRAINING PRO | - | 174 | (174) | 174 | (174) | 367 | (367) |
| 601065 - OVERTIM E | 118 | 118 | - | 118 | - | 80 | 38 |
| 601095 - BUDGETED PERS UNDEREXPEND | (565) | (565) | - | (711) | 146 | - | (565) |
| 603005 - SOCIAL SECURITY TAXES | 3,286 | 3,257 | 29 | 3,239 | 47 | 2,813 | 472 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 6,897 | 6,668 | 229 | 6,711 | 186 | 6,045 | 852 |
| 603040 - LTD CONTRIBUTIONS | 197 | 191 | 6 | 190 | 7 | 161 | 36 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 390 | 400 | (9) | 371 | 19 | 718 | (328) |
| 603050 - HEALTH INSURANCE PREM IUMS | 10,123 | 9,431 | 692 | 9,543 | 580 | 7,298 | 2,825 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 1,008 | 1,008 | - | 1,008 | - | 868 | 140 |
| 603056 - OPEB - CURRENT YR | 738 | 671 | 67 | 671 | 67 | 618 | 119 |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | (0) | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 0 | - | 0 | - | 0 | - | 0 |
| 601040 - TIM E LIM ITED EM PLOYEES | 1,869 | 1,978 | (108) | 1,947 | (78) | 1,447 | 422 |
| 000200-Operations | 134,248 | 132,372 | 1,876 | 131,110 | 3,138 | 122,615 | 11,633 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 180 | 180 | (1) | 179 | 1 | 187 | (7) |
| 607010 - M AINTENANCE - GROUNDS | 105 | 123 | (18) | 98 | 7 | 159 | (54) |
| 607015 - M AINTENANCE - BUILDINGS | 231 | 205 | 27 | 200 | 31 | 195 | 36 |
| 607030 - M AINTENANCE - OTHER | 17 | 22 | (5) | 22 | (5) | 13 | 4 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 596 | 742 | (146) | 647 | (51) | 698 | (101) |
| 609005 - FOOD PROVISIONS | 1,903 | 1,902 | 1 | 1,887 | 16 | 1,853 | 51 |
| 609010 - CLOTHING PROVISIONS | 8 | 7 | 1 | 7 | 1 | 8 | 0 |
| 609015 - DINING AND KITCHEN SUPPLIES | 40 | 40 | (0) | 40 | (0) | 32 | 8 |
| 609025 - M EDICATIONS | 1,372 | 1,413 | (41) | 1,364 | 7 | 1,128 | 243 |
| 609030 - M EDICAL SUPPLIES | 278 | 190 | 88 | 187 | 91 | 282 | (4) |
| 609035 - SAFETY SUPPLIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 5 | 5 | (0) | 5 | (0) | 4 | 1 |
| 609045 - PERSONAL PROVISIONS | 12 | 12 | - | 14 | (2) | 15 | (3) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 87 | 89 | (2) | 105 | (18) | 47 | 39 |
| 609060 - IDENTIFICATION SUPPLIES | - | 0 | (0) | 0 | (0) | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 201 | 160 | 41 | 160 | 42 | 172 | 30 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 33 | 35 | (3) | 35 | (3) | 25 | 8 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 305 | 303 | 2 | 297 | 8 | 187 | 118 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 10 | 10 | (0) | 9 | 0 | 6 | 3 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 613005 - PRINTING CHARGES | 98 | 132 | (35) | 132 | (35) | 99 | (1) |
| 613010 - PUBLIC NOTICES | 2 | 2 | (0) | 2 | (0) | - | 2 |
| 613015 - PRINTING SUPPLIES | 13 | 2 | 10 | 2 | 10 | 13 | (1) |
| 613020 - DEVELOPM ENT ADVERTISING | 86 | 118 | (32) | 118 | (32) | 82 | 4 |
| 613025 - CONTRACTED PRINTINGS | 131 | 87 | 44 | 86 | 45 | 105 | 26 |
| 615005 - OFFICE SUPPLIES | 251 | 256 | (4) | 271 | (20) | 201 | 50 |
| 615015 - COM PUTER SUPPLIES | 44 | 67 | (23) | 65 | (21) | 38 | 6 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 94 | 206 | (112) | - | 94 | 1,000 | (906) |
| 615020 - COM PUTER SOFTWARE <3000 | 83 | 170 | (87) | 190 | (107) | 83 | (0) |
| 615025 - COM PUTER COM PONENTS < 3000 | 456 | 403 | 53 | 440 | 16 | 469 | (13) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 55 | 3 | 53 | 3 | 53 | 7 | 48 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 439 | 375 | 64 | 405 | 34 | 690 | (251) |
| 615040 - POSTAGE | 95 | 87 | 8 | 85 | 9 | 95 | (0) |
| 615045 - PETTY CASH REPLENISH | 34 | 34 | (0) | 34 | (0) | 17 | 17 |
| 615050 - M EALS AND REFRESHM ENTS | 99 | 101 | (2) | 100 | (1) | 93 | 6 |


| in thousands \$ | 2018 Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615055 - VOLUNTEER AWARDS | 10 | 17 | (7) | 17 | (7) | 8 | 3 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 3 | (3) |
| 615070 - SUPPORT M ATERIALS-CLIENT TRTMT | 30 | 30 | - | 30 |  | 30 | (0) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 76 | 84 | (8) | 83 | (7) | 71 | 5 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 47 | 25 | 23 | 24 | 24 | 45 | 2 |
| 617015 - M AINTENANCE - SOFTWARE | 663 | 567 | 95 | 567 | 95 | 614 | 48 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | (0) | 0 |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | - | - | - |  |  | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 239 | 237 | 3 | 225 | 14 | 172 | 67 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 153 | 169 | (15) | 175 | (21) | 129 | 24 |
| 619015 - MILEAGE ALLOWANCE | 324 | 332 | (8) | 333 | (9) | 275 | 49 |
| 619020 - TAXI CAB FARES | 235 | 192 | 43 | 192 | 43 | 206 | 29 |
| 619025 - TRAVEL AND TRANSPORTATION | 305 | 292 | 13 | 291 | 13 | 205 | 100 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 223 | 217 | 7 | 219 | 5 | 134 | 90 |
| 619035 - VEHICLE RENTAL CHARGES | 86 | 78 | 8 | 79 | 7 | 78 | 8 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 253 | 265 | (12) | 287 | (33) | 315 | (62) |
| 621005 - HEAT AND FUEL | 149 | 157 | (7) | 163 | (14) | 163 | (13) |
| 621010 - LIGHT AND POWER | 350 | 351 | (1) | 358 | (8) | 422 | (72) |
| 621015 - WATER AND SEWER | 73 | 70 | 3 | 71 | 2 | 78 | (5) |
| 621020 - TELEPHONE | 631 | 631 | (0) | 625 | 5 | 614 | 17 |
| 621025 - M OBILE TELEPHONE | 225 | 199 | 26 | 202 | 24 | 231 | (6) |
| 621030 - INTERNET/DATA COM M UNICATIONS | - | - | - | 35 | (35) | - |  |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | - | 1 | (1) | 16 | (16) | - | - |
| 627005 - NON-CAPITAL LEASEHOLD IM PROVEM ENTS | - | - | - | - | - | 2 | (2) |
| 633010 - RENT - BUILDINGS | 2,145 | 1,910 | 235 | 1,853 | 292 | 1,666 | 479 |
| 633015 - RENT - EQUIPM ENT | 62 | 62 | - | 62 | - | 78 | (16) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 6 | 8 | (2) | 21 | (15) | 18 | (12) |
| 639005 - LEGALAUDITING AND ACCTG FEES | - | 1 | (1) | 1 | (1) | 1 | (1) |
| 639010 - CONSULTANTS FEES | 40 | 46 | (6) | 46 | (6) | 24 | 16 |
| 639015 - IN-HOM E HEALTH SERVICES | 1,586 | 1,624 | (38) | 1,624 | (38) | 1,473 | 113 |
| 639020 - LABORATORY FEES | 226 | 213 | 13 | 213 | 13 | 227 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 2,335 | 2,590 | (256) | 2,577 | (242) | 1,840 | 495 |
| 639030 - M EN HEALTH-M EDICAID M ATCH-DHCF | 445 | 445 | - | 445 | - | 436 | 9 |
| 639040 - BEHAVIORAL HEALTH-M EDICAID M ATCH | 19,043 | 19,043 | - | 19,043 | - | 18,664 | 379 |
| 639045 - CONTRACTED LABOR/PROJECTS | 240 | 228 | 12 | 228 | 12 | 85 | 155 |
| 639050 - CLIENT SUPPORT SERVICES | 8 | 8 | - | 8 | - | 19 | (11) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 38 | 32 | 6 | 32 | 6 | 18 | 20 |
| 641010 - REFUSE CONTAINER | 84 | 92 | (8) | 92 | (8) | 33 | 51 |
| 641015 - REFUSE BAGS | - | - | - | - | - | 0 | (0) |
| 641020 - LABORATORY SUPPLIES | 12 | 12 | 0 | 12 | 0 | 5 | 7 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 13 | - | 13 | - | 13 | - | 13 |
| 645005 - CONTRACT HAULING | 31 | 26 | 5 | 25 | 5 | 23 | 8 |
| 645010 - DUM PING FEES | - | - | - | - | - | 1 | (1) |
| 645015 - RECYCLING ACTIVITIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 645030 - HOUSE HAZ WASTE AND CLEANUP | 465 | 502 | (37) | 502 | (37) | 357 | 108 |
| 649020 - CIVIL SANITY HEARINGS | 460 | 460 | - | 460 | - | 376 | 84 |
| 655100 - HEALTH INCENTIVES | 64 | 98 | (34) | 98 | (34) | 102 | (38) |
| 657005 - INSURANCE | 4 | 4 | - | 4 | - | 3 | 0 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 79 | 29 | 50 | 29 | 50 | 64 | 15 |
| 665005 - VOLUNTEER M EALS | 16 | 16 | - | 16 | - | 16 | 0 |
| 665010 - VOLUNTEER TRANSPORTATION | 168 | 168 | - | 168 | - | 154 | 14 |
| 665015 - VOLUNTEER STIPENDS | 417 | 417 | 1 | 417 | 1 | 394 | 23 |
| 665085 - PASS THRU GRANT CONTRACTS | 136 | 114 | 21 | 114 | 21 | 140 | (4) |
| 665110 - SUD AND M H SUBCONTRACTOR PM TS | 92,525 | 90,622 | 1,903 | 89,846 | 2,679 | 80,693 | 11,832 |
| 667005 - CONTRIBUTIONS | 144 | 147 | (3) | 147 | (3) | 92 | 52 |
| 667010 - SPECIAL CLAIMS | - | - | - | - | - | 0 | (0) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667035 - LANDFILL CLOSURE AND POSTCLOSURE | - | - | - | - | - | (6) | 6 |
| 693010 - INTRAFUND CHARGES | 1,165 | 1,165 | - | 1,165 | - | 1,040 | 125 |
| 693020 - INTERFUND CHARGES | 856 | 856 | - | 637 | 219 | 2,630 | $(1,775)$ |
| 667070 - M OVING AND RELOCATION EXPENSES | - | 40 | (40) | 40 | (40) | 142 | (142) |
| 000300-Capital Purchases | 357 | 357 | - | 386 | (29) | 303 | 54 |
| 000400-Indirect Cost | 6,968 | 6,968 | - | 6,968 | - | 6,497 | 471 |
| 000600-Debt Service | 1,357 | 1,804 | (447) | 263 | 1,094 | 264 | 1,093 |
| 685083-2010D STR VARIOUS PROJ-PRINCPL | 131 | 131 | - | 129 | 2 | 128 | 4 |
| 685084 - STR VARIOUS PROJECTS-PRINCPAL | - | 303 | (303) | - | - | - | - |
| 687083 - STR 2010D VARIOUS PROJECTS-INTEREST | 131 | 131 | - | 134 | (3) | 137 | (6) |
| 687084 - STR VARIOUS PROJECTS-INTEREST | 156 | 300 | (144) | - | 156 | - | 156 |
| 685139-2017 STR BOND - PRINCIPAL | 514 | 514 | - | - | 514 | - | 514 |
| 687139-2017 STR BOND - INTEREST | 425 | 425 | - | - | 425 | - | 425 |


| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000800-Indigent / In-Custody | 20,381 | 19,629 | 751 | 19,445 | 936 | 18,568 | 1,812 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 398 | - | 398 | 810 | (412) | 398 | - |
| 001000-Other Financing Uses | 398 | - | 398 | 810 | (412) | 398 | - |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET |  | - | - | (29) | 29 |  | - |
| BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
|  |  |  |  |  |  |  |  |

## REVENUE AND EXPENDITURE DETAIL





| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) COUNTY FUNDING | ¢ |  |  |  |  | E |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 78,630 | 10,263 | 11,835 | 10,914 | 745 | 17,033 | 19,709 | 8,132 | - |  | - |
| Adjusted Base Budget (capital and other orgs to exclude) | - | - | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 78,630 | 10,263 | 11,835 | 10,914 | 745 | 17,033 | 19,709 | 8,132 | - | - | - |
| Adjusted Base Budget Line Item Exclusions | $(1,393)$ | (151) | - | - | - | $(1,242)$ | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 77,237 | 10,112 | 11,835 | 10,914 | 745 | 15,791 | 19,709 | 8,132 | - | - | - |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 74,920 | 9,808 | 11,480 | 10,586 | 723 | 15,317 | 19,118 | 7,888 | - | $\bullet$ | - |
| Requested Budget (total) | 78,948 | 10,263 | 10,820 | 10,858 | 784 | 17,812 | 20,360 | 8,051 | - | - | - |
| Requested Budget (capital and other orgs to exclude) | (779) | - | - | - | - | (779) | - | - | - | - | - |
| Requested Budget (non-capital orgs) | 78,169 | 10,263 | 10,820 | 10,858 | 784 | 17,033 | 20,360 | 8,051 | - | - | - |
| Requested Budget Line Item Exclusions | $(1,393)$ | (151) | - | - | - | $(1,242)$ | - | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 76,776 | 10,112 | 10,820 | 10,858 | 784 | 15,791 | 20,360 | 8,051 | $\bullet$ | $\bullet$ | - |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if $>\mathbf{0}$ ) | 2,516 | 303 | - | 272 | 61 | 474 | 1,243 | 163 | - | - | - |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | 0 | 0 | - | 0 | (0) | (0) | 0 | (0) | - | - | - |

[^23]
## CORE MISSION

Promoting independence through advocacy, engagement and access to resources.

## OUTCOM ES AND INDICATORS (see separate oxi Summay report for additional detail)

Provide critical medical rides to older adults in Salt Lake County with the hightest risk and need.

1) Increase The number of critical medical rides provided to older adults in Salt Lake County with the hightest risk and need. from yearly rides as of the start of January 2018 to 42989 yearly rides by end of December 2018.
Deliver meals to homebound older adults in Salt Lake County to maintain independence.
2) Increase The number of home-delivered meals served (regular and liquid) from yearly meals as of the start of January 2018 to 316032 yearly meals by end of December 2018.

## Senior centers are utilized by older adults in Salt Lake County.

3) Increase Percentage of senior center participants attending more than once a month from participants as of the start of January 2018 to 83\% participants by end of December 2018.

|  | BUDGET APPROPRIATIONS | COUNTY <br> FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF Request |
| :---: | :---: | :---: | :---: | :---: |
| Total Requested | 20,074,103 | 10,498,456 | 10,367,777 |  |
| n Savings/ (Incr) if Flat to ABB | $(106,917)$ | 0 | 256,225 | -2.5\% |
| n Addt'l Savings/ (Incr) if -3\% | 605,431 | 314,954 | 303,347 | -2.9\% |
| n Base @ -3\% | 19,575,589 | 10,183,502 | 9,808,205 |  |

[^24]
## PRIORITIES FOR COUNTY FUNDING \& FTE

ORGANIZATION/PROGRAM
(sorted by priority)

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. (Operating) | County Funding |  | FIE |
| 519 | 3,007 | 2,489 |  | 16.00 |
| 2,110 | 3,616 | 1,506 | $\square$ | 21.89 |
| 2,030 | 6,281 | 4,251 |  | 58.50 |
| 3,695 | 4,285 | 590 | $\square$ | 26.25 |
| 381 | 1,052 | 671 | - | 13.00 |
| 688 | 1,480 | 792 | $\square$ | 11.00 |
| 153 | 352 | 200 | I | 2.75 |
| 9,576 | 20,074 | 10,498 |  | 149.39 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 28 | (18) | (46) |  |
| 47 | 82 | 35 |  |
| 28 | 38 | 10 |  |
| 42 | (18) | (60) |  |
| 22 |  | (22) |  |
| (0) | 5 | 5 |  |
| (273) | (196) | 77 | - |
| (107) | (107) | - |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County FIE |
| (Operating) | (Operaing) | Funding |

Stress Test Target Reductions ${ }^{2}$ (303)
Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 230000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This is to true up the outside revenues, a total reduction of $\$ 107 \mathrm{~K}$; and other technical adjustments in the operational appropriation unit among the program to reflect the actual needs in 2018. Please refer to attachement for details. <br> (1) $\$ 236 \mathrm{~K}$ reduction from Senior Employment program transfer July 1, 2017. <br> (2) $\$ 129 \mathrm{~K}$ increase from $\$ 84 \mathrm{~K}$ increase in AAA state contract pass through and $\$ 45 \mathrm{~K}$ increase from Medicaid Waiver funding. | Request | - | \$0 | \$0 |
| 2 | 230000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This is a base budget adjustment to true up the one time usage of the restricted account, no impact on the County funding. | Request | - | \$0 | \$0 |
| 3 | 230000_R02 | ACTIVE AGING | The Tenth East Senior Center is located at 237 S and 1000 E in Salt Lake City. Of the 17,732 unique participants using Salt Lake County's senior centers last year, $1000(5.6 \%)$ attended the Tenth East Senior Center. Fifty-eight percent of these participants attended the center 1 to 5 times in 2016. The center is less than 2 miles from the Liberty Senior Center. The building requires significant capital improvements. $\$ 140,500$ for asbestos abatement was approved for 2017 and has been rebudgeted for 2018. Other needs identified by AAS include electrical replacement and LED lighting upgrades over the next 3 to 5 years. | Stress Test | (3.75) | (\$179) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 230000_R03 | ACTIVE AGING | To close out Columbus Senior Center \$86,742 <br> Columbus Senior Center currently serves as a gathering place and community resource for the Bhutanese community. This includes a Bhutanese population of $30-35$ participant who gather primarily for English as a Second Language, EnhanceFitness, Strength Training, and Picture Bingo. The division would need to consider how to successfully integrate these individuals into another center. | Stress Test | (0.75) | (\$87) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 5 | 230000_R01 | ACTIVE AGING | To reduce meal services and transportation at senior centers by $\$ 37,178$. <br> Through Contracts, Salt Lake County currently provides meals and funding for operations to two senior centers owned and operated by cities (WVC and WJ). If funding were reduced, the respective cities could either eliminate the meal program at their center, create their own meal program, or pay Salt Lake County the cost of providing meals | Stress Test | $\cdot$ | (\$37) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |

TOTAL STRESS TEST REDUCTIONS
${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \text { Variance, } \\ & \text { Prop Budget } \\ & \text { vs. 2016, } \\ & \text { H/ (L) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 0 | 0 | - | 0 | - | 0 | 0 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 39 | 39 | - | 39 | - | 18 | 21 |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 39 | 24 | 15 | 24 | 15 | 13 | 26 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 7 | 8 | (1) | 8 | (1) | 9 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 40 | 33 | 7 | 33 | 7 | 28 | 12 |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 4 | 4 | - | 4 | - | 3 | 1 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 613005 - PRINTING CHARGES | 17 | 48 | (32) | 48 | (32) | 24 | (8) |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPM ENT ADVERTISING | 41 | 42 | (1) | 42 | (1) | 15 | 26 |
| 613025 - CONTRACTED PRINTINGS | 73 | 46 | 28 | 46 | 28 | 78 | (5) |
| 615005 - OFFICE SUPPLIES | 51 | 53 | (3) | 53 | (3) | 38 | 13 |
| 615015 - COM PUTER SUPPLIES | 1 | 1 | - | 1 | - | 2 | (1) |
| 615020 - COM PUTER SOFTWARE <3000 | 2 | 10 | (8) | 10 | (8) | 5 | (3) |
| 615025 - COM PUTER COM PONENTS < 3000 | 58 | 53 | 5 | 63 | (5) | 12 | 46 |
| 615030 - COMM UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 5 | (5) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 191 | 117 | 74 | 140 | 50 | 106 | 84 |
| 615040 - POSTAGE | 35 | 25 | 10 | 25 | 10 | 34 | 1 |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - M EALS AND REFRESHM ENTS | 32 | 30 | 2 | 30 | 2 | 17 | 15 |
| 615055 - VOLUNTEER AWARDS | 9 | 9 | - | 9 | - | 4 | 5 |
| 617005 - M AINTENANCE - OFFICE EQUIP | 18 | 24 | (6) | 24 | (6) | 13 | 6 |
| 617010 - M AINT - M ACHINERY AND EQUIP | 27 | 6 | 21 | 6 | 21 | 21 | 6 |
| 617015 - MAINTENANCE - SOFTWARE | 100 | 100 | - | 100 | - | 122 | (21) |
| 617025 - PARTS PURCHASES | - | - | - | - | - | (0) | 0 |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | - | - | - | - | - | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 170 | 170 | - | 170 | - | 127 | 42 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 116 | 136 | (20) | 136 | (20) | 96 | 19 |
| 619015 - MILEAGE ALLOWANCE | 72 | 71 | 1 | 71 | 1 | 63 | 8 |
| 619020 - TAXI CAB FARES | 231 | 190 | 41 | 190 | 41 | 205 | 26 |
| 619025 - TRAVEL AND TRANSPORTATION | 35 | 30 | 5 | 30 | 5 | 22 | 13 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 5 | 5 | - | 5 | - | 6 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | 80 | 72 | 8 | 72 | 8 | 70 | 10 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 161 | 161 | - | 182 | (21) | 215 | (54) |
| 621005 - HEAT AND FUEL | 56 | 56 | - | 56 | - | 56 | (0) |
| 621010 - LIGHT AND POWER | 140 | 145 | (5) | 145 | (5) | 145 | (5) |
| 621015 - WATER AND SEWER | 36 | 36 | - | 36 | - | 36 | (0) |
| 621020 - TELEPHONE | 188 | 188 | - | 188 | - | 195 | (8) |
| 621025 - M OBILE TELEPHONE | 10 | 10 | - | 10 | - | 9 | 1 |
| 633010 - RENT - BUILDINGS | 340 | 345 | (4) | 339 | 1 | 340 | (0) |
| 633015 - RENT - EQUIPM ENT | 60 | 60 | - | 60 | - | 59 | 0 |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 6 | 8 | (2) | 8 | (2) | 4 | 2 |
| 639005 - LEGALAUDITING AND ACCTG FEES | - | - | - | - | - | 1 | (1) |
| 639015 - IN-HOM E HEALTH SERVICES | 1,586 | 1,624 | (38) | 1,624 | (38) | 1,473 | 113 |
| 639020 - LABORATORY FEES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 117 | 131 | (14) | 131 | (14) | 114 |  |
| 639045 - CONTRACTED LABOR/PROJECTS | 21 | 21 | - | 21 | - | 13 | 8 |
| 639050 - CLIENT SUPPORT SERVICES | 8 | 8 | - | 8 | - | 10 | (1) |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | 5 | 5 | - | 5 | - | , |  |
| 657005 - INSURANCE | 4 | 4 | - | 4 | - | 3 | 0 |
| 665005 - VOLUNTEER M EALS | 16 | 16 | - | 16 | - | 16 | 0 |
| 665010 - VOLUNTEER TRANSPORTATION | 168 | 168 | - | 168 | - | 154 | 14 |
| 665015 - VOLUNTEER STIPENDS | 417 | 417 | 1 | 417 | 1 | 394 | 23 |
| 665085 - PASS THRU GRANT CONTRACTS | 136 | 114 | 21 | 114 | 21 | 140 | (4) |
| 665110 - SUD AND M H SUBCONTRACTOR PM TS | 4 | 4 | - | , | - | - | 4 |
| 667010 - SPECIAL CLAIMS | - | - | - | - | - | 0 | (0) |
| 693010 - INTRAFUND CHARGES | 28 | 28 | - | 28 | - | 13 | 16 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 13 | (13) |
| 000300-Capital Purchases | 21 | 21 | - | 21 | - | 7 | 14 |
| 000400-Indirect Cost | 1,318 | 1,318 | - | 1,318 | - | 1,327 | (10) |
| 000600-Debt Service | 131 | 387 | (256) | 42 | 89 | 42 | 89 |
| 685083 - 2010D STR VARIOUS PROJ-PRINCPL | 21 | 21 | - | 20 | 0 | 20 | 1 |
| 685084 - STR VARIOUS PROJECTS-PRINCPAL | - | 174 | (174) | - | - | - | - |
| 687083 - STR 2010D VARIOUS PROJECTS-INTEREST | 21 | 21 | - | 21 | (1) | 22 | (1) |
| 687084 - STR VARIOUS PROJECTS-INTEREST | 89 | 172 | (82) | - | 89 | - | 89 |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET |  |  | - | (29) | 29 |  | - |
| BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |


| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BAL_SHT - BALANCE SHEET ACQUISITION | - | - | - | (29) | 29 | - | - |



[^25]
## CORE MISSION

At the Division of Behavioral Health Services (DBHS), we believe that behavioral health is an essential part of overall health and that together we can make a difference for those among us that suffer from the symptoms of mental health and substance use disorders. We know that prevention is effective, treatment works, and that individuals with a behavioral health condition can and do recover. DBHS is continually striving to ensure access to evidence-based treatment practices throughout the community that provide support along the road to recovery and healing. The results of these efforts are improved outcomes for individuals and families, and a stronger and healthier community.

## OUTCOM ES AND INDICATORS (see separate $0 \& 1$ summary report for additional detail)

Salt Lake County residents experiencing crisis have access to needed services that can prevent unnecessary emergency department visits or hospitalizations.

1) Maintain the percentage of clients seen by the Mobile Crisis Outreach Team discharged with a non-medical disposition from $90 \%$ clients as of the start of January 2017 to 90\% clients by end of December 2017.
Clients receiving behavioral health services through DBHS demonstrate reduced utilization of the Salt Lake County jail.
2) Maintain the time elapsed between an Intensive Supervision Probation (ISP) intake at Criminal Justice Services and an evidence-based clinical assessment (ASAM) to determine the substance use disorder need and appropriate level of care from 8 days as of the end of June 2017 to 8 days by end of June 2018.
3) Increase the number of annual unique clients receiving Vivitrol Medication Assisted Treatment (MAT- including Vivitrol or Oral Naltrexone) for an opioid or alcohol-related substance use disorder (SUD) from 171 unique clients as of the end of the year 2016 to 250 unique clients by end of the year 2018.

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET | COUNTY | \% vs. CF |
|  | APPROPRIATIONS | FUNDING | Request |
| Total Requested | $\mathbf{1 1 6 , 2 2 8 , 8 3 5}$ | $\mathbf{1 0 , 8 1 9 , 5 4 7}$ |  |
| n Savings/(Incr) if Flat to ABB | $1,861,273$ | $(1,015,000)$ | $9.4 \%$ |
| n Addt'I Savings/ (Incr) if -3\% | $\underline{3,431,027}$ | $\underline{355,036}$ | $-3.3 \%$ |
| n Base @ -3\% | $110,936,535$ | $11,479,511$ |  |


| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |

2250000400 BEHAVORIAL HEALTH ADM IN
2250000600 MEDICAID

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | TIE |
| 2,784 | 3,799 | 1,015 $\square$ | 20.00 |
| 66,170 | 66,170 | - |  |
| 19,188 | 23,133 | 3,944 | 5.00 |
| 17,081 | 22,085 | 5,004 | - |
| 185 | 1,043 | 857 ■ | - |
| 105,409 | 116,229 | 10,820 | 25.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FIS |
| (Operating) | (Operating) | Funding |  |
| $(87)$ | - | 87 | - |
| - | - | - | - |
| 2,678 | 2,644 | $(34)$ | - |
| 285 | $(783)$ | $(1,068)$ | - |
| - | - | - | - |
| 2,876 | 1,861 | $(1,015)$ | - |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/M P) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 2250000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | To true up each BHS outside funding level to reflect revenue availability and utilization in calendar year 2018; the following are a few material changes with a total net increase of $\$ 31 \mathrm{~K}$ of revenues. <br> *1.08M increase from the state Medicaid match funding to true up the half of the total funding $\$ 2.16 \mathrm{M}$, in exchange of reducing County funding to assist the jail bed needs. <br> *\$983K increase to true up the half of the total new JRI (Justice Reinvestment Initiative) and STR (State Targeted Response) funding (\$1.9M) <br> *\$1M decrease for the loss of the one-time CCJJ (Utah Commision on Criminal and Juvenile Justice) funding for Operation Diversion <br> * $\$ 832 \mathrm{~K}$ decrease due to the ending of the three-year federal CABHI (Cooperative Agreements to Benefit Homeless Individuals) grant <br> * $\$ 200 \mathrm{~K}$ decrease is a result of various revenue contracts/grants funding level changes. | Request |  | (\$1,080) | (\$1,080) |
| 2 | 2250000_02 | SUBSTANCE USE DISORDER TREATMT | BHS received $\$ 250,000$ for its vivitrol medication assisted treatment program in 2017. In the Mayor's 2017 June budget presentation, see attached slide, it was identified that $\$ 65,000$ of the original $\$ 250,000$ was ongoing funding. The 2018 adjusted base budget (ABB) request had the entire $\$ 250,000$ removed and this request is to add back the ongoing portion for 2018. | Request |  | \$65 | \$65 |
| 3 | 225000_03 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Operation Rio Grande Treatment Services: The State led Operation RIO project has agreed to pursue opening 241 residential beds, 15 detox beds and associated outpatient services and Medication Assessed Treatment services. BHS is projecting the total cost 2018 to be $\$ 13 \mathrm{M}$ and assuming $80 \%$ are Medicaid eligible under the new Medicaid expansion and that it begins by Jan 1,2018 , the total unfunded portion of this projected cost is $\$ 2.8 \mathrm{M}$, with the anticipation of the state fnding $\$ 2,721,343$. If the Medicaid Expansion or the anticipated state funding dose not happen, County won't be able to fund the treatment services needed for this project to be successful. <br> This was increased from a net zero county funding request to a $\$ 127 \mathrm{k}$ request (reduction in revenue) in stage 3 of the budget, so it is not reflected in the requested budget in the above table. | Request |  | \$127 | \$127 |
| TOTAL REQUESTS AND M AYOR PROPOSED 0.00 (\$888) (\$888) |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |
|  |  |  |  |  | 0.00 | (\$127) |  |

${ }^{-}$Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 639020 - LABORATORY FEES | - | - | - | - | - | 25 | (25) |
| 639025 - OTHER PROFESSIONAL FEES | 39 | 39 | - | 39 | - | 19 | 20 |
| 639040 - BEHAVIORAL HEALTH-M EDICAID M ATCH | 19,043 | 19,043 | - | 19,043 | - | 18,664 | 379 |
| 649020 - CIVIL SANITY HEARINGS | 460 | 460 | - | 460 | - | 376 | 84 |
| 665110 - SUD AND M H SUBCONTRACTOR PM TS | 90,722 | 88,858 | 1,864 | 88,082 | 2,639 | 79,088 | 11,634 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 693010 - INTRAFUND CHARGES | 895 | 895 | - | 895 | - | 796 | 98 |
| 693020 - INTERFUND CHARGES | 856 | 856 | - | 637 | 219 | 2,575 | $(1,719)$ |
| 000300-Capital Purchases | 200 | 200 | - | 200 | - | 191 | 9 |
| 000400-Indirect Cost | 943 | 943 | - | 943 | - | 788 | 155 |

## CORE MISSION

To provide citizens of Salt Lake County with effective and innovative alternatives to incarceration that include a balance of jail release, supervision, and treatment.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Criminal Justice Services reduces recidivism.

1) Maintain the client Risk/Needs (LS-CMI) score from entry and exit for successful clients from -6.6 LS-CMI score as of the end of June 2017 to -6.6 LS-CMI score by end of December 2018.

## County residents involved in the criminal justice system have alternatives to incarceration.

2) Increase the number of Intensive Supervision Probation clients served by Criminal Justice Services *Note: Treatment funding restrictions dictate the number of Intensive Supervision Probation clients served from 157 ISP clients as of the end of June 2017 to 240 ISP clients by end of December 2018.

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt'I Savings/(Incr) if -3\%
n Base @ -3\%

12,925,939
425,964
374,999
12,124,976
\% vs. CF
Request

COUNTY FUNDING


BUDGET APPROPRIATIONS

## 11,737,463

425,964
-3.6\%
339,345
$-2.9 \%$
in thousands \$ except FTE

|  | ORGANIZATION/PROGRAM (sorted by priority) |
| :---: | :---: |
| 2400001000 | CRIMINALJUSTICE ADMIN |
| 240000300 | PROBATION |
| 240002000 | PRETRIAL |
| 240005000 | ASSESSM ENTS AND PRESENTENCE REPORTS |
| 240000400 | COURT AND TREATM ENT SERVICES |
| TOTAL CRIMINAL JUSTICE SERVICES |  |


| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE |
| - | 2,779 | 2,779 |  | 19.50 |
| 530 | 2,881 | 2,351 |  | 37.00 |
| - | 2,556 | 2,556 |  | 27.00 |
| 20 | 1,225 | 1,205 |  | 14.75 |
| 638 | 3,485 | 2,847 |  | 40.50 |
| 1,188 | 12,926 | 11,737 |  | 138.75 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | 45 | $\mathbf{4 5}$ | - |
| - | $(53)$ | $(53)$ | - |
| - | $(54)$ | $\mathbf{( 5 4 )}$ | - |
| - | 8 | 8 | - |
| - | 481 | $\mathbf{4 8 1}$ | 6.00 |
| - | 426 | $\mathbf{4 2 6}$ | $\mathbf{6 . 0 0}$ |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | $(63)$ | $(63)$ | - |
| - | - | - | - |
| - | $(209)$ | $(209)$ | $(4.00)$ |
| - | $(272)$ | $\mathbf{( 2 7 2 )}$ | $\mathbf{( 4 . 0 0 )}$ |

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 240000_01 | CRIMINAL JUSTICE ADMIN | CJS is requesting $\$ 53,500$ for the new case management system's annual hosting fee. This will be an on-going request and subject to COLA increase annually per the contract with the system's developer Journal Technology, Inc. | Request |  | \$54 | \$54 |
| 240000_03 | CRIMINAL JUSTICE ADMIN | CJS is requesting additional funding of $\$ 50,952$ to cover the anticipated building rent increase from $\$ 14.43$ per sq.ft. to $\$ 15.69$ per sq. ft. for the building space total 40,679 sq. ft., located at 145 East 3300 South, Lincoln Plaza. | Request | - | \$51 | \$51 |
| 240000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This is a budget neutral adjustment to true up the budget lines within the operations appropriation unit to reflect the actual needs in 2018. | Request | - | \$0 | \$0 |
| 240000_R01 | CRIMINAL JUSTICE ADMIN | CJS' new case management system is scheduled to go live in 2018. Journal Technology, Inc. will request payment when the system goes live. CJS has encumbered a one time appropriation of $\$ 600 \mathrm{~K}$ that was approved by the council in 2016. The intent of this appropriation is to cover the one time implementation costs $\$ 204 \mathrm{~K}$ in 2018 and annual license, maintenance, and hosting fees of $\$ 159,500$ per year in 2018 and 2019. As a result, CJS will not need the funding for 2018. This request is a one time reduction. | Request | - | (\$160) | (\$160) |
| 240000_04 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | The State led Operation Rio Grande Project requires CJS to assemble a new Jail Assessment team in order to meet the needs. CJS projects to provide additional 5,920 screenings per year by 2 FTE jail screeners, conduct additional 1,776 evaluations by 1 FTE Case manager and 2 FTE Therapist. CJS is also requesting 1 FTE Case Manager Supervisor to oversee the operations. These resources will provide LS/CMI assessments at the jail and will provide case management and treatment for the Rio Grande clients. <br> This was changed from a county funding neutral item to 481 k increase in stage 2 and was therefore not included in the stress test target calculation. | Request | 6.00 | \$481 | \$481 |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | - | 10990000 - M AYOR M ANAGED CAPITAL PROJECTS |  |  |  |  | - |
| 115-GOVERNM ENTAL IMMUNITY FUND |  | 23500000 - EXTENSION SERVICE |  |  |  |  | 1 |
| 120 - GRANT PROGRAM S FUND |  | 24000000 - CRIMINAL JUSTICE SERVICES |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 29000000 - INDIGENT LEGAL SERVICES |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 31020000 - REAL ESTATE |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 36200000 - MILLCREEK CANYON |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND |  | 36300000 - PARKS |  |  |  |  |  |
| in thousands \$ |  | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  H/(L) |  | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | $\begin{aligned} & \text { Variance, } \\ & \text { Prop Budget } \\ & \text { vs. 2016, } \\ & \text { H/(L) } \end{aligned}$ |
|  | Proposed |  |  |  |  |  |  |
|  | Budget |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 12,056 | 11,311 | 745 | 10,945 | 1,111 | 10,578 | 1,478 |
|  |  |  |  |  |  |  |  |
| REVENUE | 1,188 | 1,188 |  | 1,188 |  | 1,088 | 101 |
| OPERATING REVENUE | 1,188 | 1,188 | - | 1,188 |  | 1,088 | 101 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 37 | 37 | - | 37 |  | 58 | (21) |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 37 | 37 | - | 37 | - | 56 | (19) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | - | - | - | - |  | 2 | (2) |
| RCT4200-CHARGES FOR SERVICES | 398 | 398 | - | 570 | (172) | 409 | (10) |
| 421125 - CLIENT FEES | 368 | 368 | - | 540 | (172) | 385 | (16) |
| 421370 - M ISCELLANEOUS REVENUE | - | - | - | - | - | 1 | (1) |
| 424600 - FEDERAL REVENUE CONTRACTS | 30 | 30 | - | 30 | - | 23 | 7 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 753 | 753 | - | 581 | 172 | 621 | 132 |
| 431160 - INTERFUND REVENUE | 753 | 753 | - | 581 | 172 | 621 | 132 |
| 433035 - INTRAFUND REVENUE-DIST ATTRNEY | - | - | - | - | - | 0 | (0) |
|  |  |  |  |  |  |  |  |
| OPERATING EXPENSE | 13,245 | 12,500 | 745 | 12,134 | 1,111 | 11,666 | 1,579 |
| 000100-Salaries and Benefits | 10,704 | 9,937 | 767 | 9,716 | 988 | 8,678 | 2,025 |
| 601020 - LUMP SUM VACATION PAY | 22 | 22 | - | 22 | - | 63 | (41) |
| 601025 - LUM P SUM SICK PAY | 7 | 7 | - | 7 | - | 5 | 2 |
| 601030 - PERM ANENT AND PROVISIONAL | 6,793 | 6,353 | 440 | 6,227 | 566 | 5,633 | 1,160 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 170 | 170 | - | 170 | - | 99 | 71 |
| 601065 - OVERTIM E | 15 | 15 | - | 15 | - | 26 | (11) |
| 603005 - SOCIAL SECURITY TAXES | 533 | 499 | 33 | 489 | 43 | 425 | 107 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 1,127 | 1,055 | 73 | 1,056 | 71 | 966 | 162 |
| 603040 - LTD CONTRIBUTIONS | 33 | 31 | 2 | 30 | 3 | 25 | 7 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 65 | 63 | 3 | 57 | 8 | 112 | (47) |
| 603050 - HEALTH INSURANCE PREM IUMS | 1,701 | 1,494 | 207 | 1,414 | 287 | 1,113 | 588 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 129 | 129 | - | 129 | - | 103 | 26 |
| 603056 - OPEB - CURRENT YR | 109 | 99 | 10 | 99 | 10 | 85 | 24 |
| 601040 - TIM E LIM ITED EM PLOYEES | - | - | - | - | - | 22 | (22) |
| 000200-Operations | 1,845 | 1,867 | (22) | 1,722 | 123 | 2,340 | (495) |
| 607005 -JANITORIAL SUPPLIES AND SERVICE | - | 1 | (1) | 1 | (1) | 0 | (0) |
| 607015 - M AINTENANCE - BUILDINGS | 70 | 70 | - | 70 | - | 86 | (16) |
| 607030 - M AINTENANCE - OTHER | - | - | - | - | - | 1 | (1) |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 15 | 14 | 1 | 14 | 1 | 18 | (3) |
| 609015 - DINING AND KITCHEN SUPPLIES | - | 0 | (0) | 0 | (0) | - | - |
| 609030 - M EDICAL SUPPLIES | 5 | 2 | 3 | 2 | 3 | 5 | 0 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 1 | 1 | 0 | 1 | 0 | 1 | (0) |
| 609060 - IDENTIFICATION SUPPLIES | - | 0 | (0) | 0 | (0) | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 4 | 4 | (0) | 4 | (0) | 4 | 1 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 18 | 18 | - | 18 | - | 13 | 5 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 58 | 57 | 2 | 55 | 3 | 25 | 33 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 12 | 12 | - | 12 | - | 12 | (1) |
| 615005 - OFFICE SUPPLIES | 23 | 28 | (5) | 27 | (4) | 23 | (0) |
| 615015 - COM PUTER SUPPLIES | 3 | 3 | - | 3 | - | 2 | 1 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 19 | 107 | (88) | - | 19 | 600 | (581) |
| 615020 - COM PUTER SOFTWARE <3000 | 5 | 21 | (16) | 21 | (16) | 6 | (2) |
| 615025 - COM PUTER COM PONENTS < 3000 | 82 | 76 | 7 | 69 | 14 | 181 | (99) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 30 | 27 | 3 | 25 | 5 | 45 | (14) |
| 615040 - POSTAGE | 3 | 4 | (1) | , | (1) | 1 | 2 |
| 615050 - M EALS AND REFRESHM ENTS | 10 | 10 | - | 10 | - | 13 | (4) |
| 615055 - VOLUNTEER AWARDS | 1 | 8 | (7) | 8 | (7) | 4 | (3) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 14 | 9 | 5 | 9 | 5 | 7 | 7 |
| 617015 - MAINTENANCE - SOFTWARE | 7 | 7 | - | 7 | - | 10 | (3) |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619015 - M ILEAGE ALLOWANCE | 12 | 11 | 1 | 10 | 2 | 5 | 7 |
| 619020 - TAXI CAB FARES | 3 | 1 | 2 | 1 | 2 | 2 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 39 | 39 | - | 39 | - | 39 | 0 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 33 | 33 | - | 33 | - | 11 | 22 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 621005 - HEAT AND FUEL | 1 | 1 | - | 1 | - | 1 | (0) |
| 621010 - LIGHT AND POWER | 3 | 3 | - | 3 | - | 3 | 0 |
| 621020 - TELEPHONE | 80 | 74 | 6 | 68 | 11 | 66 | 14 |
| 621025 - M OBILE TELEPHONE | 10 | 10 | - | 10 | - | 11 | (0) |
| 627005 - NON-CAPITAL LEASEHOLD IM PROVEM ENTS | - | - | - | - | - | 2 | (2) |
| 633010 - RENT - BUILDINGS | 674 | 615 | 59 | 595 | 79 | 587 | 87 |
| 639020 - LABORATORY FEES | 68 | 62 | 6 | 62 | 6 | 63 | 5 |
| 639025 - OTHER PROFESSIONAL FEES | 249 | 247 | 2 | 247 | 2 | 262 | (13) |
| 645015 - RECYCLING ACTIVITIES | 1 | 1 | - | 1 | - | 1 | (0) |
| 655100 - HEALTH INCENTIVES | 2 | 2 | - | 2 | - | - | 2 |
| 667005 - CONTRIBUTIONS | 50 | 50 | - | 50 | - | - | 50 |
| 693010 - INTRAFUND CHARGES | 242 | 242 | - | 242 | - | 231 | 11 |
| 000400-Indirect Cost | 696 | 696 | - | 696 | - | 648 | 48 |

## CORE MISSION

The Utah State University (USU) Extension office in Salt Lake County is a partnership between USU Extension and Salt Lake County Government. Employees and programming in Salt Lake County work(s) to "IMPROVE LIVES AND COMMUNITIES" by conducting workshops, trainings, mass media demonstrations, 4-H youth projects, consultations, groups collaborations, and providing educational resources. All services we offer are research based.

## OUTCOM ES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County residents of all ages have the opportunity to participate in activities that lead to healthy and productive lives.

1) Maintain the number of people participating in food and nutrition programs from 10,500 participants as of the end of the year 2017 to 10,500 participants by end of the year 2018.
2) Maintain the number of people participating in financial education programs from 3,500 participants as of the end of the year 2017 to 3,500 participants by end of the year 2018.
3) Maintain the number of people participating in healthy relationship programs from 4,500 participants as of the start of the year 2017 to 4,500 participants by end of the year 2018.
4) Maintain the ability of participants in horticulture programming to solve problems in their homes/landscapes and help others in their communities do the same from $25 \%$ knowledge increase as of the start of the year 2017 to $25 \%$ knowledge increase by end of the year 2018.
5) Maintain the number of volunteer hours provided by program volunteers and mentors from 29,000 hours as of the end of the year 2017 to 29,000 hours by end of the year 2018.

## Salt Lake County Youth have the education, skills, and leadership for future success.

5) Maintain the number of learning experiences in which $4-\mathrm{H}$ youth participate from 26,000 educational experiences as of the end of the year 2017 to 26,000 educational experiences by end of the year 2018.

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |
| BUDGET | COUNTY |  |
| APPROPRIATIONS | FUNDING | \%s. CF |
| $\mathbf{7 8 4 , 2 0 5}$ | $\mathbf{7 8 4 , 2 0 5}$ | Request |
| 36,000 | 39,000 | $-5.0 \%$ |
| $\underline{22,446}$ | $\underline{22,356}$ | $-2.9 \%$ |
| 725,759 | 722,849 |  |


|  | ORGANIZATION/PROGRAM |
| :--- | :--- |
|  | (sorted by priority) |

## $235000000{ }^{\circ}$ EXTENSION SERVICE PRGM

TOTAL EXTENSION SERVICE

| 2018 Budget Request |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FII |  |
| - | 784 | 784 | $\square$ | - |
| - | 784 | 784 |  | - |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| (3) | 36 | 39 | - |
| (3) | 36 | 39 | - |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :--- | :--- | :--- | :--- |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | (61) | $(61)$ | - |
| - | $(61)$ | $(61)$ | - |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## CORE MISSION

To promote and protect community and environmental health.

## OUTCOM ES AND INDICATORS (see separate O\&। Summary report for additional detail)

Salt Lake County's residents are healthier as evidenced by a reduction in the leading communicable diseases, chronic diseases, and preventable conditions that lead to those diseases.

1) Maintain the rates of breastfeeding from 0.89 in WIC mothers as of the end of December 2017 to 0.89 in WIC mothers by end of December 2018.
2) Maintain the rates of breastfeeding from .95 in NFP mothers as of the end of December 2017 to .95 in NFP mothers by end of December 2018.
3) Maintain the percentage of WIC children up-to-date for immunizations from 88 percent as of the end of July 2017 to 88 percent by end of December 2018.

The environment where Salt Lake County residents live, work, learn, and play promotes and protects health.
4) Measure weight of syringes collected through newly placed kiosks. from TBD weight as of the end of December 2017 to monthly increase weight by end of December 2018.
5) Measure number and cost of clean-ups performed to address homeless encampments. from TBD weight as of the end of December 2017 to TBD weight by end of December 2018.
6) Increase Number of qualifying motorists applying to VRAP from 115 applicants as of the end of December 2016 to 175 applicants by end of December 2018.
7) Measure weight of prescription drugs recovered from pharmacy retail drop-boxes and mail back envelopes. from TBD weight as of the end of December 2017 to monthly increase weight by end of December 2018.
Salt Lake County Health Department employees have opportunities to learn, grow, and develop.
11) Increase the percentage of health department employees that believe the annual evaluation process is an effective and meaningful process from $71 \%$ employees as of the end of December 2015 to $85 \%$ employees by end of December 2017.

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt' Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET

## APPROPRIATIONS

45,197,088
1,119,149
1,322,338
42,755,601

COUNTY FUNDING

18,407,507
1,199,105
516,252
16,692,150
\% vs. CF Request FUNDING*

15,966,823
$0 \quad 0.0 \%$ 479,005 -3.0\% 15,487,818

[^26]In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

## SUBTOTAL ${ }^{3}$

21509900 HEALTH CAPITAL PROJECTS
TOTAL HEALTH

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE |
| 188 | 7,477 | 7,289 |  | 43.50 |
| 3,783 | 8,181 | 4,398 |  | 74.50 |
| 8,544 | 9,746 | 1,202 | $\square$ | 85.00 |
| 8,733 | 11,984 | 3,252 |  | 118.00 |
| 5,541 | 6,609 | 1,068 | - | 39.50 |
| 26,790 | 43,998 | 17,208 |  | 360.50 |
| - | 1,199 | 1,199 |  | - |
| 26,790 | 45,197 | 18,408 |  | 360.50 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue <br> (Operating) | Expend. | County | FII |
| 1 | 26 | $\mathbf{2 5}$ | - |
| $(23)$ | 200 | $\mathbf{2 2 3}$ | - |
| 236 | 70 | $(166)$ | - |
| $(292)$ | $(98)$ | 194 | $(1.00)$ |
| $(1)$ | $(278)$ | $(276)$ | - |
| $(80)$ | $(80)$ | - | $\mathbf{( 1 . 0 0 )}$ |
|  | 1,199 | 1,199 | - |
| $(80)$ | 1,119 | $\mathbf{1 , 1 9 9}$ | $\mathbf{( 1 . 0 0 )}$ |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FI: |
| (Operating) | (Operating) | Funding |  |
| - | $(148)$ | $(148)$ | - |
| - | $(32)$ | $(32)$ | - |
| - | $(134)$ | $(134)$ | - |
| - | $(128)$ | $(128)$ | - |
| - | $(32)$ | $(32)$ | - |
| - | $(474)$ | $(474)$ | - |
| - | - | - | - |
| - | $(474)$ | $(474)$ | - |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 215000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | To true up Health Department's various outside revenues funding level for 2018 and abolishment of a vacant time limited position \#8903 due to grant reduction to the Nurse Family Partnership. Please see attached for details. | Request | (1.00) | \$0 | \$0 |
| 2 | 215000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | To true up Health Department's budget line items among the operational appropriation unit to reflect the actual needs in 2018. This is a budget neutral budget adjustment, no additional County funding is requested. | Request (technical) | - | \$0 | \$0 |
| 3 | 215099_01 | HEALTH CAPITAL PROJECTS PRGM | Health Department's Environmental Health Building is in the process of replacing the current HVAC system. County Facility contracted architects reviewed the building and found that the delivery system for the HVAC was inadequate and in some places not built to design instructions. Due to this the delivery system needs to be replaced. County Facility also identified additional HVAC needs and have included them in this project request. <br> MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | $\begin{gathered} \text { Request } \\ \text { (cap proj) } \end{gathered}$ | - | \$715 | \$0 |
| 4 | 215099_02 | HEALTH CAPITAL PROJECTS PRGM | Health Department has worked with County Facility to identify any remaining HVAC related replacement needs. County Facility identified the replacement of various HVAC related equipment at our Ellis Shipp location. With the recent replacement of the roof top unit in 2017 the replacement of these additional items will help the system function more efficiently. <br> MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | Request (cap proj) | - | \$62 | \$0 |
| 5 | CAPREBUD | HEALTH CAPITAL PROJECTS | Capital project rebudget projected unused 2017 amount. Env. Health - Replace The Hvac Unit. MAYOR PROPOSED BUDGET: MOVED TO FUND 450 | Request <br> (cap proj) |  | \$420 | \$0 |
| 6 | 215000_R05 | COMMUNITY HEALTH (CHS) | Decrease community education for asthma and healthy living programs; may increase asthma related emergency visits and obesity rates in the County. | Stress Test | - | (\$32) | \$0 (not proposed) |


|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | 215000_R04 | FAMILY HEALTH (FHS) | Reduction in immunization program's funding will impact the Department's ability to adapt the program to respond to the community's changing need for services. With expansion of immunizations into grocery store pharmacies, the Department has had to look for creative ways to increase access and convenience. With Community immunization rates, collectively around $90 \%$, there is room for improvement. Funding was identified to replace aging equipment (due to failing equipment in 2015 we lost $\$ 45,156$ in vaccines) , cover interpreter costs that aid in community services and pay for community outreach efforts. | Stress Test | - | (\$128) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 8 | 215000_R03 | ENVIRONMENTAL HEALTH (ENV) | (1) Reduce funding to software company that manages and updates mobile inspection reports and public interface with Health Department food inspection reports. Mobile inspection reports have increased efficiencies which have led to a decrease in some annual inspection fees paid by restaurants and other permitted facilities. Website access to food inspection reports has been very popular among the community, making this access more user friendly will increase use and ease. Additional permitted facilities have asked for public access to inspection reports in an effort to increase transparency. <br> (2) Reduction of funding to support homeless camp clean-ups. The Health Department has increased clean-up activities in the last 18 months to address growing problems associated with homeless encampments. The reduction of this funding would impede our ability to address clean-ups in a timely manner which would increase the public's exposure to unsanitary and unsafe conditions. | Stress Test | - | (\$134) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 9 | 215000_R02 | MEDICAL OFFICE | (1) Decrease support of sending program managers to training and seminars which will decrease ability to stay current on latest travel related diseases, trends, outbreaks \& strategies to reduce morbidity and mortality. May lead to more diseases entering the County from uniformed visitors returning from traveling abroad. <br> (2) Decrease funding for educational campaigns and efforts surrounding ways to prevent and test for STDs. Salt Lake County's STD rates are the highest in the state and as of 2014 data continuing to grow. More current data shows that the rates may be starting to plateau which our Department believes in part is due to the increased educational efforts that have been made to promote protection and testing. With the decrease in education campaigns we may see an increase in STD rates. | Stress Test | - | (\$32) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 10 | 215000_R01 | HEALTH ADMINISTRATION (ADMN) | (1) End support of the Health Access Project (HAP), which provides health \& dental services to uninsured \& underinsured County residents. To be eligible for services from HAP, income must be at $150 \%$ of Federal Poverty Guidelines and reside within Salt Lake County. Since HAP's inception in 2002 HAP has coordinated and arranged charitable health care services for more than 12,027 individuals. Since 2011, HAP has coordinated oral health care services for 1,175 individuals. <br> (2) Decrease department wide trainings which was identified in the Employee Engagement Survey as an area where employees believed more effort needed to be dedicated. <br> (3) Decrease the capability to fix and maintain Health buildings as identified by County facilities and reviewed by an external company, which may cause repairs to be costlier moving forward. Some repairs, if not completed timely, may put the public at risk or reduce services to the public due to forced facility shut downs (this occurred in 2015 \& 2016). | Stress Test | - | (\$148) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 11 | 215000_03 | HEALTH ADMIIITRATION (ADMN) | MAYOR PROPOSED BUDGET CHANGE <br> Noxious weeds and bee hive inspection function moved from Public Works to Health Dept. Funding for 0.75 FTE and operating expense. | Mayor Proposed | 0.75 | \$0 | \$136 |
| TOTAL REQUESTS AND M AYOR PROPOSED TOTALSTRESS TEST REDUCTIONS |  |  |  |  | (1.00) | \$1,197 | \$136 |
|  |  |  |  |  | 0.00 | (\$474) | \$0 |
|  |  |  |  |  | 0.00 | \$2 |  |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 224 | 230 | (5) | 207 | 18 | 359 | (134) |
| 603050 - HEALTH INSURANCE PREM IUMS | 4,640 | 4,356 | 285 | 4,365 | 275 | 3,476 | 1,164 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 379 | 379 | - | 379 |  | 353 | 26 |
| 603056 - OPEB - CURRENT YR | 339 | 308 | 31 | 308 | 31 | 297 | 42 |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | (0) | 0 |
| 605025 - EM PLOYEE AWARDS/ SERVICE PINS | 0 | - | 0 | - | 0 | - | 0 |
| 601040 - TIM E LIM ITED EM PLOYEES | 1,088 | 1,136 | (48) | 1,099 | (11) | 800 | 288 |
| 000200-Operations | 10,488 | 10,401 | 87 | 10,927 | (438) | 9,129 | 1,360 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 50 | 50 | - | 50 | - | 70 | (20) |
| 607010 - M AINTENANCE - GROUNDS | 57 | 75 | (18) | 48 | 9 | 118 | (61) |
| 607015 - M AINTENANCE - BUILDINGS | 93 | 62 | 32 | 757 | (663) | 133 | (40) |
| 607030 - M AINTENANCE - OTHER | - | - | - | - | - | 5 | (5) |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 241 | 388 | (147) | 286 | (45) | 336 | (95) |
| 609010 - CLOTHING PROVISIONS | 8 | 7 | 1 | 7 | 1 | 8 | 0 |
| 609025 - M EDICATIONS | 1,372 | 1,413 | (41) | 1,364 | 7 | 1,126 | 245 |
| 609030 - M EDICAL SUPPLIES | 167 | 82 | 85 | 82 | 85 | 205 | (38) |
| 609035 - SAFETY SUPPLIES | 0 | 0 | 0 |  | 0 | 0 | 0 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 4 | 4 | (1) | 4 | (1) | 3 | 1 |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 66 | 39 | 27 | 39 | 27 | 65 | 1 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 7 | 9 | (2) | 9 | (2) | 3 | 4 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 157 | 163 | (6) | 163 | (6) | 91 | 66 |
| 611025 - PHYSICAL M ATERIAL-AUDIO/VISUAL | 0 | 0 | (0) | 0 | (0) | 1 | (0) |
| 613005 - PRINTING CHARGES | 60 | 63 | (3) | 63 | (3) | 54 | , |
| 613010 - PUBLIC NOTICES | 2 | 2 | (0) |  | (0) | - | 2 |
| 613015 - PRINTING SUPPLIES | 13 | 2 | 10 | 2 | 10 | 13 | (0) |
| 613020 - DEVELOPM ENT ADVERTISING | 45 | 76 | (31) | 76 | (31) | 67 | (22) |
| 613025 - CONTRACTED PRINTINGS | 58 | 41 | 17 | 40 | 18 | 27 | 31 |
| 615005 - OFFICE SUPPLIES | 133 | 129 | 4 | 129 | 4 | 106 | 27 |
| 615015 - COM PUTER SUPPLIES | 40 | 63 | (23) | 61 | (21) | 34 | 6 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 57 | - | 57 | - | 57 | - | 57 |
| 615020 - COM PUTER SOFTWARE <3000 | 71 | 134 | (64) | 134 | (64) | 61 | 10 |
| 615025 - COM PUTER COM PONENTS < 3000 | 252 | 211 | 41 | 211 | 41 | 222 | 31 |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | 55 | 3 | 53 | 3 | 53 | 2 | 53 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 181 | 194 | (13) | 203 | (22) | 503 | (323) |
| 615040 - POSTAGE | 54 | 56 | (1) | 56 | (1) | 57 | (3) |
| 615045 - PETTY CASH REPLENISH | 32 | 32 | (0) | 32 | (0) | 15 | 17 |
| 615050 - M EALSAND REFRESHM ENTS | 45 | 49 | (4) | 49 | (4) | 51 | (6) |
| 615055 - VOLUNTEER AWARDS | 1 | 1 | - | 1 | - | 0 | 0 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 35 | 42 | (7) | 42 | (7) | 41 | (6) |
| 617010 - M AINT - M ACHINERY AND EQUIP | 16 | 14 | 2 | 14 | 2 | 19 | (3) |
| 617015 - M AINTENANCE - SOFTWARE | 328 | 232 | 95 | 232 | 95 | 241 | 87 |
| 617030 - M AINT - AUTOS TRUCKS-NONFLEET | - | - | - | - | - | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 38 | 35 | 3 | 35 | 3 | 31 | 6 |
| 619005 - GASOLINE DIESEL OILAND GREASE | 26 | 21 | 5 | 21 | 5 | 23 | 3 |
| 619015 - MILEAGE ALLOWANCE | 202 | 212 | (10) | 214 | (11) | 167 | 36 |
| 619020 - TAXI CAB FARES | 0 | 0 | - | - | 0 | - | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 198 | 190 | 8 | 190 | 8 | 103 | 96 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 71 | 62 | 9 | 62 | 9 | 19 | 52 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | 0 | 1 | 0 | 4 | (4) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 50 | 62 | (12) | 62 | (12) | 59 | (10) |
| 621005 - HEAT AND FUEL | 59 | 66 | (7) | 66 | (7) | 75 | (16) |
| 621010 - LIGHT AND POWER | 128 | 124 | 4 | 124 | 4 | 197 | (69) |
| 621015 - WATER AND SEWER | 23 | 20 | 3 | 20 | 3 | 29 | (6) |
| 621020 - TELEPHONE | 285 | 291 | (6) | 292 | (6) | 278 | 7 |
| 621025 - M OBILE TELEPHONE | 158 | 132 | 26 | 132 | 26 | 159 | (1) |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS |  | 1 | (1) | 1 | (1) | - | - |
| 633010 - RENT - BUILDINGS | 822 | 642 | 180 | 642 | 180 | 466 | 357 |
| 633015 - RENT - EQUIPM ENT | 2 | 2 | - | 2 | - | 18 | (16) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | - | 1 | (1) | 1 | (1) | - | - |
| 639010 - CONSULTANTS FEES | 40 | 46 | (6) | 46 | (6) | 24 | 16 |
| 639020 - LABORATORY FEES | 158 | 151 | 7 | 151 | 7 | 137 | 21 |
| 639025 - OTHER PROFESSIONAL FEES | 1,226 | 1,407 | (182) | 1,407 | (182) | 709 | 517 |
| 639030 - M EN HEALTH-M EDICAID M ATCH-DHCF | 445 | 445 | - | 445 | - | 436 | 9 |
| 639045 - CONTRACTED LABOR/PROJECTS | 220 | 207 | 12 | 207 | 12 | 72 | 147 |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 38 | 32 | 6 | 32 | 6 | 18 | 20 |
| 641010 - REFUSE CONTAINER | 84 | 92 | (8) | 92 | (8) | 33 | 51 |
| 641015 - REFUSE BAGS | - | - | - | - | - | 0 | (0) |
| 641020 - LABORATORY SUPPLIES | 12 | 12 | 0 | 12 | 0 | 5 | 7 |



| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 370 - HEALTH FUND | - | 21500000 - HEALTH |  |  |  |  |  |
| 110-GENERALFUND |  | 21509900 - HEALTH CAPITAL PROJECTS |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 10150000 - COMM UNITY DEVELOPM ENT \& ENGAGEM EN... |  |  |  |  |  |
| 120 - GRANT PROGRAM S FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170000 - GSL M UNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND | $\checkmark$ | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | 2017 June | Variance, | 2016 | Varian |
|  | Proposed | Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
|  | Budget | Base | Bud vs. ABB, | Budget | $\text { vs. } 2017 \text { B, }$ |  | vs. 2016, |
|  |  | Budget* | H/ (L) |  | H/(L) |  | H/ (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 18,360 | 17,208 | 1,152 | 16,028 | 2,332 | 10,775 | 7,585 |
|  |  |  |  |  |  |  |  |
| REVENUE | 39,957 | 39,734 | 223 | 39,739 | 218 | 39,780 | 177 |
| OPERATING REVENUE | 26,793 | 26,870 | (76) | 26,870 | (76) | 26,948 | (155) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 14,805 | 15,117 | (312) | 15,117 | (312) | 12,513 | 2,292 |
| 411000 - STATE GOVERNM ENT GRANTS | 1,764 | 1,781 | (17) | 1,775 | (11) | 1,556 | 208 |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 13,041 | 13,336 | (294) | 13,342 | (300) | 10,958 | 2,083 |
| RCT4200-CHARGES FOR SERVICES | 11,978 | 11,743 | 235 | 11,743 | 235 | 12,448 | (471) |
| 407010 - AIR BUREAU | 177 | 177 | - | 177 | - | 187 | (11) |
| 407015 - SANITATION | 330 | 276 | 55 | 276 | 55 | 354 | (23) |
| 407020 - FOOD BUREAU | 2,383 | 2,329 | 53 | 2,329 | 53 | 2,281 | 101 |
| 407025 - WATER BUREAU | 2,807 | 2,707 | 101 | 2,707 | 101 | 3,081 | (274) |
| 409005 - EM ISSION FEES | 2,588 | 2,553 | 35 | 2,553 | 35 | 2,738 | (150) |
| 421195 - MAC TRAVEL CLINIC | 660 | 660 | - | 660 | - | 607 | 53 |
| 421205 - M EDICAL OFFICE FEE | 300 | 300 | - | 300 | - | 335 | (35) |
| 421210 - FAM ILY HEALTH FEE | - | - |  | - | - | 1 | (1) |
| 421215 - COM M SERV FEE | 22 | 44 | (22) | 44 | (22) | 42 | (20) |
| 421225 - VITAL STATISTICS | 975 | 925 | 50 | 925 | 50 | 1,000 | (25) |
| 421230 - IM M UNIZATIONS REV | 1,261 | 1,261 | - | 1,261 | - | 1,448 | (187) |
| 421370 - M ISCELLANEOUS REVENUE | 1 | 1 | 0 | 1 | 0 | 16 | (15) |
| 423000 - LOCAL GOVERNM ENT GRANTS | 239 | 266 | (27) | 266 | (27) | 104 | 135 |
| 425040 - ENVIRONM ENTAL HEALTH PENALTIES | 48 | 58 | (10) | 58 | (10) | 68 | (20) |
| 427010 - RENTAL INCOM E | 186 | 186 |  | 186 | - | 186 | (0) |
| 441005 - SALE-M TRLS SUPL CNTRLASSETS | 0 | 0 | - | 0 | - | 0 | 0 |
| 427035 - RENT - OUTDOOR ADVERTISING | 1 | - | 1 | - | 1 | 1 | (0) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 10 | 10 | - | 10 | - | 1,987 | $(1,977)$ |
| 431095 - INTERFUND REVENUE-PRIS SVC | 10 | 10 | - | 10 | - | 7 | 3 |
| 431130 - INTERFUND REVENUE-YOUTH SERV | - | - | - | - | - | 1 | (1) |
| 431160 - INTERFUND REVENUE | - | - | - | - | - | 1,979 | $(1,979)$ |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 13,164 | 12,865 | 299 | 12,870 | 294 | 12,831 | 332 |
| RCT4010-PROPERTY TAXES | 12,372 | 12,113 | 258 | 12,113 | 258 | 12,029 | 343 |
| 401005 - GENERAL PROPERTY TAX | 11,736 | 11,478 | 258 | 11,478 | 258 | 10,712 | 1,024 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 889 | (889) |
| 401023 - PROPERTY TAX-RDA | 398 | 398 | - | 398 | - | 195 | 202 |
| 401025 - PRIOR YEAR REDEM PTIONS | 238 | 238 | - | 238 | - | 233 | 5 |
| RCT4013-FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| 401030 - M OTOR VEH FEE IN LIEU OF TAXES | 739 | 699 | 41 | 699 | 41 | 719 | 20 |
| RCT4290 - INVESTM ENT EARNINGS | 53 | 53 | - | 58 | (5) | 83 | (30) |
| 429005 - INTEREST - TIM E DEPOSITS | 20 | 20 | - | 20 | - | 39 | (19) |
| 429010 - INT-TAX POOL | 1 | 1 | - | 1 | - | 6 | (5) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 32 | 32 | - | 37 | (5) | 38 | (6) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 45,551 | 44,078 | 1,473 | 43,707 | 1,844 | 38,121 | 7,430 |
| OPERATING EXPENSE | 45,154 | 44,078 | 1,076 | 42,898 | 2,256 | 37,723 | 7,430 |
| 000100-Salaries and Benefits | 30,679 | 29,500 | 1,179 | 29,665 | 1,015 | 25,867 | 4,812 |
| 601005 - ELECTED AND EXEM PT SALARY | 160 | 156 | 4 | 156 | 4 | 151 | 8 |
| 601020 - LUM P SUM VACATION PAY | 79 | 79 | - | 79 | - | 54 | 25 |
| 601025 - LUM P SUM SICK PAY | 25 | 25 | - | 25 | - | 9 | 16 |
| 601030 - PERM ANENT AND PROVISIONAL | 18,465 | 17,684 | 780 | 17,870 | 594 | 15,667 | 2,798 |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 626 | 626 | - | 626 | - | 550 | 76 |
| 601065 - OVERTIM E | 82 | 82 | - | 82 | - | 32 | 50 |
| 601095 - BUDGETED PERS UNDEREXPEND | (275) | (275) | - | (275) | - | - | (275) |
| 603005 - SOCIAL SECURITY TAXES | 1,529 | 1,497 | 33 | 1,493 | 37 | 1,255 | 275 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 3,226 | 3,128 | 97 | 3,160 | 66 | 2,790 | 436 |
| 603040 - LTD CONTRIBUTIONS | 93 | 91 | 2 | 91 | 2 | 76 | 17 |


| thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \end{gathered}$ Budget |  | Variance, Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 603045 - SUPPLEM ENTAL RETREM ENT (401K) | 224 | 230 | (5) | 207 | 18 | 359 | (134) |
| 603050 - HEALTH INSURANCE PREM IUMS | 4,640 | 4,356 | 285 | 4,365 | 275 | 3,476 | 1,164 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 379 | 379 |  | 379 |  | 353 | 26 |
| 603056-OPEB - CURRENT YR | 339 | 308 | 31 | 308 | 31 | 297 | 42 |
| 605005 - UNIFORM ALLOWANCE |  |  |  |  |  | (0) | 0 |
| 605025 - EM PLOYEE AWARDS/SERVICE PINS | 0 |  | 0 |  | 0 |  |  |
| 601040 - TIM ELIM ITED EM PLOYEES | 1,088 | 1,136 | (48) | 1,099 | (11) | 800 | 288 |
| 000200-Operations | 10,488 | 10,401 | 87 | 10,223 | 266 | 9,038 | 1,450 |
| 607005 - JANITORIAL SUPPLES AND SERVICE | 50 | 50 |  | 50 |  | 70 | (20) |
| 607010-MAINTENANCE-GROUNDS | 57 | 75 | (18) | 48 | 9 | 118 | (61) |
| 607015-MAINTENANCE-BUILDINGS | 93 | 62 | 32 | 53 | 41 | 42 | 51 |
| 607030 - M AINTENANCE - OTHER |  |  |  |  |  | 5 | (5) |
| 607040 - FACILTIES M ANAGEM ENT CHARGES | 241 | 388 | (147) | 286 | (45) | 336 | (95) |
| 609010 - CLOTHING PROVIIIONS | 8 | 7 | 1 | 7 | 1 | 8 | 0 |
| 609025 - MEDICATIONS | 1,372 | 1,413 | (41) | 1,364 | 7 | 1,126 | 245 |
| 609030 - M EDICAL SUPPLIES | 167 | 82 | 85 | 82 | 85 | 205 | (38) |
| 609035 - SAFETY SUPPLES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 609040 - LAUNDRY SUPPLES AND SERVICES | 4 | 4 | (1) | 4 | (1) | 3 | 1 |
| 609060 - IDENTIFCATION SUPPLIES |  |  |  |  |  | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 66 | 39 | 27 | 39 | 27 | 65 | 1 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | 7 | 9 | (2) | 9 | (2) | 3 |  |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 157 | 163 | (6) | 163 | (6) | 91 | 66 |
| 611025 - PHYSICAL M ATERIIL-AUDIO/VISUAL | 0 | 0 | (0) | 0 | (0) | 1 | (0) |
| 613005 - PRINTING CHARGES | 60 | 63 | (3) | 63 | (3) | 54 | 5 |
| 613010 - PUBLIC NOTICES | 2 | 2 | (0) | 2 | (0) |  |  |
| 613015 - PRINTING SUPPLES | 13 | 2 | 10 | 2 | 10 | 13 |  |
| 613020 - DEVELOPM ENT ADVERTIIING | 45 | 76 | (31) | 76 | (31) | 67 | (22) |
| 613025 - CONTRACTED PRINTINGS | 58 | 41 | 17 | 40 | 18 | 27 | 31 |
| 615005 - OFFICE SUPPLES | 133 | 129 | 4 | 129 | 4 | 106 | 27 |
| 615015 - COM PUTER SUPPLIES | 40 | 63 | (23) | 61 | (21) | 34 | 6 |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 57 |  | 57 |  | 57 |  | 57 |
| 615020 - COM PUTER SOFTWARE < 3000 | 71 | 134 | (64) | 134 | (64) | 61 | 10 |
| 615025 - COM PUTER COM PONENTS < 3000 | 252 | 211 | 41 | 211 | 41 | 222 | 31 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 55 | 3 | 53 | 3 | 53 | 2 | 53 |
| 615035- SM ALL EQUIPM ENT (NON-COMPUTER) | 181 | 194 | (13) | 203 | (22) | 503 | (323) |
| 615040 - POSTAGE | 54 | 56 | (1) | 56 | (1) | 57 |  |
| 615045 - PETTY CASH REPLENISH | 32 | 32 | (0) | 32 | (0) | 15 | 17 |
| 615050 - MEALSAND REFRESHM ENTS | 45 | 49 | (4) | 49 | (4) | 51 | (6) |
| 615055 - VOLUNTEER AWARDS | 1 | 1 | - | 1 | - | 0 |  |
| 615060 - PURCHASING CARD CHARGES |  | - | - | - |  | 0 |  |
| 617005 - M AINTENANCE - OFFICE EQUIP | 35 | 42 | (7) | 42 | (7) | 41 | (6) |
| 617010 - MAINT - MACHINERY AND EQUIP | 16 | 14 | 2 | 14 | 2 | 19 | (3) |
| 617015 - M AINTENANCE - SOFTWARE | 328 | 232 | 95 | 232 | 95 | 241 | 87 |
| 617030-MAINT-AUTOS TRUCKS-NONFLEET |  | - |  |  |  | 0 | (0) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 38 | 35 | 3 | 35 | 3 | 31 | 6 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 26 | 21 | 5 | 21 | 5 | 23 |  |
| 619015 - MILEAGE ALLOWANCE | 202 | 212 | (10) | 214 | (11) | 167 | 36 |
| 619020 - TAXI CAB FARES | 0 | 0 |  |  | 0 |  | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 198 | 190 | 8 | 190 | 8 | 103 | 96 |
| 619030 - TRAVELAND TRANSPORTATION CLIENTS | 71 | 62 | 9 | 62 | 9 | 19 | 52 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | 0 | 1 | 0 | 4 | (4) |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 50 | 62 | (12) | 62 | (12) | 59 | (10) |
| 621005 - HEAT AND FUEL | 59 | 66 | (7) | 66 | (7) | 75 | (16) |
| 621010 - LIGHT AND POWER | 128 | 124 | 4 | 124 | 4 | 197 | (69) |
| 621015 - WATER AND SEWER | 23 | 20 | (1) | 20 | 3 | 29 | (6) |
| 621020 -TELEPHONE | 285 | 291 | (6) | 292 | (6) | 278 |  |
| 621025 - M OBILE TELEPHONE | 158 | 132 | 26 | 132 | 26 | 159 | (1) |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS |  | 1 | (1) | 1 | (1) |  |  |
| 633010 - RENT- BUILDINGS | 822 | 642 | 180 | 642 | 180 | 466 | 357 |
| 633015 - RENT - EQUIPM ENT | 2 | 2 |  | 2 |  | 18 | (16) |
| 639005 - LEGALAUDITING AND ACCTG FEES |  | 1 | (1) | 1 | (1) |  |  |
| 639010 - CONSULTANTS FEES | 40 | 46 | (6) | 46 | (6) | 24 | 16 |
| 639020 - LABORATORY FEES | 158 | 151 | 7 | 151 | 7 | 137 | 21 |
| 639025- OTHER PROFESSIONAL FEES | 1,226 | 1,407 | (182) | 1,407 | (182) | 709 | 517 |
| 639030 - MEN HEALTH-M EDICAID M ATCH-DHCF | 445 | 445 |  | 445 |  | 436 | 9 |
| 639045 - CONTRACTED LABOR/PROJECTS | 220 | 207 | 12 | 207 | 12 | 72 | 147 |
| 641005 - SHOP CREW AND DEPUTY SM ALL TOOLS | 38 | 32 | 6 | 32 | 6 | 18 | 20 |
| 641010 - REFUSE CONTAINER | 84 | 92 |  | 92 | (8) | 33 | 51 |
| 641015 - REFUSE BAGS |  |  |  |  |  | 0 |  |
| 641020 - LABORATORY SUPPLES | 12 | 12 | 0 | 12 | 0 | 5 |  |




## ADJUSTM ENTS FOR STRESS TEST CALCULATIONS

|  | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/ (L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In thousands \$ except FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding |
| 1 Exclude Debt Service payments from stress test since they are already committed in full. | - | $(1,242)$ | $(1,242)$ |  | $(1,242)$ | $(1,242)$ | - | - | - |
| 2 |  |  | - |  |  | - | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | $(1,242)$ | $(1,242)$ | - | $(1,242)$ | $(1,242)$ | - | - | - |
| Revenue \& Expenditures Before Adjustments | 26,790 | 43,998 | 17,208 | 26,870 | 44,078 | 17,208 | (80) | (80) | - |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | 26,790 | 42,756 | 15,967 | 26,870 | 42,836 | 15,967 | (80) | (80) | - |


| STRESS TEST CALCULATION - COUNTY FUNDING | Live Formulas | $\begin{gathered} \hline \text { Stage } 1 \\ \text { (target) }^{3} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Adjusted Base Budget (less exclusions, if any) | 15,967 | 15,791 |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 15,317 | 15,317 |
| Requested Budget (less exclusions, if any) | 15,967 | 15,791 |
| Requested Budget Less Stress Test Target Budget (amount to describe, if $>0$ ) | 649 | 474 |

[^27]
## CORE MISSION

To provide high quality, effective, and ethical legal defense services to indigent residents of Salt Lake County in criminal cases, juvenile delinquency cases, parent or guardian custody cases, and in mental retardation or mental health involuntary civil commitments.

## OUTCOM ES AND INDICATORS (see separate O\&I summary report for additional detail)

## Salt Lake Legal Defender Association provides effective legal representation to eligible citizens in Salt Lake County to fulfill its constitutional obligation.

1) Measure Establish balanced and appropriate workloads and caseloads for LDA lawyers to assure that clients receive effective representation in accordance with Sixth Amendment principles. from TBD weighted annual cases per attorney as of the end of January 2018 to TBD weighted annual cases per attorney by end of December 2018.

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |
| BUDGET | COUNTY |  |
| APPROPRIATIONS | FUNDING |  |
| 20,819,404 | $\mathbf{2 0 , 3 6 0 , 1 3 9}$ | Request |
| 651,315 | 651,315 | $-3.2 \%$ |
| $\underline{605,043}$ | $\underline{591,265}$ | $-2.9 \%$ |
| $\mathbf{1 9 , 5 6 3 , 0 4 6}$ | $19,117,559$ |  |

ORGANIZATION/PROGRAM
(sorted by priority)

2900000100 INDIGENT ADULTS/SLLDA
290000200 INDIGENT JUVENILE

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| 459 | 17,102 | 16,642 | $\square$ |  |
| - | 1,834 | 1,834 | ] |  |
| - | 1,760 | 1,760 | [ |  |
| - | 124 | 124 | 1 |  |
| 459 | 20,819 | 20,360 |  |  |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :--- | :--- | :--- |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |

- $(1,243) \quad(1,243)$

2900000300 INDIGENT PARENT/GUARDIAN
2900000400 SANITY HEARINGS
TOTAL INDIGENT LEGAL SERVICES

| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | $(1,243)$ | $(1,243)$ | - |

Stress Test Target Reductions ${ }^{2} \quad(\mathbf{1 , 2 4 3 )}$
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 290000_01 | INDIGENT ADULTS/SLLDA | LDA Contract Amount Increase: Human Services department recommends 5\% increase for LDA contract amount (\$751,315). The State of Utah Indigent Defense Commission (IDC) has approved the annual funding of $\$ 184,264.80$ in September for LDA to fund 2 attorneys for 2 years. <br> LDA's original 2018 requests include $\$ 1.5 \mathrm{M}$ ( $10.14 \%$ increase from 2017 contract amount); \$1.8M for additional 21 FTEs (13 attorneys, 4 legal assistants, 1 investigator, and 2 social services specialists; and additional $\$ 98 \mathrm{~K}$ for the conflict of interest counsels. <br> LDA's original proposal documentation is available upon request. | Request | - | \$751 | \$751 |
| 2 | 290000_02 | $\begin{gathered} \text { INDIGENT } \\ \text { ADULTS/SLLDA } \end{gathered}$ | MSD board recommended its 2018 budget for a contract with the County on $8 / 23 / 2017$, it results a reduction for the funding to LDA services $(\$ 8,672)$. This request is to absorb the reduction from the set-aside transcription budget. | Request | - | \$0 | \$0 |
| 3 | 290000_R01 | $\begin{gathered} \text { INDIGENT } \\ \text { ADULTS/SLLDA } \end{gathered}$ | CJR (Criminal Justice Reinvestment): $\$ 100 \mathrm{~K}$ was flagged in 2017 June budget process as a 2 -year funding for ILS consultant services, please see the attachment for slide. The 2-year funding will end by $12 / 31 / 2017$ and this request to reflect the reduction. | Request | - | (\$100) | (\$100) |
| 4 | 290000_R02 | $\begin{gathered} \text { INDIGENT } \\ \text { ADULTS/SLLDA } \end{gathered}$ | Withdraw LDA contract amount increase from the Req Item \#290000_01. | Stress Test | - | (\$751) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 5 | 290000_R03 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Apply 3\% cut to all ILS services providers' contract amounts. $3 \%$ cut to all ILS providers would severely increase the average caseloads per attorney. | Stress Test | - | (\$492) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND M AYOR PROPOSED 0.00 \$651 \$651 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS 0.00 (\$1,243) \$0 |  |  |  |  |  |  |  |

[^28]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110-GENERAL FUND | - | 29000000-INDIGENT LEGAL SERVICES |  |  |  | - |  |
| 115-GOVERNM ENTAL IMMUNITY FUND | $\square$ | 31020000 - REAL ESTATE |  |  |  | $\square$ |  |
| 120-GRANT PROGRAM S FUND |  | 31020000 - REAL ESTATE |  |  |  |  | 36200000 - MILLCREEK CANYON |
| 125 - ECON DEV AND COM M UNITY RESOURCESFUND |  | 36300000 - PARKS |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 36400000 - RECREATION |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 43500000 - EM ERGENCY SERVICES |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | - | 43600000 - ADDRESSING |  |  |  |  | - |
| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 20,360 | 19,709 | 651 | 19,709 | 651 | 18,765 | 1,595 |
| REVENUE | 459 | 459 | - | 275 | 184 | 275 | 184 |
| OPERATING REVENUE | 459 | 459 | - | 275 | 184 | 275 | 184 |
| RCT4100-OPERATING GRANTS AND CONTRIBUTIO | 184 | 184 | - | - | 184 | - | 184 |
| 411000 - STATE GOVERNM ENT GRANTS | 184 | 184 | - | - | 184 | - | 184 |
| RCT4200-CHARGES FOR SERVICES | 275 | 275 | - | - | 275 | - | 275 |
| 423400 - INTERLOCAL AGREEM ENTS | 113 | 113 | - | - | 113 | - | 113 |
| 423405 - M SD CONTRACT REVENUE | 162 | 162 | - | - | 162 | - | 162 |
| RCT4300-INTER/INTRA FUND TRANSFERS | - | - | - | 275 | (275) | 275 | (275) |
| 431175 - INTERFUND REV-JUSTICE COURTS | - | - | - | 275 | (275) | 275 | (275) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 20,819 | 20,168 | 651 | 19,984 | 836 | 19,040 | 1,780 |
| OPERATING EXPENSE | 20,819 | 20,168 | 651 | 19,984 | 836 | 19,040 | 1,780 |
| 000200-Operations | - | 100 | (100) | 100 | (100) | 44 | (44) |
| 639025 - OTHER PROFESSIONAL FEES | - | 100 | (100) | 100 | (100) | 44 | (44) |
| 000400-Indirect Cost | 539 | 539 | - | 539 | - | 501 | 38 |
| 000800-Indigent / In-Custody | 20,281 | 19,529 | 751 | 19,345 | 936 | 18,495 | 1,785 |
|  |  |  |  |  |  |  |  |

## CORE MISSION

Providing Immediate services for Safety, Shelter, and Support to children, youth, and families in crisis.

## OUTCOM ES AND INDICATORS

(see separate O\&l Summary report for additional detail)
Youth (ages 8-17) experiencing an individual or family crisis and/or displaying delinquent or ungovernable
behaviors are served in the least restrictive setting.

1) Increase the number of youth diverted from a higher level of care (Respite) from 21 Youth as of the start of January 2017 to 50 Youth by end of December 2018.
Youth have access to substance abuse and crisis services in the South end of the valley.
2) Measure the number of Youth provided substance abuse treatment at the West Jordan Office from TBD Youth as of the start of January 2017 to TBD Youth by end of December 2018.
3) Measure the number of Youth provided crisis services at the West Jordan office from TBD Youth as of the start of January 2017 to TBD Youth by start of December 2018.
Young adults who exit the Milestone Program have safe and stable housing.
4) Increase the percentage of Milestone homeless young adults who are successfully discharged with safe and stable housing and employed. from $80 \%$ Young Adults as of the start of January 2017 to $90 \%$ Young Adults by end of December 2018.
5) Increase the percentage of Milestone homeless young adults nts who are successfully contact after 3 months from discharge from 75\% Young Adults as of the start of January 2017 to 85\% Young Adults by end of December 2018.
6) Measure the percentage of Milestone clients who remained in safe and stable housing upon their 12 month follow up after discharge from 70\% Young Adults as of the start of January 2017 to $75 \%$ Young Adults by end of December 2018.


BUDGET APPROPRIATIONS

COUNTY FUNDING
\% vs. CF Request

7,801,023
$(81,000)$
1.0\%

236,461
7,645,562

## in thousands \$ except FTE

|  | ORGANIZATION/PROGRAM (sorted by priority) |
| :---: | :---: |
| 2100000100 | YOUTH SERVICES ADM INISTRATION |
| 210000060 | SHELTER SERVICES |
| 2100000300 | BASIC CENTER PROGRAM S |
| 2100000500 | COUNSELING SERVICES |
| 2100000900 | SUBSTANCE ABUSE TREATM ENT PROG |
| 210000220 | AFTER SCHOOL PROGRAMS |
| 210000880 | YOUTH EM PLOYABILITY SERVICES |
| 2100007700 | ALCOHOL AND DRUG PREVENTION |
| TOTAL YOUTH SERVICES DIVISION |  |


| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding |  | FIE |
| - | 1,724 | 1,724 |  | 16.75 |
| 1,504 | 3,356 | 1,852 |  | 41.75 |
| 1,426 | 3,573 | 2,147 |  | 42.75 |
| 613 | 1,172 | 559 | $\square$ | 13.00 |
| 290 | 1,070 | 779 | $\square$ | 10.00 |
| 823 | 1,213 | 390 | $\square$ | 10.50 |
| 252 | 440 | 188 | ] | 4.00 |
| 188 | 350 | 162 | \\| | 3.00 |
| 5,096 | 12,897 | 7,801 |  | 141.75 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue (Operating) | Expend. <br> (Operating) | County Funding | FIE |
|  | (81) | (81) |  |
| 18 | - | (18) |  |
| 37 | - | (37) |  |
| 64 | - | (64) |  |
| (54) | - | 54 |  |
| (286) | (179) | 107 |  |
| 15 | - | (15) |  |
| 27 | - | (27) |  |
| (179) | (260) | (81) |  |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County Funding | FTE |

Stress Test Target Reductions ${ }^{2}$ (163)
Stress Test Reductions in BRASS vs. Target
0
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 210000_01 | YOUTH SERVICES ADMINISTRATION | This is to request $\$ 41,500$ for the new case management system's annual hosting fee. This will be an on-gong request and subject to COLA increase annually per the contract with the system's developer Journal Technology, Inc. | Request | - | \$42 | \$42 |
| 2 | 210000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This budget request is to true up Youth Services' various outside revenue funding levels, a total of $\$ 179 \mathrm{~K}$ reduction. <br> 1. $\$ 33 \mathrm{~K}$ state funding reduction from Systems of Care to fund Family Resources Facilitators program; <br> 2. $\$ 338 \mathrm{~K}$ After School Program funding reduction are mainly due to the federal 21 st Century Community Learning Center grants end in 2018. There will be 4 time limited positions impacted. Youth Services will need to keep those positions until the end of the grants in 2018 and will do a budget adjustment to eliminate the positions if no new funds received to sustain the positions in 2018. <br> 3. $\$ 18 \mathrm{~K}$ rent reimbursement increase from Housing Authority, County of Salt Lake to support the Milestone program's housing costs. <br> 4. \$25K DCFS Medicaid revenues projection increase. <br> 5. $\$ 149 \mathrm{~K}$ one time funding increases from various funding sources, including $\$ 68 \mathrm{~K}$ from BHS for FRFs and MH unfunded, $\$ 27 \mathrm{~K}$ from Health for a new grant for SUD prevention program, $\$ 52 \mathrm{~K}$ from Housing and Community Development for ASP program. | Request | - | \$0 | \$0 |
| 3 | 210000_R01 | YOUTH SERVICES ADMINISTRATION | YSV new case management system is scheduled to go live in 2017. The contractor Journal Technology, Inc. won't demand the payments until the system is "go live". YSV had encumbered the one time appropriation $\$ 400 \mathrm{~K}$, approved by the Council in 2016, with the intent to cover the one time implementation costs $\$ 80 \mathrm{~K}$ in 2017 and annual license, maintenance and hosting fees $\$ 122,500$ per year in 2017, and 2018. As a result, YSV won't need the funding for 2018. This request is an one time reduction. | Request | - | (\$123) | (\$123) |
| 4 | 2100000_R02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | YSV stress test proposal: to reduce 2.0 FTEs (\$156K) and the emergency hiring by $\$ 7 \mathrm{~K}$. <br> Impact: These reductions would impact our ability to maintain an appropriate level of safety for our clients, our ability to maintain our responsibilities in two contracts with the State of Utah, reduce the hours of operation and disrupt our relationships with the community at large. It will also impact the agency's ability to maintain ongoing referrals which impacts outside revenues. | Stress Test | (2.00) | (\$163) | $\$ 0$ (not proposed) |
|  |  |  | TOTAL REQUESTS AND M AYOR PROPOSED |  | 0.00 | (\$81) | (\$81) |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | $2018$ <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | $\begin{aligned} & 2017 \text { June } \\ & \text { Adjusted } \\ & \text { Budget } \end{aligned}$ | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615015 - COM PUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615016 - COM PUTER SOFTW ARE SUBSCRIPTION | 18 | 99 | (81) | - | 18 | 400 | (382) |
| 615020 - COM PUTER SOFTWARE <3000 | - | - | - | 20 | (20) | 7 | (7) |
| 615025 - COM PUTER COM PONENTS <3000 | 49 | 49 | - | 82 | (34) | 47 | 2 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 20 | 20 | - | 20 | 1 | 33 | (13) |
| 615040 - POSTAGE | 3 | 3 | - | 1 | 2 | 1 | 2 |
| 615050 - M EALS AND REFRESHM ENTS | 10 | 10 | - | 9 | 1 | 9 | 0 |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 0 | (0) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 9 | 9 | - | 8 | 1 | 10 | (1) |
| 617010 - M AINT - M ACHINERY AND EQUIP | 4 | 4 | - | 3 | 1 | 5 | (1) |
| 617015 - M AINTENANCE - SOFTWARE | - | - | - | - | - | 7 | (7) |
| 617035 - M AINT - AUTOS AND EQUIP-FLEET | 32 | 32 | - | 21 | 12 | 13 | 19 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 12 | 12 | - | 18 | (6) | 10 | 2 |
| 619015 - M ILEAGE ALLOWANCE | 32 | 32 | - | 32 | 0 | 36 | (4) |
| 619025 - TRAVEL AND TRANSPORTATION | 15 | 15 | - | 14 | 0 | 20 | (6) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 14 | 16 | (2) | 18 | (4) | 25 | (11) |
| 619035 - VEHICLE RENTAL CHARGES | 4 | 4 | - | 5 | (2) | 1 | 2 |
| 619045 - VEHICLE REPLACEM ENT CHARGES | 42 | 42 | - | 43 | (0) | 41 | 2 |
| 621005 - HEAT AND FUEL | 35 | 35 | - | 41 | (6) | 32 | 2 |
| 621010 - LIGHT AND POWER | 80 | 80 | - | 86 | (7) | 78 | 1 |
| 621015 - WATER AND SEWER | 15 | 15 | - | 15 | (1) | 13 | 1 |
| 621020 - TELEPHONE | 56 | 56 | - | 56 | 1 | 57 | (1) |
| 621025 - M OBILE TELEPHONE | 36 | 36 | - | 38 | (2) | 43 | (8) |
| 621030 - INTERNET/DATA COM M UNICATIONS | - | - | - | 35 | (35) | - | (1) |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | - | - | - | 15 | (15) | - | - |
| 633010 - RENT - BUILDINGS | 135 | 135 | - | 103 | 32 | 91 | 44 |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 112 | 112 | - | 112 | (0) | 158 | (46) |
| 639030 - M EN HEALTH-M EDICAID M ATCH-DHCF | - | - | - | - | - | 0 | (0) |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | - | - | 0 | (0) |
| 639050 - CLIENT SUPPORT SERVICES | - | - | - | - | - | 10 | (10) |
| 645005 - CONTRACT HAULING | 5 | 5 | - | 4 | 0 | 5 | 0 |
| 000400-Indirect Cost | 902 | 902 | - | 902 | - | 766 | 135 |
|  |  |  |  |  |  |  |  |

## TRANSP HOUSNG \& ECON DEVLPMT-COUNTYWIDE ROLLUP 2018 BUDGET



## PRIORITIES FOR COUNTY FUNDING \& FTE

## TRANSP HOUSNG \& ECON DEVLPMT-COUNTYWIDE ROLLUP

ORGANIZATION/PROGRAM (sorted by priority)
2018 Budget Request

| Revenue | Expend. | County | FIE |
| :--- | :--- | :--- | :--- |
| (Operating) | (Operating) | Funding |  |
|  |  |  |  |


| Request vs. Adj Base Budget², H/(L) |  |  |
| :--- | :--- | :--- | :--- |
| Revenue | Expend. | County FII |
| (Operating) | (Operating) | Funding |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |


| 20 | 4,264 | $\mathbf{4 , 2 4 4}$ | 8.35 |
| ---: | ---: | ---: | ---: |
| 11,648 | 13,470 | $\mathbf{1 , 8 2 2}$ | $\mathbf{0}$ |
| 257 | 502 | $\mathbf{2 4 5}$ | 17.65 |
| 126 | 817 | $\mathbf{6 9 1}$ | 3.00 |
| - | 1,822 | $\mathbf{1 , 8 2 2}$ | 5.00 |
| 73 | 2,280 | $\mathbf{2 , 2 0 8}$ | $\mathbf{-}$ |
| - | 20,578 | $\mathbf{2 0 , 5 7 8}$ | - |
| 1,225 | 225 | $\mathbf{( 1 , 0 0 0 )}$ | - |
| 13,348 | 43,957 | $\mathbf{3 0 , 6 0 9}$ | - |


| $(99)$ | 1,800 | $\mathbf{1 , 8 9 9}$ | 1.00 |
| ---: | :---: | :---: | ---: |
| 3,410 | 3,427 | $\mathbf{1 8}$ | 2.00 |
| 257 | $(52)$ | $\mathbf{( 3 0 8 )}$ | - |
| 66 | $(21)$ | $(87)$ | - |
| - | - | - | - |
| 73 | 1,830 | $\mathbf{1 , 7 5 8}$ | - |
| - | - | - | - |
| 25 | 25 | - | - |
| 3,731 | 7,010 | $\mathbf{3 , 2 7 9}$ | $\mathbf{3 . 0 0}$ |



| $(1,592)$ | $(1,592)$ |
| ---: | ---: |
| $(54)$ | $(54)$ |
| $(17)$ | $(17)$ |
| $(23)$ | $(23)$ |


| - | $(1,686)$ | $(1,686)$ | - |
| :--- | :--- | :--- | :--- |


| 1,001 | 1,091 | 90 | - | - | $(206)$ | $(206)$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | 3,029 | 3,029 | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| 1,001 | 4,120 | $\mathbf{3 , 1 1 9}$ | - | - | $(206)$ | $(206)$ | - |
| 1,067 | 307 | $\mathbf{( 7 6 0 )}$ | - |  | Chk Figure | 125 |  |
| - | 556 | 556 | - | - | - | - |  |
| 1,067 | 863 | $\mathbf{( 2 0 4 )}$ | - |  | - | - | - |


| - | 10,292 | 10,292 | $\square$ | - |
| ---: | ---: | ---: | ---: | ---: |
| - | 10,292 | 10,292 |  | - |
|  |  |  |  |  |
| 26,609 | 52,398 | 25,790 | 34.00 |  |
| 1,298 | 28,490 | 27,192 | - |  |
| 27,906 | 80,888 | 52,982 | 34.00 |  |



[^29]
## ORGANIZATION/PROGRAM

# Revenue Expend. County 

 should be discussed with the M ayor's Finance Budget office before including${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

In thousands \$ except FTE

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{aligned} & \text { Type } \\ & \text { (R/ST/M P) } \end{aligned}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 102500_01 | 110 | OFFICE OF REGIONAL DEVELOPMENT | REGIONAL DEVELOPMENT ADMIN | Regional Development Fund Projects | Request |  | \$1,500 | \$1,500 |
| 2 | 102500_02 | 110 | OFFICE OF REGIONAL DEVELOPMENT | $\begin{aligned} & \text { REGIONAL } \\ & \text { DEVELOPMENT } \\ & \text { ADMIN } \end{aligned}$ | Regional Development Department Administrative Assistant. Funding for position proposed to come from decrease in Regional Development Admin operations expense decrease. | Request | 1.00 | \$0 | \$0 |
| 3 | 102500_03 | 110 | $\begin{gathered} \text { OFFICE OF } \\ \text { REGIONAL } \\ \text { DEVELOPMENT } \end{gathered}$ | REGIONAL TRANSPORT AND PLANNING | Use $\$ 25,000$ transfer of Corridor Preservation Fees from fund 130 to support Planning \& Transporation operating expenses and temp labor. | Request |  | \$0 | \$0 |
| 4 | 102500_04 | 110 | $\begin{gathered} \text { OFFICE OF } \\ \text { REGIONAL } \\ \text { DEVELOPMENT } \end{gathered}$ | ECONOMIC DEVELOPMENT | Use Redevelopment Agency Administrative Fees from Regional \& County RDA, total $\$ 40,705$, to increase Economic Development operating expenses. | Request |  | \$0 | \$0 |
| 5 | 102500_10 | 110 | OFFICE OF REGIONAL DEVELOPMENT | REGIONAL TRANSPORT AND PLANNING | Enter interfund revenue and expense to move funds from fund 130, Transporation Preservation, to fund 110 to support Transportation \& Planning 2.0 Time-Limited FTE (both Planning Program Managers, positions 9361 and 9444 ). These positions were approved as part of the 2017 budget (see 2017 budget request 102500_03 and 102500IA01) and funded by a fund balance transfer. However, starting in 2018 funding for these positions will be supported by interfund revenue in fund 110 and interfund expense in fund 130 to ensure funds are spent solely for approved personnel expenses. | Request |  | (\$232) | (\$232) |
| 6 | 102500_05 | 110 | OFFICE OF REGIONAL DEVELOPMENT | ECONOMIC development | Change Regional Development \& Planning Coordinator 1.0 FTE from Time-Limited to Merit. Position funded from base County Funding. Long-term need demonstrated through ongoing support for multiple revolving loan funds (EDRLF, EPA), EPA assessment grant, and supporting transportation fund administration with interlocal agreement. | Request |  | \$0 | \$0 |
| 7 | 102500_06 | 110 | $\begin{gathered} \text { OFFICE OF } \\ \text { REGIONAL } \\ \text { DEVELOPMENT } \end{gathered}$ | $\begin{aligned} & \text { REGIONAL } \\ & \text { DEVELOPMENT } \\ & \text { ADMIN } \end{aligned}$ | Rebudget 2017 unspent Regional Development Fund project appropriations. Funds will be utilized for Wasatch Canyon Plan. $\$ 3,718$ comes from balance of $2017 \$ 200,000$ Wasatch Canyon Plans appropriation; $\$ 49,525$ comes from balance of prior year funds assigned for Smart Radio System repairs no longer needed for that purpose (currently assigned under Assigned Fund Balance 315020). Re-budget $\$ 200,000$ for Mt. View Economic Development Commission project included in 2017 Regional Development fund. Adjustment budget neutral across budget years 2017 \& 2018. | Request |  | \$253 | \$253 |
| 8 | 102500_08 | 110 | OFFICE OF REGIONAL DEVELOPMENT | COMMUNITY RES <br> AND DEV | Budget for new grant program from Centers for Disease Control for lead poison prevention awareness outreach. Grant funding to cover portion of salary of existing base-funded employees. Grant term from 9/30/2017 through 09/29/2020. No additional county commitment required. | Request |  | (\$19) | (\$19) |
| 9 | 102500_09 | 110 | OFFICE OF REGIONAL DEVELOPMENT | $\begin{gathered} \text { COMMUNITY RES } \\ \text { AND DEV } \end{gathered}$ | Grant true-up for exisiting Housing \& Community Development Division grants including After School, SSBG, CDBG, HOME, LEAD, ESG \& AmeriCorps. County funding of $\$ 1.777 \mathrm{M}$ includes (1) $\$ 18,996$ to be covered by surplus from CDC Lead Outreach grant (request item above), (2) $\$ 730,000$ from 2017 CDBG recaptured funds held in Fund 125, transferred to Fund 110 for 2018 CDBG grant expense, and (3) $\$ 1,1 \mathrm{M}$ in HOME program income held in Fund 125, transferred to Fund 110 for 2018 HOME grant expense. | Request |  | \$1,777 | \$1,777 |
| 10 | 102500_07 | 110 | OFFICE OF REGIONAL DEVELOPMENT | COMMUNITY RES <br> AND DEV | Budget for new grant program from Green \& Healthy Homes Iniative to being April 1, 2018. Total grant expense budgeted at $\$ 434,266$ to be covered completely by grant funds. Includes 2.0 Time-Limited FTE increase to be covered by grant funds. No additional county commitment required. | Request | 2.00 | \$0 | \$0 |
| 11 | 102500_R01 | 110 | OFFICE OF REGIONAL DEVELOPMENT | COMMUNITY RES <br> AND DEV | Decrease revenue \& expense by $\$ 20,000$ for Moderate Income Housing Plan budgeted in 2017 but no longer needed going forward. Revenue came from interfund transfer from Public Works, expense was for other professional fees. | Request |  | \$0 | \$0 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ (\mathrm{R} / \mathrm{ST} / \mathrm{M} \text { P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12 | 355099_01 | 180 | SALT PALACE CONVENTION CENTER | SPCC RESERVE <br> CAPITAL <br> PROJECTS | Salt Palace New Capital Projects | Request (cap proj) |  | \$1,497 | \$1,497 |
| 13 | 355099_02 | 180 | SALT PALACE CONVENTION CENTER | SPCC RESERVE CAPITAL PROJECTS | Salt Palace Large \& Small Equipment and Overhead | Request (cap proj) |  | \$492 | \$492 |
| 14 | CAPREBUD | 180 | SALT PALACE CONVENTION CENTER | SPCC RESERVE CAPITAL PROJECTS | Re-budgets for Salt Palace Capital Projects | Request (cap proj) |  | \$1,039 | \$1,039 |
| 15 | 355000_01 | 180 | SALT PALACE CONVENTION CENTER | $\begin{gathered} \text { SPCC } \\ \text { OPERATIONS } \end{gathered}$ | Revenue/Expenses from Liquadated claims from Outdoor Retailer \& International Fire Chiefs and Sustainibility Initiative.To increase Salt Palace Operating revenue $\$ 1,001,172$ and incredase expensed based upon $\$ 90,000$ Operation expense from liquadated claims from Outdoor Retailer \& Intern. Fire Chiefs. Also,the revenues at the South Towne facility are higher than what we are projecting expenses and resulting in reduced County funding The $\$ 90,000$ will be offset from operating revenune from fund: 182 and sub-dept. 3552000000 | Request |  | \$90 | \$90 |
| 16 | 355299_01 | 182 | SOUTH TOWNE EXPOSITION CENTER | SOUTH TOWNE CAPITAL PROJECTS | CAPITAL PROJECTS: New STEC Capital Projects | Request (cap proj) |  | \$397 | \$397 |
| 17 | 355299_02 | 182 | $\begin{gathered} \text { SOUTH TOWNE } \\ \text { EXPOSITION } \\ \text { CENTER } \end{gathered}$ | SOUTH TOWNE CAPITAL PROJECTS | CAPITAL PROJECTS: New Large and Small Equipment and Overhead | Request (cap proj) |  | \$159 | \$159 |
| 18 | 355200_01 | 182 | SOUTH TOWNE EXPOSITION CENTER | $\begin{gathered} \text { STEC } \\ \text { OPERATIONS } \end{gathered}$ | South Towne Expo Center has demonstrated a reliable increase in revenue from event activity. Increased revenue: $\$ 1,067 \mathrm{k}$, increased expense: $\$ 307 \mathrm{k}$, netting to $\$ 760 \mathrm{k}$ less in county funding. | Request |  | (\$760) | (\$760) |
| 19 | 360000_01 | 290 | VISITOR PROMOTION CONTRACT | PROMOTION CONTRACT PRGM | Revenues from Transient Room Taxes are expected to increase in 2018. This request will align expenses with projected revenues. These funds will be used to attract and provide support to conventions, leisure travelers and visitors to Salt Lake County. | Request |  | \$444 | \$444 |
| 20 | 102500_R02 | 110 | OFFICE OF REGIONAL DEVELOPMENT | $\begin{gathered} \text { REGGONAL } \\ \text { DEVELOPMENT } \\ \text { ADMIN } \end{gathered}$ | $3 \%$ Stress Test Reduction to include decrease in professional fees and other operating expenses. | Stress Test | $x$ | (\$70) | \$0 (not proposed) |
| 21 | 102500_R02 | 110 | OFFICE OF REGIONAL DEVELOPMENT | REGIONAL TRANSPORT AND PLANNING | 3\% Stress Test Reduction to include decrease in professional fees. | Stress Test | $x$ | (\$17) | \$0 (not proposed) |
| 22 | 102500_R02 | 110 | OFFICE OF REGIONAL DEVELOPMENT | ECONOMIC DEVELOPMENT | 3\% Stress Test Reduction to include decrease in contributions including Vest Pocket, Buy Local First, and SCORE. | Stress Test | $x$ | (\$23) | \$0 (not proposed) |
| 23 | 102500_R02 | 110 | OFFICE OF REGIONAL DEVELOPMENT | COMMUNITY RES AND DEV | $3 \%$ Stress Test Reduction to include decrease in professional fees and other operating expenses. | Stress Test | $x$ | (\$29) | \$0 (not proposed) |
| 24 | 102500_R03 | 110 | OFFICE OF REGIONAL DEVELOPMENT | COMMUNITY RES AND DEV | 3\% Stress Test Reduction to include decrease in grant expense for After School program. | Stress Test | $x$ | (\$26) | \$0 (not proposed) |
| 25 | 102500_01 | 110 | OFFICE OF REGIONAL DEVELOPMENT | REGIONAL DEVELOPMENT ADMIN | 3\% Stress Test Reduction to include elimination of Regional Development Fund projects | Stress Test | $x$ | (\$1,321) | \$0 (not proposed) |


|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Fund \# | Org Name | Program Name | Description | Type (R/ST/M P) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 26 | 102500_06 | 110 | OFFICE OF REGIONAL DEVELOPMENT | REGIONAL DEVELOPMENT ADMIN | 3\% Stress Test Reduction to include eliminiation of 2017 re-budgeted Regional Development Fund projects including Mt. View Economic Development Commission Project. | Stress Test | $x$ | (\$200) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 27 | 355000_R01 | 180 | SALT PALACE CONVENTION CENTER | SPCC OPERATIONS | Reduction of Labor Service Calls | Stress Test |  | (\$206) | \$0 (not proposed) |
| 28 | 360000_R01 | 290 | VISITOR PROMOTION CONTRACT | VISITOR PROMOTION CONTRACT PRGM | We are aligning our expenses to match a potential 3\% reduction in revenues for 2018. | Stress Test |  | (\$740) | \$0 (not proposed) |
| 29 | 500300_03 | 110 | OFFICE OF REGIONAL DEVELOPMENT | $\begin{aligned} & \text { REGIONAL } \\ & \text { DEVELOPMENT } \\ & \text { ADMIN } \end{aligned}$ | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Subscriptions/Memberships: $\$ 0.9 \mathrm{k}$ of Government Finance Officers (GFOA), \$132k Wasatch Front Regional Council (WFRC) (note: the WFRC membership has increased to $\$ 133,682$ ), $\$ 14 \mathrm{k}$ Council of Government (COG). Other Professional Fees: $\$ 21 \mathrm{k}$ Salt Lake County Bicycle Advisory Committee, $\$ 60 \mathrm{k}$ Wasatch Summit/Access Wasatch Project (Previously Mountain Accord Transportation Study). Contribitions: $\$ 15 \mathrm{k}$ Downtowne Alliance-Winter Market. Interfund Charges: $\$ 0.9 \mathrm{k}$ to Health Dept- SLC Marathon. | $\begin{aligned} & \text { Mayor } \\ & \text { Proposed } \end{aligned}$ |  |  | \$244 |
| TOTAL REQUESTS AND MAYOR PROPOSED 3.00 $\mathbf{\$ 6 , 6 3 7}$ $\mathbf{\$ 6 , 8 8 1}$ <br> TOTAL STRESS TEST REDUCTIONS 0.00 $\mathbf{( \$ 2 , 6 3 1 )}$ $\$ 0$ |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERALFUND | A | 10250000 - REGIONAL ECONOMIC DEVELOPMENT |  |  |  |  | - |
| 125 - ECON DEV AND COMMUNITY RESOURCESFUND | $\square$ | 10260000 - HOUSING PROGRAMS |  |  |  |  | $\square$ |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 10270000 - REVOLVING LOAN PROGRAMS |  |  |  |  |  |
| 182 - SOUTH TOWNE EXPOSITION CENTER FUND |  | 10280000 - RDA PROPERTY TAX |  |  |  |  |  |
| 290 - VISITOR PROM OTION FUND |  | 10290000 - EPA BROWNFIELD REVOLV LOANS |  |  |  |  |  |
| 320 - HOUSING PROGRAMS FUND |  | 10300000 - TRANSPORTATION PRESERVATION DS |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND | $\checkmark$ | 10310000 - TRANSPORTATION PRESERVATION PROJ |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 53,823 | 46,345 | 7,478 | 50,679 | 3,143 | 48,847 | 4,976 |
|  |  |  |  |  |  |  |  |
| REVENUE | 57,592 | 43,050 | 14,542 | 55,702 | 1,890 | 49,440 | 8,152 |
| OPERATING REVENUE | 27,906 | 22,107 | 5,799 | 24,535 | 3,371 | 23,959 | 3,947 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 10,381 | 9,217 | 1,164 | 10,954 | (572) | 7,814 | 2,567 |
| 411000 - STATE GOVERNM ENT GRANTS | 66 | 66 | - | - | 66 | 181 | (116) |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 10,243 | 9,152 | 1,091 | 10,954 | (710) | 7,204 | 3,039 |
| 415003 - FEDERAL PROGRAM INCOME | 73 | - | 73 | - | 73 | 429 | (356) |
| RCT4200-CHARGES FOR SERVICES | 15,158 | 12,660 | 2,498 | 13,502 | 1,656 | 16,145 | (987) |
| 421005 - DEPARTM ENTAL FEES-EXTERNAL | - | - | - | - | - | 1 | (1) |
| 421370 - M ISCELLANEOUS REVENUE | - | - | - | - | - | 10 | (10) |
| 423000 - LOCAL GOVERNM ENT GRANTS | 584 | 150 | 434 | - | 584 | 233 | 351 |
| 424000 - LOCAL REVENUE CONTRACTS | 15 | - | 15 | 174 | (159) | 33 | (18) |
| 424200 - STATE REVENUE CONTRACTS | - | 20 | (20) | 640 | (640) | - | - |
| 441005 - SALE-M TRLS SUPL CNTRLASSETS | - | - | - | - | - | 0 | (0) |
| 427060 - SP/ST/EP OPERATING REVENUE | 14,558 | 12,490 | 2,068 | 12,688 | 1,870 | 15,867 | $(1,309)$ |
| RCT4300-INTER/INTRA FUND TRANSFERS | 2,368 | 230 | 2,138 | 80 | 2,288 | - | 2,368 |
| 431160 - INTERFUND REVENUE | 2,111 | 210 | 1,901 | 60 | 2,051 | - | 2,111 |
| 433065 - INTRAFUND REVENUE-HOUSING PRGM | 257 | 20 | 237 | 20 | 237 |  | 257 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 20,870 | 20,943 | (73) | 20,943 | (73) | 17,307 | 3,563 |
| RCT4010-PROPERTY TAXES | 20,578 | 20,578 | - | 20,578 |  | 16,866 | 3,712 |
| 401022 - PROPERTY TAX-RDA PASS THRU | 20,578 | 20,578 | - | 20,578 | - | 16,866 | 3,712 |
| RCT4290-INVESTM ENT EARNINGS | 293 | 365 | (73) | 365 | (73) | 441 | (149) |
| 429005 - INTEREST - TIM E DEPOSITS | 15 | 15 | - | 15 | - | 144 | (129) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 90 | (90) |
| 429025 - INTEREST-RESTRICTED | 178 | 250 | (73) | 350 | (173) | 128 | 50 |
| 429035 - LOAN LOSS RESERVE | 100 | 100 | - | - | 100 | 79 | 21 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 8,815 | - | 8,815 | 10,224 | $(1,409)$ | 8,173 | 642 |
| RCT7200-OFS TRANSFERS | 8,815 | - | 8,815 | 10,224 | $(1,409)$ | 8,173 | 642 |
| 720005 - OFS TRANSFERS IN | 8,815 | - | 8,815 | 10,224 | $(1,409)$ | 8,173 | 642 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 88,827 | 68,452 | 20,376 | 81,471 | 7,356 | 77,696 | 11,131 |
| OPERATING EXPENSE | 81,729 | 68,452 | 13,277 | 75,215 | 6,514 | 72,806 | 8,923 |
| 000100-Salaries and Benefits | 3,881 | 3,417 | 463 | 3,344 | 537 | 3,888 | (7) |
| 601005 - ELECTED AND EXEM PT SALARY | 359 | 351 | 9 | 351 | 9 | 489 | (130) |
| 601020 - LUM P SUM VACATION PAY | - | - | - | 8 | (8) | 14 | (14) |
| 601025 - LUM P SUM SICK PAY | - | - | - | 2 | (2) | - | - |
| 601030 - PERM ANENT AND PROVISIONAL | 1,369 | 1,200 | 168 | 1,267 | 102 | 1,405 | (36) |
| 601050 - TEM PORARY SEASONAL EM ERGENCY | 40 | 40 | - | 40 | - | 108 | (68) |
| 601055 - FED AND STATE FNDED TRAINING PRO | 230 | 230 | - | 230 | 0 | 281 | (51) |
| 601065 - OVERTIM E | - | - | - | - | - | 2 | (2) |
| 603005 - SOCIAL SECURITY TAXES | 205 | 182 | 23 | 151 | 54 | 204 | 1 |
| 603025 - RETIREM ENT OR PENSION CONTRIB | 387 | 340 | 47 | 329 | 57 | 389 | (2) |
| 603040 - LTD CONTRIBUTIONS | 11 | 10 | 1 | 10 | 1 | 11 | 0 |
| 603045 - SUPPLEM ENTAL RETIREM ENT (401K) | 31 | 30 | 1 | 24 | 8 | 53 | (22) |
| 603050 - HEALTH INSURANCE PREM IUMS | 500 | 405 | 96 | 351 | 149 | 386 | 114 |
| 603055 - EM PLOYEE SERV RES FUND CHARGES | 28 | 28 | - | 28 | - | 47 | (19) |
| 603056 - OPEB - CURRENT YR | 32 | 29 | 3 | 29 | 3 | 32 | 0 |
| 605026 - EM PLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 601040 - TIM E LIM ITED EM PLOYEES | 688 | 571 | 117 | 524 | 164 | 465 | 223 |
| 000200-Operations | 69,132 | 57,659 | 11,472 | 64,172 | 4,959 | 55,886 | 13,246 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | 2 | (2) | 3 | (3) |
| 607010 - M AINTENANCE - GROUNDS | 252 | - | 252 | 322 | (69) | 42 | 210 |
| 607015 - MAINTENANCE - BUILDINGS | 1,906 | - | 1,906 | 1,796 | 110 | 1,442 | 464 |
| 607040 - FACILITIES M ANAGEM ENT CHARGES | 5 | 5 | - | 2 | 3 | 18 | (13) |


| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{array}{r} 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611005 - SUBSCRIPTIONS AND M EM BERSHIPS | 327 | 196 | 131 | 152 | 175 | 236 | 91 |
| 611010 - PHYSICAL M ATERIALS-BOOKS | - | - | - | - | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 63 | 53 | 10 | 21 | 42 | 32 | 31 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - |  |  | - | - | 0 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 2 | 2 | - | - | 2 | 6 | (4) |
| 613005 - PRINTING CHARGES | 11 | 11 | - | 10 | 1 | 26 | (15) |
| 613010 - PUBLIC NOTICES | 6 | 6 | - | 4 | 2 | 2 | 3 |
| 613015 - PRINTING SUPPLIES | 0 | 0 | - | - | 0 | - | 0 |
| 613020 - DEVELOPM ENT ADVERTISING | 25 | 25 | - | 25 | - | 12 | 13 |
| 613030 - PRINTING DEVELOPM ENT | 10,026 | 9,582 | 444 | 9,582 | 444 | 9,842 | 184 |
| 615005 - OFFICE SUPPLIES | 127 | 41 | 86 | 40 | 87 | 39 | 88 |
| 615015 - COM PUTER SUPPLIES | 1 | 1 | - | - | 1 | 4 | (3) |
| 615016 - COM PUTER SOFTWARE SUBSCRIPTION | 16 | 16 | - | 15 | 1 | 14 | ) |
| 615020 - COM PUTER SOFTWARE <3000 | 6 | 6 |  | 5 | 1 | 11 | (6) |
| 615025 - COM PUTER COM PONENTS < 3000 | 17 | 17 | - | 8 | 9 | 29 | (12) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 0 | (0) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 430 | 5 | 425 | 407 | 23 | 387 | 43 |
| 615040 - POSTAGE | 5 | 5 | - | 5 | (0) | 2 | 3 |
| 615045 - PETTY CASH REPLENISH | - |  | - | 6 | (6) | - |  |
| 615050 - M EALS AND REFRESHM ENTS | 23 | 16 | 7 | 13 | 10 | 47 | (24) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 7 | (7) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 6 | 6 | - | 6 | 0 | 2 | 4 |
| 617015 - M AINTENANCE - SOFTWARE | - | - | - | - | - | 55 | (55) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 28 | 12 | 17 | 11 | 17 | 8 | 21 |
| 619025 - TRAVEL AND TRANSPORTATION | 79 | 79 | - | 58 | 21 | 72 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 1 |
| 621020 - TELEPHONE | 11 | 11 | - | 11 | (1) | 21 | (10) |
| 621025 - M OBILE TELEPHONE | 11 | 11 | - | 5 | 6 | 15 | (4) |
| 625005 - NON-CAPITAL BUILDINGS | 49 | - | 49 | - | 49 | - | 49 |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 130 | - | 130 | - | 130 | - | 130 |
| 633010 - RENT - BUILDINGS | 50 | 50 | - | 50 | - | 101 | (51) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 4 | 4 | - | - | 4 | - | 4 |
| 635005 - CAP LEAS PRINCIPAL-LAND AND BLDG | 62 | 62 | - | 62 | - | 77 | (15) |
| 637005 - LEASE PAYM ENTS - NON-CAPITAL | 31 | 31 | - | 31 | - | - | 31 |
| 639010 - CONSULTANTS FEES | 2 | 2 | - | 8 | (6) | 3 | (2) |
| 639020 - LABORATORY FEES | - |  |  | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 1,768 | 426 | 1,342 | 1,316 | 452 | 1,676 | 92 |
| 639035 - CONTRACT M ANAGEM ENT FEE | 17,481 | 16,084 | 1,398 | 16,174 | 1,308 | 16,222 | 1,259 |
| 639036 - OTHER M ISC CONTRACT FEES | 219 | - | 219 | - | 219 | - | 219 |
| 639050 - CLIENT SUPPORT SERVICES | 4 | 4 | - | - | 4 | - | 4 |
| 655020 - EM P INS-PEHP SUM M IT HSA | - | - | - | - | - | 277 | (277) |
| 657005 - INSURANCE | 30 | 22 | 8 | 22 | 8 | 6 | 24 |
| 661015 - INTEREST EXP-ARBITRAGE REBATE | 5 | 5 | - | 5 | - | - | 5 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 16 | (16) |
| 665020 - SOCIAL SERVICES BLOCK GRANT (SSBG) | 285 | 282 | 3 | 422 | (137) | 50 | 235 |
| 665030 - HUD HOME | - |  | - | 300 | (300) | 246 | (246) |
| 665035 - HUD CDBG COUNTY REHAB | - | - | - | 100 | (100) | 16 | (16) |
| 665040 - HUD CDBG ECON DEV REVOLVI LOAN | - | - | - | 50 | (50) | - | - |
| 665065 - REFUGEE MENTAL HEALTH SERVICES | - | 85 | (85) | 85 | (85) | - | - |
| 665070 - AFTER SCHOOL PROGRAM EXPENSES | 511 | 545 | (33) | 359 | 153 | 380 | 132 |
| 665075 - HOM E PASS THRU GRANT CONTRACTS | 4,047 | 2,296 | 1,751 | 4,550 | (503) | 2,099 | 1,948 |
| 665095 - COM M DEV PASS THRU GRANT CONTR | 3,714 | 2,429 | 1,285 | 3,129 | 585 | 2,050 | 1,664 |
| 665115 - CD PASS THRU LEAD BASED PAINT | 1,018 | 1,019 | (1) | 1,019 | (1) | 547 | 471 |
| 665120 - CD PASS THRU ESG | 182 | 173 | 8 | 213 | (32) | 202 | (20) |
| 665130 - HOUSING PROGRAM S PASS THRU RDA | 1,820 | 1,820 | - | 1,800 | 20 | - | 1,820 |
| 666300 - RDA-BLUFFDALE | 680 | 680 | - | 680 | - | 821 | (141) |
| 666301 - RDA-COTTONWOOD HEIGHTS | 4 | 4 | - | 4 | - | - | 4 |
| 666302 - RDA-DRAPER CITY | 1,295 | 1,295 | - | 1,295 | - | 1,315 | (20) |
| 666303 - RDA-HERRIM AN | 210 | 210 | - | 210 | - | 271 | (61) |
| 666304 -RDA-HOLLADAY | 371 | 371 | - | 371 | - | 411 | (40) |
| 666305 - RDA-M IDVALE CITY | 846 | 846 | - | 846 | - | 989 | (143) |
| 666306 - RDA-M URRAY | 515 | 515 | - | 515 | - | 510 | 5 |
| 666307 - RDA-RIVERTON CITY | 41 | 41 | - | 41 | - | 72 | (31) |
| 666308 - RDA-SALT LAKE CITY | 5,289 | 5,289 | - | 5,289 | - | 5,712 | (424) |
| 666309 - RDA-SANDY CITY | 1,658 | 1,658 | - | 1,658 | - | 1,727 | (69) |
| 666310 - RDA-SOUTH JORDAN CITY | 2,629 | 2,629 | - | 2,629 | - | 2,404 | 225 |
| 666311 - RDA-SOUTH SALT LAKE | 101 | 101 | - | 101 | - | 62 | 39 |
| 666312 -RDA-TAYLORSVILLE CITY | 36 | 36 | - | 36 | - | 50 | (13) |
| 666313 - RDA-WEST JORDAN CITY | 908 | 908 | - | 908 | - | 760 | 148 |


| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 666314 - RDA-WEST VALLEY CITY | 1,822 | 1,822 | - | 1,822 | - | 1,762 | 60 |
| 666315 - RDA-SL COUNTY | 58 | 58 | - | 58 | - | - | 58 |
| 666399 - RDA CONTINGENCY | 4,116 | 4,116 | - | 4,116 | - | - | 4,116 |
| 667005 - CONTRIBUTIONS | 603 | 588 | 15 | 624 | (21) | 1,968 | $(1,365)$ |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 43 | (43) |
| 693010 - INTRAFUND CHARGES | 250 | - | 250 | 20 | 230 | - | 250 |
| 693020 - INTERFUND CHARGES | 2,305 | 450 | 1,855 | - | 2,305 | - | 2,305 |
| 665145 - TEM P ASSISTANCE FOR NEEDY FAM S | - | - | - | 550 | (550) | 661 | (661) |
| 664005 - OTHER PASS THRU EXPENSE | 400 | 400 | - | - | 400 | - | 400 |
| 665140 - EPA BROWNFIELD RLF | 200 | 200 | - | 200 | - | - | 200 |
| 000300-Capital Purchases | 1,907 | 190 | 1,717 | 390 | 1,517 | 6,983 | $(5,075)$ |
| 000400-Indirect Cost | 2,600 | 2,548 | 51 | 2,600 | - | 1,848 | 751 |
| 000600-Debt Service | 4,210 | 4,637 | (427) | 4,183 | 26 | 4,201 | 8 |
| 000900-Other Appropriations | - | - | - | 525 | (525) | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 7,099 | - | 7,099 | 6,257 | 842 | 4,890 | 2,208 |
| 001000-Other Financing Uses | 7,099 | - | 7,099 | 6,257 | 842 | 4,890 | 2,208 |



| in thousands \$ | $2018$ <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | $\begin{aligned} & 2017 \text { June } \\ & \text { Adjusted } \\ & \text { Budget } \end{aligned}$ | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615025 - COM PUTER COM PONENTS <3000 | 17 | 17 | - | 8 | 9 | 29 | (12) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 0 | (0) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 30 | 5 | 25 | 7 | 23 | 21 | 9 |
| 615040 - POSTAGE | 4 | 4 | - | 4 | (0) | 2 | 3 |
| 615045 - PETTY CASH REPLENISH | - | - | - | 6 | (6) | - | - |
| 615050 - M EALS AND REFRESHM ENTS | 22 | 15 | 7 | 12 | 10 | 47 | (25) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 7 | (7) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 6 | 6 | - | 6 | 0 | 2 | 4 |
| 617015 - M AINTENANCE - SOFTW ARE | - | - | - | - | - | 11 | (11) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | - | - | 0 | (0) |
| 619015 - M ILEAGE ALLOWANCE | 28 | 12 | 17 | 11 | 17 | 8 | 21 |
| 619025 - TRAVEL AND TRANSPORTATION | 79 | 79 | - | 58 | 21 | 72 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 1 |
| 621020 - TELEPHONE | 11 | 11 | - | 11 | (1) | 21 | (10) |
| 621025 - M OBILE TELEPHONE | 11 | 11 | - | 5 | 6 | 15 | (4) |
| 633010 - RENT - BUILDINGS | 50 | 50 | - | 50 | - | 101 | (51) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 4 | 4 | - | - | 4 | - | 4 |
| 639010 - CONSULTANTS FEES | 2 | 2 | - | 8 | (6) | 3 | (2) |
| 639020 - LABORATORY FEES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 1,768 | 426 | 1,342 | 1,267 | 501 | 1,660 | 108 |
| 639036 - OTHER M ISC CONTRACT FEES | 219 | - | 219 | - | 219 | - | 219 |
| 639050 - CLIENT SUPPORT SERVICES | 4 | 4 | - | - | 4 | - | 4 |
| 655020 - EM P INS-PEHP SUM M IT HSA | - | - | - | - | - | 277 | (277) |
| 657005 - INSURANCE | 30 | 22 | 8 | 22 | 8 | 6 | 24 |
| 665020 - SOCIAL SERVICES BLOCK GRANT (SSBG) | 285 | 282 | 3 | 422 | (137) | 50 | 235 |
| 665065 - REFUGEE M ENTAL HEALTH SERVICES | - | 85 | (85) | 85 | (85) | - | - |
| 665070 - AFTER SCHOOL PROGRAM EXPENSES | 511 | 545 | (33) | 359 | 153 | 380 | 132 |
| 665075 - HOM E PASS THRU GRANT CONTRACTS | 4,047 | 2,296 | 1,751 | 4,550 | (503) | 2,099 | 1,948 |
| 665095 - COM M DEV PASS THRU GRANT CONTR | 3,714 | 2,429 | 1,285 | 3,129 | 585 | 2,050 | 1,664 |
| 665115 - CD PASS THRU LEAD BASED PAINT | 1,018 | 1,019 | (1) | 1,019 | (1) | 547 | 471 |
| 665120 - CD PASS THRU ESG | 182 | 173 | 8 | 213 | (32) | 202 | (20) |
| 667005 - CONTRIBUTIONS | 603 | 588 | 15 | 624 | (21) | 1,968 | $(1,365)$ |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 43 | (43) |
| 693010 - INTRAFUND CHARGES | 250 | - | 250 | - | 250 | - | 250 |
| 665145 - TEM P ASSISTANCE FOR NEEDY FAM S | - | - | - | 550 | (550) | 661 | (661) |
| 664005 - OTHER PASS THRU EXPENSE | 400 | 400 | - | - | 400 | - | 400 |
| 000300-Capital Purchases | 190 | 190 | - | 190 | - | 147 | 43 |
| 000400-Indirect Cost | 1,444 | 1,444 | - | 1,444 | - | 845 | 599 |
| 000900-Other Appropriations | - | - | - | 525 | (525) | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | - | - | 413 | (413) |
| 001000-Other Financing Uses | - | - | - | - | - | 413 | (413) |



| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted <br> Budget | Variance Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 613015 - PRINTING SUPPLIES | 0 | 0 | - | - | 0 | - | 0 |
| 613020 - DEVELOPM ENT ADVERTIIING | 25 | 25 | - | 25 | - | 12 | 13 |
| 613030 - PRINTING DEVELOPM ENT | 10,026 | 9,582 | 444 | 9,582 | 444 | 9,842 | 184 |
| 615005 - OFFICE SUPPLIES | 127 | 41 | 86 | 40 | 87 | 39 | 88 |
| 615015 - COM PUTER SUPPLIES | 1 | 1 | - | - | 1 | 4 | (3) |
| 615016 - COM PUTER SOFTW ARE SUBSCRIPTION | 16 | 16 | - | 15 | 1 | 14 | 2 |
| 615020 - COM PUTER SOFTWARE <3000 | 6 | 6 | - | 5 | 1 | 11 | (6) |
| 615025 - COM PUTER COM PONENTS < 3000 | 17 | 17 | - | 8 | 9 | 29 | (12) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 0 | (0) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 30 | 5 | 25 | 7 | 23 | 21 | 9 |
| 615040 - POSTAGE | 4 | 4 | - | 4 | (0) | 2 | 3 |
| 615045 - PETTY CASH REPLENISH | - | - | - | 6 | (6) |  |  |
| 615050 - M EALS AND REFRESHM ENTS | 22 | 15 | 7 | 12 | 10 | 47 | (25) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 7 | (7) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 6 | 6 | - | 6 | 0 | 2 | 4 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 11 | (11) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 28 | 12 | 17 | 11 | 17 | 8 | 21 |
| 619025 - TRAVEL AND TRANSPORTATION | 79 | 79 | - | 58 | 21 | 72 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 1 |
| 621020 - TELEPHONE | 11 | 11 | - | 11 | (1) | 21 | (10) |
| 621025 - M OBILE TELEPHONE | 11 | 11 | - | 5 | 6 | 15 | (4) |
| 633010 - RENT - BUILDINGS | 50 | 50 | - | 50 | - | 101 | (51) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 4 | 4 | - | - | 4 | - | 4 |
| 635005 - CAP LEAS PRINCIPAL-LAND AND BLDG | 62 | 62 | - | 62 | - | 77 | (15) |
| 637005 - LEASE PAYM ENTS - NON-CAPITAL | 31 | 31 | - | 31 | - | - | 31 |
| 639010 - CONSULTANTS FEES | 2 | 2 | - | 8 | (6) | 3 | (2) |
| 639020 - LABORATORY FEES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 1,768 | 426 | 1,342 | 1,267 | 501 | 1,660 | 108 |
| 639035 - CONTRACT M ANAGEM ENT FEE | 17,481 | 16,084 | 1,398 | 16,174 | 1,308 | 16,222 | 1,259 |
| 639036 - OTHER M ISC CONTRACT FEES | 219 | - | 219 | - | 219 | - | 219 |
| 639050 - CLIENT SUPPORT SERVICES | 4 | 4 | - | - | 4 | - | 4 |
| 655020 - EM P INS-PEHP SUM M IT HSA | - | - | - | - | - | 277 | (277) |
| 657005 - INSURANCE | 30 | 22 | 8 | 22 | 8 | 6 | 24 |
| 661015 - INTEREST EXP-ARBITRAGE REBATE | 5 | 5 | - | 5 | - | - | 5 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 16 | (16) |
| 665020 - SOCIAL SERVICES BLOCK GRANT (SSBG) | 285 | 282 | 3 | 422 | (137) | 50 | 235 |
| 665065 - REFUGEE M ENTAL HEALTH SERVICES | - | 85 | (85) | 85 | (85) | - | - |
| 665070 - AFTER SCHOOL PROGRAM EXPENSES | 511 | 545 | (33) | 359 | 153 | 380 | 132 |
| 665075 - HOM E PASS THRU GRANT CONTRACTS | 4,047 | 2,296 | 1,751 | 4,550 | (503) | 2,099 | 1,948 |
| 665095 - COMM DEV PASS THRU GRANT CONTR | 3,714 | 2,429 | 1,285 | 3,129 | 585 | 2,050 | 1,664 |
| 665115 - CD PASS THRU LEAD BASED PAINT | 1,018 | 1,019 | (1) | 1,019 | (1) | 547 | 471 |
| 665120 - CD PASS THRU ESG | 182 | 173 | 8 | 213 | (32) | 202 | (20) |
| 667005 - CONTRIBUTIONS | 603 | 588 | 15 | 624 | (21) | 1,968 | $(1,365)$ |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667055 - M ISCELLANEOUSACCRUED EXPENSES | - | - | - | - | - | 43 | (43) |
| 693010 - INTRAFUND CHARGES | 250 | - | 250 | - | 250 | - | 250 |
| 665145 - TEM P ASSISTANCE FOR NEEDY FAMS | - | - | - | 550 | (550) | 661 | (661) |
| 664005 - OTHER PASS THRU EXPENSE | 400 | 400 | - | - | 400 | - | 400 |
| 000300-Capital Purchases | 190 | 190 | - | 190 | - | 6,732 | $(6,542)$ |
| 000400-Indirect Cost | 2,548 | 2,548 | - | 2,548 | - | 1,765 | 783 |
| 000600-Debt Service | 4,210 | 4,637 | (427) | 4,183 | 26 | 4,201 | 8 |
| 000900-Other Appropriations | - | - | - | 525 | (525) | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 7,099 | - | 7,099 | 5,357 | 1,742 | 4,890 | 2,208 |
| 001000-Other Financing Uses | 7,099 | - | 7,099 | 5,357 | 1,742 | 4,890 | 2,208 |
|  |  |  |  |  |  |  |  |



| in thousands \$ | 2018 Proposed Budget | $2018$ <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 693020 - INTERFUND CHARGES | 2,305 | 450 | 1,855 | - | 2,305 | - | 2,305 |
| 665140 - EPA BROWNFIELD RLF | 200 | 200 | - | 200 | - | - | 200 |
| 000300-Capital Purchases | 1,717 | - | 1,717 | 200 | 1,517 | 251 | 1,466 |
| 000400-Indirect Cost | 52 | 0 | 51 | 52 | - | 84 | (32) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | 900 | (900) | - | - |
| 001000-Other Financing Uses | - | - | - | 900 | (900) | - | - |
| 770010 - OFU TRANSFERS OUT | - | - | - | 900 | (900) | - | - |
|  |  |  |  |  |  |  |  |



| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) COUNTY FUNDING | \% |  |  |  | $\begin{aligned} & 2 \\ & 6 \\ & 6 \\ & 0 \\ & 0 \\ & 0 \\ & 50 \\ & 5 \\ & 5 \end{aligned}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 45,917 | 27,330 | 8,073 | 666 | 9,848 | - |  |  |  |  |  |
| Adjusted Base Budget (capital and other orgs to exclude) | $(21,850)$ | $(21,850)$ | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 24,067 | 5,480 | 8,073 | 666 | 9,848 | - |  |  |  |  |  |
| Adjusted Base Budget Line Item Exclusions | $(8,388)$ | - | $(8,388)$ | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 15,679 | 5,480 | (315) | 666 | 9,848 |  |  |  |  | - |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 15,209 | 5,316 | (306) | 646 | 9,553 | - | - | - | - | - | - |
| Requested Budget (total) | 52,555 | 30,609 | 11,191 | 462 | 10,292 | - | - | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | $(27,192)$ | $(23,608)$ | $(3,029)$ | (556) | - | - | - | - | - | - | - |
| Requested Budget (non-capital orgs) | 25,362 | 7,002 | 8,163 | (94) | 10,292 | - | - | - | - | - |  |
| Requested Budget Line Item Exclusions | $(8,388)$ | - | $(8,388)$ | - | - | - | - | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 16,974 | 7,002 | (225) | (94) | 10,292 | - | - | $\bullet$ | $\bullet$ | - | - |
| STRESS TEST: Requested Budget Less Stress Test Target Budget (only applicable if $>\mathbf{0}$ ) | 2,506 | 1,686 | 81 | - | 740 | - | - | - | - | - | - |
| Check Figure, entries in BRASS Higher/ (Lower) than calculation | 125 | 0 | 125 | - | (0) | - | - | - | - | - | - |

[^30]
## CORE MISSION

The Department of Regional Transportation, Housing \& Economic Development works collaboratively with state and local governments, businesses, and community organizations to accomplish goals today so we can have the future we choose for our families and our home.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Residents of Salt Lake County have housing that is healthy and safe.

1) Reduce the number of pre-1978 homes with lead hazards from 1 houses as of the start of January 2018 to 100 houses by end of December 2018.
2) Increase the number of homes that are free of health \& safety hazards and need critical repairs from 1 houses as of the start of January 2018 to 60 houses by end of December 2018.

Salt Lake County seniors, many with physical challenges, will be able to age in place, with independence.
3) Maintain independent living by providing mobility and safety modifications to housing from 0 people as of the start of January 2018 to 150 people by end of December 2018.
Salt Lake County has a robust and complete low-stress active transportation network.
4) Increase the miles of active transportation (walking/biking/trails/lanes) from Current Miles as of the start of the year 2018 to 25 Miles by end of the year 2018 .
Salt Lake County has an array of regional urban and town centers.
5) Measure the establishment/growth of regional urban centers from current pop and empl densities as of the start of the year 2016 to double pop and empl densities by end of the year 2050 .
Salt Lake County Regional Metro expands its position in the global economy.
6) Measure the business activities of existing small and medium enterprises (SMEs) in the Salt Lake County Regional Metro with one on one interviews from 0 interviews as of the start of the year 2018 to 400 interviews by end of the year 2018.
7) Measure the export intensity of advanced industries in the region from 0\% 2017 intensity as of the start of January 2017 to $15 \%$ 2017 intensity by end of December 2020.
8) Measure investments made by county into NGOs and external events from unknown dollars as of the start of January 2018 to total dollars by end of December 2018.
The County's regional economic development financial tools are well managed.
9) Measure investments made by county into NGOs and external events from unknown dollars as of the start of the year 2018 to total dollars by end of the year 2018.
10) Measure the tax incremental project areas in the county and dollars deployed in these areas from 118 project areas as of the start of the year 2018 to 118 project areas by end of the year 2018.

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET APPROPRIATIONS 43,957,390 7,009,623 1,108,433 35,839,334


COUNTY FUNDING 30,609,264
3,278,819 164,412
27,166,033

ADJ. COUNTY FUNDING* 7,001,711 1,521,319 -21.7\% 164,412 5,315,980

[^31]|  | ORGANIZATION/PROGRAM <br> (sorted by priority) |
| :--- | :--- |
| 102500001 | REGIONAL DEVELOPM ENT ADM IN |
| 102500600 | COM M UNITY RES AND DEV |
| 102500800 | REGIONAL TRANSPORT AND PLANNING |
| 1025000200 | ECONOMIC DEVELOPM ENT |

## SUBTOTAL ${ }^{3}$

10260000 HOUSING PROGRAMS
10270000 REVOLVING LOAN PROGRAMS
10280000 RDA PROPERTY TAX
10290000 EPA BROWNFIELD REVOLV LOANS
TOTAL OFFICE OF REGIONAL

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 20 | 4,264 | 4,244 | 8.35 |
| 11,648 | 13,470 | 1,822 | 17.65 |
| 257 | 502 | 245 \|| | 3.00 |
| 126 | 817 | 691 - | 5.00 |
| 12,051 | 19,052 | 7,002 | 34.00 |
| - | 1,822 | 1,822 | - |
| 73 | 2,280 | 2,208 | - |
| - | 20,578 | 20,578 | - |
| 1,225 | 225 | $(1,000)$ | - |
| 13,348 | 43,957 | 30,609 | 34.00 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| (99) | 1,800 | 1,899 | 1.00 |
| 3,410 | 3,427 | 18 | 2.00 |
| 257 | (52) | (308) | - |
| 66 | (21) | (87) | - |
| 3,633 | 5,155 | 1,521 | 3.00 |
| - | - | - |  |
| 73 | 1,830 | 1,758 | - |
| - | - | - | - |
| 25 | 25 | - | - |
| 3,731 | 7,010 | 3,279 | 3.00 |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | $(1,592)$ | $(1,592)$ | - |
| - | $(54)$ | $(54)$ | - |
| - | $(17)$ | $(17)$ | - |
| - | $(23)$ | $(23)$ | - |
| - | $(1,686)$ | $(1,686)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(1,686)$ | $(1,686)$ | - |

Stress Test Target Reductions ${ }^{2}$
$(1,686)$
Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 102500_01 | REGIONAL | Regional Development Fund Projects | Request | - | \$1,500 | \$1,500 |
| 2 | 102500_02 | REGIONAL DEVELOPMENT ADMIN | Regional Development Department Administrative Assistant. Funding for position proposed to come from decrease in Regional Development Admin operations expense decrease. | Request | 1.00 | \$0 | \$0 |
| 3 | 102500_03 | REGIONAL TRANSPORT AND PLANNING | Use $\$ 25,000$ transfer of Corridor Preservation Fees from fund 130 to support Planning \& Transporation operating expenses and temp labor. | Request | - | \$0 | \$0 |
| 4 | 102500_04 | ECONOMIC DEVELOPMENT | Use Redevelopment Agency Administrative Fees from Regional \& County RDA, total $\$ 40,705$, to increase Economic Development operating expenses. | Request | - | \$0 | \$0 |
| 5 | 102500_05 | ECONOMIC DEVELOPMENT | Change Regional Development \& Planning Coordinator 1.0 FTE from Time-Limited to Merit. Position funded from base County Funding. Long-term need demonstrated through ongoing support for multiple revolving loan funds (EDRLF, EPA), EPA assessment grant, and supporting transportation fund administration with interlocal agreement. | Request | - | \$0 | \$0 |
| 6 | 102500_06 | $\begin{array}{\|c\|} \text { REGIONAL } \\ \text { DEVELOPMENT ADMIIN } \end{array}$ | Rebudget 2017 unspent Regional Development Fund project appropriations. Funds will be utilized for Wasatch Canyon Plan. $\$ 3,718$ comes from balance of $2017 \$ 200,000$ Wasatch Canyon Plans appropriation; $\$ 49,525$ comes from balance of prior year funds assigned for Smart Radio System repairs no longer needed for that purpose (currently assigned under Assigned Fund Balance 315020). Re-budget \$200,000 for Mt. View Economic Development Commission project included in 2017 Regional Development fund. Adjustment budget neutral across budget years 2017 \& 2018. | Request | - | \$253 | \$253 |
| 7 | 102500_07 | $\underset{\text { DEV }}{\text { COMMUNITY RES AND }}$ | Budget for new grant program from Green \& Healthy Homes Iniative to being April 1, 2018. Total grant expense budgeted at $\$ 434,266$ to be covered completely by grant funds. Includes 2.0 Time-Limited FTE increase to be covered by grant funds. No additional county commitment required. | Request | 2.00 | \$0 | \$0 |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.

10/19/2017
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations,
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | $2018$ <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | $\begin{aligned} & 2017 \text { June } \\ & \text { Adjusted } \\ & \text { Budget } \end{aligned}$ | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615025 - COM PUTER COM PONENTS <3000 | 17 | 17 | - | 8 | 9 | 29 | (12) |
| 615030 - COM M UNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 0 | (0) |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 30 | 5 | 25 | 7 | 23 | 21 | 9 |
| 615040 - POSTAGE | 4 | 4 | - | 4 | (0) | 2 | 3 |
| 615045 - PETTY CASH REPLENISH | - | - | - | 6 | (6) | - | - |
| 615050 - M EALS AND REFRESHM ENTS | 22 | 15 | 7 | 12 | 10 | 47 | (25) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 7 | (7) |
| 617005 - M AINTENANCE - OFFICE EQUIP | 6 | 6 | - | 6 | 0 | 2 | 4 |
| 617015 - M AINTENANCE - SOFTW ARE | - | - | - | - | - | 11 | (11) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | - | - | 0 | (0) |
| 619015 - M ILEAGE ALLOWANCE | 28 | 12 | 17 | 11 | 17 | 8 | 21 |
| 619025 - TRAVEL AND TRANSPORTATION | 79 | 79 | - | 58 | 21 | 72 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 1 |
| 621020 - TELEPHONE | 11 | 11 | - | 11 | (1) | 21 | (10) |
| 621025 - M OBILE TELEPHONE | 11 | 11 | - | 5 | 6 | 15 | (4) |
| 633010 - RENT - BUILDINGS | 50 | 50 | - | 50 | - | 101 | (51) |
| 633025 - M ISCELLANEOUS RENTAL CHARGES | 4 | 4 | - | - | 4 | - | 4 |
| 639010 - CONSULTANTS FEES | 2 | 2 | - | 8 | (6) | 3 | (2) |
| 639020 - LABORATORY FEES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 1,768 | 426 | 1,342 | 1,267 | 501 | 1,660 | 108 |
| 639036 - OTHER M ISC CONTRACT FEES | 219 | - | 219 | - | 219 | - | 219 |
| 639050 - CLIENT SUPPORT SERVICES | 4 | 4 | - | - | 4 | - | 4 |
| 655020 - EM P INS-PEHP SUM M IT HSA | - | - | - | - | - | 277 | (277) |
| 657005 - INSURANCE | 30 | 22 | 8 | 22 | 8 | 6 | 24 |
| 665020 - SOCIAL SERVICES BLOCK GRANT (SSBG) | 285 | 282 | 3 | 422 | (137) | 50 | 235 |
| 665065 - REFUGEE M ENTAL HEALTH SERVICES | - | 85 | (85) | 85 | (85) | - | - |
| 665070 - AFTER SCHOOL PROGRAM EXPENSES | 511 | 545 | (33) | 359 | 153 | 380 | 132 |
| 665075 - HOM E PASS THRU GRANT CONTRACTS | 4,047 | 2,296 | 1,751 | 4,550 | (503) | 2,099 | 1,948 |
| 665095 - COM M DEV PASS THRU GRANT CONTR | 3,714 | 2,429 | 1,285 | 3,129 | 585 | 2,050 | 1,664 |
| 665115 - CD PASS THRU LEAD BASED PAINT | 1,018 | 1,019 | (1) | 1,019 | (1) | 547 | 471 |
| 665120 - CD PASS THRU ESG | 182 | 173 | 8 | 213 | (32) | 202 | (20) |
| 667005 - CONTRIBUTIONS | 603 | 588 | 15 | 624 | (21) | 1,968 | $(1,365)$ |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 667055 - M ISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 43 | (43) |
| 693010 - INTRAFUND CHARGES | 250 | - | 250 | - | 250 | - | 250 |
| 665145 - TEM P ASSISTANCE FOR NEEDY FAM S | - | - | - | 550 | (550) | 661 | (661) |
| 664005 - OTHER PASS THRU EXPENSE | 400 | 400 | - | - | 400 | - | 400 |
| 000300-Capital Purchases | 190 | 190 | - | 190 | - | 147 | 43 |
| 000400-Indirect Cost | 1,444 | 1,444 | - | 1,444 | - | 845 | 599 |
| 000900-Other Appropriations | - | - | - | 525 | (525) | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | - | - | 413 | (413) |
| 001000-Other Financing Uses | - | - | - | - | - | 413 | (413) |

REVENUE AND EXPENDITURE DETAIL


REVENUE AND EXPENDITURE DETAIL

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 125 - ECON DEV AND COMMUNITY RESOURCESFUND |  | 10270000 - REVOLVING LOAN PROGRAMS |  |  |  |  |  |
| 110 - GENERALFUND | $\square$ | 10280000 - RDA PROPERTY TAX |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 10290000 - EPA BROWNFIELD REVOLV LOANS |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEMEN... |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10160000 - REDEVELOPM ENT AGENCY OF SLCO |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 101700 | 0000- GSLMU | ICIPAL SER | VICES DISTRIC |  |  |
| 181- TRCC TOURISM REC CULTRLCONVEN FUND | $\checkmark$ | 10200000 - MAYOR ADMINISTRATION - |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | $2017 \text { June }$ | Variance, | 2016 | Variance, |
|  | Proposed | Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
|  | Budget | Base | Bud vs. ABB, | Budget | $\text { vs. } 2017 \text { B, }$ |  | vs. 2016, |
|  |  | Budget* | H/(L) |  | H/(L) |  | H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,208 | 450 | 1,758 | 450 | 1,758 | (801) | 3,009 |
|  |  |  |  |  |  |  |  |
| REVENUE | 350 | 350 |  | 350 | - | 1,296 | (946) |
| OPERATING REVENUE | 73 | - | 73 | - | 73 | 1,063 | (991) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 73 | - | 73 | - | 73 | 1,063 | (991) |
| 415000 - FEDERAL GOVERNM ENT GRANTS | - | - | - | - | - | 644 | (644) |
| 415003 - FEDERAL PROGRAM INCOME | 73 | - | 73 | - | 73 | 419 | (346) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 278 | 350 | (73) | 350 | (73) | 233 | 44 |
| RCT4290-INVESTM ENT EARNINGS | 278 | 350 | (73) | 350 | (73) | 233 | 44 |
| 429005 - INTEREST - TIM E DEPOSITS | - | - | - | - | - | 31 | (31) |
| 429025 - INTEREST-RESTRICTED | 178 | 250 | (73) | 350 | (173) | 123 | 55 |
| 429035 - LOAN LOSS RESERVE | 100 | 100 | - | - | 100 | 79 | 21 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 2,280 | 450 | 1,830 | 1,350 | 930 | 262 | 2,018 |
| OPERATING EXPENSE | 2,280 | 450 | 1,830 | 450 | 1,830 | 262 | 2,018 |
| 000200-Operations | 2,280 | 450 | 1,830 | 450 | 1,830 | 262 | 2,018 |
| 665030 - HUD HOM E | - | - | - | 300 | (300) | 246 | (246) |
| 665035 - HUD CDBG COUNTY REHAB | - | - | - | 100 | (100) | 16 | (16) |
| 665040 - HUD CDBG ECON DEV REVOLVI LOAN | - | - | - | 50 | (50) | - | - |
| 693020 - INTERFUND CHARGES | 2,280 | 450 | 1,830 | - | 2,280 | - | 2,280 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | 900 | (900) | - | - |
| 001000-Other Financing Uses | - | - | - | 900 | (900) | - | - |

REVENUE AND EXPENDITURE DETAIL


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10300000 - TRANSPORTATION PRESERVATION DS |  |  |  |  | - |
| 110 - GENERALFUND |  | 10310000 - TRANSPORTATION PRESERVATION PROJ |  |  |  |  | $\square$ |
| 115-GOVERNM ENTAL IMMUNITY FUND |  | 10320000 - TRANSPORTATION PASS THRU |  |  |  |  |  |
| 120 - GRANT PROGRAM SFUND |  | 10330000 - CORRIDOR PRESERVATION |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10340000 - COUNTY FIRST CLASS HIGHWAY CW |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 10360000 - STATE GO BOND PASS-THRU |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND | - | 10150000 - COMM UNITY DEVELOPM ENT \& ENGAGEMEN... - |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB H/ (L) | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  H/ (L) |  | $\begin{array}{r} \hline 2016 \\ \text { Actual } \end{array}$ | Variance, Prop Budget vs. 2016, H/(L) |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 67,405 | 67,128 | 277 | 25,103 | 42,302 | 9,056 | 58,349 |
| Revenue | 2,503 | 2,503 |  | 49,453 | $(46,950)$ | 3,055 | (552) |
| OPERATING REVENUE | 2,400 | 2,400 | - | 49,400 | $(47,000)$ | 2,769 | (369) |
| RCT4200-CHARGES FOR SERVICES | - | - | - | - | - | 0 | (0) |
| 421370 - M ISCELLANEOUS REVENUE | - | - | - | - | - | 0 | (0) |
| RCT4040-TRANSPORTATION PRESERVATION FE | 2,400 | 2,400 | - | 49,400 | $(47,000)$ | 2,768 | (368) |
| 404010 - TRANS PRESERV FEE PASS THRU | - | - | - | - | - | 18 | (18) |
| 404015 - CORRIDOR PRESERVATION FEES | 2,400 | 2,400 | - | 2,400 | - | 2,750 | (350) |
| 404020 - HB 420 REVENUE | - | - | - | 47,000 | $(47,000)$ | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 103 | 103 | - | 53 | 50 | 286 | (183) |
| RCT4290-INVESTM ENT EARNINGS | 103 | 103 | - | 53 | 50 | 286 | (183) |
| 429005 - INTEREST - TIM E DEPOSITS | 103 | 103 | - | 53 | 50 | 284 | (181) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 2 | (2) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 69,805 | 69,528 | 277 | 79,761 | (9,956) | 11,825 | 57,980 |
| OPERATING EXPENSE | 69,805 | 69,528 | 277 | 74,503 | $(4,698)$ | 11,825 | 57,980 |
| 000200-Operations | 69,805 | 69,528 | 277 | 74,503 | $(4,698)$ | 11,825 | 57,980 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 75 | (75) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 32 | (32) |
| 665060 - ROAD BOND PROJECT PASS THRU | 44,924 | 44,924 | - | 44,924 | - | 116 | 44,808 |
| 665135 - CORRIDOR PRESERV PROJECTS | 3,652 | 3,652 | - | 3,677 | (25) | 3,231 | 421 |
| 665136 - HB 420 PROJECTS | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
| 693020 - INTERFUND CHARGES | 277 | - | 277 | - | 277 | - | 277 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | 5,258 | $(5,258)$ | - | - |
| 001000-Other Financing Uses | - | - | - | 5,258 | $(5,258)$ | - | - |
|  |  |  |  |  |  |  |  |

## CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meeting, public events and managing the County's world-class conventions, exhibition, trade show and meeting facilities.

## OUTCOM ES AND INDICATORS (see separate oxl summayy report for additional detail)

The Salt Palace Convention Center serves as an economic magnet for visitor and convention spending in Utah.

1) Increase the economic impact to our community as a result of hosting conventions at the Salt Palace Convention Center from 240,186,378 Dollars as of the end of December 2016 to 220,000,000 Dollars by end of December 2018.
2) Maintain the number of events hosted by the Salt Palace Convention Center from 155 events as of the end of December 2017 to 155 events by end of December 2018.
3) Increase the amount of revenue earned at the Salt Palace Convention Center from event income from 11,318,892 dollars as of the end of December 2017 to 10,002,191 dollars by end of December 2018.
4) Maintain the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of $1-5$ ) from 4.5 average rating as of the end of December 2017 to 4.5 average rating by end of December 2018.

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET APPROPRIATIONS 21,615,514 4,119,681 524,875 16,970,958

\% vs. CF Request

## 4,380,275

 517,225 -11.8\%115,892
3,747,159

[^32]

|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 355099_01 | SPCC RESERVE CAPITAL PROJECTS | Salt Palace New Capital Projects | Request (cap proj) |  | \$1,497 | \$1,497 |
| 2 | 355099_02 | SPCC RESERVE CAPITAL PROJECTS | Salt Palace Large \& Small Equipment and Overhead | Request (cap proj) |  | \$492 | \$492 |
| 3 | CAPREBUD | SPCC RESERVE CAPITAL PROJECTS | Re-budgets for Salt Palace Capital Projects | Request (cap proj) |  | \$1,040 | \$1,738 |
| 4 | $\begin{aligned} & 355000 \_01 \\ & 355000 \_02 \end{aligned}$ | SPCC OPERATIONS | Revenue/Expenses from Liquadated claims from Outdoor Retailer \& International Fire Chiefs and Sustainibility Initiative.To increase Salt Palace Operating revenue $\$ 1,001,172$ and incredase expensed based upon $\$ 90,000$ Operation expense from liquadated claims from Outdoor Retailer \& Intern. Fire Chiefs. Also,the revenues at the South Towne facility are higher than what we are projecting expenses and resulting in reduced County funding The $\$ 90,000$ will be offset from operating revenune from fund: 182 and sub-dept. 3552000000 | Request |  | \$90 | \$90 |
| 5 | 355000_R01 | SPCC OPERATIONS | Reduction of Labor Service Calls | Stress Test |  | (\$206) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND M AYOR PROPOSED |  |  |  |  | 0.00 | \$3,119 | \$3,817 |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$206) | \$0 |
| Check Figure (Requests) |  |  |  |  | 0.00 | (\$1) |  |

[^33]

| Funds Selected |  | Organizations Selected |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 180 - RAM PTON SALT PALACE CONV CTR FUND <br> 110 - GENERAL FUND <br> 115 - GOVERNM ENTAL IMMUNITY FUND <br> 120 - GRANT PROGRAM SFUND <br> 125 - ECON DEV AND COMMUNITY RESOURCES FUND <br> 130 - TRANSPORTATION PRESERVATION FUND <br> 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 35509900 - SPCC RE <br> 10150000 - COMMU <br> 10160000 - REDEVELO <br> 10170000 - GSLMU <br> 10200000 - MAYOR <br> 10220000 - MAYOR <br> 10230000 - CRIMINAL | ERVE CAPI <br> NITY DEVEL OPMENTA ICIPAL SER ADMINISTR FINANCIAL LJUSTICE | TAL PROJECT <br> OPM ENT \& GENCY OF SL <br> VICES DISTR <br> ATION <br> ADM INISTRA <br> DVISORY CO | GAGEME <br> 0 <br> ON <br> NCIL |  |
| in thousands \$ | 2018 <br> Proposed Budget | 2018 Variance, <br> Adjusted Proposed <br> Base Bud vs. ABB, <br> Budget* H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/ (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,727 | 3,727 | 2,548 | 1,179 | 1,940 | 1,787 |
| REVENUE | 1,990 | 1,990 | 2,370 | (381) | 1,359 | 630 |
| Other Financing Sources | 1,990 | 1,990 | 2,370 | (381) | 1,359 | 630 |
| RCT7200-OFS TRANSFERS | 1,990 | 1,990 | 2,370 | (381) | 1,359 | 630 |
| 720005 - OFS TRANSFERS IN | 1,990 | 1,990 | 2,370 | (381) | 1,359 | 630 |
| NSE |  | - 3,727 | 2,548 |  |  |  |
| OPERATING EXPENSE | 3,727 | 3,727 | 2,548 | 1,179 | 1,940 | 1,787 |
| 000200-Operations | 2,357 | 2,357 | 2,356 | 1 | 1,663 | 694 |
| 607010 - M AINTENANCE - GROUNDS | 194 | 194 | 277 | (82) | - | 194 |
| 607015 - M AINTENANCE - BUILDINGS | 1,684 | 1,684 | 1,730 | (47) | 1,394 | 290 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 300 | 300 | 300 | - | 243 | 57 |
| 617015 - M AINTENANCE - SOFTWARE | - | - - | - | - | 26 | (26) |
| 625005 - NON-CAPITAL BUILDINGS | 49 | 49 | - | 49 | - | 49 |
| 625010 - NON-CAPITAL BUILDING IM PRVM NTS | 130 | 130 | - | 130 | - | 130 |
| 639025 - OTHER PROFESSIONAL FEES | - | - - | 49 | (49) | - | - |
| 000300-Capital Purchases | 1,328 | 1,328 | 150 | 1,178 | 211 | 1,118 |
| 000400-Indirect Cost | 42 | 42 | 42 | - | 67 | (24) |

## ADJUSTM ENTS FOR STRESS TEST CALCULATIONS



[^34]
## CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meetings, public shows and events and managing the County's world-class convention, exhibition, trade show and meeting facilities.

## OUTCOM ES AND INDICATORS (see separate oxl summay report for additional detail)

The South Towne Expo Center provides cultural and economic benefits to the community through the hosting of local and national events and meetings.

1) Increase the total number of annual attendees at the South Towne Expo Center from 760,000 attendees as of the end of December 2017 to 780,000 attendees by end of December 2018.
2) Increase the number of annual events hosted at the South Towne Expo Center from 260 events as of the end of December 2017 to 260 events by end of December 2018.
3) Increase the amount of revenue earned at the South Towne Expo Center from 4,442,585 Dollars as of the end of December 2017 to 4,206,047 Dollars by end of December 2018.
4) Maintain current levels of customer satisfaction of South Towne Expo Center facility clients (on a scale of 1-5) from 4.7 average rating as of the end of December 2017 to 4.5 average rating by end of December 2018.

## BUDGET SUM MARY

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
| BUDGET | COUNTY | ADJ. COUNTY | \% vs. CF |
| APPROPRIATIONS | FUNDING | FUNDING* | Request |
| $\mathbf{5 , 0 2 3 , 0 2 1}$ | $\mathbf{4 6 1 , 9 7 4}$ | $\mathbf{( 9 4 , 2 5 7 )}$ |  |
| 862,959 | $(204,231)$ | $(760,462)$ | $-806.8 \%$ |
| $\underline{124,802}$ | $\underline{19,986}$ | $\underline{19,986}$ | $21.2 \%$ |
| $4,035,260$ | 646,219 | 646,219 |  |

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt' Savings/ (Incr) if -3\%
n Base @ -3\%

COUNTY FUNDING
$(94,257)$
$(760,462)$
-806.8\%
4,035,260
646,219
646,219

[^35]
## PRIORITIES FOR COUNTY FUNDING \& FTE

## SOUTH TOWNE EXPO CENTER (STEC) OPS

In thousands \$ except FTE

| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |

352000000 STEC OPERATIONS

## SUBTOTAL ${ }^{3}$

3552900 SOUTH TOWNE CAPITAL PROJECTS TOTAL SOUTH TOWNE EXPO CENTER

| 2018 |  |  |  |
| ---: | ---: | :--- | ---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| 4,561 | 4,467 | $\mathbf{( 9 4 )}$ |  |
| 4,561 | 4,467 | $\mathbf{( 9 4 )}$ | - |
|  | 556 | 556 | - |
| 4,561 | 5,023 | $\mathbf{4 6 2}$ | - |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FIE |
| 1,067 | 307 | (760) | - |
| 1,067 | 307 | (760) |  |
| - | 556 | 556 |  |
| 1,067 | 863 | (204) |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions
Stress Test Reductions in BRASS vs. Target

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the m |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 355200_01 | STEC OPERATIONS | South Towne Expo Center has demonstrated a reliable increase in revenue from event activity. Increased revenue: $\$ 1,067 \mathrm{k}$, increased expense: $\$ 307 \mathrm{k}$, netting to $\$ 760 \mathrm{k}$ less in county funding. | Request |  | (\$760) | (\$760) |
| 2 | 355299_01 | SOUTH TOWNE CAPITAL PROJECTS | CAPITAL PROJECTS: New STEC Capital Projects | Request (cap proj) |  | \$397 | \$397 |
| 3 | 355299_02 | SOUTH TOWNE CAPITAL PROJECTS | CAPITAL PROJECTS: New Large and Small Equipment and Overhead | $\begin{gathered} \text { Request } \\ \text { (cap proj) } \end{gathered}$ |  | \$159 | \$159 |
| 4 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND M AYOR PROPOSED |  |  |  |  | 0.00 | (\$204) | (\$204) |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^36]REVENUE AND EXPENDITURE DETAIL

| Funds Selected |
| :--- | :--- |
| 182 - SOUTH TOWNE EXPOSITION CENTER FUND |
| $110-$ GENERAL FUND |
| $115-$ GOVERNM ENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAM SFUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |

## SOUTH TOWNE EXPO CENTER (STEC) OPS

| Organizations Selected |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 35520000 - SOUTH TOWNE EXPO CENTER (STEC) OPS |  |  |  |  |  |  |
| 35529900 - SOUTH TOWNE CAPITALPROJECTS |  |  |  |  |  | $\square$ |
| 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEMEN... |  |  |  |  |  |  |
| 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |  |
| 10170000 - GSLMUNICIPAL SERVICES DISTRICT |  |  |  |  |  |  |
| 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |  |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |  |
| 2018 | Variance, | 2017 June | Variance, | 2016 |  | ance, |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual |  | Budget |
| Base | Bud vs. ABB, | Budget | vs. 2017 B, |  |  |  |
| Budget* | H/(L) |  | H/ (L) |  |  | (L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | (94) | 666 | (760) | 558 | (652) | (413) | 319 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 4,566 | 3,499 | 1,067 | 3,897 | 669 | 4,831 | (265) |
| OPERATING REVENUE | 4,561 | 3,494 | 1,067 | 3,692 | 869 | 4,586 | (25) |
| RCT4200-CHARGES FOR SERVICES | 4,561 | 3,494 | 1,067 | 3,692 | 869 | 4,586 | (25) |
| 427060 - SP/ ST/EP OPERATING REVENUE | 4,561 | 3,494 | 1,067 | 3,692 | 869 | 4,586 | (25) |
| NON-OPERATING REVENUE | 5 | 5 | - | 5 | - | 45 | (40) |
| RCT4290-INVESTM ENT EARNINGS | 5 | 5 | - | 5 | - | 45 | (40) |
| 429005 - INTEREST - TIM E DEPOSITS | 5 | 5 | - | 5 | - | 45 | (40) |
| Other Financing Sources | - | - | - | 200 | (200) | 200 | (200) |
| RCT7200- OFS TRANSFERS | - | - | - | 200 | (200) | 200 | (200) |
| 720005 - OFS TRANSFERS IN | - | - | - | 200 | (200) | 200 | (200) |
| EXPENSE | 4,467 | 4,160 | 307 | 4,358 | 109 | 4,576 | (110) |
| OPERATING EXPENSE | 4,467 | 4,160 | 307 | 4,250 | 217 | 4,173 | 294 |
| 000200-Operations | 4,319 | 4,012 | 307 | 4,102 | 217 | 4,009 | 310 |
| 639035 - CONTRACT M ANAGEM ENT FEE | 4,319 | 4,012 | 307 | 4,102 | 217 | 4,009 | 310 |
| 000400-Indirect Cost | 148 | 148 | - | 148 | - | 164 | (16) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | 108 | (108) | 404 | (404) |
| 001000-Other Financing Uses | - | - | - | 108 | (108) | 404 | (404) |
|  |  |  |  |  |  |  |  |

REVENUE AND EXPENDITURE DETAIL

| Funds Selected |  |
| :---: | :---: |
| 182-SOUTH TOWNE EXPOSITION CENTER FUND |  |
| 110-GENERALFUND | $\square$ |
| 115-GOVERNM ENTALIMMUNITY FUND |  |
| 120 - GRANT PROGRAMS FUND |  |
| 125-ECON DEV AND COMMUNITY RESOURCES FUND |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  |

## SOUTH TOWNE EXPO CENTER (STEC) OPS



| COUNTY FUNDING (Operating Expense less Operating Revenue) | 779 | - | 779 | 269 | 509 | 297 | 482 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 547 | - | 547 | 277 | 270 | 243 | 304 |
| Other Financing Sources | 547 | - | 547 | 277 | 270 | 243 | 304 |
| RCT7200- OFS TRANSFERS | 547 | - | 547 | 277 | 270 | 243 | 304 |
| 720005 - OFS TRANSFERS IN | 547 | - | 547 | 277 | 270 | 243 | 304 |
| EXPENSE | 779 | - | 779 | 269 | 509 | 297 | 482 |
| OPERATING EXPENSE | 779 | - | 779 | 269 | 509 | 297 | 482 |
| 000200-Operations | 381 | - | 381 | 210 | 170 | 240 | 141 |
| 607010 - M AINTENANCE - GROUNDS | 58 | - | 58 | 45 | 13 | 42 | 16 |
| 607015 - M AINTENANCE - BUILDINGS | 222 | - | 222 | 65 | 157 | 47 | 176 |
| 615035 - SM ALL EQUIPM ENT (NON-COM PUTER) | 100 | - | 100 | 100 | - | 123 | (23) |
| 617015 - M AINTENANCE - SOFTW ARE | - | - | - | - | - | 18 | (18) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 10 | (10) |
| 000300-Capital Purchases | 389 | - | 389 | 50 | 339 | 40 | 349 |
| 000400-Indirect Cost | 9 | - | 9 | 9 | - | 17 | (8) |

## CORE MISSION

To improve the area economy by attracting and providing support to conventions, leisure travelers, and visitors to Salt Lake County. Marketing efforts feature the positive differeneces between Salt Lake and competing destinations. Convention and visitor services are provided to encourage longer stays and future returns.

## OUTCOM ES AND INDICATORS (see separate O\&l summary report for additional detail)

## Visit Salt Lake expands economic vitality through visitor spending in Salt Lake County.

1) Reduce the number of hotel room nights booked and consumed in 2018 plus hotel room nights booked in 2018 to be consumed in future years from 734,146 room nights as of the end of the year 2017 to 701,000 room nights by end of December 2018.

Visit Salt Lake generates positive messaging about Salt Lake County as a premier travel, tourism and meeting destination.
2) Increase the advertising value in US Dollars for 'Earned Media', including stories and discussions told via social media, magazines, newspapers, television, radio, etc. from 14,015,583 dollars as of the end of December 2017 to 14,716,363 dollars by end of December 2018.
3) Increase the number of sessions on the VSL Websites from $2,400,000$ sessions as of the end of December 2017 to $2,494,481$ sessions by end of December 2018.
Visit Salt Lake impacts Salt Lake County's economy by bringing new money into Salt Lake County that improves businesses and both supports and creates jobs in the hospitality industry.
5) Reduce current results of VSL's sales and marketing efforts measured in terms of exogenous spending - money that visitors attending meetings, coventions, and tradeshows spend in Salt Lake County's hotels, restaurants, retail stores, attractions, on rental cars, etc. from 250,000,000 dollars as of the end of December 2017 to 215,000,000 dollars by end of December 2018.
4) Reduce current results of VSL's sales and marketing efforts measured in terms of jobs that Visitor Spending in Salt Lake County supports from 5,750 jobs as of the end of December 2017 to 4945 jobs by end of December 2018.


BUDGET APPROPRIATIONS

COUNTY FUNDING
\% vs. CF Request

## Total Requested

n Savings/(Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%

10,292,282
444,166
295,443
9,552,673

10,292,282
444,166
-4.3\%
$\underline{295,443}-2.9 \%$
9,552,673

## PRIORITIES FOR COUNTY FUNDING \& FTE

## VIIITOR PROM OTION CONTRACT

In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

360000000 VISITOR PROM OTION CONTRACT PRGM TOTAL VISITOR PROMOTION CONTRACT

|  | 2018 |  |  |  |  | Budget Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |  |  |  |
| (Operating) | (Operating) | Funding |  |  |  |  |
| - | 10,292 | 10,292 |  |  |  |  |
| - | 10,292 | 10,292 |  |  |  |  |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | 444 | $\mathbf{4 4 4}$ | - |
| - | 444 | $\mathbf{4 4 4}$ | - |


| 3\% Stress Test vs. |  |  |  |
| :---: | ---: | ---: | ---: |
| Request, H/ (L) |  |  |  |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | $(740)$ | $(740)$ | - |
| - | $(740)$ | $(740)$ | - |

Stress Test Target Reductions ${ }^{2}$
(740)

Stress Test Reductions in BRASS vs. Target

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


[^37]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 290 - VISITOR PROM OTION FUND <br> 110 - GENERALFUND <br> 115 - GOVERNM ENTAL IMMUNITY FUND <br> 120 - GRANT PROGRAM S FUND <br> 125 - ECON DEV AND COMMUNITY RESOURCES FUND <br> 130 - TRANSPORTATION PRESERVATION FUND <br> 180 - RAM PTON SALT PALACE CONV CTR FUND | $\square$ | 36000000 - VISITOR PROM OTION CONTRACT |  |  |  |  | - |
|  |  | 36010000 - VISITOR PROM OTION CNTY EXP |  |  |  |  | $\square$ |
|  | $\square$ | 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEM EN... |  |  |  |  |  |
|  |  | 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |
|  |  | 10170000 - GSLMUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
|  |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
|  | $\checkmark$ | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/ (L) |
|  | Proposed |  |  |  |  |  |  |
|  | Budget |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 10,292 | 9,848 | 444 | 9,848 | 444 | 10,051 | 241 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 17,391 | 9,848 | 7,543 | 15,097 | 2,294 | 14,125 | 3,266 |
| OPERATING EXPENSE | 10,292 | 9,848 | 444 | 9,848 | 444 | 10,051 | 241 |
| 000200-Operations | 10,026 | 9,582 | 444 | 9,582 | 444 | 9,842 | 184 |
| 613030 - PRINTING DEVELOPM ENT | 10,026 | 9,582 | 444 | 9,582 | 444 | 9,842 | 184 |
| 000400-Indirect Cost | 266 | 266 | - | 266 | - | 209 | 57 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 7,099 | - | 7,099 | 5,249 | 1,850 | 4,073 | 3,025 |
| 001000-Other Financing Uses | 7,099 | - | 7,099 | 5,249 | 1,850 | 4,073 | 3,025 |
|  |  |  |  |  |  |  |  |

## CORE MISSION

Enter your mission statement here.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Salt Lake County has a robust and complete low-stress active transportation network

1) Increase the miles of active transportation (walking/biking) trails/lanes from Current Miles as of the start of the year 2018 to 25 Miles by end of the year 2018.

## Salt Lake County preserves future transportation corridors

2) Increase acreage acquired to be used in future transportation project, to protect it from incompatible development from Current acres as of the start of the year 2018 to 300 acres by end of the year 2018.

## Salt Lake County has a strong transportation network

3) Increase Interconnectedness of street and transportation networks throughout the region, particularly in areas identified as regional urban centers from Current Percent as of the start of the year 2017 to 2 Percent by end of the year 2018.


BUDGET APPROPRIATIONS

COUNTY FUNDING

## 284,939,980

276,924
8,539,892
276,123,164

66,427,980
276,924
78,721
66,072,335

ADJ. COUNTY FUNDING*

## 2,875,972

251,924
-8.8\%
78,721
-2.7\%
2,545,327

[^38]

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/M P) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 102500_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Since the creation of the Office of Regional Development in 2013, administrative support was usually borrowed from another source. Since the creation of the Department this year, and the addition of new staff as well as the addition of Council of Governments and Municipal Association of Councils, and Transportation our current support is stretched and we have an increased need for administrative help, separate from the HCD Division Support that currently is used. While this position would be the administrative support for the Department Director, two other appointed Directors would utilize this individual as well. This support staff would be appointed, since the Director is also appointed, allowing flexibility in the selection of staff. Other than new revenue identified, no new general fund dollars would be required to fund the position, operational adjustments are being proposed as part of the 2018 budget proposal. | Request |  | \$20 | \$20 |
| 2 | 102500_10 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Trans Pres Funds for Planning Personnel: Enter interfund revenue and expense to move funds from fund 130, Transporation Preservation, to fund 110 to support Transportation \& Planning 2.0 Time-Limited FTE (both Planning Program Managers, positions 9361 and 9444). These positions were approved as part of the 2017 budget (see 2017 budget request 102500_03 and 102500IA01) and funded by a fund balance transfer. However, starting in 2018 funding for these positions will be supported by interfund revenue in fund 110, subdept 1025000800, and interfund expense in fund 130, subdept 1031000000 , to ensure funds are spent solely for approved personnel expenses. | Request |  | \$232 | \$232 |
| 3 | 102500_04 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Transfer funds from Corridor Preservation Fees, Fund 130, to support Planning \& Transportation operational costs, Fund 110, including intern labor, meals, and other professional fees. | Request |  | \$25 | \$25 |
| 4 | 103100_R01 | TRANSPORTATION PRESERVATN PROJ PRGM | If cuts were required in the transportation funds, less transportation projects would be implemented. Since these funds primarily go to ongoing projects, ongoing impacts would be minimal. | Stress Test |  | (\$331) | \$0 (not proposed) |
| TOTAL REQUESTS AND M AYOR PROPOSED 0.00 \$277 \$277 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$331) | \$0 |

[^39]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10310000 - TRANSPORTATION PRESERVATION PROJ |  |  |  |  |  |
| 110 - GENERALFUND | $\square$ | 10320000 - TRANSPORTATION PASS THRU |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 10330000 - CORRIDOR PRESERVATION |  |  |  |  |  |
| 120 - GRANT PROGRAM SFUND |  | 10340000 - COUNTY FIRST CLASS HIGHWAY CW |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10360000 - STATE GO BOND PASS-THRU |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEMEN... |  |  |  |  |  |
| 181- TRCC TOURISM REC CULTRL CONVEN FUND | - | 10160 | 000 - REDEVE | OPMENT A | GENCY OF SL |  | $\square$ - |
| in thousands \$ | 2018 | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  H/(L) |  | 2016  <br> Actual Variance, <br> Prop Budget  <br> vs. 2016,  <br> H/(L)  |  |
|  | Proposed |  |  |  |  |  |  |
|  | Budget |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 67,405 | 67,128 | 277 | 25,103 | 42,302 | 9,056 | 58,349 |
|  |  |  |  |  |  |  |  |
| REVENUE | 2,503 | 2,503 | - | 49,453 | $(46,950)$ | 3,055 | (552) |
| OPERATING REVENUE | 2,400 | 2,400 | - | 49,400 | $(47,000)$ | 2,769 | (369) |
| RCT4200-CHARGES FOR SERVICES | - | - | - | - | - | 0 | (0) |
| 421370 - M ISCELLANEOUS REVENUE | - | - | - | - | - | 0 | (0) |
| RCT4040-TRANSPORTATION PRESERVATION FE | 2,400 | 2,400 | - | 49,400 | $(47,000)$ | 2,768 | (368) |
| 404010 - TRANS PRESERV FEE PASS THRU | - | - | - | - | - | 18 | (18) |
| 404015 - CORRIDOR PRESERVATION FEES | 2,400 | 2,400 | - | 2,400 | - | 2,750 | (350) |
| 404020 - HB 420 REVENUE | - | - | - | 47,000 | $(47,000)$ | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 103 | 103 | - | 53 | 50 | 286 | (183) |
| RCT4290-INVESTM ENT EARNINGS | 103 | 103 | - | 53 | 50 | 286 | (183) |
| 429005 - INTEREST - TIM E DEPOSITS | 103 | 103 | - | 53 | 50 | 284 | (181) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 2 | (2) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 69,805 | 69,528 | 277 | 79,761 | (9,956) | 11,825 | 57,980 |
| OPERATING EXPENSE | 69,805 | 69,528 | 277 | 74,503 | $(4,698)$ | 11,825 | 57,980 |
| 000200-Operations | 69,805 | 69,528 | 277 | 74,503 | $(4,698)$ | 11,825 | 57,980 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 75 | (75) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 32 | (32) |
| 665060 - ROAD BOND PROJECT PASS THRU | 44,924 | 44,924 | - | 44,924 | - | 116 | 44,808 |
| 665135 - CORRIDOR PRESERV PROJECTS | 3,652 | 3,652 | - | 3,677 | (25) | 3,231 | 421 |
| 665136 - HB 420 PROJECTS | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
| 693020 - INTERFUND CHARGES | 277 | - | 277 | - | 277 | - | 277 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | 5,258 | $(5,258)$ | - | - |
| 001000-Other Financing Uses | - | - | - | 5,258 | $(5,258)$ | - | - |
|  |  |  |  |  |  |  |  |

REVENUE AND EXPENDITURE DETAIL
TRANSPORTATION PRESERVATION PROJ


REVENUE AND EXPENDITURE DETAIL
TRANSPORTATION PRESERVATION PROJ

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 130 - TRANSPORTATION PRESERVATION FUND | © | 10330000 - CORRIDOR PRESERVATION |  |  |  |  | * |
| 110 - GENERALFUND |  | 10340000 - COUNTY FIRST CLASS HIGHWAY CW |  |  |  |  | $\square$ |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 10360000 - STATE GO BOND PASS-THRU |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEMEN... |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10160000 - REDEVELOPM ENT AGENCY OF SLCO |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRLCONVEN FUND | $\checkmark$ | 10200000 - M AYOR ADM INISTRATION |  |  |  |  | $\checkmark$ |
| in thousands \$ | 2018Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget** } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/ (L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/ (L) | $\begin{array}{r} \hline 2016 \\ \text { Actual } \end{array}$ | $\begin{aligned} & \text { Variance, } \\ & \text { Prop Budget } \\ & \text { vs. 2016, } \\ & \text { H/(L) } \end{aligned}$ |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,277 | 1,252 | 25 | 1,277 | - | 481 | 796 |
|  |  |  |  |  |  |  |  |
| REVENUE | 2,403 | 2,403 |  | 2,403 |  | 2,781 | (379) |
| OPERATING REVENUE | 2,400 | 2,400 | - | 2,400 | - | 2,750 | (350) |
| RCT4040 - TRANSPORTATION PRESERVATION FE | 2,400 | 2,400 | - | 2,400 | - | 2,750 | (350) |
| 404015 - CORRIDOR PRESERVATION FEES | 2,400 | 2,400 | - | 2,400 | - | 2,750 | (350) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 3 | 3 | - | 3 | - | 31 | (29) |
| RCT4290-INVESTM ENT EARNINGS | 3 | 3 | - | 3 | - | 31 | (29) |
| 429005 - INTEREST - TIM E DEPOSITS | 3 | 3 | - | 3 | - | 31 | (29) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 0 | (0) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 3,677 | 3,652 | 25 | 3,677 | - | 3,231 | 446 |
| OPERATING EXPENSE | 3,677 | 3,652 | 25 | 3,677 | - | 3,231 | 446 |
| 000200-Operations | 3,677 | 3,652 | 25 | 3,677 | - | 3,231 | 446 |
| 665135 - CORRIDOR PRESERV PROJECTS | 3,652 | 3,652 | - | 3,677 | (25) | 3,231 | 421 |
| 693020 - INTERFUND CHARGES | 25 | - | 25 | - | 25 | - | 25 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10340000 - COUNTY FIRST CLASS HIGHWAY CW |  |  |  |  |  |
| 110 - GENERALFUND | $\square$ | 10360000 - STATE GO BOND PASS-THRU |  |  |  |  |  |
| 115 - GOVERNM ENTAL IMMUNITY FUND |  | 10150000 - COMMUNITY DEVELOPM ENT \& ENGAGEM EN... |  |  |  |  |  |
| 120 - GRANT PROGRAM S FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170000 - GSLMUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 180 - RAM PTON SALT PALACE CONV CTR FUND |  | 10200000 - M AYOR ADM INISTRATION |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | $\checkmark$ | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
|  | Proposed | Adjusted | Proposed | Adjusted | Prop Budget |  | Prop Budget |
|  | Budget | Base | Bud vs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
|  |  | Budget* | H/ (L) |  | H/ (L) |  | H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
|  |  |  |  |  |  |  |  |
| REVENUE | 50 | 50 | - | 50 |  | 238 | (188) |
| NON-OPERATING REVENUE | 50 | 50 | - | 50 | - | 238 | (188) |
| RCT4290 - INVESTM ENT EARNINGS | 50 | 50 | - | 50 | - | 238 | (188) |
| 429005 - INTEREST - TIM E DEPOSITS | 50 | 50 | - | 50 | - | 236 | (186) |
| 429015 - INTEREST-M ISCELLANEOUS | - | - | - | - | - | 2 | (2) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
| OPERATING EXPENSE | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
| 000200-Operations | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |
| 665136 - HB 420 PROJECTS | 20,952 | 20,952 | - | 25,901 | $(4,950)$ | 8,370 | 12,581 |

REVENUE AND EXPENDITURE DETAIL
TRANSPORTATION PRESERVATION PROJ


## CORE MISSION

Redevelop underutilized residential and commercial areas in the metro townships, unincorporated Salt Lake County, and Millcreek City to enhance residents' quality of life and to provide jobs and needed services that expand the tax base for county residents.

## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Redevelopment Project Areas transition into desirable locations to live, work and play.

1) Increase property tax values as a result of RDA activities from base percent as of the start of the year 2017 to 5 percent by end of the year 2018.

## The County's RDA tools are well managed.

2) Measure The impact of tax incremental investments made by the county RDA on communities. from base value dollars as of the start of the year 2010 to present value dollars by end of the year 2018.

## Total Requested

n Savings/ (Incr) if Flat to ABB
n Addt'I Savings/ (Incr) if -3\%
n Base @ -3\%


BUDGET APPROPRIATIONS

646,185
25,705
18,614
601,866

COUNTY FUNDING

371,185
25,705
10,364
335,116
\% vs. CF
Request
-6.9\%
-2.8\%

| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FIE |
| 1016001000 SLCO RDA ADM INISTRATION | - | 307 | 307 |  |
| 1016002000 MAGNA WEST M AIN STREET TAXINCREM ENT | - | 1 | 1 I |  |
| 101600210 MAGNA EAST M AIN ST TAX INCREM ENT | - | 10 | 10 \| |  |
| 1016003010 NEW ARBOR PARK TAX INCREM ENT | - | 53 | $53 \square$ |  |
| 1016006010 BROWNFIELD GRANT | 275 | 275 | - | - |
| TOTAL REDEVELOPM ENT AGENCY OF SL | 275 | 646 | 371 | - |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |
| - | 26 | 26 | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 26 | 26 | - |


| 3\% Stress Test vs. Request, H/ (L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | (3/E |
| (Operating) | (Operating) | Funding |  |
| - | $(36)$ | $(36)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(36)$ | $(36)$ | - |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


[^40]REVENUE AND EXPENDITURE DETAIL


REDEVELOPM ENT AGENCY OF SL COUNTY

| Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10160000 - REDEVELOPMENT AGENCY OF SLCO |  |  |  |  | - |
| 10170000 - GSLMUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 10200000 - M AYOR ADM INISTRATION |  |  |  |  | $\square$ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| 10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL |  |  |  |  |  |
| 10250000 - REGIONAL ECONOMIC DEVELOPMENT |  |  |  |  |  |
| 10260000 - HOUSING PROGRAMS |  |  |  |  | $\checkmark$ |
| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
| Base | Bud vs. ABB, | Budget | s. 2017 B, |  | vs. 2016, |
| Budget* | H/ (L) |  | H/ (L) |  | H/ (L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 371 | 345 | 26 | 345 | 26 | 276 | 95 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 589 | 563 | 26 | 563 | 26 | 684 | (95) |
| OPERATING REVENUE | 275 | 275 | - | 275 | - | 2 | 273 |
| RCT4100-OPERATING GRANTS AND CONTRIBUTIO | 275 | 275 | - | 275 | - | 2 | 273 |
| 415000 - FEDERAL GOVERNM ENT GRANTS | 275 | 275 | - | 275 | - | 2 | 273 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 314 | 288 | 26 | 288 | 26 | 682 | (369) |
| RCT4290-INVESTM ENT EARNINGS | 13 | 13 | - | 13 | - | 10 | 3 |
| 429005 - INTEREST - TIM E DEPOSITS | - | - | - | - | - | 10 | (10) |
| 429010 - INT-TAX POOL | 8 | 8 | - | 8 | - | - | 8 |
| 429015 - INTEREST-M ISCELLANEOUS | 5 | 5 | - | 5 | - | - | 5 |
| RCT4015-TAX INCREM ENT | 301 | 275 | 26 | 275 | 26 | 672 | (371) |
| 401035 - TAX INCREM ENT REVENUE | 301 | 275 | 26 | 275 | 26 | 672 | (371) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 646 | 620 | 26 | 620 | 26 | 278 | 368 |
| OPERATING EXPENSE | 646 | 620 | 26 | 620 | 26 | 278 | 368 |
| 000200-Operations | 598 | 572 | 26 | 572 | 26 | 182 | 416 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 0 | 1 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 613010 - PUBLIC NOTICES | 2 | 2 | - | 2 | - | - | 2 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | 1 | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 405 | 405 | - | 405 | - | 6 | 399 |
| 657005 - INSURANCE | 7 | 7 | - | 7 | - | - | 7 |
| 661010 - INTEREST EXPENSE | 29 | 29 | - | 29 | - | - | 29 |
| 665085 - PASS THRU GRANT CONTRACTS | - | - | - | - | - | 50 | (50) |
| 693020 - INTERFUND CHARGES | 151 | 125 | 26 | 125 | 26 | 125 | 26 |
| 000400-Indirect Cost | 48 | 48 | - | 48 | - | 96 | (48) |

## CORE MISSION

Salt Lake County Human Resources partners with County agencies to recruit and retain quality employees. We provide services that are consistent, reliable, equitable and accessible.

We do this by:

- administering the hiring and promotional processes
- providing equitable and adequate compensation and benefits
- protecting the rights of employees and applicants, including the administration of the grievance process
- delivering performance management systems, technical assistance and learning opportunities to employees and management. The Employees' University programs strengthen business skills of employees, develops core competencies to enhance career growth and reinforces employee and organizational performance efforts.


## OUTCOM ES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Salt Lake County employees have good health resulting in high quality of life.

1) Increase the number of daily office visits at the HealthlyMe Medical Clinic from 12 visits/day as of the start of January 2018 to 20 visits/day by end of December 2018.

## Salt Lake County's health care costs are below the national medical trend.

2) Increase the percentage of employees obtaining biometric screening at the Healthy Me Clinic from $22 \%$ employees as of the start of January 2018 to 30\% employees by end of December 2018.
3) Increase the percentage of SLCO employees participating in the High Deductible Health Plan from $70 \%$ employees as of the start of April 2017 to 73\% employees by end of December 2018.
4) Reduce the blended medical and pharmaceutical costs for County employees from $8.83 \%$ forecast of medical and pharmaceutical increases as of the start of June 2017 to $6.5-7 \%$ of the national average by start of June 2018.
Salt lake County employees are energized, engaged and feel that they have a purpose in their jobs.
5) Increase overall engagement of Salt Lake County employees in the areas of communication, career development and performance management from 3.37 avg. mean engaged employees as of the start of December 2017 to 3.80 avg. mean engaged employees by end of December 2018.

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |
| BUDGET | COUNTY | \% vs. CF |
| APPROPRIATIONS | FUNDING | Request |
| $\mathbf{3 , 5 5 6 , 2 6 3}$ | $\mathbf{3 , 5 5 6 , 2 6 3}$ |  |
| 324,246 | 324,246 | $-9.1 \%$ |
| $\underline{96,961}$ | $\underline{96,961}$ | $-2.7 \%$ |
| $, 135,057$ | $3,135,057$ |  |

ORGANIZATION/PROGRAM
(sorted by priority)

6150000100 HR ADM INISTRATION
6150000800 RECRUITM ENT
6150000600 HR BENEFITS
615000020 CLASSAND COMP
6150000900 HR DATA TEAM
6150000300 EMPLOYEE RELATIONS
6150000500 BUSINESSSOLUTIONS
6150000000 EM PLOYEES UNIVERSITY
TOTAL HUM AN RESOURCES

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FIE |
| - | 855 | 855 |  | 3.00 |
| - | 630 | 630 |  | 6.00 |
| - | 629 | 629 |  | 5.00 |
| - | 320 | 320 | $\square$ | 2.00 |
| - | 331 | 331 |  | 4.00 |
| - | 419 | 419 |  | 4.00 |
| - | 125 | 125 | $\square$ | 1.00 |
| - | 247 | 247 | $\square$ | 2.00 |
| - | 3,556 | 3,556 |  | 27.00 |


| Request vs. Adj Base Budget, H/ (L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | Founty <br> Funding |  |
| - | 254 | $\mathbf{2 5 4}$ | - |
| - | 63 | 63 | 1.00 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 8 | 8 | - |
| - | 324 | $\mathbf{3 2 4}$ | $\mathbf{1 . 0 0}$ |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FIE |
| (Operating) | (Operating) | Funding |  |
| - | $(318)$ | $(318)$ | - |
| - | $(77)$ | $(77)$ | $(1.00)$ |
| - | - | - | - |
| - | $(18)$ | $(18)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(8)$ | $(8)$ | - |
| - | $(421)$ | $(\mathbf{4 2 1 )}$ | $(1.00)$ |

Stress Test Target Reductions ${ }^{2}$
(421)

Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/ Program Name | Description | Type (R/ST/MP) | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 615000_01 | HR ADMIIISTRATION | The County is in dire need of implementing workflow in PeopleSoft (PS), an automated means of approving and processing approximately 13,200 personnel transactions per year ( 1,100 per month). The current process is essentially paper-based, which requires manual and duplicate data entry. It is costly, inefficient, cumbersome, prone to error, and lacks an appropriate tracking and audit log. Additionally, it's a step backwards from the legacy Mainframe system, where the workflow, though basic, was automated. The investment in an automated workflow solution will reduce errors, increase efficiency and productivity, innovate business processes, and improve customer service and communication. <br> MAYOR BUDGET PROPOSAL: FUND THIS SYSTEM ENHANCEMENT FROM REGIONAL DEVELOPMENT FUNDS RATHER THAN FROM THE HR BUDGET | Request |  | \$234 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 2 | 615000_02 | RECRUITMENT | The Salt Lake County Human Resources Division has a goal to strategically partner with our customers to deliver organizational excellence. In order to be a true strategic partner and to accomplish our goals, the Human Resources Division must be staffed adequately. HR is requesting a new FTE to fill one HR Specialist position and seeks approval for an in-grade advancement plan for the current HR Specialist. This plan will carry into the year 2019 and specifics of the plan would advance the current HR Specialist as a CCR Consultant (HR understands that advancement is no guarantee of current HR Specialist). With this advancement, Human Resources would reclassify one HR Specialist to a CCR Consultant in 2019. | Request | 1.00 | \$63 | \$63 |
| 3 | 615000_03 | EMPLOYEES UNIVERSITY | Active Shooter is a mandated County wide training in which Human Resources bears the cost of. Additional funds are needed to continue to cover the expenses from the Sheriff's Department without putting a burden on Employees' University. The County's Sheriff Office invoices Employees' University for any trainings that are conducted. Funds will be allocated to other County wide safety trianings once Active Shooter goes online. | Request |  | \$8 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Org/ Program Name | Description |
| :---: | :---: | :---: | :---: |
| 4 | 615000_04 | HR ADMIIISTRATION | A Social Media recruiting platform will allow the County to reach highly qualified candidates through Facebook Pages, Linkedln recruiter profiles, and across Twitter using advanced features for effective branding and targeting. According to a 2016 social recruitment trends forecast, "A quarter of all job seekers use social media as their primary tool for job searching. And every year, a new wave of hyperconnected digital natives enters the workforce. At the moment, seven out of ten 18-34 year olds report having found their previous job through social media". It is important for Salt Lake County to follow market trends and go where the qualified candidates are. According to Pew Research, $86 \%$ of $18-29$ year olds, the majority of today's job market, use at least one social media site. A social recruiting product will span social and mobile network distribution, candidate targeting and employer branding to add competitiveness to our traditional areas of recruitment. |
| 5 | 615000_01 | HR ADMIIISTRATION | Human Resources would withdraw the request for $\$ 233,600$ to implement an automated workflow in order to meet the 3\% stress test. An automated workflow would allow HR to be more cost effective, efficient, accurate and simplify this crucial process County wide. Without the funding to automate workflow the annual cost to continue mannually would be $\$ 198,000$, exceding the implementation request amount within two years. Implementing an automated workflow would save $\$ 660,000$ in 5 years. |
| 6 | 615000_02 | HR ADMIIISTRATION | In order to meet the 3\% stress test Human Resources would withdraw the request for an additional HR Specialist FTE to be added to our CCR team. To date, four full time consultants, and one HR Specialist support position, are responsible for filling roughly 3,800 FTEs combined, processing 71 Requisitions, 12 Classifications, 53 Salary Recommendations and 1,100 Workflows each monthly. With the goal of the CCR team being to move away from a more administrative function to a proactive strategic business partner, adding an additional support position, and implementing an advancement for the current HR Specialist to a CCR Consultant would be essential. Without the additional FTE the CCR team would continue to carry an unrealistic workload consequently causing HR to be unable to meet the County's needs and not reaching the goal of being a proactive, strategic partner. |
|  | 615000_03 | EMPLOYEES UNIVERSITY | To meet the 3\% Stress Test Human Resources would cut the request for additional funds to cover the County Wide Active Shooter training. Without this funding the burden of expenses from the Sheriff's Department associated with the county mandated training would fall solely on HR. Having to find funding to cover this expense would cause other areas of training currently covered by Employees' University to be unavailble, offered more limitedly, or at the expense of the attendee's division. |
| 8 | 615000_04 | HR ADMIIISTRATION | Due to strong Utah economy, it is becoming increasing difficult to recruit highly qualified individuals for the County jobs. HR is developing various strategies to reach out to a broad range of applicants. Social Media platform has become one of this highly used platform for the job seekers. Lack of investment in this platform will hurt County HR's efforts to hire qualified candidates. |
| 9 | 615000_R01 | HR ADMIIISTRATION | HR would cut travel and transportation budget by $50 \%$. Travel is essential for HR learning practices as several employees travel to SHRM (Society for Human Resource Management) conferences both local and nationwide. These conferences provide networking opportunities and industry education. |
| 10 | 615000_R02 | HR ADMIIISTRATION | A cut to Meals and Refreshments could be made in order to meet the $3 \%$ stress test required. Meals and Refreshment budget is used during training sessions such as Women Leadership Forum and for HR staff meetings. |
| ${ }^{11}$ | 615000_R03 | HR ADMIIISTRATION | HR would cut $50 \%$ of the Computer and Components budget to meet the $3 \%$ stress test. More than half of the HR computers are currently without a warranty and will need to be replaced in the coming years. Cutting this budget will require a new budget request in the future to ensure employees have a function computer to conduct work. |
| 12 | 615000_R04 | CLASS AND COMP | HR would cut subscription and membership funding by roughly $30 \%$ to meet the $3 \%$ stress test. Subscription memberships are crucial to the County remaining competitive in the job market. Many compensation surveys are purchased each year allowing the County to offer salaries competitive with the private and public sector. |
| 13 | 615000_R05 | CLASS AND COMP | HR is willing to reduce the Software Subscription budget by $30 \%$. Software subscription budget plays an essential function in accessing crucial Compensation data from systems like MarketPay Compensation Tool, and Hay Group. This information is vital to the ongoing Comp project. |
| 14 | 615000_R06 | HR ADMIIISTRATION | HR would cut $50 \%$ of the Consultant Fees budget to meet the 3\% stress test. Consultants are often brought in to implement specific PeopleSoft projects and assist HR and IS in tools and query upgrades essential to Benefits and Payroll functions. These funds are crucial to ensuring PeopleSoft performance and functionality. |


|  | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FIE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: |
|  | Request |  | \$20 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test |  | (\$234) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test | (1.00) | (\$63) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test |  | (\$8) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test |  | (\$20) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test |  | (\$9) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| t | Stress Test |  | (\$5) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| t | Stress Test |  | (\$6) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| e | Stress Test |  | (\$10) | $\begin{array}{c\|} \hline \$ 0 \text { (not } \\ \text { proposed) } \end{array}$ |
|  | Stress Test |  | (\$8) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | Stress Test |  | (\$18) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## PUBLIC WORKS \& MUNICIPAL SERVICES-COUNTYWIDE ROLLU 2018 BUDGET

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | BUDGET | COUNTY | ADJ. COUNTY | \% vs. CF |
|  | APPROPRIATIONS | FUNDING | FUNDING* | Request |
| Total Requested | 49,973,791 | 5,503,923 | 5,976,182 |  |
| - Savings/(Incr) if Flat to ABB | 6,487,772 | 4,774,175 | $(980,230)$ | 16.4\% |
| - Addt'I Savings/(Incr) if -3\% | 1,304,581 | 21,892 | 208,692 | -3.5\% |
| ■ Base @ -3\% | 42,181,438 | $(5,113,699)$ | 6,747,720 |  |

In thousands \$ except FTE


## PUBLIC WORKS OPERATIONS

| 4400000000 | PUBLIC WORKS ADMINISTRATION |
| :--- | :--- |
| 4400000150 | SHARED BUILDING AND COMPLEX |
| 4400000200 | PW OPS DISTRICT CREWS |
| 4400000230 | SWEEPERS |
| 4400000260 | VACTORS |
| 4400000600 | TRAFFIC SIGNS |
| 4400000700 | TRAFFIC STRIPING |
| 4400000500 | TRAFFIC SIGNALS AND ATMS |
| 4400000800 | PAVING/CHIPPING/MILLING |
| 4400000900 | CONCRETE CONSTRUCTION |
| 4400000550 | STREET LIGHTING |
| 4400000400 | NOXIOUS WEEDS AND BEES |
| 4400000300 | LANDSCAPE CREW |
| 44009900 | *PUBLIC WORKS OPS CAPITAL PROJECTS |
| TOTAL PUBLIC WORKS OPERATIONS |  |

## ANIMAL SERVICES

| 4100000300 | ANIMAL CONTROL |
| :--- | :--- |
| 4100000400 | CLINIC |
| 4100000600 | SPECIAL PROGRAM |
| 4100000200 | ANIMAL / CUST CARE |
| 4100000100 | ANIMAL SERVICES ADMINISTRATION |
| 4100000700 | LICENSING |
| 41009900 |  |
| 41100000 |  |
| TOTAL ANIMAL SERVICES |  |

## COMMUNITY DEVMT \& ENGMT SVCS

1015000300 ECONOMIC DEVELOPMENT 1015000200 COMMUNITY COUNCIL SERVICES
1015000100 TOWNSHIP ADMINISTRATION
1015000000 COMMUNITY DEV AND ENGMT SERVICES

## TOTAL COMMUNITY DEVMT \& ENGMT

|  | 2018 Budget Request |  |  |
| :--- | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |


| 750 | 4,136 | 3,385 | 20.00 |
| :---: | :---: | :---: | :---: |
| 442 | 202 | (240) |  |
| 5,077 | 4,765 | (311) | 31.00 |
| 1,493 | 768 | (725) | 5.00 |
| 1,261 | 531 | (730) | 3.00 |
| 1,060 | 584 | (476) | 5.00 |
| 939 | 558 | (381) | 4.00 |
| 3,099 | 2,067 | $(1,032)$ | 9.00 |
| 3,050 | 4,232 | 1,182 | 21.00 |
| 1,262 | 1,494 | 232 | 15.00 |
| 1,053 | 327 | (726) | 2.00 |
| 318 | 319 | 1 | 2.90 |
| 786 | 649 | (137) | 6.00 |
| - | - | - |  |
| 20,591 | 20,633 | 42 | 123.90 |


| 64 | 1,916 | 1,852 | 21.00 |
| :---: | :---: | :---: | :---: |
| 708 | 966 | 258 | 5.00 |
| - | 585 | 585 | 8.50 |
| 251 | 1,160 | 909 | 13.75 |
| 5,102 | 1,357 | $(3,745)$ | 5.50 |
| 437 | 93 | (344) | 1.00 |
| - | - | - | - |
| - | - | - | - |
| 6,562 | 6,078 | (484) | 54.75 |


| - | $(45)$ | $(45)$ | $(1.00)$ |
| :---: | :---: | :---: | :---: |
| 586 | 248 | $(339)$ | $(1.00)$ |
| - | - | - | - |
| - | $(150)$ | $\mathbf{( 1 5 0 )}$ | $(3.00)$ |
| $(99)$ | $(128)$ | $(29)$ | $(1.00)$ |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 488 | $(75)$ | $(563)$ | $\mathbf{( 6 . 0 0 )}$ |


| - | $(60)$ | $(60)$ | - |
| :---: | :---: | :---: | :---: |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue Expend. | County FTE |  |  |
| (Operating) | (Operating) | Funding |  |


| 645 | $(204)$ | $(849)$ | - |
| ---: | ---: | ---: | ---: |
| 284 | 1 | $(283)$ | - |
| $(739)$ | $(1,972)$ | $(1,233)$ | - |
| 77 | $(6)$ | $(83)$ | - |
| 153 | $(1)$ | $(153)$ | - |
| $(50)$ | 19 | 69 | - |
| $(313)$ | $(4)$ | 309 | - |
| $(985)$ | $(37)$ | 948 | - |
| $(1,434)$ | $(1,725)$ | $(291)$ | - |
| $(1,387)$ | $(120)$ | $\mathbf{1 , 2 6 7}$ | - |
| $(169)$ | $(249)$ | $(79)$ | - |
| 179 | 176 | $(3)$ | 2.15 |
| $(202)$ | $(66)$ | $\mathbf{1 3 6}$ | - |
| - | $(300)$ | $(300)$ | - |
| $(3,942)$ | $(4,488)$ | $(546)$ | $\mathbf{2 . 1 5}$ |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |

Chk Figure
(60) (60)

Chk Figure
(15)
(15)

| 106 | $(129)$ | $(235)$ | $(2.00)$ |
| :---: | :---: | :---: | ---: |
| $(946)$ | $(640)$ | 306 | $(2.00)$ |
| $(44)$ | - | 44 | - |
| $(864)$ | $(434)$ | 430 | $(3.00)$ |

ORGANIZATION/PROGRAM
(sorted by priority)
PLANNING AND DEVELOPMENT SERVICES

4050001000 BUILDING AND INSPECTION SERVICES
4050002000 COMMUNITY DEVELOPMENT AND PLANNING
4050003000 PERMITS AND LICENSES
4050000000 PLANNING AND DEVELOPMENT ADMIN
TOTAL PLANNING AND DEVELOPMENT

|  | 2018 Budget Request |  | County |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | FTE |  |
| (Operating) | (Operating) | Funding |  |

Request vs. Adj Base Budget ${ }^{2}$, $\mathrm{H} /(\mathrm{L})$ Revenue Expend. County FTE
(Operating) (Operating) Funding

| - | 1,675 | 1,675 | $\square$ | 19.00 |
| :---: | ---: | ---: | :---: | ---: |
| - | 488 | 488 | $\square$ | 6.00 |
| - | 1,247 | 1,247 | $\square$ | 16.00 |
| 4,303 | 1,051 | $(3,252)$ | $\square$ | 7.00 |
| 4,303 | 4,461 | 158 |  | 48.00 |


| $(1,609)$ | $(1,877)$ | $(268)$ | - |
| :--- | :--- | :--- | :--- |
| $(1,609)$ | $(1,877)$ | $(268)$ | - |


| 268 | 950 | 682 | 8.00 | 268 | 194 | (74) | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 153 | 989 | 836 | 8.00 | - | - | - | - |
| 2,516 | 843 | $(1,673)$ | 1.00 | 216 | 59 | (157) | - |
| 270 | 191 | (79) | 2.00 | - | - | - | - |
| - | 3 | 3 | - | - | - | - | - |
| 9,029 | 9,029 | (0) | - | 9,029 | 9,029 | (0) | - |
| 12,236 | 12,005 | (231) | 19.00 | 9,513 | 9,283 | (231) | - |


| $(1,655)$ | - | $\mathbf{1 , 6 5 5}$ | $\square$ | - |
| :---: | :---: | :---: | :---: | :---: |
| 1,792 | 112 | $(1,680)$ | $\square$ | - |
| - | 5,822 | 5,822 | $\square$ | - |
| 137 | 5,933 | $\mathbf{5 , 7 9 6}$ |  | - |


| $(1,655)$ | $(1,655)$ | - | - |
| ---: | ---: | ---: | ---: |
| $(217)$ | $(88)$ | 129 | - |
| - | 5,822 | 5,822 | - |
| $(1,872)$ | 4,079 | 5,951 | - |


| 35,441 | 35,123 | $(318)$ | 248.65 |
| ---: | ---: | :---: | ---: |
| 9,029 | 14,851 | 5,822 | - |
| 44,470 | 49,974 | 5,504 | 248.65 |


| $(7,316)$ | $(8,063)$ | $(747)$ | $(6.85)$ |
| :---: | :---: | :---: | ---: |
| 9,029 | 14,551 | 5,522 | - |
| 1,714 | 6,488 | 4,774 | $(6.85)$ |


| - | $(74)$ | $(74)$ | - |
| :--- | :--- | :--- | :--- |
| - | - | - | - |
| - | $(74)$ | $(74)$ | - |
|  |  |  |  |

[^41]| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 405000 R01 440000_R01 440000 R02 | 735 | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | SUMMARY OF BUDGET IMPACTS FROM MILLCREEK LEAVING THE MSD: <br> 4050_R01: Reduce Planning \& Development from Millcreek: CF $\$ 0$; Rev ( $\$ 2,253,543$ ); Exp ( $\$ 2,253,543$ ) 4400_R01: Reduce Public Works Ops from Millcreek: CF $\$ 385,966$; Rev ( $\$ 8,227,076$ ); Exp $(\$ 7,841,110)$ 4400_R02: New Contract with Millcreek City: CF $\quad \$ 0$; Rev $\$ 3,795,244 ;$ Exp $\$ 3,795,244$ Total (CF=County Funding): <br> CF $\$ 385,966 ; \operatorname{Rev} \$ 6,685,375 ; \operatorname{Exp}(\$ 6,299,409)$ <br> 405000_R01 Millcreek 40\% reduction (loss of $\$ 2.2 \mathrm{MM}$ in expenses and 2.2MM in revenues). Expecting to lose 22 FTEs between 2017 and 2018. <br> 440000_R01 This is a summary of the reductions in both MSD revenue of $\$ 8,227,076$ and the necessary resulting reductions that will have to be made in the expense budget including layoffs of approximately 13 positions, cuts in equipment and also in materials. We have cut our expense budget in order to keep this change neutral. Expenses are being decreased by $\$ 4,045,866$ and revenue is being decreased by $\$ 8,227,076$. This will NOT show as an increase in County Funding. The difference between the loss of the new contract with Millcreek, the reduction of revenue and the reduction of expense will be increases in contracts with other jurisdictions <br> MSD Contract Reductions. This reduction is a result of changing the way that Administrative FTEs are being charged to the MSD. This has no impact on County Funding. This will be offset by a Fund Balance Transfer to the General Fund to pay for the administrative costs. | Request |  | \$386 | \$386 |


| BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2 101500_R01 | 735 | COMMUNITY DEVMT \& ENGMT SVCS | COMMUNITY <br> DEVMT AND <br> EGNMENT SVCS <br> ADMINISTRATION | SUMMARY OF BUDGET IMPACTS FROM MSD FUNDING REDUCTIONS: <br> Community Outreach \& Engagement: CntyFunding \$104,494; Revenue (\$781,652*; Exp (\$677,158) <br> 101500_R01: Reduction of Contributions: CntyFunding (\$381,958); Revenue $\quad \$ 0$; $\operatorname{Exp}(\$ 381,958)$ <br> 101500_R02: Reduction of FTEs: CntyFunding $\$ 486,452$; Revenue $(\$ 781,652)^{*} ; \operatorname{Exp}(\$ 295,200)$ <br> *Includes 6.8\% Department Cut of $(\$ 51,815)$ <br> Planning and Development Services <br> 405000_R02: 6.8\% Department Reduction: County Funding $\quad \$ 0$; Revenue ( $\$ 323,090$ ); Exp ( $\$ 323,090$ ) <br> Public works Operations <br> 440000_R02: 6.8\% Department Reduction: County Funding $\quad \$ 0$; Revenue ( $\$ 608,099$ ); Exp $(\$ 608,099)$ <br> Municipal Services Stat and General <br> 502000_02: Reduction of Operations \& Rev: CntyFunding \$154,499; Revenue (217,231)*; Exp (\$62,732) *Includes 6.8\% Department Cut of $(\$ 29,699)$ <br> Other 6.8\% Reductions Not included in request items: Animal Services $(\$ 53,829)$ absorbed in contract true up; Engineering Services ( $\$ 262,178$ ) absorbed in revenue from Millcreek <br> Non Public Works Entities: Parks and Recreation (\$85,084); Justice Courts (\$20,419); DA Prosecution ( $\$ 25,524$ ); Indigent Legal $(11,230)$ <br> - 101500_R01 Reduce Contributions. This request was made and approved in 2017 but it was done as one time instead of an annualization. This request will reduce the budget and make the reduction annually. No County Funding impact. <br> - 101500_R02 Reduce MSD revenue. With all the changes that happened in 2017 and with multiple positions leaving this organization, it was necessary to restructure. In order to maximize services and reduce administrative costs, it has been decided to start a temporary office support pool to meet the Metro Township and Unincorporated Community Council needs. This allows the County to reduce 4 positions and costs so that MSD revenue can be contracted with other organizations that provide service. The reduction is $\$ 781,652$ in contract revenue and $\$ 295,200$ in personnel expenses. The difference of the reduction in revenue is to offset other costs that went away (Contributions and Director Salary) <br> - 405000_R02 Department reduction of $6.8 \%$. MSD cut $6.8 \%$ to all MSD funded agencies. This request is to offset loss of MSD revenues (loss of $\$ 323,000$ in expenses and $\$ 323,000$ in revenues) <br> -440000_R02 Department reduction of $6.8 \%$. MSD cut $6.8 \%$ to all MSD funded agencies. This is a reduction request based on the $6.81 \%$ MSD funding cut imposed on all Depts serving the MSD. We are cutting asphalt and paving work by $\$ 608,099$ with this cut. | Request | (4.00) | \$259 | \$259 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 440000_08 405000_03 410000_R04 410000_R03 101500_05 | 735 | VARIOUS ORGS SEE DESCRIPTION FOR DETAILS | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | SUMMARY OF CONTRACT TRUE UPS <br> Public Works Operations <br> 440000_08 Increase in Contracted Revenues \$625,555 <br> Planning and Development Services <br> 405000_03 Increase in Contracted Revenues \$425,450 <br> Animal Services <br> 410000_R04 Decrease in Contracted Revenues <br> $(\$ 312,473)$ <br> Community Outreach and Engagement <br> 101500_05 Decrease in RDA Interfund Revenue ( $\$ 125,000$ ) <br> 440000 _08 This is a summary of the increased changes in City Contract and other outside revenues requested for the 2018 budget year. We have an increase of $\$ 625,555$ in outside revenue and we have expenses that match that amount. <br> 405000_03 2017 base budget for Planning and Development Services is showing a use of County Funds of $\$ 425,450$. This is a result of changes that were made in 2017 (Salary adjustments, benefits, etc.). Since Planning and Development Services is an enterprise fund it should not be using County Funds. This adjustment is to increase the revenue from the MSD to make the County Funding neutral <br> 410000_R04 Contract True Ups. The rate charged to the MSD contract was higher than expected and this reduction in contract revenue reflects the actual rate based on population. It also reflects anticipated increases in city contracts based on the approved pricing schedule. <br> 410000_R03 Reduction in Force due to decreased funding. This was already done in 2017 and is now being reflected in the 2018 budget request.. <br> 101500_05 Eliminate RDA Interfund Revenue. The RDA program was transferred to Regional Development. This Revenue will no longer be received. The expense associated with the transfer was budgeted in 2017. This request will not increase County Funding. | Request | (6.00) | (\$1,021) | (\$1,021) |
| 4 | 405000_04 | 735 | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | VARIOUS ORGS - SEE DESCRIPTION FOR DETALIS | Millcreek Overhead Relief. When Millcreek left the MSD the associated Overhead needed to be funded with MSD contract revenue. Since the Overhead was not associated with the MSD and since there is not an anticipated contract in 2018 with Millcreek for Planning, Community Outreach and Engagement, and MS Stat and General there is no other way to fund this liability. Public Works feels it is not a burden that the MSD should have to fund. Public Works is requesting that Millcreek's Overhead that is associated with these organizations be waived by Salt Lake County. The funds would be used to cover Planning and Development FTE costs. <br> Total Overhead by Organization <br> Planning and Development Services $\quad(\$ 407,152)$ <br> Community Outreach and Engagement $\quad(\$ 132,558)$ <br> Municipal Services Stat and General $(25,339)$ <br> Relief of Planning and Development Personnel Underexpend \$564,949 | Request |  | \$0 | \$0 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5 | 502000_03 | 735 | VARIOUS ORGS - <br> SEE <br> DESCRIPTON <br> FOR DETALLS | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | SUMMARY OF SB 277 FUNDS <br> Public Works Operations <br> Decrease MSD Sales Tax Revenue \$781,355 <br> Increase SB277 Revenue \$781,355 <br> Planning and Development Services <br> Increase MSD Sales Tax Revenue \$323,090 <br> Increase Personnel Costs $\$ 323,090$ - equivalent of 4-5 FTEs <br> Animal Services <br> Increase MSD Sales Tax Revenue \$53,829 <br> Increase Temporary Employees \$30,000 <br> Increase Operations \$23,829 <br> Public Works Engineering <br> Increase MSD Sales Tax Revenue \$262,178 <br> Increase Capital Projects \$262,178 <br> Other Organizations affected not in Public Works Enterprise Parks and Recreation - Increase revenue and expenses $\$ 85,084$ Justice Courts - Increase revenue and expenses $\mathbf{\$ 2 0 , 4 1 9}$ DA Prosecution - Increase revenue and expenses $\$ 25,524$ Indigent Legal - Increase revenue and expenses $\mathbf{\$ 1 1 , 2 3 0}$ | Request |  | \$0 | \$0 |
| 6 | 410000_01 | 735 | ANIMAL SERVICES | CLINIC | Expansion of Services Provided Countywide (increase in interfund revenue from General Fund. Actually represents a 746,349 increase in County Funding). If this funding is not approved then Animal Services will still be structurally balanced with revenues equaling expenditures. They would however, not be able to establish a fund balance, a building maintenance fund or an equipment replacement fund. <br> PROPOSED BUDGET CHANGE: Interfund revenue reduced to \$296,347. | Request | - | (\$467) | (\$17) |
| 7 | 440000_01 | 735 | PUBLIC WORKS OPERATIONS | NOXIOUS WEEDS AND bEES | This is a request for additional funds from the Stat \& General budget to be able to expand the Noxious Weed Program as well as hire a couple more people. If this is funded by Stat \& General it will have a neutral effect on our budget, if they don't fund it we won't take the new positions but we would still like to have the existing position go from 30 hrs. a week to 36 hrs. because Stat and General is already funding enough to cover that. This is an increase in General Fund of $\$ 178,545$. Also, currently the County is not in compliance with state statute regarding bee inspections. Right now inspections are done approximately every 3 years. If the funding is not approved then we would continue doing inspections every 3 years instead of annually. <br> MAYOR PROPOSED BUDGET CHANGE: Interfund revenue from General Fund reduced to $\$ 296,349$. | Request | 2.15 | \$0 | \$0 |
| 8 | 440000_06 | 735 | PUBLIC WORKS operations | PW OPS DISTRICT CREWS | This is a request for more Stat \& General Fund money to be able to do regional projects outside of the MSD when asked by the Department of Mayor's Office. We will not fund this unless Stat \& General funds it. This represents $\$ 50,000$ in new County funding. If this request is not approved then Public Works Operations would have to deny any request that came in from County Organizations that was not tied to revenue. | Request | - | \$0 | \$0 |
| 9 | 101500_02 | 735 | COMMUNITY DEVMT \& ENGMT SVCS | EMERGENCY SERVICES ADMIN | Transfer Emergency Services Admin from 4350000100 to 1015000300 . This is offset by a decrease of $\$ 356,000$ and 1 FTE in 4350000100 . Fund 110 to Fund 735 . This is a neutral request and has no impact to the General Fund. | Request | 1.00 | \$356 | \$356 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | Type <br> (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10 | 440099_02 | 735 | PUBLIC WORKS operations | $\begin{array}{\|c} \text { PUBLIC WORKS } \\ \text { ADMINISTRATION } \end{array}$ | This is a request for additional funds so that we can finish the remodel of the warehouse that we purchased a few years ago and be able to use them for their intended purpose. Balance Sheet Purchase of $\$ 450,000$. This request will be charged to the contracts as overhead. However, there will be some lag time since the contract rates won't be renewed until July 2017. The funding would have to come from fund balance or other revenues. | Request (cap proj) |  | \$0 | \$0 |
| 11 | 440099_01 | 735 | PUBLIC WORKS OPERATIONS | PUBLIC WORKS ADMIIISTRATION | This is a request item to carry forward funds for the Design of the west side Public Works Ops Building Administrative Offices. Balance Sheet Purchase of $\$ 300,000$. These are MSD funds that were approved in the 2017 budget. | Request (cap proj) |  | \$0 | \$0 |
| 12 | 440000_05 | 735 | PUBLIC WORKS OPERATIONS | LANDSCAPE CREW | This is a revenue neutral request to be able to purchase a mower attachment to go on a tractor to mow roadside weeds. We have some money in the balance sheet already so we only need a small amount more to purchase and we are shifting funds from equipment rental in the amount of $\$ 26,041$ in order to do this. Balance Sheet Purchase of $\$ 6,000$ | Request | - | \$0 | \$0 |
| 13 | 440000_04 | 735 | PUBLIC WORKS OPERATIONS | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to replace the chiller in the PW Admin. building as it no longer works correctly and needs to be replaced. We would reduce $\$ 20,000$ from Contract hauling and $\$ 7,000$ from interfund expense to cover this. | Request | - | \$0 | \$0 |
| 14 | 440000_02 | 735 | PUBLIC WORKS OPERATIONS | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to install heat cables in the downspouts coming off the roof in the PW Admin. building in order to avoid ice build up and the roof leaking in the winter. We would reduce Interfund expense by $\$ 10,000$ to cover this. | Request | - | \$0 | \$0 |
| 15 | 440000_03 | 735 | PUBLIC WORKS OPERATIONS | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to repair the roofs and replace swamp coolers over 3 shops that are in desperate need. We will reduce Contract Hauling by $\$ 20,000$ to fund this. | Request | - | \$0 | \$0 |
| 16 | 440000_07 | 735 | PUBLIC WORKS OPERATIONS | PUBLIC WORKS ADMINISTRATION | This is a year end revenue neutral budget adjustment request in order to fully expense our 2017 depreciation we will use $\$ 103,536$ from auto maintenance to fund this. | Request | - | \$0 | \$0 |
| 17 | 101500_01 | 735 | COMMUNITY DEVMT \& ENGMT SVCS | COMMUNITY COUNCIL SERVICES | Implement a temporary employee program to meet the Metro Township's needs. With all the reductions in Community Outreach and Engagement it has been difficult to keep up with the Metro Council Meetings, the Unincorporated Community Council Meetings, the website development, and other administrative demands. This would establish a temporary pool that will allow us to better serve the Metro Townships and Unincorporated Community Councils. The funding is neutral to both the County and the MSD. Part of the Policy Analysts time will be charged to Emergency Services as the direct supervisor of that program. The Emergency Services operating budget was reduced to make the increase in salary neutral. | Request |  | \$0 | \$0 |
| 18 | 101500_04 | 735 | COMMUNITY DEVMT \& ENGMT SVCS | COMMUNITY DEVMT AND EGNMENT SVCS ADMINISTRATION | Charge Policy Analysts Time to Emergency Services. Emergency Services was reduced to absorb the time. As stated in request 101500_01 this is a neutral request. This requests allows the Policy Analyst to charge time for direct supervision of the Emergency Services program. The increase to Community Services personnel costs is reflected in the base budget since the allocation was entered into BRASS SBFS. This is a reduction in operations to absorb the increase in personnel. This is a neutral request. | Request |  | (\$23) | (\$23) |
| 19 | 101500_03 | 735 | COMMUNITY DEVMT \& ENGMT SVCS | COMMUNITY DEVMT AND EGNMENT SVCS ADMINISTRATION | Transfer Economic Development Budget to Admin. Economic Development no longer exists in Community Outreach and Engagement. This service is now contracted for with the Office of Regional Development. Since the service is outsourced the operating budget that was associated with the program was moved to Community Outreach and Engagement Administrative. This also freed up the SubDepartment ID 1015000300 to be used for Emergency Services Administration. This is a budget neutral request. | Request |  | \$0 | \$0 |
| 20 | 450000_06 | 735 | PUBLIC WORKS ENGINEERING SERVICES | VARIOUS ORGS - SEE DESCRIION FOR DETAILS | This is a request to reclassify the vacant Fiscal Coordinator position to an Accountant. The fiscal workload and accounting complexity for Public Works Engineering (PWE) has increased due to the formation of the Greater Salt Lake Municipal Services District (GSLMSD). The fiscal services are currently being performed by Flood Control Engineering (FCE) staff and reimbursed through an interfund transfer. The fiscal impact of reclassifying the position is $\$ 8,508$. This is a budget neutral adjustment because the expense will be covered by revenue from interlocal agreements that fund PWE. | Request | - | \$0 | \$0 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 21 | 405000_01 | 735 | PLANNING AND DEVELOPMENT SERVICES | PERMITS AND LICENSES | Increase for Interfunds to Engineering Services. This is an accounting change that is facilitated by the creation of the MSD. The permit and license revenues will be recorded on the Metro Township books and the reimbursement will be contract revenue to Salt Lake County. Since the permit and fee revenue will no longer be split between 2 organizations it was necessary to change internal accounting practices. All expenses related to permits and licenses will be recorded with Planning and Development Services, including the engineer's review time. Engineering will bill Planning and Development Services and there will be an intrafund revenue and an intrafund expense recorded. This will allow us to more accurately reflect the cost of services | Request |  | \$0 | \$0 |
| 22 | 450000_01 | 735 | PUBLIC WORKS ENGINEERING SERVICES | PUBLIC WORKS ENGINEERING ADMIN | In 2017, $\$ 178,000$ was approved as an ongoing request for PWE to reimburse FCE for Admin/Fiscal/GIS services performed by Flood Control staff. During 2017, the Fiscal Coordinator position was unfilled due to GSLMSD budget constraints. FCE has provided more fiscal services to PWE in 2017 due to the unfilled Fiscal Coordinator position. If the 2018 new request to reclassify the Fiscal Coordinator to the Accountant is approved, then the amount that PWE will need to reimburse FCE for administrative, fiscal, and GIS services will decrease by $\$ 25,000$ If the reclassification is not approved, then the reimbursement to FCE will need to increase by $\$ 54,000$. This is a budget neutral adjustment because the amount of interlocal revenue will be reduced by the same amount. | Request | - | \$0 | \$0 |
| 23 | 450000_03 | 735 | PUBLIC WORKS ENGINEERING SERVICES | PW-PERMITS AND REGULATORY | The Stormwater Coalition is an organization of local agencies that pool their resources together to meet the public awareness portion of the MS-4 permit. In prior years, the County has maintained the budget for the Stormwater Coalition in Department 4600000400, FCE, Other portions of the MS-4 program budget have been transferred to Department 4500000000 during the past few budget cycles. This budget adjustment will transfer the remaining $\$ 193,000$ Stormwater Coalition expense and revenue budgets to Department 4500000000 , PWE, where the MS-4 program is currently funded. Local jurisdictions, including the GSLMSD, provide the funding for the Stormwater Coalition through interlocal agreements, which makes this a budget neutral adjustment. | Request | - | \$0 | \$0 |
| 24 | 450000_05 | 735 | PUBLIC WORKS <br> ENGINEERING <br> SERVICES | PUBLIC WORKS ENGINEERING ADMIN | This budget adjustment is to increase the vehicle replacement charges budget by $\$ 616$. The increase is due to a higher levy on vehicles that were replaced in 2016. The adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering | Request | - | \$0 | \$0 |
| 25 | 450000_04 | 735 | PUBLIC WORKS ENGINEERING SERVICES | PUBLIC WORKS ENGINEERING ADMIN | This adjustment is to add $\$ 1,350$ to the Department 4500000000 expense budget to cover depreciation expenses for a copier that was purchased by Public Works Engineering in 2017. This is a budget neutral adjustment because the expense will be covered by revenue from interlocal agreements that fund PWE. | Request | - | \$0 | \$0 |
| 26 | 405000_02 | 735 | $\begin{aligned} & \text { PLANNING AND } \\ & \text { DEVELOPMENT } \end{aligned}$ SERVICES | $\begin{aligned} & \text { PLANNING AND } \\ & \text { DEVELOPMENT } \end{aligned}$ ADMIN | Reclassify fee revenue to contract revenue. All fees will be recorded with the Metro Townships and the revenue to the County will be recorded as contract revenue. This request is accounting for the change in revenue line items. It is a neutral request. | Request |  | \$0 | \$0 |
| 27 | 450000_02 | 735 | PUBLIC WORKS ENGINEERING SERVICES | PW-PERMITS AND REGULATORY | This adjustment is to budget $\$ 75,000$ for PWE to reimburse Public Works Operations (PW Ops) for excavation permit inspectors. In the past, PWE has reimbursed PW Ops by allocating a portion of the permit revenue to PW Ops. Because of the formation of the GSLMSD, the permit revenue is allocated directly to the jurisdiction for which the permit fee is collected. Because of this accounting change, PWE will need to reimburse PW Ops $\$ 75,000$ for inspector services from its operating expense budget. This is a budget neutral adjustment because the expense will be covered by revenue from interlocal agreements that fund | Request | - | \$0 | \$0 |
| 28 | 450000_07 | 735 | $\begin{gathered} \hline \text { PUBLIC WORKS } \\ \text { ENGINEERING } \\ \text { SERVICES } \end{gathered}$ | PUBLIC WORKS ENGINEERING ADMIN | This budget adjustment is to increase revenue based on the interlocal agreement with the Greater Salt Lake Municipal Services District (GSLMSD). This will establish a fund balance for Public Works Engineering. This has no impact on County Funding | Request |  | (\$231) | (\$231) |
| 29 | 451000_01 | 735 | $\begin{array}{c\|} \hline \text { PUBLIC WORKS } \\ \text { ENGINEERING } \\ \text { SERVICES } \\ \hline \end{array}$ | VARIOUS ORGS SEE DESCRIPTION | This budget adjustment is to request the funding for the 2018 projects that Public Works Engineering will manage for the Greater Salt Lake Municipal Services District (GSLMSD). | Request |  | \$0 | \$0 |
| 30 | 502000_01 | 735 | MUNICIPAL SERVICES - STAT AND GENL | MUNICIPAL SVCS ADMINISTRATION | Move Parks and Rec out of Municipal Services Stat and General. Rather than having Parks bill Municipal Services Stat and General and then MS Stat and General bill the MSD, it was decided to have Parks bill the MSD directly. This is a neutral request. | Request |  | \$0 | \$0 |



| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 230 - MUNICIPAL SERVICES DISTRICT FUND | $\wedge$ | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 620 - FLEET MANAGEMENT FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 735 - PUBLIC WORKS AND OTHER SERVICES FUND |  | 40500000 - PLANNING AND DEVELOPMENT SERVICES |  |  |  |  |  |
| 810 - BOYCE PET ADOPTION ENDOWMENT FUND |  | 41000000 - ANIMAL SERVICES |  |  |  |  |  |
| 110 - GENERAL FUND |  | 41009900 - ANIMAL SERVICES CAPITAL PROJECTS |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 41100000 - BOYCE PET ADOPTION ENDOWMENT |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND | $\checkmark$ | 44000000 - PUBLIC WORKS OPERATIONS |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \end{gathered}$ Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | riance, <br> Budget <br> 2016, <br> H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 7,533 | 6,497 | 1,037 | 6,338 | 1,195 | 109 | 7,424 |
|  |  |  |  |  |  |  |  |
| Revenue | 65,865 | 64,497 | 1,368 | 68,672 | $(2,807)$ | 53,059 | 12,806 |
| OPERATING REVENUE | 65,317 | 64,245 | 1,072 | 67,556 | $(2,239)$ | 51,391 | 13,926 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 100 | 84 | 17 | 20 | 80 | 100 | (0) |
| 411000 - STATE GOVERNMENT GRANTS | - | 4 | (4) | 4 | (4) | 4 | (4) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 20 | - | 20 | - | 20 | - | 20 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 80 | 80 | - | 16 | 64 | 96 | (16) |
| RCT4200-CHARGES FOR SERVICES | 50,742 | 48,596 | 2,146 | 52,167 | $(1,425)$ | 38,130 | 12,613 |
| 407005 - BUSINESS LICENSE | - | 855 | (855) | 855 | (855) | 858 | (858) |
| 409020 - PET LICENSES | 422 | 422 | - | 596 | (174) | 291 | 131 |
| 409025 - BLDG PLUMBING ELECT PERMITS | - | 1,500 | $(1,500)$ | 1,500 | $(1,500)$ | 1,971 | $(1,971)$ |
| 409030 - SEWER AND WATER PERMITS | - | 75 | (75) | 175 | (175) | 193 | (193) |
| 409035 - ZONING-LAND USE PERMIT | - | 170 | (170) | 170 | (170) | 196 | (196) |
| 409040 - SPECIAL EVENTS PERMIT | - | - | - | 3 | (3) | 4 | (4) |
| 409045 - ANIMAL REGULATORY PERMITS | 15 | 15 | - | 6 | 9 | 14 | 1 |
| 409050 - ANIMAL REDEMPTIONS | 114 | 114 | - | 46 | 68 | 102 | 12 |
| 409055 - ANIMAL BOARD FEES | 102 | 102 | - | 28 | 74 | 59 | 43 |
| 409060 - ANIMAL ADOPTION FEES | 76 | 76 | - | 34 | 42 | 75 | 2 |
| 409065 - ANIMAL TURNOVER FEES | 6 | 6 | - | 2 | 4 | 6 | 0 |
| 409070 - ANIMAL STELILIZATION FEES | 111 | 111 |  | 31 | 80 | 87 | 25 |
| 409071 - ANIMAL SHELTER SERVICES | 11 | 11 | - | 34 | (23) | (6) | 17 |
| 409080 - STERILIZATION DEPOSIT FEES | 5 | 5 | - | 1 | 4 | 4 | 1 |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | - | 20 | (20) | 20 | (20) | 32 | (32) |
| 409095 - STORM WATER POLL PREV FEES | - | 12 | (12) | 12 | (12) | - | - |
| 421200 - PROPERTY CLEANUP | - | 20 | (20) | 20 | (20) | 18 | (18) |
| 421265 - FLEET MANAGEMENT SERVICES | 96 | 98 | (3) | 98 | (3) | 101 | (5) |
| 421275 - HIGHWAY CHARGES | 1,281 | 766 | 515 | 1,134 | 147 | 671 | 610 |
| 421280 - ENGINEERING FEES | - | - | - | 70 | (70) | 141 | (141) |
| 421285 - STREET LIGHTING REV | 41 | 11 | 29 | 11 | 29 | - | 41 |
| 421300 - TRAFFIC OPERATIONS | 1,672 | 1,899 | (227) | 1,899 | (227) | 1,057 | 615 |
| 421345 - FLEET EXTERNAL FUEL SERVICES | 3,016 | 2,851 | 166 | 2,851 | 166 | 2,550 | 466 |
| 421350 - FLEET EXTERNAL MAINT SERVICES | 6,197 | 6,252 | (55) | 6,252 | (55) | 5,862 | 334 |
| 421370 - MISCELLANEOUS REVENUE | 7 | 7 | - | 164 | (157) | 156 | (149) |
| 423000 - LOCAL GOVERNMENT GRANTS | 4,904 | - | 4,904 | 2,983 | 1,920 | 4,587 | 317 |
| 424000 - LOCAL REVENUE CONTRACTS | 2,742 | 2,742 | - | 2,082 | 660 | - | 2,742 |
| 427010 - RENTAL INCOME | 383 | 308 | 76 | 308 | 76 | 426 | (43) |
| 439005 - REFUNDS-OTHER | 50 | 52 | (2) | 52 | (2) | 5 | 45 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 52 | 51 | 1 | 45 | 7 | 162 | (110) |
| 423400 - INTERLOCAL AGREEMENTS | 1,526 | 725 | 801 | - | 1,526 | 18,510 | $(16,983)$ |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | - | 5,120 | $(5,120)$ | 5,335 | $(5,335)$ | - | - |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | 1,330 | 1,026 | 304 | 1,026 | 304 | - | 1,330 |
| 423260 - TAYLORSVILLE (HIST) | 2,125 | 2,090 | 35 | 2,090 | 35 | - | 2,125 |
| 423405 - MSD CONTRACT REVENUE | 24,459 | 21,084 | 3,375 | 22,235 | 2,224 | - | 24,459 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 14,475 | 15,565 | $(1,090)$ | 15,369 | (894) | 12,855 | 1,620 |
| 431005 - INTERFUND REVENUE-CLERK | - | 1 | (1) | 1 | (1) | 0 | (0) |
| 431015 - INTERFUND REVENUE - LIBRARY | 30 | 30 | - | 30 | - | 52 | (22) |
| 431025 - INTERFUND REVENUE-CAP IMP | 23 | - | 23 | - | 23 | 14 | 9 |
| 431030 - INTERFUND REVENUE-CLASS B | - | - | - | - | - | 645 | (645) |
| 431040 - INTERFUND REVENUE-FAC MGT | 57 | 5 | 52 | 5 | 52 | 2 | 55 |
| 431045 - INTERFUND REVENUE-FLEET | 73 | 72 | 0 | 73 | 0 | 107 | (34) |
| 431050 - INTERFUND REVENUE-FLOOD CNTL | 462 | 460 | 2 | 466 | (4) | 240 | 222 |
| 431055 - INTERFUND REVENUE-HEALTH | 7 | 7 | - | 7 | - | 3 | 4 |
| 431080 - INTERFUND REVENUE-STAT AND GEN | 1,586 | 1,376 | 210 | 1,376 | 210 | 120 | 1,467 |
| 431090 - INTERFUND REV-AGING (USE 433010) INTACTIVE | - | 2 | (2) | 2 | (2) | - | - |
| 431100 - INTERFUND REVENUE-SHERIFF | 11 | 13 | (2) | 24 | (13) | 4 | 7 |
| 431115 - INTERFUND REVENUE-REDEVELOPMEN | - | - | - | - | - | 125 | (125) |
| *The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ong | ing adjustmen | annualizatio | is, less 2016 one | appropriations |  |  | 00, Page |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 431125 - INTERFUND REVENUE-PARKS AND REC | 43 | 16 | 27 | 42 | 0 | 9 | 34 |
| 431130 - INTERFUND REVENUE-YOUTH SERV | 2 | 2 | 0 | 2 | 0 | 1 | 1 |
| 431135 - INTERFUND REVENUE-COMM AND SUPP | 17 | 11 | 7 | 11 | 7 | 6 | 11 |
| 431155 - INTERFUND REV-VEHICLE REPLACE | - | - | - | - | - | 51 | (51) |
| 431160 - INTERFUND REVENUE | 11,756 | 12,461 | (704) | 12,490 | (734) | 10,676 | 1,081 |
| 433005 - INTRAFUND REVENUE-DEV SERV | 325 | 361 | (36) | 91 | 234 | 29 | 296 |
| 433020 - INTRAFUND REVENUE-REAL ESTATE | - | 0 | (0) | 0 | (0) | - | - |
| 433035 - INTRAFUND REVENUE-DIST ATTRNEY | - | 4 | (4) | 4 | (4) | - | - |
| 433060 - INTRAFUND REVENUE-ANIMAL CTRL | 6 | 2 | 4 | 2 | 4 | 3 | 3 |
| 433075 - INTRAFUND REVENUE-MUNI SERV CI | - | 740 | (740) | 740 | (740) | 768 | (768) |
| 433100 - INTRAFUND REVENUE | 75 | - | 75 | - | 75 | - | 75 |
| 431010 - INTERFUND REVENUE-FINE ARTS | 2 | 2 | - | 2 | - | 2 | (0) |
| 431067 - INTERFUND REVENUE-RECORDS MGMT | - | - | - | - | - | 0 | (0) |
| RCT4430-SALE OF CAPITAL ASSETS | - | - | - | - | - | 306 | (306) |
| 443015 - GAIN/LOSS SALE OF FIXED ASSETS | - | - | - | - | - | 264 | (264) |
| 443030 - SALE-FIXED ASSETS PERSONAL PROPERTY | - | - | - | - | - | 42 | (42) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 344 | 252 | 93 | 219 | 126 | 385 | (41) |
| RCT4290-INVESTMENT EARNINGS | 344 | 252 | 93 | 219 | 126 | 385 | (41) |
| 429005 - INTEREST - TIME DEPOSITS | 208 | 98 | 110 | 95 | 113 | 259 | (51) |
| 429015 - INTEREST-MISCELLANEOUS | - | - | - | - | - | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 136 | 154 | (17) | 124 | 13 | 126 | 10 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
| RCT7200- OFS TRANSFERS | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
| 720005 - OFS TRANSFERS IN | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
|  |  |  |  |  |  |  |  |
| EXPENSE | 64,762 | 63,142 | 1,621 | 66,475 | $(1,713)$ | 52,707 | 12,055 |
| OPERATING EXPENSE | 64,495 | 63,142 | 1,353 | 66,267 | $(1,772)$ | 51,501 | 12,994 |
| 000100-Salaries and Benefits | 22,063 | 24,033 | $(1,970)$ | 24,565 | $(2,502)$ | 23,127 | $(1,064)$ |
| 601005 - ELECTED AND EXEMPT SALARY | 252 | 305 | (53) | 487 | (235) | 453 | (201) |
| 601020 - LUMP SUM VACATION PAY | 108 | 152 | (45) | 167 | (60) | 81 | 27 |
| 601025 - LUMP SUM SICK PAY | 31 | 48 | (17) | 52 | (22) | 33 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 14,380 | 14,516 | (137) | 15,121 | (741) | 13,788 | 591 |
| 601045 - COMPENSATED ABSENCE | 17 | 17 | - | 17 | - | (13) | 30 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 480 | 624 | (144) | 624 | (144) | 605 | (125) |
| 601065 - OVERTIME | 348 | 348 | - | 348 | - | 334 | 13 |
| 601095 - BUDGETED PERS UNDEREXPEND | $(1,875)$ | (500) | $(1,375)$ | (898) | (977) | - | $(1,875)$ |
| 603005 - SOCIAL SECURITY TAXES | 1,147 | 1,209 | (62) | 1,244 | (97) | 1,122 | 24 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (118) | 118 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,516 | 2,502 | 15 | 2,681 | (164) | 2,508 | 9 |
| 603040 - LTD CONTRIBUTIONS | 69 | 71 | (2) | 73 | (4) | 66 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 117 | 136 | (19) | 126 | (9) | 283 | (167) |
| 603050 - HEALTH INSURANCE PREMIUMS | 3,395 | 3,560 | (165) | 3,476 | (81) | 2,915 | 480 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 560 | 558 | 2 | 558 | 2 | 596 | (36) |
| 603056 - OPEB - CURRENT YR | 391 | 337 | 54 | 337 | 54 | 357 | 34 |
| 603075 - OPEB - UNDERFUNDED ARC | 70 | 70 | - | 70 | - | 50 | 20 |
| 605005 - UNIFORM ALLOWANCE | 11 | 24 | (12) | 24 | (12) | 24 | (13) |
| 605020 - TOOL ALLOWANCE | 47 | 47 | - | 47 | - | 39 | 8 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | (0) | 10 | (10) | 10 | (10) | 2 | (3) |
| 000200-Operations | 24,562 | 20,434 | 4,128 | 23,389 | 1,173 | 13,227 | 11,335 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 70 | 70 | (0) | 70 | (0) | 103 | (32) |
| 607010 - MAINTENANCE - GROUNDS | 29 | 30 | (1) | 30 | (1) | 29 | (0) |
| 607015 - MAINTENANCE - BUILDINGS | 83 | 84 | (1) | 151 | (68) | 25 | 58 |
| 607020 - CONSUMABLE PARTS | 50 | 50 | - | 50 | - | 28 | 22 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | (0) | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 220 | 195 | 25 | 169 | 51 | 209 | 11 |
| 609005 - FOOD PROVISIONS | 16 | 17 | (1) | 17 | (1) | 17 | (1) |
| 609010 - CLOTHING PROVISIONS | 26 | 41 | (15) | 41 | (15) | 41 | (15) |
| 609020 - BEDDING AND LINEN | - | - | - | - | - | 0 | (0) |
| 609025 - MEDICATIONS | 85 | 85 | - | 85 | - | 105 | (20) |
| 609030 - MEDICAL SUPPLIES | 313 | 35 | 278 | 35 | 278 | 58 | 255 |
| 609035 - SAFETY SUPPLIES | 20 | 11 | 9 | 11 | 9 | 14 | 5 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 10 | 10 | - | 10 | - | 22 | (13) |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | (0) | 38 | (0) | 4 | 34 |
| 609065 - SHELTER SUPPLIES | 66 | 13 | 54 | 13 | 54 | 48 | 18 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 33 | 41 | (9) | 41 | (9) | 35 | (3) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 2 | (0) | 2 | (0) | 1 | 0 |
| 611011 - DIGITAL MATERIALS-BOOKS | 4 | - | 4 | - | 4 | - | 4 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 102 | 94 | 7 | 94 | 7 | 57 | 45 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 7 | (7) |
| 613005 - PRINTING CHARGES | 39 | 48 | (9) | 48 | (9) | 47 | (8) |
| 613010 - PUBLIC NOTICES | 1 | 2 | (1) | 2 | (1) | 0 | 1 |
| 613015 - PRINTING SUPPLIES | 2 | 3 | (0) | 3 | (0) | 2 | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 164 | 17 | 147 | 17 | 147 | 23 | 141 |
| 613025 - CONTRACTED PRINTINGS | - | - | - | - | - | 0 | (0) |
| 613040 - MAPS AND PLAT SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 613050 - PRESERVATION | - | - | - | - | - |  | (0) |
| 615005 - OFFICE SUPPLIES | 66 | 74 | (7) | 74 | (7) | 59 | 7 |
| 615015 - COMPUTER SUPPLIES | 14 | 18 | (5) | 18 | (5) | 4 | 10 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 1 | - | 1 | - | 1 | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 19 | 29 | (10) | 29 | (10) | 9 | 10 |
| 615025 - COMPUTER COMPONENTS < 3000 | 59 | 82 | (23) | 82 | (23) | 58 | 1 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 5 | 8 | (4) | 52 | (47) | 1 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 105 | 105 | 1 | 105 | 1 | 77 | 28 |
| 615040 - POSTAGE | 38 | 43 | (5) | 43 | (5) | 42 | (4) |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 2 | (2) |
| 615050 - MEALS AND REFRESHMENTS | 17 | 18 | (1) | 18 | (1) | 22 | (5) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 0 | (0) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 6 | (6) |
| 615065 - CREDIT CARD CHARGES | 9 | 24 | (15) | 24 | (15) | 27 | (18) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 28 | 27 | 1 | 27 | 1 | 20 | 7 |
| 617010 - MAINT - MACHINERY AND EQUIP | 102 | 110 | (7) | 110 | (7) | 57 | 45 |
| 617015 - MAINTENANCE - SOFTWARE | 129 | 137 | (8) | 137 | (8) | 132 | (3) |
| 617020 - MAINT - ART AND ANTIQUES | - | - | - | - | - | 1 | (1) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 90 | 90 | - | 90 | - | 68 | 22 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,300 | 2,315 | (15) | 2,644 | (343) | 2,090 | 211 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 639 | 634 | 4 | 664 | (26) | 556 | 82 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 12 | 11 | 1 | 11 | 1 | 7 | 4 |
| 619025 - TRAVEL AND TRANSPORTATION | 116 | 152 | (36) | 152 | (36) | 117 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | (1) | 8 | (1) | (11) | 19 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2,329 | 3,205 | (876) | 3,231 | (902) | 2,886 | (557) |
| 621005 - HEAT AND FUEL | 154 | 164 | (10) | 164 | (10) | 119 | 35 |
| 621010 - LIGHT AND POWER | 233 | 264 | (31) | 264 | (31) | 164 | 70 |
| 621015 - WATER AND SEWER | 61 | 61 | (0) | 61 | (0) | 91 | (30) |
| 621020 - TELEPHONE | 141 | 142 | (1) | 142 | (1) | 108 | 33 |
| 621025 - MOBILE TELEPHONE | 142 | 157 | (15) | 157 | (15) | 150 | (8) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 6 | 1 | 5 | 1 | 5 | 1 | 5 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 462 | 1,622 | $(1,160)$ | 2,041 | $(1,579)$ | 41 | 421 |
| 633005 - RENT - LAND | 4 | 9 | (5) | 9 | (5) | 8 | (4) |
| 633010 - RENT - BUILDINGS | 268 | 252 | 17 | 252 | 17 | 248 | 21 |
| 633015 - RENT - EQUIPMENT | 462 | 536 | (73) | 536 | (73) | 346 | 117 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 70 | 88 | (17) | 88 | (17) | 85 | (15) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 31 | (31) |
| 639010 - CONSULTANTS FEES | 139 | 139 | - | 115 | 24 | 79 | 60 |
| 639020 - LABORATORY FEES | 33 | 35 | (2) | 35 | (2) | 34 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 634 | 767 | (133) | 2,965 | $(2,331)$ | 1,163 | (529) |
| 639045 - CONTRACTED LABOR/PROJECTS | 36 | 72 | (36) | 72 | (36) | 24 | 12 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 48 | 59 | (11) | 59 | (11) | 55 | (7) |
| 641020 - LABORATORY SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 2 | 23 | (21) | 23 | (21) | 37 | (36) |
| 643005 - ROAD OIL | 507 | 401 | 105 | 551 | (45) | - | 507 |
| 643010 - ROAD BASE AND CHIPS | 12 | 15 | (3) | 15 | (3) | - | 12 |
| 643015 - ROAD SALT | 538 | 538 | - | 538 | - | - | 538 |
| 643020 - ASPHALT MIX | 1,149 | 1,988 | (839) | 1,988 | (839) | - | 1,149 |
| 643025 - CONCRETE | 196 | 271 | (75) | 271 | (75) | - | 196 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | 1,269 | - | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 63 | 275 | (212) | 275 | (212) | - | 63 |
| 645005 - CONTRACT HAULING | 20 | 60 | (40) | 60 | (40) | 14 | 6 |
| 645010 - DUMPING FEES | 49 | 61 | (12) | 61 | (12) | 46 | 3 |
| 655103 - EMPLOYEE SERVICE AWARDS | - | 3 | (3) | 3 | (3) | - | - |
| 661005 - TAX ANTICIPATION INTEREST | 15 | 15 | - | 15 | - | - | 15 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 31 | (31) |
| 667005 - CONTRIBUTIONS | - | 382 | (382) | - | - | 426 | (426) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 2 | 2 | - | 2 | - | 1 | 1 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 25 | (18) | 25 | (18) | 2 | 6 |
| 693010 - INTRAFUND CHARGES | 345 | 51 | 294 | 51 | 294 | 310 | 35 |
| 693020 - INTERFUND CHARGES | 1,109 | 2,814 | $(1,705)$ | 2,838 | $(1,729)$ | 2,508 | $(1,399)$ |


| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 664005 - OTHER PASS THRU EXPENSE | 8,928 | (102) | 9,029 | - | 8,928 | - | 8,928 |
| 000300-Capital Purchases | - | 445 | (445) | 455 | (455) | - | - |
| 000400-Indirect Cost | 3,451 | 3,924 | (472) | 3,924 | (472) | 3,679 | (227) |
| 000500-Depreciation and Amortization | 4,108 | 4,178 | (70) | 4,072 | 36 | 3,801 | 307 |
| 000600-Debt Service | 1,007 | 1,010 | (3) | 745 | 262 | 385 | 622 |
| 000700-Cost of Goods Sold | 9,303 | 9,117 | 186 | 9,117 | 186 | 7,282 | 2,020 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 268 | - | 268 | 209 | 59 | 1,206 | (939) |
| 001000-Other Financing Uses | 268 | - | 268 | 209 | 59 | 1,206 | (939) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 8,356 | 7,600 | 756 | 7,627 | 729 |  | 8,356 |
| BALANCE SHEET ACQUISITION | 8,356 | 7,600 | 756 | 7,627 | 729 | - | 8,356 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 8,356 | 7,600 | 756 | 7,627 | 729 | - | 8,356 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 8,356 | 7,600 | 756 | 7,627 | 729 | - | 8,356 |
|  |  |  |  |  |  |  |  |



| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 431125 - INTERFUND REVENUE-PARKS AND REC | 43 | 16 | 27 | 42 | 0 | 9 | 34 |
| 431130 - INTERFUND REVENUE-YOUTH SERV | 2 | 2 | 0 | 2 | 0 | 1 | 1 |
| 431135 - INTERFUND REVENUE-COMM AND SUPP | 17 | 11 | 7 | 11 | 7 | 6 | 11 |
| 431155 - INTERFUND REV-VEHICLE REPLACE | - | - | - | - | - | 51 | (51) |
| 431160 - INTERFUND REVENUE | 11,756 | 12,461 | (704) | 12,490 | (734) | 10,676 | 1,081 |
| 433005 - INTRAFUND REVENUE-DEV SERV | 325 | 361 | (36) | 91 | 234 | 29 | 296 |
| 433020 - INTRAFUND REVENUE-REAL ESTATE | - | 0 | (0) | 0 | (0) | - | - |
| 433035 - INTRAFUND REVENUE-DIST ATTRNEY | - | 4 | (4) | 4 | (4) | - | - |
| 433060 - INTRAFUND REVENUE-ANIMAL CTRL | 6 | 2 | 4 | 2 | 4 | 3 | 3 |
| 433075 - INTRAFUND REVENUE-MUNI SERV CI | - | 740 | (740) | 740 | (740) | 768 | (768) |
| 433100 - INTRAFUND REVENUE | 75 | - | 75 | - | 75 | - | 75 |
| 431010 - INTERFUND REVENUE-FINE ARTS | 2 | 2 | - | 2 | - | 2 | (0) |
| 431067 - INTERFUND REVENUE-RECORDS MGMT | - | - | - | - | - | 0 | (0) |
| RCT4430-SALE OF CAPITAL ASSETS | - | - | - | - | - | 306 | (306) |
| 443015 - GAIN/LOSS SALE OF FIXED ASSETS | - | - | - | - | - | 264 | (264) |
| 443030 - SALE-FIXED ASSETS PERSONAL PROPERTY | - | - | - | - | - | 42 | (42) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 336 | 244 | 93 | 214 | 123 | 371 | (34) |
| RCT4290-INVESTMENT EARNINGS | 336 | 244 | 93 | 214 | 123 | 371 | (34) |
| 429005 - INTEREST - TIME DEPOSITS | 200 | 90 | 110 | 90 | 110 | 244 | (44) |
| 429015 - INTEREST-MISCELLANEOUS | - | - | - | - | - | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 136 | 154 | (17) | 124 | 13 | 126 | 10 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
| RCT7200-OFS TRANSFERS | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
| 720005 - OFS TRANSFERS IN | 203 | - | 203 | 897 | (694) | 1,282 | $(1,079)$ |
|  |  |  |  |  |  |  |  |
| EXPENSE | 55,733 | 62,842 | $(7,109)$ | 66,109 | $(10,375)$ | 52,707 | 3,026 |
| OPERATING EXPENSE | 55,466 | 62,842 | $(7,376)$ | 65,900 | $(10,435)$ | 51,501 | 3,965 |
| 000100-Salaries and Benefits | 22,063 | 24,033 | $(1,970)$ | 24,565 | $(2,502)$ | 23,127 | $(1,064)$ |
| 601005 - ELECTED AND EXEMPT SALARY | 252 | 305 | (53) | 487 | (235) | 453 | (201) |
| 601020 - LUMP SUM VACATION PAY | 108 | 152 | (45) | 167 | (60) | 81 | 27 |
| 601025 - LUMP SUM SICK PAY | 31 | 48 | (17) | 52 | (22) | 33 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 14,380 | 14,516 | (137) | 15,121 | (741) | 13,788 | 591 |
| 601045 - COMPENSATED ABSENCE | 17 | 17 | - | 17 | - | (13) | 30 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 480 | 624 | (144) | 624 | (144) | 605 | (125) |
| 601065 - OVERTIME | 348 | 348 | - | 348 | - | 334 | 13 |
| 601095 - BUDGETED PERS UNDEREXPEND | $(1,875)$ | (500) | $(1,375)$ | (898) | (977) | - | $(1,875)$ |
| 603005 - SOCIAL SECURITY TAXES | 1,147 | 1,209 | (62) | 1,244 | (97) | 1,122 | 24 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (118) | 118 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,516 | 2,502 | 15 | 2,681 | (164) | 2,508 | 9 |
| 603040 - LTD CONTRIBUTIONS | 69 | 71 | (2) | 73 | (4) | 66 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 117 | 136 | (19) | 126 | (9) | 283 | (167) |
| 603050 - HEALTH INSURANCE PREMIUMS | 3,395 | 3,560 | (165) | 3,476 | (81) | 2,915 | 480 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 560 | 558 | 2 | 558 | 2 | 596 | (36) |
| 603056 - OPEB - CURRENT YR | 391 | 337 | 54 | 337 | 54 | 357 | 34 |
| 603075 - OPEB - UNDERFUNDED ARC | 70 | 70 | - | 70 | - | 50 | 20 |
| 605005 - UNIFORM ALLOWANCE | 11 | 24 | (12) | 24 | (12) | 24 | (13) |
| 605020 - TOOL ALLOWANCE | 47 | 47 | - | 47 | - | 39 | 8 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | (0) | 10 | (10) | 10 | (10) | 2 | (3) |
| 000200-Operations | 15,533 | 20,434 | $(4,901)$ | 23,323 | $(7,789)$ | 13,227 | 2,306 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 70 | 70 | (0) | 70 | (0) | 103 | (32) |
| 607010 - MAINTENANCE - GROUNDS | 29 | 30 | (1) | 30 | (1) | 29 | (0) |
| 607015 - MAINTENANCE - BUILDINGS | 83 | 84 | (1) | 84 | (1) | 25 | 58 |
| 607020 - CONSUMABLE PARTS | 50 | 50 | - | 50 | - | 28 | 22 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | (0) | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 220 | 195 | 25 | 169 | 51 | 209 | 11 |
| 609005 - FOOD PROVISIONS | 16 | 17 | (1) | 17 | (1) | 17 | (1) |
| 609010 - CLOTHING PROVISIONS | 26 | 41 | (15) | 41 | (15) | 41 | (15) |
| 609020 - BEDDING AND LINEN | - | - | - | - | - | 0 | (0) |
| 609025 - MEDICATIONS | 85 | 85 | - | 85 | - | 105 | (20) |
| 609030 - MEDICAL SUPPLIES | 313 | 35 | 278 | 35 | 278 | 58 | 255 |
| 609035 - SAFETY SUPPLIES | 20 | 11 | 9 | 11 | 9 | 14 | 5 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 10 | 10 | - | 10 | - | 22 | (13) |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | (0) | 38 | (0) | 4 | 34 |
| 609065 - SHELTER SUPPLIES | 66 | 13 | 54 | 13 | 54 | 48 | 18 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 33 | 41 | (9) | 41 | (9) | 35 | (3) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 2 | (0) | 2 | (0) | 1 | 0 |
| 611011 - DIGITAL MATERIALS-BOOKS | 4 | - | 4 | - | 4 | - | 4 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 102 | 94 | 7 | 94 | 7 | 57 | 45 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 7 | (7) |
| 613005 - PRINTING CHARGES | 39 | 48 | (9) | 48 | (9) | 47 | (8) |
| 613010 - PUBLIC NOTICES | 1 | 2 | (1) | 2 | (1) | 0 | 1 |
| 613015 - PRINTING SUPPLIES | 2 | 3 | (0) | 3 | (0) | 2 | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 164 | 17 | 147 | 17 | 147 | 23 | 141 |
| 613025 - CONTRACTED PRINTINGS | - | - | - | - | - | 0 | (0) |
| 613040 - MAPS AND PLAT SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 613050 - PRESERVATION | - | - | - | - | - |  | (0) |
| 615005 - OFFICE SUPPLIES | 66 | 74 | (7) | 74 | (7) | 59 | 7 |
| 615015 - COMPUTER SUPPLIES | 14 | 18 | (5) | 18 | (5) | 4 | 10 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 1 | - | 1 | - | 1 | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 19 | 29 | (10) | 29 | (10) | 9 | 10 |
| 615025 - COMPUTER COMPONENTS < 3000 | 59 | 82 | (23) | 82 | (23) | 58 | 1 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 5 | 8 | (4) | 52 | (47) | 1 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 105 | 105 | 1 | 105 | 1 | 77 | 28 |
| 615040 - POSTAGE | 38 | 43 | (5) | 43 | (5) | 42 | (4) |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 2 | (2) |
| 615050 - MEALS AND REFRESHMENTS | 17 | 18 | (1) | 18 | (1) | 22 | (5) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 0 | (0) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 6 | (6) |
| 615065 - CREDIT CARD CHARGES | 9 | 24 | (15) | 24 | (15) | 27 | (18) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 28 | 27 | 1 | 27 | 1 | 20 | 7 |
| 617010 - MAINT - MACHINERY AND EQUIP | 102 | 110 | (7) | 110 | (7) | 57 | 45 |
| 617015 - MAINTENANCE - SOFTWARE | 129 | 137 | (8) | 137 | (8) | 132 | (3) |
| 617020 - MAINT - ART AND ANTIQUES | - | - | - | - | - | 1 | (1) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 90 | 90 | - | 90 | - | 68 | 22 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,300 | 2,315 | (15) | 2,644 | (343) | 2,090 | 211 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 639 | 634 | 4 | 664 | (26) | 556 | 82 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 12 | 11 | 1 | 11 | 1 | 7 | 4 |
| 619025 - TRAVEL AND TRANSPORTATION | 116 | 152 | (36) | 152 | (36) | 117 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | (1) | 8 | (1) | (11) | 19 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2,329 | 3,205 | (876) | 3,231 | (902) | 2,886 | (557) |
| 621005 - HEAT AND FUEL | 154 | 164 | (10) | 164 | (10) | 119 | 35 |
| 621010 - LIGHT AND POWER | 233 | 264 | (31) | 264 | (31) | 164 | 70 |
| 621015 - WATER AND SEWER | 61 | 61 | (0) | 61 | (0) | 91 | (30) |
| 621020 - TELEPHONE | 141 | 142 | (1) | 142 | (1) | 108 | 33 |
| 621025 - MOBILE TELEPHONE | 142 | 157 | (15) | 157 | (15) | 150 | (8) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 6 | 1 | 5 | 1 | 5 | 1 | 5 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 462 | 1,622 | $(1,160)$ | 2,041 | $(1,579)$ | 41 | 421 |
| 633005 - RENT - LAND | 4 | 9 | (5) | 9 | (5) | 8 | (4) |
| 633010 - RENT - BUILDINGS | 268 | 252 | 17 | 252 | 17 | 248 | 21 |
| 633015 - RENT - EQUIPMENT | 462 | 536 | (73) | 536 | (73) | 346 | 117 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 70 | 88 | (17) | 88 | (17) | 85 | (15) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 31 | (31) |
| 639010 - CONSULTANTS FEES | 139 | 139 | - | 115 | 24 | 79 | 60 |
| 639020 - LABORATORY FEES | 33 | 35 | (2) | 35 | (2) | 34 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 634 | 767 | (133) | 2,965 | $(2,331)$ | 1,163 | (529) |
| 639045 - CONTRACTED LABOR/PROJECTS | 36 | 72 | (36) | 72 | (36) | 24 | 12 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 48 | 59 | (11) | 59 | (11) | 55 | (7) |
| 641020 - LABORATORY SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 2 | 23 | (21) | 23 | (21) | 37 | (36) |
| 643005 - ROAD OIL | 507 | 401 | 105 | 551 | (45) | - | 507 |
| 643010 - ROAD BASE AND CHIPS | 12 | 15 | (3) | 15 | (3) | - | 12 |
| 643015 - ROAD SALT | 538 | 538 | - | 538 | - | - | 538 |
| 643020 - ASPHALT MIX | 1,149 | 1,988 | (839) | 1,988 | (839) | - | 1,149 |
| 643025 - CONCRETE | 196 | 271 | (75) | 271 | (75) | - | 196 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | 1,269 | - | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 63 | 275 | (212) | 275 | (212) | - | 63 |
| 645005 - CONTRACT HAULING | 20 | 60 | (40) | 60 | (40) | 14 | 6 |
| 645010 - DUMPING FEES | 49 | 61 | (12) | 61 | (12) | 46 | 3 |
| 655103 - EMPLOYEE SERVICE AWARDS | - | 3 | (3) | 3 | (3) | - | - |
| 661005 - TAX ANTICIPATION INTEREST | 15 | 15 | - | 15 | - | - | 15 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 31 | (31) |
| 667005 - CONTRIBUTIONS | - | 382 | (382) | - | - | 426 | (426) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 2 | 2 | - | 2 | - | 1 | 1 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 25 | (18) | 25 | (18) | 2 | 6 |
| 693010 - INTRAFUND CHARGES | 345 | 51 | 294 | 51 | 294 | 310 | 35 |
| 693020 - INTERFUND CHARGES | 1,109 | 2,814 | $(1,705)$ | 2,838 | $(1,729)$ | 2,508 | $(1,399)$ |


| in thousands \$ | 2018 Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 664005 - OTHER PASS THRU EXPENSE | (102) | (102) | - | - | (102) | - | (102) |
| 000300-Capital Purchases | - | 145 | (145) | 155 | (155) | - | - |
| 000400-Indirect Cost | 3,451 | 3,924 | (472) | 3,924 | (472) | 3,679 | (227) |
| 000500-Depreciation and Amortization | 4,108 | 4,178 | (70) | 4,072 | 36 | 3,801 | 307 |
| 000600-Debt Service | 1,007 | 1,010 | (3) | 745 | 262 | 385 | 622 |
| 000700-Cost of Goods Sold | 9,303 | 9,117 | 186 | 9,117 | 186 | 7,282 | 2,020 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 268 | - | 268 | 209 | 59 | 1,206 | (939) |
| 001000-Other Financing Uses | 268 | - | 268 | 209 | 59 | 1,206 | (939) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 7,606 | 7,600 | 6 | 7,627 | (21) |  | 7,606 |
| BALANCE SHEET ACQUISITION | 7,606 | 7,600 | 6 | 7,627 | (21) | - | 7,606 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,606 | 7,600 | 6 | 7,627 | (21) | - | 7,606 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,606 | 7,600 | 6 | 7,627 | (21) | - | 7,606 |
|  |  |  |  |  |  |  |  |




| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) <br> COUNTY FUNDING | $\begin{aligned} & \stackrel{\rightharpoonup}{\mathbf{1}} \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 730 | 588 | 78 | (207) | 425 | - | (154) | - | - |  |  |
| Adjusted Base Budget (capital and other orgs to exclude) | (300) | (300) | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 430 | 288 | 78 | (207) | 425 | - | (154) | - | - | - |  |
| Adjusted Base Budget Line Item Exclusions | 6,527 | - | 6,171 | 356 | - | - | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 6,956 | 288 | 6,249 | 149 | 425 | - | (154) | - | - | - | - |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 6,748 | 279 | 6,062 | 144 | 413 | - | (150) | - | - | - | - |
| Requested Budget (total) | 5,504 | 42 | (484) | 223 | 158 | (231) | 5,796 | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | $(5,822)$ | - | - | - | - | 0 | $(5,822)$ | - | - | - | - |
| Requested Budget (non-capital orgs) | (318) | 42 | (484) | 223 | 158 | (231) | (25) | - | - | - | - |
| Requested Budget Line Item Exclusions | 6,294 | - | 6,605 | - | - | - | (311) | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 5,976 | 42 | 6,121 | 223 | 158 | (231) | (336) | - | - | - | - |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if $>\mathbf{0}$ ) | 138 | - | 59 | 79 | - | - | - | - | - | - | - |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | (64) | - | 1 | (64) | $-$ | - | - | - | - | - | - |

[^42]
## CORE MISSION

Salt Lake County Public Works Operations provides high quality road maintenance, snow removal and other related services in a timely manner to promote the safety and welfare of County residents.

## OUTCOMES AND INDICATORS (see separate o\&। Summary report for additional detail)

## Salt Lake County residents have safe roadways and sidewalks

1) Increase the percentage of roads with an overall condition index rating of "good" or higher from $58 \% \mathrm{OCl}$ as of the start of August 2017 to $75 \%$ OCI by end of December 2021.
2) Maintain the number of ADA ramps installed per year from 70 ADA ramps as of the end of December 2017 to 70 ADA ramps by end of December 2018.
Public Works Operations employees receive necessary training to do their jobs effectively and safely.
3) Increase the number of employees certified in storm water quality from 8 employees as of the start of July 2017 to 13 employees by end of December 2018.
4) Increase The number of employees certified in traffic control from 10 Employees as of the start of July 2017 to 15 Employees by end of December 2018.
5) Reduce lost time injuries from 7 injuries as of the end of December 2015 to 5 injuries by end of December 2018.

## Public Works Operations consistently provides a high level of customer service.

3) Maintain the percentage of pot holes repaired within in 72 hours from receipt of the service call from $78 \%$ potholes as of the end of May 2017 to $80 \%$ potholes by end of December 2018.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | \% vs. CF Request |
| Total Requested | 20,632,565 | 41,903 |  |
| - Savings/(Incr) if Flat to ABB | $(4,488,035)$ | $(545,630)$ | 1302.1\% |
| - Addt'I Savings/(Incr) if -3\% | 753,618 | 8,626 | -20.6\% |
| ■ Base @ -3\% | 24,366,982 | 578,907 |  |

ORGANIZATION/PROGRAM
(sorted by priority)

4400000100 PUBLIC WORKS ADMINISTRATION
4400000150 SHARED BUILDING AND COMPLEX
4400000200 PW OPS DISTRICT CREWS
4400000230 SWEEPERS

| 2018 |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County |
| (Operating) | (Operating) | Funding |


| Request vs. Adj Base Budget, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) | Funding |


| 750 | 4,136 | 3,385 | 20.00 |
| :---: | :---: | :---: | :---: |
| 442 | 202 | (240) | - |
| 5,077 | 4,765 | (311) | 31.00 |
| 1,493 | 768 | (725) | 5.00 |
| 1,261 | 531 | (730) | 3.00 |
| 1,060 | 584 | (476) | 5.00 |
| 939 | 558 | (381) | 4.00 |
| 3,099 | 2,067 | $(1,032)$ | 9.00 |
| 3,050 | 4,232 | 1,182 | 21.00 |
| 1,262 | 1,494 | 232 | 15.00 |
| 1,053 | 327 | (726) | 2.00 |
| 318 | 319 | 1 | 2.90 |
| 786 | 649 | (137) | 6.00 |
| 20,591 | 20,633 | 42 | 123.90 |
| - | - | - | - |
| 20,591 | 20,633 | 42 | 123.90 |


| 645 | $(204)$ | $(849)$ | - |
| ---: | ---: | ---: | ---: |
| 284 | 1 | $(283)$ | - |
| $(739)$ | $(1,972)$ | $(1,233)$ | - |
| 77 | $(6)$ | $(83)$ | - |
| 153 | $(1)$ | $(153)$ | - |
| $(50)$ | 19 | 69 | - |
| $(313)$ | $(4)$ | 309 | - |
| $(985)$ | $(37)$ | 948 | - |
| $(1,434)$ | $(1,725)$ | $(291)$ | - |
| $(1,387)$ | $(120)$ | $\mathbf{1 , 2 6 7}$ | - |
| $(169)$ | $(249)$ | $(79)$ | - |
| 179 | 176 | $(3)$ | 2.15 |
| $(202)$ | $(66)$ | 136 | - |
| $(3,942)$ | $(4,188)$ | $(246)$ | $\mathbf{2 . 1 5}$ |
|  | $(300)$ | $(300)$ | - |
| - | $(4,488)$ | $(546)$ | $\mathbf{2 . 1 5}$ |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. County FTE |  |
| (Operating) | (Operating) | Funding |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 440000_01 | NOXIOUS WEEDS AND BEES | This is a request for additional funds from the Stat \& General budget to be able to expand the Noxious Weed Program as well as hire a couple more people. If this is funded by Stat \& General it will have a neutral effect on our budget, if they don't fund it we won't take the new positions but we would still like to have the existing posision go from 30 hrs . a week to 36 hrs. because Stat and General is already funding enough to cover that. This is an increase in General Fund of $\$ 178,545$. <br> MAYOR'S PROPOSED BUDGET ADJUSTMENT: MOVE THIS FUNCTION TO THE HEALTH DEPT. | Request | 2.15 | \$0 | \$0 |
| 2 | 440000_04 | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to replace the chiller in the PW Admin. building as it no longer works correctly and needs to be replaced. We would reduce $\$ 20,000$ from Contract hauling and $\$ 7,000$ from interfund expense to cover this. | Request | - | \$0 | \$0 |
| 3 | 440000_02 | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to install heat cables in the downspouts coming off the roof in the PW Admin. building in order to avoid ice build up and the roof leaking in the winter. We would reduce Interfund expense by $\$ 10,000$ to cover this. | Request | - | \$0 | \$0 |
| 4 | 440000_03 | PUBLIC WORKS ADMINISTRATION | This is a revenue neutral request to be able to repair the roofs and replace swamp coolers over 3 shops that are in desperate need. We will reduce Contract Hauling by $\$ 20,000$ to fund this. | Request | - | \$0 | \$0 |


|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5 | 440000_05 | LANDSCAPE CREW | This is a revenue neutral request to be able to purchase a mower attachment to go on a tractor to mow roadside weeds. We have some money in the balance sheet already so we only need a small amount more to purchase and we are shifting funds from equipment rental in the amount of $\$ 26,041$ in order to do this. Balance Sheet Purchase of $\$ 6,000$ | Request | - | (\$6) | (\$6) |
| 6 | 440000_05 | LANDSCAPE CREW | This is a revenue neutral request to be able to purchase a mower attachment to go on a tractor to mow roadside weeds. We have some money in the balance sheet already so we only need a small amount more to purchase and we are shifting funds from equipment rental in the amount of $\$ 26,041$ in order to do this. Balance Sheet Purchase of $\$ 6,000$ | Balance Sheet |  | \$6 | \$6 |
| 7 | 440000_06 | PW OPS DISTRICT CREWS | GENERAL FUND (STAT \& GENERAL) IMPACT OF \$50K <br> This is a request for more Stat \& General Fund money to be able to do regional projects outside of the MSD when asked by the Department of Mayor's Office. We will not fund this unless Stat \& General funds it. This represents $\$ 50,000$ in new County funding | Request | - | \$0 | \$0 |
| 8 | 440000_07 | PUBLIC WORKS ADMIIISTRATION | This is a year end revenue neutral budget adjustment request in order to fully expense our 2017 depreciation we will use $\$ 103,536$ from auto maintenance to fund this. | Request | - | \$0 | \$0 |
| 9 | 440000_08 | PUBLIC WORKS ADMIIISTRATION | This is a summary of the increased changes in City Contract and other outside revenues requested for the 2018 budget year. We have an increase of $\$ 4,056,126$ in outside revenue and we have expenses that match that amount. | Request |  | (\$626) | (\$626) |
| 10 | 440000_R01 | PUBLIC WORKS ADMIIISTRATION | This is a summary of the reductions in both MSD revenue of $\$ 8,227,076$ and the necessary resulting reductions that will have to be made in the expense budget including layoffs of approximately 13 positions, cuts in equipment and also in materials. We have cut our expense budget in order to keep this change neutral. Expenses are being decreased by $\$ 4,045,866$ and revenue is being decreased by $\$ 8,227,076$. This will NOT show as an increase in County Funding. | Request | - | \$386 | \$386 |
| 11 | 440000_R02 | PW OPS DISTRICT CREWS | The is a reduction request based on the $6.81 \%$ MSD funding cut imposed on all Departments serving the MSD. We are cutting asphalt and paving work by $\$ 608,099$ with this cut. | Request |  | \$0 | \$0 |
| 12 | 440099_02 | PUBLIC WORKS ADMIIISTRATION | This is a request for additonal funds so that we can finish the remodel of the warehouse that we purchased a few years ago and be able to use them for their intended purpose. Balance Sheet Purchase of $\$ 400,000$ | Balance Sheet |  | \$450 | \$450 |
| 13 | 440099_01 | PUBLIC WORKS ADMIIISTRATION | This is a request item to carry forward funds for the Design of the west side Public Works Ops Building Administrative Offices. Balance Sheet Purchase of $\$ 300,000$. | Request (cap proj) |  | (\$300) | (\$300) |
| 14 |  |  | Reconciling items for a negative 6,000 in county funding for Balance Sheet Purchase and negative 300,000 Balance sheet purchase. | Balance Sheet |  | \$300 | \$300 |
| TOTAL REQUESTS AND MAYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 2.15 | (\$546) | (\$546) |
|  |  |  |  |  | 0.00 | \$0 | \$0 |

[^43]

| in thousands \$ | $\begin{gathered} 2018 \\ \hline \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 601030 - PERMANENT AND PROVISIONAL | 5,097 | 5,252 | (155) | 5,536 | (439) | 5,194 | (96) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 245 | 430 | (185) | 430 | (185) | 228 | 17 |
| 601065 - OVERTIME | 217 | 217 | - | 217 | - | 183 | 34 |
| 601095 - BUDGETED PERS UNDEREXPEND | (679) | (500) | (179) | (500) | (179) | - | (679) |
| 603005 - SOCIAL SECURITY TAXES | 419 | 465 | (46) | 476 | (56) | 413 | 7 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 895 | 901 | (6) | 1,003 | (108) | 941 | (45) |
| 603040 - LTD CONTRIBUTIONS | 23 | 25 | (2) | 26 | (3) | 25 | (1) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 32 | 39 | (6) | 38 | (6) | 95 | (63) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,328 | 1,424 | (96) | 1,449 | (121) | 1,212 | 116 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 330 | 330 | - | 330 | - | 396 | (66) |
| 603056 - OPEB - CURRENT YR | 169 | 154 | 15 | 154 | 15 | 159 | 10 |
| 605005 - UNIFORM ALLOWANCE | 11 | 24 | (12) | 24 | (12) | 24 | (13) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | (0) | 10 | (10) | 10 | (10) | - | (0) |
| 000200-Operations | 10,618 | 13,994 | $(3,377)$ | 14,965 | $(4,347)$ | 6,496 | 4,121 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 46 | 46 | (0) | 46 | (0) | 42 | 4 |
| 607010 - MAINTENANCE - GROUNDS | 8 | 9 | (1) | 9 | (1) | 14 | (6) |
| 607015 - MAINTENANCE - BUILDINGS | 6 | 7 | (1) | 7 | (1) | 5 | 1 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 80 | 55 | 25 | 55 | 25 | 49 | 31 |
| 609005 - FOOD PROVISIONS | 1 | 2 | (1) | 2 | (1) | 0 | 0 |
| 609010 - CLOTHING PROVISIONS | 10 | 20 | (10) | 20 | (10) | 17 | (7) |
| 609030 - MEDICAL SUPPLIES | 2 | 3 | (1) | 3 | (1) | 1 | 0 |
| 609035 - SAFETY SUPPLIES | 20 | 11 | 9 | 11 | 9 | 13 | 7 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 7 | 8 | (1) | 8 | (1) | 7 | (0) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | (0) | 0 | (0) | - | 0 |
| 611011 - DIGITAL MATERIALS-BOOKS | 4 | - | 4 | - | 4 | - | 4 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 19 | (11) | 19 | (11) | 12 | (4) |
| 613005 - PRINTING CHARGES | 6 | 7 | (0) | 7 | (0) | 10 | (4) |
| 613015 - PRINTING SUPPLIES | 2 | 3 | (0) | 3 | (0) | 2 | 1 |
| 613020 - DEVELOPMENT ADVERTIIING | 3 | 1 | 2 | 1 | 2 | - | 3 |
| 613040 - MAPS AND PLAT SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 613050 - PRESERVATION | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 6 | 7 | (1) | 7 | (1) | 7 | (1) |
| 615015 - COMPUTER SUPPLIES | 1 | 2 | (0) | 2 | (0) | 1 | (0) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 0 | - | 0 | - | 0 | - | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 3 | 8 | (5) | 8 | (5) | 2 | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 25 | 27 | (1) | 27 | (1) | 21 | 4 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 3 | 4 | (2) | 48 | (45) | 1 | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 26 | 25 | 1 | 25 | 1 | 22 | 4 |
| 615040 - POSTAGE | 2 | 2 | (0) | 2 | (0) | 2 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 7 | 7 | (0) | 7 | (0) | 8 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 5 | 4 | 1 | 4 | 1 | 4 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 33 | 40 | (7) | 40 | (7) | 24 | 8 |
| 617015 - MAINTENANCE - SOFTWARE | 2 | 10 | (8) | 10 | (8) | 10 | (7) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,231 | 2,232 | (1) | 2,561 | (329) | 2,013 | 218 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 504 | 474 | 30 | 504 | - | 452 | 52 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | (0) | 3 | (0) | 3 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 11 | 22 | (10) | 22 | (10) | 16 | (5) |
| 619035 - VEHICLE RENTAL CHARGES | - | 0 | (0) | 0 | (0) | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2,150 | 2,986 | (836) | 2,986 | (836) | 2,656 | (505) |
| 621005 - HEAT AND FUEL | 18 | 28 | (10) | 28 | (10) | 13 | 4 |
| 621010 - LIGHT AND POWER | 141 | 171 | (31) | 171 | (31) | 29 | 112 |
| 621015 - WATER AND SEWER | 33 | 33 | (0) | 33 | (0) | 24 | 9 |
| 621020 - TELEPHONE | 26 | 14 | 11 | 14 | 11 | 15 | 11 |
| 621025 - MOBILE TELEPHONE | 43 | 38 | 6 | 38 | 6 | 38 | 6 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 6 | 1 | 5 | 1 | 5 | 1 | 5 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 462 | 1,622 | $(1,160)$ | 2,041 | $(1,579)$ | 41 | 421 |
| 633005 - RENT - LAND | 4 |  | (5) | 8 | (5) | 8 | (4) |
| 633015 - RENT - EQUIPMENT | 454 | 527 | (73) | 527 | (73) | 341 | 114 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 70 | 87 | (17) | 87 | (17) | 81 | (11) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 31 | (31) |
| 639020 -LABORATORY FEES | 5 | 6 | (2) | 6 | (2) | 6 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 71 | 154 | (83) | 154 | (83) | 79 | (8) |
| 639045 - CONTRACTED LABOR/PROJECTS | 35 | 71 | (36) | 71 | (36) | 24 | 11 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 44 | 55 | (11) | 55 | (11) | 52 | (8) |
| 641020 - LABORATORY SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 2 | 23 | (21) | 23 | (21) | 37 | (36) |
| 643005 - ROAD OIL | 507 | 401 | 105 | 551 | (45) | - | 507 |
| 643010 - ROAD BASE AND CHIPS | 12 | 15 | (3) | 15 | (3) | - | 12 |
| 643015 -ROAD SALT | 538 | 538 | - | 538 | - | - | 538 |
| 643020 - ASPHALT MIX | 1,149 | 1,988 | (839) | 1,988 | (839) | - | 1,149 |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 643025 - CONCRETE | 196 | 271 | (75) | 271 | (75) | - | 196 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | 1,269 | - | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 63 | 275 | (212) | 275 | (212) | - | 63 |
| 645005 - CONTRACT HAULING | 10 | 50 | (40) | 50 | (40) | - | 10 |
| 645010 - DUMPING FEES | 48 | 59 | (12) | 59 | (12) | 44 | 3 |
| 655103 - EMPLOYEE SERVICE AWARDS | - | 3 | (3) | 3 | (3) | - | - |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 31 | (31) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 25 | (18) | 25 | (18) | - | 7 |
| 693020 - INTERFUND CHARGES | 194 | 219 | (25) | 219 | (25) | 188 | 5 |
| 000400-Indirect Cost | 1,356 | 1,356 | - | 1,356 | - | 1,048 | 308 |
| 000500-Depreciation and Amortization | 208 | 279 | (71) | 175 | 32 | - | 208 |
| 000600-Debt Service | 266 | 266 | - | - | 266 | - | 266 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | - | - | 180 | (180) |
| 001000-Other Financing Uses | - | - | - | - | - | 180 | (180) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 6 | - | 6 | 27 | (21) | - | 6 |
| BALANCE SHEET ACQUISITION | 6 | - | 6 | 27 | (21) | - | 6 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 6 | - | 6 | 27 | (21) | - | 6 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 6 | - | 6 | 27 | (21) | - | 6 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 735 - PUBLIC WORKS AND OTHER SERVICES FUND | $\wedge$ | 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS |  |  |  |  | $\wedge$ |
| 110 - GENERAL FUND |  | 45000000 - TOWNSHIP ENGINEERING SERVICES |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND | $\checkmark$ | 45100000 - PW ENGINEERING CAPITAL PROJECTS |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 45500000 - CLASS B ROADS PROJECTS |  |  |  |  | - |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 460000 | 000 - FLOOD | ONTROL E | NGINEERING |  | $\checkmark$ |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 461000 | 000 - FLOOD | ONTROL PR | ROJECTS |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 47500000 - SOLID WASTE MANAGEMNT FACILITY |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | 300 | (300) | - - |  | - | - |
| REVENUE | 750 | - | 750 | 300 | 450 | - | 750 |
| OPERATING REVENUE | 750 | - | 750 | 300 | 450 | - | 750 |
| RCT4200-CHARGES FOR SERVICES | 750 | - | 750 | 300 | 450 | - | 750 |
| 423000 - LOCAL GOVERNMENT GRANTS | 300 | - | 300 | 300 | - | - | 300 |
| 423405 - MSD CONTRACT REVENUE | 450 | - | 450 | - | 450 | - | 450 |
|  |  |  |  |  |  |  |  |
| EXPENSE | - | 300 | (300) | 300 | (300) | - | - |
| OPERATING EXPENSE | - | 300 | (300) | 300 | (300) | - | - |
| 000300-Capital Purchases | - | 300 | (300) | 300 | (300) | - | - |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 750 | - | 750 | - | 750 | - | 750 |
| BALANCE SHEET ACQUISITION | 750 | - | 750 | - | 750 | - | 750 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 750 | - | 750 | - | 750 | - | 750 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 750 | - | 750 | - | 750 | - | 750 |
|  |  |  |  |  |  |  |  |

## CORE MISSION

Salt Lake County Animal Services is dedicated to providing consistent, reliable, and professional solutions for animal related issues.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Salt Lake County Animal Services is a No Kill shelter

1) Maintain our live release percentage rate from $94 \%$ Lives saved as of the end of June 2017 to $90 \%$ Lives saved by end of the year 2018.
Salt Lake County Animal Services has the capacity to incorporate new contract cities and become a regional service
2) Increase county-wide services by providing animal care software/microchips/core vaccines/and sterilizations for shelter pets from $44 \%$ as of the end of December 2017 to $100 \%$ by end of December 2019.
3) Increase the number of out of jurisdiction residents who utilize our services rather than their own municipal shelter from 5803 Citizens as of the end of June 2017 to 7000 Citizens by end of December 2018.
4) Increase the number of locations we operate from 1 Facility as of the end of June 2017 to 2 Facilities by end of December 2020.
5) Maintain our ability to respond to population growth in Salt Lake County and correlating pet population from 1.03 M People as of the end of April 2014 to 1.66 M People by start of January 2050.
6) Increase the number of contracts that reflect current cost per customer rate from 3 Contracts as of the end of June 2017 to 7 Contracts by end of December 2019.
7) Measure the percentage of customers that live over 10 miles from our location from $37 \%$ Citizens as of the end of June 2017 to Less than $5 \%$ Citizens by end of December 2020.

## Salt Lake County Animal Services employees feel safe and have high employee morale

8) Measure the percentage of employees who rate 4 or higher on a scale of 1-5 on satisfaction survey from $97 \%$ Employees as of the end of April 2016 to 90\% Employees by end of April 2019.
9) Maintain the percentage of calls made to Unified Police for assistance with customer issues from 1 Calls/Assistance per Month as of the end of June 2017 to 1 Calls/Assistance per Month by end of December 2018.
Our community is aware of the programs and resources available at Salt Lake County Animal Services
10) Increase the number of "likes" on social media and web page hits from 147,587 Likes \& Hits as of the end of May 2017 to 170,000 Likes \& Hits by end of December 2018.
11) Maintain the number of community events hosted by staff from 271 Events as of the end of December 2016 to 250 Events by end of December 2018.

## BUDGET SUMMARY

Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

■ Base @ -3\%

[^44]|  | ORGANIZATION/PROGRAM (sorted by priority) |
| :---: | :---: |
| 4100000300 | ANIMAL CONTROL |
| 4100000400 | CLINIC |
| 4100000600 | SPECIAL PROGRAM |
| 4100000200 | ANIMAL / CUST CARE |
| 4100000100 | ANIMAL SERVICES ADMINISTRATION |
| 4100000700 | LICENSING |

## SUBTOTAL ${ }^{3}$

## TOTAL ANIMAL SERVICES

Request vs. Adj Base Budget, H/(L)

| Revenue Expend. County FTE |  |
| :---: | :--- | :--- |
| (Operating) | (Operating) Funding |

- (45) (45) (1.00)

| 586 | 248 | $(339)$ | $(1.00)$ |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | $(150)$ | $(150)$ | $(3.00)$ |
| $(99)$ | $(128)$ | $(29)$ | $(1.00)$ |
| - | - | - | - |
| 488 | $(75)$ | $(563)$ | $(6.00)$ |


| 6,562 | 6,078 | $\mathbf{( 4 8 4 )}$ | 54.75 |
| :--- | :--- | :--- | :--- |


|  |  |  | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| 488 | $(75)$ | - | $\mathbf{( 5 6 3 )}$ |


| - | - | - | - |
| :---: | :--- | :--- | :--- |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |


| - | - | - | - |
| :--- | :--- | :--- | :--- |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | $(60)$ | $(60)$ | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |

Stress Test Reductions in BRASS vs. Target (1)
)


[^45]
## Req ID Name

 calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

## Funds Selected

735 - PUBLIC WORKS AND OTHER SERVICES FUND
110 - GENERAL FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND
130 - TRANSPORTATION PRESERVATION FUND
180 - RAMPTON SALT PALACE CONV CTR FUND

## Organizations Selected

41000000 - ANIMAL SERVICES
41009900 - ANIMAL SERVICES CAPITAL PROJECTS
44000000 - PUBLIC WORKS OPERATIONS
44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS
45000000 - TOWNSHIP ENGINEERING SERVICES
45100000 - PW ENGINEERING CAPITAL PROJECTS
50200000 - MUNICIPAL SERVICES - STAT AND GENL

| in thousands \$ | 2018 |
| :---: | :---: |
| Proposed |  |
| Budget |  |



| COUNTY FUNDING (Operating Expense less Operating Revenue) | 90 | 78 | 11 | 94 | (4) |  | 90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 6,112 | 6,074 | 38 | 6,074 | 38 |  | 6,112 |
| OPERATING REVENUE | 6,112 | 6,074 | 38 | 6,074 | 38 | - | 6,112 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 80 | 80 | - | 16 | 64 | - | 80 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 80 | 80 | - | 16 | 64 | - | 80 |
| RCT4200-CHARGES FOR SERVICES | 4,496 | 4,755 | (259) | 4,818 | (322) | - | 4,496 |
| 409020 - PET LICENSES | 422 | 422 | - | 596 | (174) | - | 422 |
| 409045 - ANIMAL REGULATORY PERMITS | 15 | 15 | - | 6 | 9 | - | 15 |
| 409050 - ANIMAL REDEMPTIONS | 114 | 114 | - | 46 | 68 | - | 114 |
| 409055 - ANIMAL BOARD FEES | 102 | 102 | - | 28 | 74 | - | 102 |
| 409060 - ANIMAL ADOPTION FEES | 76 | 76 | - | 34 | 42 | - | 76 |
| 409065 - ANIMAL TURNOVER FEES | 6 | 6 | - | 2 | 4 | - | 6 |
| 409070 - ANIMAL STELILIZATION FEES | 111 | 111 | - | 31 | 80 | - | 111 |
| 409071 - ANIMAL SHELTER SERVICES | 11 | 11 | - | 34 | (23) | - | 11 |
| 409080 - STERILIZATION DEPOSIT FEES | 5 | 5 | - | 1 | 4 | - | 5 |
| 421370 - MISCELLANEOUS REVENUE | 7 | 7 | - | 164 | (157) | - | 7 |
| 424000 - LOCAL REVENUE CONTRACTS | 2,742 | 2,742 | - | 2,082 | 660 | - | 2,742 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 12 | 12 | - | 5 | 7 | - | 12 |
| 423405 - MSD CONTRACT REVENUE | 873 | 1,132 | (259) | 1,788 | (915) | - | 873 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,536 | 1,240 | 296 | 1,240 | 296 | - | 1,536 |
| 431080 - INTERFUND REVENUE-STAT AND GEN | 1,536 | 1,240 | 296 | 1,240 | 296 | - | 1,536 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 6,202 | 6,153 | 49 | 6,169 | 33 |  | 6,202 |
| OPERATING EXPENSE | 6,202 | 6,153 | 49 | 6,169 | 33 | - | 6,202 |
| 000100-Salaries and Benefits | 4,005 | 4,289 | (284) | 4,304 | (300) | - | 4,005 |
| 601005 - ELECTED AND EXEMPT SALARY | 41 | 98 | (57) | 98 | (57) | - | 41 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 15 | (15) | - | - |
| 601025 - LUMP SUM SICK PAY | - | - | - | 5 | (5) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | 2,481 | 2,605 | (124) | 2,693 | (212) | - | 2,481 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 101 | 101 | - | 101 | - | - | 101 |
| 601065 - OVERTIME | 15 | 15 | - | 15 | - | - | 15 |
| 603005 - SOCIAL SECURITY TAXES | 193 | 207 | (14) | 214 | (21) | - | 193 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 448 | 434 | 13 | 453 | (6) | - | 448 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 0 | 13 | (0) | - | 13 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 37 | 38 | (1) | 37 | (0) | - | 37 |
| 603050 - HEALTH INSURANCE PREMIUMS | 572 | 676 | (105) | 560 | 12 | - | 572 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 65 | 65 | - | 65 | - | - | 65 |
| 603056 - OPEB - CURRENT YR | 40 | 37 | 4 | 37 | 4 | - | 40 |
| 000200-Operations | 1,721 | 1,388 | 333 | 1,388 | 333 | - | 1,721 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 11 | 11 | - | 11 | - | - | 11 |
| 607010 - MAINTENANCE - GROUNDS | 4 | 4 | - | 4 | - | - | 4 |
| 607015 - MAINTENANCE - BUILDINGS | 6 | 6 | - | 6 | - | - | 6 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 77 | 77 | - | 51 | 26 | - | 77 |
| 609005 - FOOD PROVISIONS | 15 | 15 | - | 15 | (0) | - | 15 |
| 609010 - CLOTHING PROVISIONS | 6 | 6 | - | 6 | 0 | - | 6 |
| 609025 - MEDICATIONS | 85 | 85 | - | 85 | - | - | 85 |
| 609030 - MEDICAL SUPPLIES | 311 | 32 | 279 | 32 | 279 | - | 311 |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | - | 38 | - | - | 38 |
| 609065 - SHELTER SUPPLIES | 66 | 13 | 54 | 13 | 54 | - | 66 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | 3 | - | - | 3 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 14 | - | 14 | - | - | 14 |
| 613005 - PRINTING CHARGES | 20 | 20 | - | 20 | - | - | 20 |
| 613020 - DEVELOPMENT ADVERTISING | 11 | 11 | - | 11 | - | - | 11 |
| 615005 - OFFICE SUPPLIES | 23 | 23 | - | 23 | - | - | 23 |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | - | 1 |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 4 | 0 | - | 4 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 0 | (0) | - | - |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 43 | 43 | - | 43 | 0 | - | 43 |
| 615040 - POSTAGE | 21 | 21 | - | 21 | (0) | - | 21 |
| 615050 - MEALS AND REFRESHMENTS | 5 | 5 | - | 5 | - | - | 5 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | - | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 9 | 9 | - | 9 | - | - | 9 |
| 617015 - MAINTENANCE - SOFTWARE | 40 | 40 | - | 40 | - | - | 40 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 43 | 43 | - | 43 | - | - | 43 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 55 | 55 | - | 55 | - | - | 55 |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | 2 | - | - | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 37 | 37 | - | 37 | (0) | - | 37 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 125 | 125 | - | 151 | (26) | - | 125 |
| 621005 - HEAT AND FUEL | 35 | 35 | - | 35 | - | - | 35 |
| 621010 - LIGHT AND POWER | 30 | 30 | - | 30 | - | - | 30 |
| 621015 - WATER AND SEWER | 9 | 9 | - | 9 | - | - | 9 |
| 621020 - TELEPHONE | 40 | 40 | - | 40 | - | - | 40 |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | 38 | - | - | 38 |
| 633015 - RENT - EQUIPMENT | 6 | 6 | - | 6 | 0 | - | 6 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 1 | 1 | - | 1 | (0) | - | 1 |
| 639020 - LABORATORY FEES | 28 | 28 | - | 28 | - | - | 28 |
| 639025 - OTHER PROFESSIONAL FEES | 137 | 137 | - | 137 | - | - | 137 |
| 645005 - CONTRACT HAULING | 10 | 10 | - | 10 | - | - | 10 |
| 645010 - DUMPING FEES | 2 | 2 | - | 2 | - | - | 2 |
| 693020 - INTERFUND CHARGES | 305 | 305 | - | 305 | - | - | 305 |
| 000400-Indirect Cost | 384 | 384 | - | 384 | - | - | 384 |
| 000500-Depreciation and Amortization | 80 | 80 | - | 80 | - | - | 80 |
| 000700-Cost of Goods Sold | 12 | 12 | - | 12 | - | - | 12 |



[^46]
## CORE MISSION

To provide personalized community support services to the five (5) Metro Township jurisdictions and the League of Unincorporated Community Councils (LUCC) as prescribed in the Interlocal Agreement between Salt Lake County and the Greater Salt Lake Municipal Services District.

## OUTCOMES AND INDICATORS <br> (see separate O\&l Summary report for additional detail)

Implement internal department organization restructuring that most effectively meets the long-term functionality of all services provided to the Metro Townships, LUCC, MSD and other contract cities.

1) Maintain the percentage of organization review, structural recommendations, and final approval from elected officials from $70 \%$ Changes made as of the start of January 2018 to 100\% Changes made by end of December 2018.
2) Maintain presence of department full-time employee staff and interns at each Metro Township Council and LUCC from 90 percent as of the start of January 2018 to 100 percent by end of December 2018.

[^47]| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) |  | FTE |
| 1015000300 | ECONOMIC DEVELOPMENT | 20 | 376 | 356 | 1.20 |
| 1015000200 | COMMUNITY COUNCIL SERVICES | 106 | 106 | - | 1.00 |
| 1015000100 | TOWNSHIP ADMINISTRATION | 559 | 426 | (133) | 0.80 |
| 1015000000 | COMMUNITY DEV AND ENGMT SERVICES | (44) | (44) | - | - |
| TOTAL | COMMNTY DEV \& ENGMNT SVCS | 641 | 864 | 223 | 3.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 20 | 335 | 315 | 1.00 | - | (15) | (15) |  |
| 106 | (129) | (235) | (2.00) | - | - | - | - |
| (946) | (640) | 306 | (2.00) | - | - | - | - |
| (44) | - | 44 | - | - | - | - | - |
| (864) | (434) | 430 | (3.00) | - | (15) | (15) | - |

Stress Test Target Reductions ${ }^{2}$
(211)

Stress Test Reductions in BRASS vs. Target
197

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor Prop \$ |
| 1 | 101500_R01 | TOWNSHIP ADMIIISTRATION | Reduce Contributions. This request was made and approved in 2017 but it was done as one time instead of an annualization. This request will reduce the budget and make the reduction annually. No County Funding impact. | Request |  | (\$382) | (\$382) |
| 2 | 101500_R02 | TOWNSHIP ADMINISTRATION | Reduce MSD revenue. With all the changes that happened in 2017 and with multiple positions leaving this organization, it was necessary to restructure. In order to maximize services and reduce administrative costs, it has been decided to start a temporary office support pool to meet the Metro Township and Unincorporated Community Council needs. This allows the County to reduce 4 positions and costs so that MSD revenue can be contracted with other organizations that provide service. The reduction is $\$ 781,652$ in contract revenue and $\$ 295,200$ in personnel expenses. The difference of the reduction in revenue is to offset other costs that went away (Contributions and Director Salary) | Request | (4.00) | \$486 | \$486 |
| 3 | 101500_01 | COMMUNITY COUNCIL SERVICES | Implement a temporary employee program to meet the Metro Township's needs. With all the reductions in Community Outreach and Engagement it has been difficult to keep up with the Metro Council Meetings, the Unincorporated Community Council Meetings, the website development, and other administrative demands. This would establish a temporary pool that will allow us to better serve the Metro Townships and Unincorporated Community Councils. The funding is neutral to both the County and the MSD. Part of the Policy Analysts time will be charged to Emergency Services as the direct supervisor of that program. The Emergency Services operating budget was reduced to make the increase in salary neutral. | Request |  | \$0 | \$0 |
| 4 | 101500_02 | TOWNSHIP ADMIIISTRATION | Transfer Emergency Services Admin from 4350000100 to 1015000300 . This is offset by a decrease of $\$ 356,000$ and 1 FTE in 4350000100. Fund 110 to Fund 735. This is a neutral request and has no impact to the General Fund. | Request (technical) | 1.00 | \$356 | \$356 |
| 5 | 101500_03 | TOWNSHIP ADMINISTRATION | Transfer Economic Development Budget to Admin. Economic Development no longer exists in Community Outreach and Engagement. This service is now contracted for with the Office of Regional Development. Since the service is outsourced the operating budget that was associated with the program was moved to Community Outreach and Engagement Administrative. This also freed up the SubDepartment ID 1015000300 to be used for Emergency Services Administration. This is a budget neutral request. | Request |  | \$0 | \$0 |
| 6 | 101500_04 | TOWNSHIP ADMIIISTRATION | Charge Policy Analysts Time to Emergency Services. Emergency Services was reduced to absorb the time. As stated in request 101500_01 this is a neutral request. This requests allows the Policy Analyst to charge time for direct supervision of the Emergency Services program. The increase to Community Services personnel costs is reflected in the base budget since the allocation was entered into BRASS SBFS. This is a reduction in operations to absorb the increase in personnel. This is a neutral request. | Request |  | (\$23) | (\$23) |
| 7 | 101500_05 | ECONOMIC DEVELOPMENT | Eliminate RDA Interfund Revenue. The RDA program was transferred to Regional Development. This Revenue will no longer be received. The expense associated with the transfer was budgeted in 2017. This request will not increase County Funding. | Request |  | \$125 | \$125 |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

## Funds Selected

230 - MUNIIIPAL SERVICES DISTRICT FUND 735 - PUBLIC WORKS AND OTHER SERVICES FUND
110 - GENERAL FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND 130 - TRANSPORTATION PRESERVATION FUND

## Organizations Selected

10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN..
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION
10220000 - MAYOR FINANCIAL ADMINISTRATION
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL
10250000 - REGIONAL ECONOMIC DEVELOPMENT

| in thousands \$ | $2018$ <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 238 | (207) | 445 | (94) | 332 | (0) | 238 |
| REVENUE | 641 | 1,505 | (864) | 1,123 | (482) | 1,573 | (932) |
| OPERATING REVENUE | 641 | 1,505 | (864) | 1,123 | (482) | 1,573 | (932) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 20 | - | 20 | - | 20 | - | 20 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 20 | - | 20 | - | 20 | - | 20 |
| RCT4200-CHARGES FOR SERVICES | 621 | 1,380 | (759) | 998 | (377) | 1,448 | (827) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 2 | (2) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | - | - | 1,446 | $(1,446)$ |
| 423405 - MSD CONTRACT REVENUE | 621 | 1,380 | (759) | 998 | (377) | - | 621 |
| RCT4300-INTER/INTRA FUND TRANSFERS | - | 125 | (125) | 125 | (125) | 125 | (125) |
| 431115 - INTERFUND REVENUE-REDEVELOPMEN | - | - | - | - | - | 125 | (125) |
| 431160 - INTERFUND REVENUE | - | 125 | (125) | 125 | (125) | - | - |
|  |  |  |  |  |  |  |  |
| EXPENSE | 945 | 1,298 | (353) | 1,030 | (84) | 1,573 | (628) |
| OPERATING EXPENSE | 880 | 1,298 | (419) | 1,030 | (150) | 1,573 | (694) |
| 000100-Salaries and Benefits | 407 | 486 | (78) | 599 | (191) | 870 | (463) |
| 601005 - ELECTED AND EXEMPT SALARY | 212 | 207 | 5 | 225 | (13) | 386 | (174) |
| 601020 - LUMP SUM VACATION PAY | 11 | - | 11 | - | 11 | - | 11 |
| 601025 - LUMP SUM SICK PAY | 0 | - | 0 | - | 0 | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 15 | 113 | (98) | 174 | (159) | 213 | (199) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 41 | - | 41 | - | 41 | 34 | 7 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 17 | 24 | (7) | 31 | (13) | 42 | (25) |
| 603025 - RETIREMENT OR PENSION CONTRIB | 34 | 41 | (7) | 56 | (22) | 72 | (39) |
| 603040 - LTD CONTRIBUTIONS | 1 | 2 | (0) | 2 | (1) | 2 | (1) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 9 | 18 | (9) | 18 | (9) | 34 | (24) |
| 603050 - HEALTH INSURANCE PREMIUMS | 40 | 75 | (36) | 89 | (49) | 81 | (42) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 7 | 5 | 2 | 5 | 2 | 6 | 2 |
| 603056 - OPEB - CURRENT YR | 20 | - | 20 | - | 20 | - | 20 |
| 000200-Operations | 193 | 493 | (300) | 112 | 82 | 502 | (309) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | (0) | 1 | (0) | 1 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 1 | 1 | 1 | 1 | 2 | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | - | 1 | - | 1 | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 42 | 3 | 39 | 3 | 39 | 0 | 41 |
| 613005 - PRINTING CHARGES | 7 | 10 | (4) | 10 | (4) | 10 | (3) |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 5 | (3) | 5 | (3) | - | 2 |
| 615005 - OFFICE SUPPLIES | 7 | 5 | 2 | 5 | 2 | 1 | 6 |
| 615015 - COMPUTER SUPPLIES | 3 | 2 | 1 | 2 | 1 | 0 | 3 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 1 | - | 1 | - | 1 | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | 0 | 5 | 0 | - | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 4 | - | 3 | 1 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 1 | 1 | - | 1 | - | 0 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 1 | - | 1 | - | 1 | - | 1 |
| 615040 - POSTAGE | 8 | 8 | - | 8 | - | 0 | 8 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | 3 | - | 2 | 1 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | 7 | - | 3 | 4 |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | 3 | - | 2 | 1 |
| 619015 - MILEAGE ALLOWANCE | 4 | 3 | 1 | 3 | 1 | 2 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 17 | 15 | 2 | 15 | 2 | 4 | 13 |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | - | 8 | - | 0 | 7 |
| 621020 - TELEPHONE | 6 | 3 | 3 | 3 | 3 | 2 | 3 |
| 621025 - MOBILE TELEPHONE | 16 | 7 | 9 | 7 | 9 | 8 | 8 |
| 633010 - RENT - BUILDINGS | 33 | 16 | 17 | 16 | 17 | 19 | 14 |

[^48]| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 633015 - RENT - EQUIPMENT | 2 | 2 | - | 2 | - | - | 2 |
| 639025 - OTHER PROFESSIONAL FEES | 12 | - | 12 | - | 12 | 42 | (30) |
| 667005 - CONTRIBUTIONS | - | 382 | (382) | - | - | 396 | (396) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 2 | (2) |
| 000400-Indirect Cost | 279 | 319 | (40) | 319 | (40) | 201 | 78 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 66 | - | 66 | - | 66 | - | 66 |
| 001000-Other Financing Uses | 66 | - | 66 | - | 66 | - | 66 |

In thousands \$ except FTE

1 Transfer Emergency Services Admin from 4350000100 (Emergency Services) to 1015000300 (Community Development \& Engagement Svcs). Adding amount to ABB so it isn't showing as an increase in this org for the stress test calc.

| 2018 |  |  |
| :---: | :---: | :---: |
| Rudget Request |  |  |
| Revenue | Expend. | County |
| (Operating) | (Operating) | Funding |

2018 Adjusted Base Budget ${ }^{2}$

| Revenue | Expend. | County |
| :---: | :---: | :---: |
| (Operating) | (Operating) | Funding |

Request vs. Adj Base Bdgt, H/(L) Revenue Expend. County (Operating) (Operating) Funding
2
3
4

| Total Adjustments | - |  | - |  | 356 | 356 |  | (356) | (356) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue \& Expenditures Before Adjustments | 641 | 864 | 223 | 1,505 | 1,298 | (207) | (864) | (434) | 430 |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | 641 | 864 | 223 | 1,505 | 1,654 | 149 | (864) | (790) | 74 |


| STRESS TEST CALCULATION - COUNTY FUNDING | Live <br> Formulas | Stage 1 <br> (target) $^{\mathbf{3}}$ |
| :--- | ---: | ---: |
|  |  | 149 |
| Adjusted Base Budget (less exclusions, if any) | 149 |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 144 | $\mathbf{1 4 4}$ |
| Requested Budget (less exclusions, if any) | 223 | $\mathbf{3 5 6}$ |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) | 79 | $\mathbf{2 1 1}$ |

[^49]
## CORE MISSION

We will support our clients to provide efficient and timely building, licensing, and planning services that meet state regulations and local ordinances.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Planning and Development Services complies with S.B. 241 - Local Government Plan Review amendments.

1) Maintain time from complete submittal, including land use approval, to initial plan review (for stamped plans only) for single family dwellings, two family dwellings, and townhomes from 14 business days as of the end of May 2017 to 14 business days by end of December 2017.
2) Maintain time from completed submittal, including land use approval, to initial plan review (for stamped plans only) for residential projects being reviewed under the IBC (excluding lodging establishments) from 21 business days as of the end of May 2017 to 21 business days by end of December 2017.
3) Reduce the average number of days from complete plan submittal to completed first review for new Single Family Dwellings being reviewed in-house from 15.2 business days as of the end of May 2016 to 15 business days by end of the year 2017.
4) Reduce the average number of days from complete plan submittal to completed first review for photovoltaic permits being reviewed in-house from 11.56 business days as of the end of May 2016 to 10 business days by end of the year 2017.

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET |  |  |
|  | APPROPRIATIONS | COUNTY | FUNDING |



| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| $(1,609)$ | $(1,877)$ | (268) | - | - | - | - | - |
| $(1,609)$ | $(1,877)$ | (268) | - | - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target


[^50]
## Req ID Name

 calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## Organizations Selected

| 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |
| :--- | :--- |
| ^ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES |
| 41000000 - ANIMAL SERVICES |
| 41009900 - ANIMAL SERVICES CAPITAL PROJECTS |
| 44000000 - PUBLIC WORKS OPERATIONS |
| 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS |
| 45000000 - TOWNSHIP ENGINEERING SERVICES |





[^51]| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000300-Capital Purchases | - | 145 | (145) | 145 | (145) | - | - |
| 000400-Indirect Cost | 573 | 981 | (407) | 981 | (407) | - | 573 |
| 000500-Depreciation and Amortization | 16 | 16 | - | 16 | - | - | 16 |



| in thousands \$ | 2018 Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619025 - TRAVEL AND TRANSPORTATION | 31 | 59 | (28) | 59 | (28) | 52 | (21) |
| 619035 - VEHICLE RENTAL CHARGES | - | 1 | (1) | 1 | (1) | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 35 | 76 | (41) | 76 | (41) | 76 | (41) |
| 621020 - TELEPHONE | 10 | 25 | (15) | 25 | (15) | 22 | (12) |
| 621025 - MOBILE TELEPHONE | 15 | 44 | (29) | 44 | (29) | 44 | (29) |
| 633010 - RENT - BUILDINGS | 166 | 166 | - | 166 | - | 162 | 4 |
| 639010 - CONSULTANTS FEES | 40 | 85 | (45) | 85 | (45) | 26 | 14 |
| 639025 - OTHER PROFESSIONAL FEES | 30 | 75 | (45) | 75 | (45) | 240 | (210) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | - | - | 3 | (3) |
| 693010 - INTRAFUND CHARGES | 270 | 51 | 219 | 51 | 219 | - | 270 |
| 000300-Capital Purchases | - | 145 | (145) | 145 | (145) | - | - |
| 000400-Indirect Cost | 573 | 981 | (407) | 981 | (407) | 1,023 | (449) |
| 000500-Depreciation and Amortization | 16 | 16 | - | 16 | - | - | 16 |

## CORE MISSION

- Provide high quality municipal engineering services to the Greater Salt Lake Municipal Services District (GSLMSD) and contract cities and their residents at the highest possible degree of cost effectiveness, efficiency, and customer service.
- Ensure the preservation and performance of the road and storm drainage systems in the GSLMSD and contract cities.
- Transportation innovation through congestion elimination and implementation of each municipality's Complete Street Plans.
- Proactive water quality stewardship through meeting the requirements of the Utah Pollution Discharge Elimination System (UPDES) MS4 permit.


## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Public Works Engineering addresses constituents concerns immediately.

1) Maintain the response time of 24 hours or 2 business days to all complaints received by the public from $98 \%$ complaints as of the start of December 2017 to 98\% complaints by end of December 2018.
Public Works Engineering leverages tax payer dollars to obtain State and Federal funding for capital improvement projects.
2) Maintain the number of outside funding sources received annually from 1 Grant as of the start of July 2017 to 1 Grant by end of July 2018.
$\frac{2018}{19} \quad \frac{2017}{19} \quad \frac{\mathrm{H} /(\mathrm{L})}{0}$

|  |  |  |  | \% vs. CF <br> Request |
| :---: | :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* |  |
| Total Requested | 12,005,035 | $(230,758)$ | $(230,758)$ |  |
| - Savings/(Incr) if Flat to ABB | 9,282,584 | $(230,758)$ | $(230,758)$ | -100.0\% |
| - Addt'I Savings/(Incr) if -3\% | 81,674 | $\underline{0}$ | $\underline{0}$ | 0.0\% |
| ■ Base @ -3\% | 2,640,777 | 0 | 0 |  |

[^52]| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 4500000300 PW-PERMITS AND REGULATORY | 268 | 950 | 682 | 8.00 |
| 4500000200 PW-PROJECT MANAGEMENT AND DESIGN | 153 | 989 | 836 | 8.00 |
| 4500000100 PUBLIC WORKS ENGINEERING ADMIN | 2,516 | 843 | $(1,673)$ | 1.00 |
| 4500000400 PW-DEVELOPMENT REVIEW | 270 | 191 | (79) | 2.00 |
| 4500000000 PUBLIC WORKS ENGINEERING PRGM | - | 3 | 3 | - |
| SUBTOTAL ${ }^{3}$ | 3,207 | 2,976 | (231) | 19.00 |
| 45100000 GSLMSD CLASS C PROJECTS | 9,029 | 9,029 | (0) | - |
| TOTAL PUBLIC WORKS ENGINEERING | 12,236 | 12,005 | (231) | 19.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 268 | 194 | (74) | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| 216 | 59 | (157) | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| 484 | 253 | (231) | - | - | - | - | - |
| 9,029 | 9,029 | (0) | - | - | - | - | - |
| 9,513 | 9,283 | (231) | - | - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Req ID | Org/Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 450000_06 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | This is a request to reclassify the vacant Fiscal Coordinator position to an Accountant. The fiscal workload and accounting complexity for Public Works Engineering (PWE) has increased due to the formation of the Greater Salt Lake Muncipal Services District (GSLMSD). The fiscal services are currently being performed by Flood Control Engineering (FCE) staff and reimbursed through an interfund transfer. The fiscal impact of reclassifying the position is $\$ 8,508$. This is a budget neutral adjustment because the expense will be covered by revenue from interlocal agreements that fund PWE. | Request | - | \$0 | \$0 |
| 2 | 450000_01 | PUBLIC WORKS ENGINEERING ADMIN | In 2017, $\$ 178,000$ was approved as an ongoing request for PWE to reimburse FCE for Admin/Fiscal/GIS services performed by Flood Control staff. During 2017, the Fiscal Coordinator position was unfilled due to GSLMSD budget constraints. FCE has provided more fiscal services to PWE in 2017 due to the unfilled Fiscal Coordinator position. If the 2018 new request to reclassify the Fiscal Coordinator to the Accountant is approved, then the amount that PWE will need to reimburse FCE for adminstrative, fiscal, and GIS services will decrease by $\$ 25,000$ If the reclassification is not approved, then the reimbursement to FCE will need to increase by $\$ 54,000$. This is a budget neutral adjustment because the amount of interlocal revenue will be reduced by the same amount. | Request | - | \$0 | \$0 |
| 3 | 450000_02 | PW-PERMITS AND REGULATORY | This adjustment is to budget $\$ 75,000$ for PWE to reimburse Public Works Operations (PW Ops) for excavation permit inspectors. In the past, PWE has reimbursed PW Ops by allocating a portion of the permit revenue to PW Ops. Because of the formation of the GSLMSD, the permit revenue is allocated directly to the jurisdiction for which the permit fee is collected. Because of this accounting change, PWE will need to reimburse PW Ops \$75,000 for inspector services from its operating expense budget. This is a budget neutral adjustment because the expense will be covered by revenue from interlocal agreements that fund PWE. | Request | - | \$0 | \$0 |
| 4 | 450000_03 | PW-PERMITS AND REGULATORY | The Stormwater Coalition is an organization of local agencies that pool their resources together to meet the public awareness portion of the MS-4 permit. In prior years, the County has maintained the budget for the Stormwater Coaltion in Department 4600000400 , FCE, Other portions of the MS-4 program budget have been transferred to Department 4500000000 during the past few budget cycles. This budget adjustment will transfer the remaining $\$ 193,000$ Stormwater Coalition expense and revenue budgets to Department 4500000000 , PWE, where the MS-4 program is currently funded. Local jurisdictions, including the GSLMSD, provide the funding for the Stormwater Coaltion through interlocal agreements, which makes this a budget neutral adjustment. | Request | - | \$0 | \$0 |



[^53]| Funds Selected |
| :--- | :--- |
| 230 - MUNICIPAL SERVICES DISTRICT FUND |
| 735 - PUBLIC WORKS AND OTHER SERVICES FUND |
| $110-$ GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| $120-$ GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |

in thousands \$ | 2018 |
| :---: |
| Proposed |
| Budget |

| Organizations Selected |
| :--- | :--- |
| 45000000 - TOWNSHIP ENGINEERING SERVICES |
| 45100000 - PW ENGINEERING CAPITAL PROJECTS |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP |
| 85000000 - JUSTICE COURTS |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO |
| 10200000 - MAYOR ADMINISTRATION |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | (169) |  | (169) | (23) | (146) | 465 | (634) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 3,410 | 2,722 | 687 | 4,656 | $(1,246)$ | 2,419 | 991 |
| OPERATING REVENUE | 3,207 | 2,722 | 484 | 4,453 | $(1,246)$ | 1,954 | 1,253 |
| RCT4200-CHARGES FOR SERVICES | 2,784 | 2,299 | 484 | 4,264 | $(1,480)$ | 1,606 | 1,178 |
| 409030 - SEWER AND WATER PERMITS | - | - | - | 100 | (100) | 118 | (118) |
| 409040 - SPECIAL EVENTS PERMIT | - | - | - | 3 | (3) | 4 | (4) |
| 421280 - ENGINEERING FEES | - | - | - | 70 | (70) | 141 | (141) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | 1,730 | $(1,730)$ | - | - |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCAL AGREEMENTS | 700 | 507 | 193 | - | 700 | 1,343 | (643) |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | - | - | - | 215 | (215) | - | - |
| 423405 - MSD CONTRACT REVENUE | 2,083 | 1,792 | 291 | 2,146 | (63) | - | 2,083 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 423 | 423 | - | 189 | 234 | 348 | 75 |
| 431030 - INTERFUND REVENUE-CLASS B | - | - | - | - | - | 197 | (197) |
| 431045 - INTERFUND REVENUE-FLEET | - | - | - | - | - | 8 | (8) |
| 431050 - INTERFUND REVENUE-FLOOD CNTL | - | - | - | 7 | (7) | 1 | (1) |
| 431160 - INTERFUND REVENUE | 153 | 153 | - | 182 | (29) | 142 | 11 |
| 433005 - INTRAFUND REVENUE-DEV SERV | 270 | 270 | - | - | 270 | - | 270 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 203 | - | 203 | 203 | - | 465 | (262) |
| RCT7200- OFS TRANSFERS | 203 | - | 203 | 203 | - | 465 | (262) |
| 720005 - OFS TRANSFERS IN | 203 | - | 203 | 203 | - | 465 | (262) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 3,038 | 2,722 | 315 | 4,430 | $(1,392)$ | 2,419 | 619 |
| OPERATING EXPENSE | 3,038 | 2,722 | 315 | 4,430 | $(1,392)$ | 2,419 | 619 |
| 000100-Salaries and Benefits | 2,167 | 2,097 | 70 | 1,965 | 202 | 1,857 | 310 |
| 601020 - LUMP SUM VACATION PAY | 11 | 11 | - | 11 | - | 11 | 0 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | 3 | (0) |
| 601030 - PERMANENT AND PROVISIONAL | 1,407 | 1,366 | 41 | 1,377 | 30 | 1,212 | 195 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 44 | 44 | - | 44 | - | 33 | 11 |
| 601065 - OVERTIME | 16 | 16 | - | 16 | - | 14 | 2 |
| 601095 - BUDGETED PERS UNDEREXPEND | - | - | - | (120) | 120 | - | - |
| 603005 - SOCIAL SECURITY TAXES | 108 | 105 | 3 | 105 | 2 | 93 | 14 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 239 | 232 | 8 | 244 | (5) | 218 | 21 |
| 603040 - LTD CONTRIBUTIONS | 7 | 7 | 0 | 6 | 0 | 5 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 13 | 13 | (0) | 5 | 8 | 19 | (6) |
| 603050 - HEALTH INSURANCE PREMIUMS | 274 | 258 | 16 | 231 | 43 | 198 | 76 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 18 | 18 | - | 18 | - | 19 | (1) |
| 603056 - OPEB - CURRENT YR | 28 | 26 | 3 | 26 | 3 | 32 | (4) |
| 000200-Operations | 563 | 320 | 244 | 2,151 | $(1,588)$ | 243 | 320 |
| 607015 - MAINTENANCE - BUILDINGS | 0 | 0 | - | 0 | - | - | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | - | 5 | (2) |
| 609010 - CLOTHING PROVISIONS | 3 | 3 | - | 3 | - | 3 | 1 |
| 609030 - MEDICAL SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | - | 4 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 1 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | - | 8 | - | 8 | (0) |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 1 | (0) |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | - | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 148 | - | 148 | - | 148 | - | 148 |
| 615005 - OFFICE SUPPLIES | 6 | 6 | - | 6 | - | 4 | 2 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | 1 | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 3 | (2) |
| 615025 - COMPUTER COMPONENTS < 3000 | 10 | 10 | - | 10 | - | 13 | (4) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | - | 0 | (0) |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 11 | 11 | - | 11 | - | 2 | 9 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | - | 1 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | 3 | - | 3 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 0 | 0 | - | 0 | - | - | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 4 | 4 | - | 4 | - | 4 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 13 | 13 | - | 13 | - | 9 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 16 | 16 | - | 16 | - | 7 | 8 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 1 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | 10 | - | 4 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 18 | 17 | 1 | 17 | 1 | 11 | 7 |
| 621020 - TELEPHONE | 7 | 7 | - | 7 | - | 4 | 2 |
| 621025 - MOBILE TELEPHONE | 15 | 15 | - | 15 | - | 16 | (0) |
| 633005 - RENT - LAND | 0 | 0 | - | 0 | - | - | 0 |
| 633010 - RENT - BUILDINGS | 61 | 61 | - | 61 | - | 61 | (0) |
| 639010 - CONSULTANTS FEES | 89 | 44 | 45 | 20 | 69 | 45 | 44 |
| 639020 - LABORATORY FEES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 2 | 2 | - | 1,732 | $(1,730)$ | 7 | (5) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 1 | 1 | - | 1 | - | 0 | 0 |
| 693010 - INTRAFUND CHARGES | 75 | - | 75 | - | 75 | - | 75 |
| 693020 - INTERFUND CHARGES | 153 | 178 | (25) | 202 | (49) | 27 | 126 |
| 664005 - OTHER PASS THRU EXPENSE | (102) | (102) | - | - | (102) | - | (102) |
| 000300-Capital Purchases | - | - | - | 10 | (10) | - | - |
| 000400-Indirect Cost | 303 | 303 | - | 303 | - | 319 | (16) |
| 000500-Depreciation and Amortization | 4 | 3 | 1 | - | 4 | - | 4 |

## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

BUDGET SUMMARY


[^54]| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  | FTE |
| 5020000200 CONTRIBUTIONS-ACCT AND OTHERS | $(1,655)$ | - | 1,655 | - |
| 5020000100 MUNICIPAL SVCS ADMINISTRATION | 1,792 | 112 | $(1,680)$ | - |
| TOTAL MUNICIPAL SERVICES - STAT AND | 137 | 112 | (25) | - |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| $(1,655)$ | $(1,655)$ | - | - |
| $(217)$ | $(88)$ | 129 | - |
| $(1,872)$ | $(1,743)$ | 129 | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County FTE |
| (Operating) | (Operating) | Funding |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 502000_01 | MUNICIPAL SVCS ADMINISTRATION | Move Parks and Rec out of Municipal Services Stat and General | Request |  | \$0 | \$0 |
| 2 | 502000_02 | MUNICIPAL SVCS ADMINISTRATION | MSD Contract Reductions. This reduction is a result of changing the way that Administrative FTEs are being charged to the MSD. Revenue (217,231); Exp (\$62,732). Revenue Includes 6.8\% Department Cut of (\$29,699). | Request |  | \$154 | \$154 |
| 3 | 405000_04 | MUNICIPAL SVCS ADMINISTRATION | Millcreek Overhead Relief. When Millcreek left the MSD the associated Overhead needed to be funded with MSD contract revenue. Since the Overhead was not associated with the MSD and since there is not an anticipated contract in 2018 with Millcreek for Planning, Community Outreach and Engagement, and MS Stat and General there is no other way to fund this liability. Public Works feels it is not a burden that the MSD should have to fund. Public Works is requesting that Millcreek's Overhead that is associated with these organizations be waived by Salt Lake County. The funds would be used to cover Planning and Development FTE costs. <br> Municipal Services Stat and General <br> $(25,339)$ <br> Total Overhead by Other PW Organization <br> Planning and Development Services (\$407,152) <br> Community Outreach and Engagement $\quad(\$ 132,558)$ <br> Relief of Planning and Development Personnel Underexpend \$564,949 | Request |  | (\$25) | (\$25) |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | \$129 | \$129 |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^55]REVENUE AND EXPENDITURE DETAIL MUNICIPAL SERVICES - STAT AND GENL

| in thousands \$ | 2018 |
| :--- | :---: |
|  | Proposed |
|  | Budget |


| Organizations Selected |
| :--- | :--- |
| $50200000-$ MUNICIPAL SERVICES - STAT AND GENL <br> $50220000-$ GOV IMMUNITY UNINCORP <br> 50230000 - UNINCOR MUN SVCS STATUTORY AND GENE... <br> 50250000 - GRANT FUND STATUTORY AND GENERAL <br> 50360000 - EXCISE TAX ROAD PROJECTS CITIES <br> 50370000 - EXCISE TAX ROAD PROJECTS UNINCORP <br> 50450000 - DOWNTOWN DA FACILITY CONSTR |


|  | Budget* |  | H/(L) | H/(L) |  | H/(L) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (25) | (154) | 129 | 179 | (204) | 1,095 | $(1,120)$ |
| REVENUE | 137 | 2,009 | $(1,872)$ | 3,171 | $(3,034)$ | 1,475 | $(1,338)$ |
| OPERATING REVENUE | 137 | 2,009 | $(1,872)$ | 2,477 | $(2,340)$ | 1,378 | $(1,241)$ |
| RCT4200-CHARGES FOR SERVICES | 137 | 2,009 | $(1,872)$ | 2,477 | $(2,340)$ | 1,378 | $(1,241)$ |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | 468 | (468) | - | - |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | - | - | 1,378 | $(1,378)$ |
| 423405 - MSD CONTRACT REVENUE | 137 | 2,009 | $(1,872)$ | 2,009 | $(1,872)$ | - | 137 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | - | - | - | - | - | 97 | (97) |
| RCT4290-INVESTMENT EARNINGS | - | - | - | - | - | 97 | (97) |
| 429005 - INTEREST - TIME DEPOSITS | - | - | - | - | - | 97 | (97) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | 694 | (694) | - | - |
| RCT7200- OFS TRANSFERS | - | - | - | 694 | (694) | - | - |
| 720005 - OFS TRANSFERS IN | - | - | - | 694 | (694) | - | - |
|  |  |  |  |  |  |  |  |
| EXPENSE | 292 | 1,854 | $(1,562)$ | 2,865 | $(2,573)$ | 2,682 | $(2,390)$ |
| OPERATING EXPENSE | 112 | 1,854 | $(1,743)$ | 2,656 | $(2,544)$ | 2,473 | $(2,361)$ |
| 000100-Salaries and Benefits | - | - | - | 334 | (334) | - | - |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 149 | (149) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 133 | (133) | - | - |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 10 | (10) | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 26 | (26) | - | - |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 1 | (1) | - | - |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 1 | (1) | - | - |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 14 | (14) | - | - |
| 000200-Operations | 76 | 1,794 | $(1,717)$ | 2,262 | $(2,185)$ | 2,381 | $(2,305)$ |
| 607040 - FACILITIES MANAGEMENT CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 609010 - CLOTHING PROVISIONS | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 0 | 0 | - | 0 | (0) | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 0 | 0 | - | 0 | - | - | 0 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615015 - COMPUTER SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 0 | 0 | - | 0 | - | - | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 1 | 1 | - | 1 | (0) | - | 1 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | 0 | - | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 0 | 0 | - | 0 | 0 | - | 0 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | 0 | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | - | 0 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 1 | 1 | - | 1 | - | - | 1 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | (0) | - | 1 |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | - | 1 |
| 633010 - RENT - BUILDINGS | 3 | 3 | - | 3 | - | - | 3 |
| 639025 - OTHER PROFESSIONAL FEES | (8) | 55 | (63) | 523 | (531) | 346 | (354) |
| 661005 - TAX ANTICIPATION INTEREST | 15 | 15 | - | 15 | - | - | 15 |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 30 | (30) |
| 693020 - INTERFUND CHARGES | 60 | 1,715 | $(1,655)$ | 1,715 | $(1,655)$ | 2,005 | $(1,945)$ |
| 000400-Indirect Cost | 36 | 61 | (25) | 61 | (25) | 92 | (56) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 180 | - | 180 | 209 | (28) | 209 | (29) |
| 001000-Other Financing Uses | 180 | - | 180 | 209 | (28) | 209 | (29) |
|  |  |  |  |  |  |  |  |


|  | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In thousands \$ except FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding |
| 1 Exclude Revenue from Stress Calculation | (137) |  | 137 | $(2,009)$ |  | 2,009 | 1,872 | - | $(1,872)$ |
| 2 |  |  | - |  |  | - | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | (137) | - | 137 | $(2,009)$ | - | 2,009 | 1,872 | - | $(1,872)$ |
| Revenue \& Expenditures Before Adjustments | 137 | 112 | (25) | 2,009 | 1,854 | (154) | $(1,872)$ | $(1,743)$ | 129 |
| AMOUNTS FOR STRESS TEST $^{1}$ | - | 112 | 112 | - | 1,854 | 1,854 | - | $(1,743)$ | $(1,743)$ |


| STRESS TEST CALCULATION - COUNTY FUNDING | Live <br> Formulas | Stage 1 <br> (target) $^{\mathbf{3}}$ |  |
| :--- | ---: | ---: | ---: |
|  | 1,854 | $\mathbf{2 , 0 2 8}$ |  |
| Adjusted Base Budget (less exclusions, if any) | 1,968 | $\mathbf{1 , 9 6 8}$ |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 112 | $\mathbf{3 1 1}$ |  |
| Requested Budget (less exclusions, if any) |  | $(1,856)$ | $\mathbf{( 1 , 6 5 6 )}$ |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) |  |  |  |

[^56]
## PUBLIC WORKS COUNTYWIDE SERVICES-COUNTYWIDE ROLLU 2018 BUDGET

Total Requested

- Savings/(Incr) if Flat to ABB

Addt'I Savings/(Incr) if -3\%
Base @ -3\%

14,223,149
3,558,951
319,926
10,344,272

COUNTY FUNDING

13,656,964
3,839,746
294,517
3,429,632

ADJ. COUNTY FUNDING*
\% vs. CF Request

7,563,895
358,861
-4.7\%
216,151
-2.9\%

In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

## EMERGENCY SERVICES

4350000200 CONTRACTED EMERGENCY SVCS 4350000100 EMERGENCY SVCS ADMINISTRATION
TOTAL EMERGENCY SERVICES

| 2018 |  |  |  | Budget Request |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |  |
| (Operating) | (Operating) | Funding |  |  |$\quad$.


| - | 2,395 | $\mathbf{2 , 3 9 5}$ | $\square$ | - |
| :---: | :---: | :---: | :---: | :---: |
| - | - | - |  | - |
| - | 2,395 | 2,395 | - |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :--- | :--- | :--- | :--- |
| Revenue | Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |  |

Request vs. Adj Base Budget², H/(L) Revenue Expend. County FTE (Operating) (Operating) Funding

| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
|  | Chk Figure | $(232)$ |  |

## FLOOD CONTROL ENGINEERING

| 4600000600 | FC-DRAINAGE OPERATIONS MAINT. |
| :--- | :--- |
| 4600000200 | FC-PROJECT MANAGEMENT AND DESIGN |
| 4600000300 | FC-PERMITS AND REGULATORY |
| 4600000400 | FC-WATER QUALITY |
| 4600000500 | FC-GAGING |
| 4600000100 | FLOOD CONTROL ENGINEERING ADMN |
| 46100000 | *FLOOD CONTROL PROJECTS |
| TOTAL FLOOD CONTROL ENGINEERING |  |
|  |  |
| SUBTOTAL - ORGS WITH A STRESS TEST |  |
| SUBTOTAL - ORGS W/O A STRESS TEST |  |


| - | 279 | 279 | - |
| :---: | :---: | :---: | :---: |
| $(20)$ | $(489)$ | $(469)$ | $(2.00)$ |
| $(20)$ | $(210)$ | $(190)$ | $(2.00)$ |


| 57 | 2,367 | $\mathbf{2 , 3 1 0}$ | $\square$ |
| :---: | ---: | ---: | ---: |
| 178 | 533 | $\mathbf{3 5 5}$ | $\mathbf{\square}$ |
| - | 253 | $\mathbf{2 5 3}$ | $\mathbf{1}$ |
| 376 | 525 | $\mathbf{1 4 9}$ | $\mathbf{1 2 . 0 0}$ |
|  | 139 | $\mathbf{1 3 9}$ |  |
| $(75)$ | 1,888 | $\mathbf{1 , 9 6 3}$ | $\square$ |
| 30 | 6,123 | $\mathbf{6 , 0 9 3}$ | $\square .00$ |
| 566 | 11,828 | $\mathbf{1 1 , 2 6 2}$ |  |


| $(18)$ | - | 18 | - |
| :---: | :---: | :---: | ---: |
| - | - | - | - |
| - | 65 | 65 | 1.00 |
| $(157)$ | $(150)$ | 7 | - |
| - | - | - | - |
| $(86)$ | 17 | 103 | - |
| - | 3,836 | 3,836 | - |
| $(261)$ | 3,769 | 4,029 | 1.00 |


| - | $(65)$ | $(65)$ | - |
| :---: | :---: | :---: | :---: |
| - | $(100)$ | $(100)$ | - |
| - | - | - | - |
| - | $(179)$ | $(179)$ | - |
| - | - | - | - |
| - | $(343)$ | $(343)$ | - |
|  | Chk Figure | 1 | - |
| - | $(343)$ | $(343)$ | - |
| - | $(343)$ | $(343)$ | - |

[^57]| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type <br> (R/ST/MP) | FTE | Amount <br> of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 461000_01 | 250 | FLOOD CONTROL <br> ENGINEERING | FLOOD CONTROL PROJECTS PRGM | Flood Control Engineering (FCE) is requesting $\$ 500,000$ from the base $\$ 1,800,000$ project budget and an additional 1 million as a new request for the Surplus Levee Rehabilitation project. This project is the highest priority project for FCE in 2017, 2018 and the next five plus years. In June 2017, FCE hired AECOM as an engineering consultant to help get the Surplus Levees in compliance with the United States Army Corps of Engineers regulations. The $\$ 1.5$ million will be used for various aspects of bringing the levees into compliance including the following: engineering, permitting, design, construction of projects along the levee, ROW acquisition costs including consultant fees, appraisals, costs to purchase land and/or easements, potential direct billing to Salt Lake County real estate for their services. | Request |  | \$1,000 | \$500 |
| 2 | 460000_01 | 250 | FLOOD CONTROL ENGINEERING | VARIOUS ORGS SEE DESRETION FOR DETAILS | This budget adjustment is to request 1 FTE for a Code Enforcement Inspector. The position will assist in the coordination and implementation of the Flood Control Permit Program. The inspector will perform observation patrols for ordinance violations of Salt Lake County Flood Control Facilities and initiate and ensure actions are taken to achieve compliancy with Chapter 17.08.020 of the Salt Lake County, Utah Municipal Code. The individual will inspect, document, and maintain construction site records and review construction plans submitted to the Flood Control Permit Program. The inspector will perform on-site construction inspections for Flood Control Permit Program and permit applications. The inspector will conduct various field investigations and inspections and respond to complaints and code violations. The inspector will be responsible for education, outreach, documentation, and report preparation. This full time position is needed to help the Flood Control Permit Program enforce Chapter 17.08.020 of the Municipal Code and issue "Notice of Violations" for non-compliance. The FTE will also provide on-site construction inspection for approved Flood Control Permit Application and their associated projects. | Request | 1.00 | \$105 | \$105 |
| 3 | 435000_01 | 110 | EmERGENCY SERVICES | $\begin{aligned} & \hline \text { CONTRACTED } \\ & \text { EMERGENCY } \\ & \text { SVCS } \end{aligned}$ | COLA, Merit, and benefit increases for UFA employees. These increases are contracted services to the UFA. If this request is not funded then services will have to be reduced in other areas to offset the increase in COLA, Merit and benefit increases | Request |  | \$70 | \$70 |
| 4 | 460000_R03 | 250 | $\begin{array}{\|c\|} \hline \text { FLOOD CONTROL } \\ \text { ENGINEERING } \\ \hline \end{array}$ | $\begin{gathered} \text { FLOOD CONTROL } \\ \text { ENGINEERING } \\ \text { ADMN } \end{gathered}$ | This request is to reduce interfund revenue. The revenue decrease is due to the following items: PW Operations does not need as much assistance with snow plowing from the FC Crew, the Stormwater Coalition budget will transfer to the Public Works Engineering (PWE) budget in 2018, and Flood Control staff are no longer assisting with the Mountain Accord Dashboard. | Request |  | \$86 | \$86 |
| 5 | 450000_01 | 250 | FLOOD CONTROL ENGINEERING | FLOOD CONTROL ENGINEERING ADMN | In 2017, $\$ 178,000$ was approved as an ongoing request for PWE to reimburse FCE for Admin/Fiscal/GIS services performed by Flood Control staff. During 2017, the Fiscal Coordinator position was unfilled due to GSLMSD budget constraints. FCE has provided more fiscal services to PWE in 2017 due to the unfilled Fiscal Coordinator position. If the 2018 new request to reclassify the Fiscal Coordinator to the Accountant is approved in the PWE budget, then the amount that PWE will need to reimburse FCE for administrative, fiscal, and GIS services will decrease by $\$ 25,000$ If the reclassification is not approved, then the reimbursement to FCE will need to increase by $\$ 54,000$. This is a budget neutral adjustment because the amount of interlocal revenue will be reduced by the same amount. | Request |  | \$25 | \$25 |
| 6 | 460000_R01 | 250 | $\begin{gathered} \hline \text { FLOOD CONTROL } \\ \text { ENGINEERING } \end{gathered}$ | $\begin{gathered} \text { FLOOD CONTROL } \\ \text { ENGINEERING } \\ \text { ADMN } \end{gathered}$ | This budget adjustment is to reduce the amount in the Fleet vehicle replacement levy account due to a lower charge from Fleet for 2018. | Request |  | (\$23) | (\$23) |
| 7 | 435000_02 | 110 | EMERGENCY SERVICES | CONTRACTED EmERGENCY SVCS | New UFA FTE for Intelligence Event Planning. This FTE is to allow the UFA to prepare for disasters that are associated with technology issues. If this FTE is not funded then it will impact UFA's ability to be able to deal with technology disasters. | Request |  | \$96 | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed }) \end{aligned}$ |
| 8 | 101500_02 | 110 | EMERGENCY SERVICES | EMERGENCY SVCS ADMIISTRATION | Transfer Emergency Services Admin to Community Engagement and Support (1015000300). Fund 110 to Fund 735 . | Request | (1.00) | (\$356) | (\$356) |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type <br> (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | 435000_R01 | 110 | EMERGENCY SERVICES | EMERGENCY <br> SVCS <br> ADMISISTRATION | Transfer FTE from Salt Lake County to UFA | Request | (1.00) | \$0 | \$0 |
| 10 | 460000_03 | 250 | FLOOD CONTROL ENGINEERING | various orgs SEE DESCRIPTION FOR DETALLS | This is a base adjustment that transfers $\$ 45,000$ from Consulting Fees that were previously for the Stormwater program to the Stream Maintenance account. FCE Stream Maintenance funding is used to remove debris from Countywide FC structures and along creek banks. Debris removal/control is an important part of our mission and helps reduce potential flooding during large runoff events caused be snowmelt or monsoonal rainstorms. These funds are also used to maintain (by contract) the large canal systems that convey stormwater throughout the county. | Request |  | \$0 | \$0 |
| 11 | 460000_04 | 250 | FLOOD CONTROL ENGINEERING | FC-DRAINAGE OPERATIONS MAINT. | This is a base adjustment that transfers $\$ 150,000$ from the Capital appropriation unit to the Operating Appropriation Unit. The $\$ 200,000$ that was in Account 677005, Construction in Process, in 2017 for the Sandbag shed, is normally in account 679020, Machinery and Equipment. In 2018, Flood Control will use $\$ 150,000$ to purchase an excavator and upgrade an existing pick-up truck through the Fleet Replacement fund, which is in the Operating Appropriation Unit. The remaining $\$ 50,000$ will be used to purchase attachments for existing Heavy Equipment from the Capital Account, 679020. | Request |  | \$0 | \$0 |
| 12 | 450000_03 | 250 | FLOOD CONTROL ENGINEERING | FC-WATER QUALITY | The Stormwater Coalition is an organization of local agencies that pool their resources together to meet the public awareness portion of the MS-4 permit. In prior years, the County has maintained the budget for the Stormwater Coalition in Department 4600000400, FCE. Other portions of the MS-4 program budget have been transferred to Department 4500000000 , PWE, during the past few budget cycles. This budget adjustment will transfer the remaining $\$ 193,000$ Stormwater Coalition expense and revenue budgets to Department 4500000000 , PWE, where the MS-4 program is currently funded. Local jurisdictions, including the GSLMSD, provide the funding for the Stormwater Coalition through interlocal agreements, which makes this a budget neutral adjustment. | Request |  | \$0 | \$0 |
| 13 | CAPREBUD | 250 | FLOOD CONTROL ENGINEERING | *FLOOD CONTROL PROJECTS | Rebudget Capital Projects for Flood Control Engineering | $\begin{gathered} \text { Request } \\ \text { (cap proj) } \end{gathered}$ |  | \$2,836 | \$2,836 |
| 14 | 460000_R03 | 250 | FLOOD CONTROL ENGINEERING | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | This budget adjustment is to request 1 FTE for a Code Enforcement Inspector. The position will assist in the coordination and implementation of the Flood Control Permit Program. The inspector will perform observation patrols for ordinance violations of Salt Lake County Flood Control Facilities and initiate and ensure actions are taken to achieve compliancy with Chapter 17.08 .020 of the Salt Lake County, Utah Municipal Code. The individual will inspect, document, and maintain construction site records and review construction plans submitted to the Flood Control Permit Program. The inspector will perform on-site construction inspections for Flood Control Permit Program and permit applications. The inspector will conduct various field investigations and inspections and respond to complaints and code violations. The inspector will be responsible for education, outreach, documentation, and report preparation. This full time position is needed to help the Flood Control Permit Program enforce Chapter 17.08.020 of the Municipal Code and issue "Notice of Violations" for non-compliance. The FTE will also provide on-site construction inspection for approved Flood Control Permit Application and their associated projects. | Stress Test |  | (\$105) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 15 | 460000_R02 | 250 | $\begin{array}{\|l\|} \hline \text { FLOOD CONTROL } \\ \text { ENGINEERING } \end{array}$ | $\begin{gathered} \text { FLOOD CONTROL } \\ \text { ENGINEERING } \\ \text { ADMN } \end{gathered}$ | Flood Control Engineering would lose the ability to perform miscellaneous supporting duties (i.e. flood control permit inspections and database management/modernization, watershed sampling, Storm Drain georeferencing and GIS updating, supporting administrative fiscal duties, customer service and front desk administrative help, etc.) performed by temporary employees ( $\$ 138,027$ ). The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees will be reduced ( $\$ 100,000$ ) resulting in a significant decrease in Watershed Management Studies and implementation, design of watershed restoration projects, public outreach and education. FCE would also lose the ability to leverage other Federal and State grants that require a percentage match. | Stress Test |  | (\$238) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |





| Organizations Selected |
| :--- |
| 43500000 - EMERGENCY SERVICES |
| 43600000 - ADDRESSING |
| 44000000 - PUBLIC WORKS OPERATIONS |
| 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS |
| 45000000 - TOWNSHIP ENGINEERING SERVICES |
| 45100000 - PW ENGINEERING CAPITAL PROJECTS |
| 45500000 - CLASS B ROADS PROJECTS |


| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
| Base | Bud vs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
| Budget* | H/(L) |  | H/(L) |  | H/(L) |


| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609010 - CLOTHING PROVISIONS | 8 | 7 | 0 | 7 | 0 | 6 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 6 | (2) | 6 | (2) | 5 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 1 | (1) | 1 | (1) | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 60 | (46) | 115 | (101) | 10 | 4 |
| 613005 - PRINTING CHARGES | 6 | 7 | (2) | 7 | (2) | 13 | (7) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 154 | (152) | 154 | (152) | 155 | (153) |
| 615005 - OFFICE SUPPLIES | 2 | 6 | (4) | 6 | (4) | 7 | (5) |
| 615015 - COMPUTER SUPPLIES | 2 | 3 | (0) | 3 | (0) | 1 | 2 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | 1 | (1) | 1 | (1) | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 4 | (2) |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | 11 | (4) | 11 | (4) | 5 | 2 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | 0 | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 36 | 38 | (1) | 37 | (0) | 25 | 11 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | 0 | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 13 | 16 | (2) | 16 | (2) | 14 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | 4 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 17 | - | 56 | (38) |
| 617015 - MAINTENANCE - SOFTWARE | 21 | 21 | - | 21 | 0 | 18 | 4 |
| 617025 - PARTS PURCHASES | 0 | 0 | - | 0 | - | - | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 76 | 76 | - | 76 | - | 44 | 32 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 82 | 82 | - | 82 | - | 46 | 36 |
| 619015 - MILEAGE ALLOWANCE | 2 | 3 | (1) | 3 | (1) | 0 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 11 | 18 | (7) | 21 | (11) | 16 | (6) |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 154 | 177 | (23) | 177 | (23) | 161 | (8) |
| 621010 - LIGHT AND POWER | 13 | 13 | - | 13 | - | 3 | 10 |
| 621020 - TELEPHONE | 11 | 14 | (3) | 14 | (3) | 12 | (1) |
| 621025 - MOBILE TELEPHONE | 22 | 29 | (7) | 29 | (7) | 24 | (2) |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 5 | 5 | - | 22 | (17) | 1 | 4 |
| 629005 - MAINTENANCE - CANALS | 814 | 914 | (100) | 814 | - | 595 | 219 |
| 629010 - MAINTENANCE - STREAMS | 406 | 406 | - | 361 | 45 | 202 | 204 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 123 | 108 | 15 | 108 | 15 | 1 | 122 |
| 631020 - NON-CAP IMPS STORM DRAIN-CNTY WD | 2,643 | 870 | 1,773 | 1,701 | 942 | 1,087 | 1,557 |
| 633010 - RENT - BUILDINGS | 87 | 104 | (17) | 104 | (17) | 78 | 10 |
| 633015 - RENT - EQUIPMENT | 125 | 125 | 0 | 125 | 0 | 105 | 20 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 9 | (9) |
| 639010 - CONSULTANTS FEES | 100 | 100 | - | 45 | 55 | 124 | (24) |
| 639020 - LABORATORY FEES | 0 | 0 | - | 0 | - | 1 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 5,728 | 2,171 | 3,557 | 2,233 | 3,494 | 1,980 | 3,747 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 2 | 1 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 645010 - DUMPING FEES | 45 | 45 | - | 45 | - | 3 | 42 |
| 661010-INTEREST EXPENSE | 1 | 1 | - | 1 | - | 0 | 1 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 0 | (0) |
| 665075 - HOME PASS THRU GRANT CONTRACTS | - | - | - | - | - | 4 | (4) |
| 667005 - CONTRIBUTIONS | 104 | - | 104 | - | 104 | - | 104 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 189 | 150 | 39 | - | 189 | - | 189 |
| 693020 - INTERFUND CHARGES | 50 | 50 | - | 50 | - | 54 | (4) |
| 639055 - INTERLOCAL AGREEMENTS | 30 | 30 | - | - | 30 | - | 30 |
| 000300-Capital Purchases | 2,081 | 800 | 1,281 | 2,314 | (234) | 2,475 | (395) |
| 000400-Indirect Cost | 736 | 829 | (93) | 829 | (93) | 590 | 146 |
| 000600-Debt Service | 173 | 173 | - | 173 | (0) | 168 | 5 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 98 | - | 98 | 174 | (76) | 354 | (256) |
| 001000-Other Financing Uses | 98 | - | 98 | 174 | (76) | 354 | (256) |
|  |  |  |  |  |  |  |  |



| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 6 | (2) | 6 | (2) | 5 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 1 | (1) | 1 | (1) | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 60 | (46) | 115 | (101) | 10 | 4 |
| 613005 - PRINTING CHARGES | 6 | 7 | (2) | 7 | (2) | 13 | (7) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 154 | (152) | 154 | (152) | 155 | (153) |
| 615005 - OFFICE SUPPLIES | 2 | 6 | (4) | 6 | (4) | 7 | (5) |
| 615015 - COMPUTER SUPPLIES | 2 | 3 | (0) | 3 | (0) | 1 | 2 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | 1 | (1) | 1 | (1) | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 4 | (2) |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | 11 | (4) | 11 | (4) | 5 | 2 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | 0 | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 36 | 38 | (1) | 37 | (0) | 25 | 11 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | 0 | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 13 | 16 | (2) | 16 | (2) | 14 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | 4 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 17 | - | 56 | (38) |
| 617015 - MAINTENANCE - SOFTWARE | 21 | 21 | - | 21 | 0 | 18 | 4 |
| 617025 - PARTS PURCHASES | 0 | 0 | - | 0 | - | - | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 76 | 76 | - | 76 | - | 44 | 32 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 82 | 82 | - | 82 | - | 46 | 36 |
| 619015 - MILEAGE ALLOWANCE | 2 | 3 | (1) | 3 | (1) | 0 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 11 | 18 | (7) | 21 | (11) | 15 | (5) |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 154 | 177 | (23) | 177 | (23) | 161 | (8) |
| 621010 - LIGHT AND POWER | 13 | 13 | - | 13 | - | 3 | 10 |
| 621020 - TELEPHONE | 11 | 14 | (3) | 14 | (3) | 12 | (1) |
| 621025 - MOBILE TELEPHONE | 22 | 29 | (7) | 29 | (7) | 24 | (2) |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 5 | 5 | - | 22 | (17) | - | 5 |
| 629005 - MAINTENANCE - CANALS | 814 | 814 | - | 814 | - | 595 | 219 |
| 629010 - MAINTENANCE - STREAMS | 406 | 406 | - | 361 | 45 | 202 | 204 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 8 | 8 | - | 8 | - | 1 | 7 |
| 633010 - RENT - BUILDINGS | 87 | 104 | (17) | 104 | (17) | 78 | 10 |
| 633015 - RENT - EQUIPMENT | 125 | 125 | - | 125 | - | 105 | 20 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 9 | (9) |
| 639010 - CONSULTANTS FEES | 100 | 100 | - | 45 | 55 | 124 | (24) |
| 639020 - LABORATORY FEES | 0 | 0 | - | 0 | - | 1 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 5,510 | 2,170 | 3,339 | 2,233 | 3,277 | 1,980 | 3,529 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 2 | 1 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 645010 - DUMPING FEES | 45 | 45 | - | 45 | - | 3 | 42 |
| 661010 - INTEREST EXPENSE | 0 | 0 | - | 0 | - | - | 0 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 0 | (0) |
| 665075 - HOME PASS THRU GRANT CONTRACTS | - | - | - | - | - | 4 | (4) |
| 667005 - CONTRIBUTIONS | 104 | - | 104 | - | 104 | - | 104 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 189 | 150 | 39 | - | 189 | - | 189 |
| 693020 - INTERFUND CHARGES | 50 | 50 | - | 50 | - | 54 | (4) |
| 000300-Capital Purchases | 100 | 100 | - | 400 | (300) | 0 | 100 |
| 000400-Indirect Cost | 424 | 517 | (93) | 517 | (93) | 510 | (85) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 98 | - | 98 | 174 | (76) | 354 | (256) |
| 001000-Other Financing Uses | 98 | - | 98 | 174 | (76) | 354 | (256) |
|  |  |  |  |  |  |  |  |



| Org |  | Adjustment Description | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding |
| 1 | EMERGENCY SERVICES |  | Transfer Emergency Services Admin from 4350000100 (Emergency Services) to 1015000300 (Community Development \& Engagement Svcs). Subtracting amount to $A B B$ so it isn't showing as a decrease in this org for the stress test calc. |  |  | - |  | (356) | (356) |
| 2 |  |  |  |  | - |  |  | - |
| 3 |  |  |  |  | - |  |  | - |
| 4 |  |  |  |  | - |  |  | - |
| 5 |  |  |  |  | - |  |  | - |
| 6 |  |  |  |  | - |  |  | - |
| 7 |  |  |  |  | - |  |  | - |
| 8 |  |  |  |  | - |  |  | - |
| 9 |  |  |  |  | - |  |  | - |
| 10 |  |  |  |  | - |  |  | - |
| 11 |  |  |  |  | - |  |  | - |
| 12 |  |  |  |  | - |  |  | - |
| 13 |  |  |  |  | - |  |  | - |
| 14 |  |  |  |  | - |  |  | - |
| 15 |  |  |  |  | - |  |  | - |
| Total Line Item Adjustments (see table above) |  |  | - | - | - | - | (356) | (356) |


| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) <br> COUNTY FUNDING | $\begin{aligned} & \stackrel{\rightharpoonup}{⿺} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 9,817 | 2,585 | 7,232 | - | - | - | - | - | - | - |  |
| Adjusted Base Budget (capital and other orgs to exclude) | $(2,257)$ | - | $(2,257)$ | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 7,561 | 2,585 | 4,976 | - | - | - | - | - | - | - |  |
| Adjusted Base Budget Line Item Exclusions | (356) | (356) | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 7,205 | 2,229 | 4,976 | - | - | - | - | - | - | - | - |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 6,989 | 2,163 | 4,826 | - | - | - | - | - | - | - | - |
| Requested Budget (total) | 13,647 | 2,395 | 11,252 | - | - | - | - | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | $(6,083)$ | - | $(6,083)$ | - | - | - | - | - | - | - | - |
| Requested Budget (non-capital orgs) | 7,564 | 2,395 | 5,169 | - | - | - |  | - | - | - | - |
| Requested Budget Line Item Exclusions | - | - | - | - | - | - | - | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 7,564 | 2,395 | 5,169 | - | - | - | - | - | - | - | - |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if $>\mathbf{0}$ ) | 575 | 233 | 342 | - | - | - | - | - | - | - | - |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | (232) | (233) | 1 | - | - | - | - | - | - | - |  |

[^58]
## CORE MISSION

The mission of Salt Lake County Flood Control Engineering is to protect life, property, and watershed from damage or destruction from flood and storm waters by:

- Designing, building, and maintaining the county-wide flood control infrastructure.
- Working with local governments to address multi-jurisdictional drainage and flood control challenges in order to protect people, property, and the environment.
- Providing Proactive ecosystem stewardship with Water Quality Stewardship Plan (WaQSP) which for increased public awareness and enhanced ecosystem health.


## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Flood Control Operations provides quick response to customer maintenance requests

1) Maintain response to Flood Control maintenance complaints within 48 hours from $95 \%$ of complaints as of the start of January 2018 to $95 \%$ of complaints by end of December 2018.
Flood Control Engineering and Operations minimizes its impact to the local project area environment
2) Maintain the goal of for every $\$ 100,000$ spent in capital, plant two trees or $2,000 \mathrm{sq} \mathrm{ft}$ of vegetation, or one pre-treatment measure from $75 \%$ capital spent as of the start of January 2018 to $75 \%$ capital spent by end of December 2018.

## Flood Control Engineering is thorough and accurate in its engineering designs

3) Measure addenda and preventable change orders ( CO ) to one per constructed project from $75 \%$ addenda as of the start of January 2018 to $75 \%$ addenda by end of December 2018.
Flood Control Engineering maximizes tax payer dollars for its Flood Control and Watershed Programs
4) Maintain current levels of outside funding (two new outside funding sources and extend one existing multiyear grant) from 2 Grants as of the start of January 2018 to 2 Grants by end of December 2019.

## Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

■ Base @ -3\%


[^59]ORGANIZATION/PROGRAM
(sorted by priority)

4600000600 FC-DRAINAGE OPERATIONS MAINT.
4600000200 FC-PROJECT MANAGEMENT AND DESIGN
4600000300 FC-PERMITS AND REGULATORY
4600000400 FC-WATER QUALITY
4600000500 FC-GAGING
4600000100 FLOOD CONTROL ENGINEERING ADMN

## SUBTOTAL ${ }^{3}$

46100000 FLOOD CONTROL PROJECTS
TOTAL FLOOD CONTROL ENGINEERING

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 57 | 2,367 | 2,310 | 12.00 |
| 178 | 533 | 355 ■ | 5.00 |
| - | 253 | 253 ] | 3.00 |
| 376 | 525 | 149 ] | 4.00 |
| - | 139 | 139 \|| | 2.00 |
| (75) | 1,888 | 1,963 | 5.00 |
| 536 | 5,705 | 5,169 | 31.00 |
| 30 | 6,123 | 6,093 | - |
| 566 | 11,828 | 11,262 | 31.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |


| $(18)$ | - | 18 | - |
| :---: | :---: | :---: | ---: |
| - | - | - | - |
| - | 65 | 65 | 1.00 |
| $(157)$ | $(150)$ | 7 | - |
| - | - | - | - |
| $(86)$ | 17 | 103 | - |
| $(261)$ | $(68)$ | 193 | 1.00 |
|  | 3,836 | 3,836 | - |
| $(261)$ | 3,769 | 4,029 | 1.00 |

3\% Stress Test vs. Request, H/(L)

| Revenue Expend. County FTE |  |  |
| :---: | :---: | :---: |
| (Operating) | (Operating) Funding |  |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | $(65)$ | $(65)$ | - |
| - | $(100)$ | $(100)$ | - |
| - | - | - | - |
| - | $(179)$ | $(179)$ | - |
| - | $(343)$ | $(343)$ | - |
| - | - | - | - |
| - | $(343)$ | $(343)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 460000 01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | This budget adjustment is to request 1 FTE for a Code Enforcement Inspector. The position will assist in the coordination and implementation of the Flood Control Permit Program. The inspector will perform observation patrols for ordinance violations of Salt Lake County Flood Control Facilities and initiate and ensure actions are taken to achieve compliancy with Chapter 17.08.020 of the Salt Lake County, Utah Municipal Code. The individual will inspect, document, and maintain construction site records and review construction plans submitted to the Flood Control Permit Program. The inspector will perform on-site construction inspections for Flood Control Permit Program and permit applications. The inspector will conduct various field investigations and inspections and respond to complaints and code violations. The inspector will be responsible for education, outreach, documentation, and report preparation. This full time position is needed to help the Flood Control Permit Program enforce Chapter 17.08 .020 of the Municipal Code and issue "Notice of Violations" for non-compliance. The FTE will also provide on-site construction inspection for approved Flood Control Permit Application and their associated projects. | Request | 1.00 | \$105 | \$105 |
| 2 | 461000_01 | FLOOD CONTROL PROJECTS PRGM | Flood Control Engineering (FCE) is requesting $\$ 500,000$ from the base $\$ 1,800,000$ project budget and an additional 1 million as a new request for the Surplus Levee Rehabilitation project. This project is the highest priority project for FCE in 2017, 2018 and the next five plus years. In June 2017, FCE hired AECOM as an engineering consultant to help get the Surplus Levees in compliance with the United States Army Corps of Engineers regulations. The $\$ 1.5$ million will be used for various aspects of bringing the levees into compliance including the following: engineering, permitting, design, construction of projects along the levee, ROW acquisition costs including consultant fees, appraisals, costs to purchase land and/or easements, potential direct billing to Salt Lake County real estate for their services. | Request (cap proj) |  | \$1,000 | \$500 |
| 3 | CAPREBUD | $\begin{aligned} & \text { FLOOD CONTROL } \\ & \text { PROJECTS } \end{aligned}$ | 2017 Capital Project Rebudgets | Request (cap proj) |  | \$2,836 | \$2,836 |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

## Funds Selected

## 250 - FLOOD CONTROL FUND

110 - GENERAL FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND
130 - TRANSPORTATION PRESERVATION FUND
180 - RAMPTON SALT PALACE CONV CTR FUND

## Organizations Selected

46000000 - FLOOD CONTROL ENGINEERING
46100000 - FLOOD CONTROL PROJECTS
10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN.
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION
10220000 - MAYOR FINANCIAL ADMINISTRATION

| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,277 | 4,976 | 302 | 5,264 | 13 | 4,181 | 1,096 |
| REVENUE | 6,396 | 6,581 | (185) | 6,625 | (229) | 7,366 | (970) |
| OPERATING REVENUE | 536 | 797 | (261) | 841 | (304) | 683 | (147) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 30 | 30 | - | 74 | (44) | 45 | (15) |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | 44 | (44) | 15 | (15) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 30 | 30 | - | 30 | - | 30 | - |
| RCT4200-CHARGES FOR SERVICES | 11 | 161 | (150) | 161 | (150) | 242 | (231) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 1 | (1) |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 75 | (75) |
| 424600 - FEDERAL REVENUE CONTRACTS | 2 | 2 | - | 2 | - | 12 | (11) |
| 425010 - RESTITUTION | - | - | - | - | - | 1 | (1) |
| 427010 - RENTAL INCOME | 5 | 5 | - | 5 | - | 3 | 2 |
| 439005 - REFUNDS-OTHER | 5 | 155 | (150) | 155 | (150) | 147 | (142) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | - | - | 1 | (1) |
| 423012 - MICRO TRAXX REVENUE | - | - | - | - | - | 2 | (2) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 495 | 606 | (111) | 606 | (111) | 396 | 99 |
| 431025 - INTERFUND REVENUE-CAP IMP | 105 | 112 | (7) | 112 | (7) | 81 | 24 |
| 431030 - INTERFUND REVENUE-CLASS B | - | 45 | (45) | 45 | (45) | 49 | (49) |
| 431052 - INTERFUND REVENUE-HIGHWAY | 27 | - | 27 | - | 27 | 0 | 27 |
| 431080 - INTERFUND REVENUE-STAT AND GEN | 210 | 210 | - | 210 | - | 210 | - |
| 431085 - INTERFUND REVENUE-STREET LITE | - | - | - | - | - | 1 | (1) |
| 431160 - INTERFUND REVENUE | 153 | 239 | (86) | 239 | (86) | 52 | 101 |
| 431037 - INTERFUND REVENUE-DEV SERV (HIST) | - | - | - | - | - | 3 | (3) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 5,860 | 5,784 | 76 | 5,784 | 76 | 6,682 | (822) |
| RCT4010-PROPERTY TAXES | 5,498 | 5,383 | 115 | 5,383 | 115 | 6,244 | (745) |
| 401005 - GENERAL PROPERTY TAX | 5,236 | 5,121 | 115 | 5,121 | 115 | 5,536 | (300) |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 470 | (470) |
| 401023 - PROPERTY TAX-RDA | 125 | 125 | - | 125 | - | 103 | 22 |
| 401025 - PRIOR YEAR REDEMPTIONS | 137 | 137 | - | 137 | - | 134 | 3 |
| RCT4013-FEE IN LIEU OF TAXES | 330 | 369 | (39) | 369 | (39) | 380 | (51) |
| 401030 - MOTOR VEH FEE IN LIEU OF TAXES | 330 | 369 | (39) | 369 | (39) | 380 | (51) |
| RCT4290-INVESTMENT EARNINGS | 32 | 32 | - | 32 | - | 58 | (26) |
| 429005 - INTEREST - TIME DEPOSITS | 30 | 30 | - | 30 | - | 55 | (25) |
| 429010 - INT-TAX POOL | 2 | 2 | - | 2 | - | 3 | (1) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 5,911 | 5,773 | 139 | 6,279 | (368) | 5,219 | 693 |
| OPERATING EXPENSE | 5,813 | 5,773 | 41 | 6,105 | (292) | 4,865 | 949 |
| 000100-Salaries and Benefits | 2,909 | 2,737 | 173 | 2,882 | 27 | 2,595 | 315 |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 41 | (41) | - | - |
| 601020 - LUMP SUM VACATION PAY | 9 | 9 | - | 9 | - | 4 | 5 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 1,807 | 1,692 | 115 | 1,718 | 89 | 1,602 | 205 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 166 | 166 | - | 166 | - | 147 | 19 |
| 601065 - OVERTIME | 30 | 30 | - | 30 | - | 11 | 19 |
| 603005 - SOCIAL SECURITY TAXES | 136 | 129 | 7 | 133 | 3 | 129 | 7 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 259 | 252 | 7 | 277 | (19) | 257 | 1 |
| 603040 - LTD CONTRIBUTIONS | 9 | 8 | 0 | 8 | 0 | 7 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 41 | 39 | 1 | 34 | 7 | 46 | (6) |
| 603050 - HEALTH INSURANCE PREMIUMS | 360 | 322 | 39 | 377 | (16) | 321 | 39 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 47 | 47 | - | 47 | - | 38 | 9 |
| 603056 - OPEB - CURRENT YR | 44 | 40 | 4 | 40 | 4 | 32 | 13 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 2,380 | 2,512 | (132) | 2,399 | (19) | 1,830 | 549 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 4 | (2) |
| 609010 - CLOTHING PROVISIONS | 8 | 7 | 0 | 7 | 0 | 6 | 2 |


| in thousands \$ | 2018 Proposed Budget Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | (0) | 5 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 13 | 1 | 14 | 0 | 10 | 4 |
| 613005 - PRINTING CHARGES | 6 | 6 | - | 6 | - | 13 | (7) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 152 | (150) | 152 | (150) | 155 | (153) |
| 615005 - OFFICE SUPPLIES | 2 | 2 | - | 2 | - | 7 | (5) |
| 615015 - COMPUTER SUPPLIES | 2 | 2 | 0 | 2 | 0 | 1 | ) |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 4 | (2) |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | 7 | - | 7 | (0) | 5 | , |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | 0 | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 36 | 36 | - | 35 | 1 | 25 | 11 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | 0 | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 13 | 13 | - | 13 | - | 14 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | 4 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 17 | - | 56 | (38) |
| 617015 - MAINTENANCE - SOFTWARE | 21 | 21 | - | 21 | 0 | 18 | 4 |
| 617025 - PARTS PURCHASES | 0 | 0 | - | 0 | - | - | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 76 | 76 | - | 76 | - | 44 | 32 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 82 | 82 | - | 82 | - | 46 | 36 |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | 2 | - | 0 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 11 | 11 | - | 14 | (4) | 15 | (5) |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 154 | 177 | (23) | 177 | (23) | 161 | (8) |
| 621010 - LIGHT AND POWER | 13 | 13 | - | 13 | - | 3 | 10 |
| 621020 - TELEPHONE | 11 | 11 | - | 11 | (0) | 12 | (1) |
| 621025 - MOBILE TELEPHONE | 22 | 20 | 2 | 20 | 2 | 24 | (2) |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 5 | 5 | - | 22 | (17) | - | 5 |
| 629005 - MAINTENANCE - CANALS | 814 | 814 | - | 814 | - | 595 | 219 |
| 629010 - MAINTENANCE - STREAMS | 406 | 406 | - | 361 | 45 | 202 | 204 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 8 | 8 | - | 8 | - | 1 | 7 |
| 633010 - RENT - BUILDINGS | 87 | 87 | - | 87 | - | 78 | 10 |
| 633015 - RENT - EQUIPMENT | 125 | 125 | - | 125 | - | 105 | 20 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | - | - | 9 | (9) |
| 639010 - CONSULTANTS FEES | 100 | 100 | - | 45 | 55 | 124 | (24) |
| 639020 - LABORATORY FEES | 0 | 0 | - | 0 | - | 1 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 34 | 34 | - | 151 | (117) | 19 | 15 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 2 | 1 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 645010 - DUMPING FEES | 45 | 45 | - | 45 | - | 3 | 42 |
| 661010 - INTEREST EXPENSE | 0 | 0 | - | 0 | - | - | 0 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | - | - | 0 | (0) |
| 665075 - HOME PASS THRU GRANT CONTRACTS | - | - | - | - | - | 4 | (4) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 189 | 150 | 39 | - | 189 | - | 189 |
| 693020 - INTERFUND CHARGES | 50 | 50 | - | 50 | - | 54 | (4) |
| 000300-Capital Purchases | 100 | 100 | - | 400 | (300) | 0 | 100 |
| 677005 - CONSTRUCTION IN PROGRESS | - | - | - | 350 | (350) | 0 | (0) |
| 677010 - DEV IN PROG-SOFTWARE AND HARDWARE | 50 | 50 | - | 50 | - | - | 50 |
| 679020 - MACHINERY AND EQUIPMENT | 50 | 50 | - | - | 50 | - | 50 |
| 000400-Indirect Cost | 424 | 424 | - | 424 | - | 439 | (15) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 98 | - | 98 | 174 | (76) | 354 | (256) |
| 001000-Other Financing Uses | 98 | - | 98 | 174 | (76) | 354 | (256) |
|  |  |  |  |  |  |  |  |



## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS (see separate o\& I summary report for additional detail)

## Salt Lake County Government is prepared for natural and manmade disasters.

1) Maintain the number of SLCO Government agencies' continuity of operations (COOP) plans which are reviewed and updated on an annual basis from 40 agencies as of the end of December 2017 to 40 agencies by end of December 2018.
2) Increase the number of SLCO COOP plans which pass federal continuity evaluation criteria from 1 plans as of the end of December 2017 to 43 plans by end of December 2023.
3) Increase outcomes in the Unified Fire Authority Contract from 0 measurements as of the start of January 2018 to 1 measurements by end of December 2018.
Suport and coordinate efforts in developming disaster recovery plans throughout Salt Lake County
4) Increase the number of resiliency plan training/exercises to validate Recovery Framework and Annexes from 1 workshops as of the end of December 2017 to 2 workshops by end of December 2018.
5) Increase the number of County recovery framework plans in place from 0 plan as of the start of January 2018 to 1 plan by end of December 2018.
6) Increase the coordinated recovery plans for the metro townships from 0 plans as of the start of January 2018 to 5 plans by end of December 2018.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY <br> FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF Request |
| Total Requested | 2,395,327 | 2,395,327 | 2,395,327 |  |
| - Savings/(Incr) if Flat to ABB | $(209,753)$ | $(189,753)$ | 165,834 | -6.9\% |
| - Addt'I Savings/(Incr) if -3\% | 78,152 | 77,552 | 66,885 | -2.8\% |
| ■ Base @ -3\% | 2,526,928 | 2,507,528 | 2,162,608 |  |

[^60]ORGANIZATION/PROGRAM
(sorted by priority)

4350000200 CONTRACTED EMERGENCY SVCS 4350000100 EMERGENCY SVCS ADMINISTRATION TOTAL EMERGENCY SERVICES

|  | 2018 |  | Budget Request |
| ---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 2,395 | 2,395 |  |
| - | - | - |  |
| - | 2,395 | 2,395 | - |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 279 | 279 | - |
| $(20)$ | $(489)$ | $(469)$ | $(2.00)$ |
| $(20)$ | $(210)$ | $\mathbf{( 1 9 0 )}$ | $\mathbf{( 2 . 0 0 )}$ |


| 3\% Stress Test vs. Request, H/(L) |
| :--- |
| Revenue Expend. County FTE |
| (Operating) |
| (Operating) |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target 233

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 435000_R01 | EMERGENCY SVCS ADMINISTRATION | Transfer FTE from Salt Lake County to UFA | Request | (1.00) | \$0 | \$0 |
| 2 | 435000_01 | CONTRACTED EMERGENCY SVCS | COLA, Merit, and benefit increases for UFA employees. These increases are contracted services to the UFA. If this request is not funded then services will have to be reduced in other areas to offset the increase in COLA, Merit and benefit increases | Request |  | \$70 | \$70 |
| 3 | 435000_02 | CONTRACTED EmERGENCY SVCS | New UFA FTE for Intelligence Event Planning. This FTE is to allow the UFA to prepare for disasters that are associated with technology issues. If this FTE is not funded then it will impact UFA's ability to be able to deal with technology disasters. | Request |  | \$96 | \$0 (not proposed) |
| 4 | 101500_02 | EMERGENCY SVCS ADMINISTRATION | Transfer Emergency Services Admin to Community Engagement and Support (1015000300). Fund 110 to Fund 735. | Request | (1.00) | (\$356) | (\$356) |
| 5 | 500300_03 | CONTRACTED EMERGENCY SVCS | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Other Professional Fees: $\$ 3,175,714$ Salt Lake Fire District. Contributions: $\$ 43,000$ USDA Forest Service-Avalanche Contract-Alta (\$22,769 in base budget transferred here, \$17,231 additional requested in Stat \& General 500300_01 in stage 1, $\$ 3,000$ additional added in Mayor's stage), $\$ 61,318$ Wildland Fire Program - Fire Warden. | Mayor Proposed |  |  | \$3,280 |
| TOTAL REQUESTS AND MAYOR PROPOSED (2.00) (\$190) \$2,995 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^61]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 43500000 - EMERGENCY SERVICES |  |  |  |  | ^ |
| 115 - GOVERNMENTAL IMMUNITY FUND | $\checkmark$ | 43600000 - ADDRESSING |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 50030000 - GENERAL FUND-STATUTORY AND GENL |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 60500000 - INFORMATION SVCS |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 60509900 - INFORMATION SVCS CAPITAL PROJ |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 61000000 - CONTRACTS AND PROCUREMENT |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 61500000 - HUMAN RESOURCES |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,582 | 2,585 | 2,997 | 2,585 | 2,998 | 2,032 | 3,550 |
|  |  |  |  |  |  |  |  |
| REVENUE |  | 20 | (20) | 20 | (20) |  |  |
| OPERATING REVENUE | - | 20 | (20) | 20 | (20) | - |  |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | - | 20 | (20) | 20 | (20) | - |  |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | 20 | (20) | 20 | (20) | - | - |
|  |  |  |  |  |  |  |  |
| EXPENSE | 5,582 | 2,605 | 2,977 | 2,605 | 2,978 | 2,032 | 3,550 |
| OPERATING EXPENSE | 5,582 | 2,605 | 2,977 | 2,605 | 2,978 | 2,032 | 3,550 |
| 000100-Salaries and Benefits | 3 | 274 | (271) | 273 | (271) | - | 3 |
| 601020 - LUMP SUM VACATION PAY | - | 11 | (11) | 11 | (11) | - | - |
| 601025 - LUMP SUM SICK PAY | - | 0 | (0) | 0 | (0) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | - | 168 | (168) | 168 | (168) | - | - |
| 603005 - SOCIAL SECURITY TAXES | - | 13 | (13) | 13 | (13) | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1 | 31 | (30) | 31 | (30) | - | 1 |
| 603040 - LTD CONTRIBUTIONS | 0 | 1 | (1) | 1 | (1) | - | 0 |
| 603050 - HEALTH INSURANCE PREMIUMS | 2 | 29 | (28) | 29 | (27) | - | 2 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | 2 | (2) | 2 | (2) | - | - |
| 603056 - OPEB - CURRENT YR | - | 18 | (18) | 18 | (18) | - | - |
| 000200-Operations | 5,580 | 2,239 | 3,341 | 2,239 | 3,341 | 1,962 | 3,618 |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | 0 | (0) | 0 | (0) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | 2 | (2) | 2 | (2) | - | - |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | 1 | (1) | 1 | (1) | - | - |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | 47 | (47) | 101 | (101) | - | - |
| 613005 - PRINTING CHARGES | - | 2 | (2) | 2 | (2) | - | - |
| 613020 - DEVELOPMENT ADVERTISING | - | 2 | (2) | 2 | (2) | - | - |
| 615005 - OFFICE SUPPLIES | - | 4 | (4) | 4 | (4) | - | - |
| 615015 - COMPUTER SUPPLIES | - | 1 | (1) | 1 | (1) | - | - |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | 1 | (1) | 1 | (1) | - | - |
| 615025 - COMPUTER COMPONENTS < 3000 | - | 4 | (4) | 4 | (4) | - | - |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | 1 | (1) | 1 | (1) | - | - |
| 615050 - MEALS AND REFRESHMENTS | - | 2 | (2) | 2 | (2) | - | - |
| 619015 - MILEAGE ALLOWANCE | - | 1 | (1) | 1 | (1) | - | - |
| 619025 - TRAVEL AND TRANSPORTATION | - | 7 | (7) | 7 | (7) | - | - |
| 621020 - TELEPHONE | - | 3 | (3) | 3 | (3) | - | - |
| 621025 - MOBILE TELEPHONE | - | 9 | (9) | 9 | (9) | - | - |
| 633010 - RENT - BUILDINGS | - | 17 | (17) | 17 | (17) | - | - |
| 639025 - OTHER PROFESSIONAL FEES | 5,476 | 2,136 | 3,339 | 2,082 | 3,394 | 1,962 | 3,514 |
| 667005 - CONTRIBUTIONS | 104 | - | 104 | - | 104 | - | 104 |
| 000400-Indirect Cost | - | 93 | (93) | 93 | (93) | 70 | (70) |
|  |  |  |  |  |  |  |  |

In thousands \$ except FTE

1 Transfer Emergency Services Admin from 4350000100 (Emergency Services) to 1015000300 (Community Development \& Engagement Svcs). Subtracting amount to ABB so it isn't showing as a decrease in this org for the stress test calc.

2018 Budget Request

## Revenue Expend. County <br> (Operating) (Operating) Funding

2018 Adjusted Base Budget ${ }^{2}$

| Revenue | Expend. | County |
| :---: | :---: | :---: |
| (Operating) | (Operating) | Funding |

Request vs. Adj Base Bdgt, H/(L) Revenue Expend. County (Operating) (Operating) Funding
2
3
4

$$
7
$$

|  |  | - |  | (356) | (356) | - | 356 | 356 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | - |  |  | - | - | - | - |
|  |  | - |  |  | - | - | - | - |
|  |  | - |  |  | - | - | - | - |
|  |  | - |  |  | - | - | - | - |
|  |  | - |  |  | - | - | - | - |
|  |  | - |  |  | - | - | - | - |
| - | - | - | - | (356) | (356) | - | 356 | 356 |
| - | 2,395 | 2,395 | 20 | 2,605 | 2,585 | (20) | (210) | (190) |
| - | 2,395 | 2,395 | 20 | 2,249 | 2,229 | (20) | 146 | 166 |


| STRESS TEST CALCULATION - COUNTY FUNDING | Live <br> Formulas | Stage 1 <br> (target) $^{\mathbf{3}}$ |
| :--- | ---: | ---: |
| Adjusted Base Budget (less exclusions, if any) | 2,229 | $\mathbf{2 , 2 2 9}$ |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 2,163 | $\mathbf{2 , 1 6 3}$ |
| Requested Budget (less exclusions, if any) | 2,395 | $\mathbf{2 , 3 9 5}$ |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) | 233 | $\mathbf{2 3 3}$ |

[^62]
## CORE MISSION

The mission of Salt Lake County's Fleet Management Division is to provide safe, economical, state-of-the-art vehicles and equipment to the employees of Salt Lake County, enabling the employees to provide the best possible services to the citizens of Salt Lake County.

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

## Salt Lake County Fleet is fuel efficient.

1) Increase the average miles per gallon (MPG) of fuel used by County fleet from 12.46 mpg as of the start of July 2017 to 13 mpg by end of December 2018.

## Fleet shops are efficient

2) Maintain the productivity of technicians is measured by a ratio of billable hours to non billable hours from $91.6 \%$ hours as of the start of July 2017 to $92 \%$ hours by end of December 2018.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY <br> FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF Request |
| Total Requested | 19,883,216 | $(934,685)$ | $(15,269,861)$ |  |
| - Savings/(Incr) if Flat to ABB | 227,305 | 898,254 | 585,863 | 3.8\% |
| - Addt'I Savings/(Incr) if -3\% | 589,677 | $(54,988)$ | $(475,672)$ | -3.1\% |
| ■ Base @ -3\% | 19,066,234 | $(1,777,951)$ | $(15,380,052)$ |  |

[^63]| ORGANIZATION/PROGRAM  <br>  (sorted by priority) |  |
| :--- | :--- |
| 6800001000 | FLEET MGMT ADMINISTRATION |
| 6800003000 | SHOPS |
| 6800004000 | PARTS |
| 6800005000 | FUEL |
| 6800008000 | SUBLET |
| 6800006000 | REPLACEMENT PROGRAM |
| 6800007000 | MOTOR POOL |
| 6800002000 | SHARED CAMPUS |
| TOTAL FLEET MANAGEMENT |  |


| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 2,534 | 2,534 | 5.65 |
| 4,395 | 3,201 | $(1,194)$ | 36.25 |
| 4,347 | 3,952 | (395) | 0.50 |
| 4,560 | 4,397 | (163) | 1.60 |
| 1,835 | 1,757 | (78) | 0.55 |
| 5,212 | 3,534 | $(1,678)$ | 1.20 |
| 22 | 62 | 40 | 0.25 |
| 447 | 447 | - | - |
| 20,818 | 19,883 | (935) | 46.00 |

> | Request vs. Adj Base Budget, H/(L) |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. County FTE |  |
| (Operating) | (Operating) | Funding |

| - | $(3)$ | $(3)$ | - |
| :---: | :---: | :---: | :---: |
| 25 | 20 | $(5)$ | - |
| 20 | 45 | 25 | - |
| 260 | 266 | 6 | - |
| $(110)$ | $(100)$ | 10 | - |
| $(836)$ | - | 836 | - |
| $(30)$ | - | 30 | - |
| - | - | - | - |
| $(671)$ | 227 | 898 | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue | Expend. | County FTE |
| (Operating) | (Operating) | Funding |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| 83 | $(1)$ | $\mathbf{( 8 5 )}$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $(20)$ | $(45)$ | $\mathbf{( 2 5 )}$ | - |
| - | - | - | - |
| 63 | $(47)$ | $\mathbf{( 1 1 0 )}$ | - |

Stress Test Target Reductions ${ }^{2}$ Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 680000_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Changes in Costs of Goods Sold | Request |  | \$186 | \$186 |
| 2 | 680000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | Changes in revenue to included $\$ 110,00$ increase in interest, and revenue related to changes in COGS and labor rate increase. Largest impact is a $\$ 833,293$ decrease in levy revenue. | Request |  | \$671 | \$671 |
| 3 | 680000_03 | FLEET MGMT ADMINISTRATION | Changes in bond payment. \$17,372 decrease in bond related revenue and a $\$ 3,195$ decrease in interest and principle payment. The $\$ 17,372$ decrease in bond-related revenue is an "other financing source" and is not factored in to County Funding. | Request |  | (\$3) | (\$3) |
| 4 | 680000_04 | PARTS | NAPA administrative fee increase request. NAPA contracts to run fleet parts warehouse. Contract allows for a $5 \%$ increase in administrative fee. This increase is to cover salary and health care costs increases. NAPA has not requested an increase every year, and some requested increases are less then $5 \%$. Fleet has been able to absorb these increases in the past. However, we no longer have this capacity and need to increase our budget. | Request |  | \$45 | \$45 |
| 5 | 680000_R01 | MOTOR POOL | Stress reduction. Eliminate motor pool | Stress Test |  | (\$108) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 6 | 680000_R02 | SHOPS | Stress reduction. Cut in shop program | Stress Test |  | (\$2) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 7 | 680000_R01 | MOTOR POOL | Balance Sheet Stress Test Reduction (Levy on Fleet Management's personal motor pool vehicles; \$56,685 reduction) | Stress Test |  | \$0 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 8 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$898 \$898 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$110) | \$0 |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## Organizations Selected

## 68000000 - FLEET MANAGEMENT

10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN.
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION
10220000 - MAYOR FINANCIAL ADMINISTRATION
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, <br> Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 6,822 | 5,767 | 1,055 | 5,858 | 964 | $(2,020)$ | 8,842 |
| REVENUE | 21,124 | 21,702 | (578) | 21,702 | (578) | 19,076 | 2,048 |
| OPERATING REVENUE | 20,818 | 21,489 | (671) | 21,489 | (671) | 18,802 | 2,016 |
| RCT4200-CHARGES FOR SERVICES | 9,414 | 9,306 | 108 | 9,306 | 108 | 8,694 | 720 |
| 421265 - FLEET MANAGEMENT SERVICES | 96 | 98 | (3) | 98 | (3) | 101 | (5) |
| 421345 - FLEET EXTERNAL FUEL SERVICES | 3,016 | 2,851 | 166 | 2,851 | 166 | 2,550 | 466 |
| 421350 - FLEET EXTERNAL MAINT SERVICES | 6,197 | 6,252 | (55) | 6,252 | (55) | 5,862 | 334 |
| 427010 - RENTAL INCOME | 36 | 36 | - | 36 | - | 42 | (6) |
| 439005 - REFUNDS-OTHER | 50 | 50 | - | 50 | - | 1 | 49 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 20 | 20 | - | 20 | - | 138 | (118) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 11,404 | 12,183 | (779) | 12,183 | (779) | 9,802 | 1,602 |
| 431155 - INTERFUND REV-VEHICLE REPLACE | - | - | - | - | - | 51 | (51) |
| 431160 - INTERFUND REVENUE | 11,404 | 12,183 | (779) | 12,183 | (779) | 9,751 | 1,653 |
| RCT4430-SALE OF CAPITAL ASSETS | - | - | - | - | - | 306 | (306) |
| 443015 - GAIN/LOSS SALE OF FIXED ASSETS | - | - | - | - | - | 264 | (264) |
| 443030 - SALE-FIXED ASSETS PERSONAL PROPERTY | - | - | - | - | - | 42 | (42) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 306 | 214 | 93 | 214 | 93 | 273 | 33 |
| RCT4290-INVESTMENT EARNINGS | 306 | 214 | 93 | 214 | 93 | 273 | 33 |
| 429005 - INTEREST - TIME DEPOSITS | 200 | 90 | 110 | 90 | 110 | 147 | 53 |
| 429015 - INTEREST-MISCELLANEOUS | - | - | - | - | - | 0 | (0) |
| 429030 - INTEREST REBATE-BABS | 106 | 124 | (17) | 124 | (17) | 126 | (20) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 20,062 | 19,656 | 406 | 19,747 | 315 | 17,599 | 2,462 |
| OPERATING EXPENSE | 20,040 | 19,656 | 384 | 19,747 | 293 | 16,782 | 3,258 |
| 000100-Salaries and Benefits | 4,097 | 3,941 | 157 | 4,031 | 66 | 3,232 | 865 |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 15 | (15) | - | - |
| 601020 - LUMP SUM VACATION PAY | 25 | 25 | - | 25 | - | 33 | (7) |
| 601025 - LUMP SUM SICK PAY | 8 | 8 | - | 8 | - | 10 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 2,436 | 2,337 | 99 | 2,396 | 40 | 2,038 | 397 |
| 601045 - COMPENSATED ABSENCE | 17 | 17 | - | 17 | - | (13) | 30 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 50 | 50 | - | 50 | - | 70 | (20) |
| 601065 - OVERTIME | 100 | 100 | - | 100 | - | 38 | 62 |
| 603005 - SOCIAL SECURITY TAXES | 195 | 190 | 5 | 194 | 1 | 163 | 32 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (118) | 118 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 410 | 398 | 12 | 400 | 10 | 361 | 49 |
| 603040 - LTD CONTRIBUTIONS | 11 | 11 | 0 | 11 | (0) | 10 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 14 | 16 | (2) | 15 | (0) | 33 | (18) |
| 603050 - HEALTH INSURANCE PREMIUMS | 585 | 551 | 34 | 563 | 23 | 393 | 193 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 43 | 43 | - | 43 | - | 52 | (8) |
| 603056 - OPEB - CURRENT YR | 85 | 77 | 8 | 77 | 8 | 74 | 10 |
| 603075 - OPEB - UNDERFUNDED ARC | 70 | 70 | - | 70 | - | 50 | 20 |
| 605020 - TOOL ALLOWANCE | 47 | 47 | - | 47 | - | 39 | 8 |
| 000200-Operations | 1,591 | 1,546 | 45 | 1,546 | 45 | 1,480 | 111 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 13 | 13 | - | 13 | - | 37 | (24) |
| 607010 - MAINTENANCE - GROUNDS | 16 | 16 | - | 16 | - | 11 | 5 |
| 607015 - MAINTENANCE - BUILDINGS | 70 | 70 | - | 70 | - | 16 | 54 |
| 607020 - CONSUMABLE PARTS | 50 | 50 | - | 50 | - | 28 | 22 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | (0) | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 58 | 58 | - | 58 | - | 97 | (39) |
| 609010 - CLOTHING PROVISIONS | 2 | 2 | - | 2 | - | 2 | 0 |
| 609030 - MEDICAL SUPPLIES | 0 | 0 | - | 0 | - | 0 | (0) |
| 609035 - SAFETY SUPPLIES | - | - | - | - | - | 1 | (1) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 10 | 10 | - | 10 | - | 22 | (13) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | 8 | - | 10 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 10 | 10 | - | 10 | - | 8 | 2 |

[^64]Section 06.10, Page 1

| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 2 | (1) |
| 615005 - OFFICE SUPPLIES | 10 | 10 | - | 10 | - | 11 | (1) |
| 615015 - COMPUTER SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 4 | 4 | - | 4 | - | 1 | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | 6 | 6 | - | 6 | - | 3 | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 26 | 26 | - | 26 | - | 6 | 20 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 0 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 2 | (2) |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 2 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | 1 | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 60 | 60 | - | 60 | - | 29 | 31 |
| 617015 - MAINTENANCE - SOFTWARE | 42 | 42 | - | 42 | - | 61 | (19) |
| 617020 - MAINT - ART AND ANTIQUES | - | - | - | - | - | 1 | (1) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 90 | 90 | - | 90 | - | 68 | 22 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | - | - | 1 | (1) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 40 | 40 | - | 40 | - | 22 | 18 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 9 | 9 | - | 9 | - | 8 | 1 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | (12) | 12 |
| 621005 - HEAT AND FUEL | 102 | 102 | - | 102 | - | 78 | 24 |
| 621010 - LIGHT AND POWER | 63 | 63 | - | 63 | - | 105 | (42) |
| 621015 - WATER AND SEWER | 19 | 19 | - | 19 | - | 49 | (30) |
| 621020 - TELEPHONE | 53 | 53 | - | 53 | - | 28 | 25 |
| 621025 - MOBILE TELEPHONE | 13 | 13 | - | 13 | - | 7 | 6 |
| 633010 - RENT - BUILDINGS | 6 | 6 | - | 6 | - | 6 | 0 |
| 633015 - RENT - EQUIPMENT | 0 | 0 | - | 0 | - | - | 0 |
| 639010 - CONSULTANTS FEES | 10 | 10 | - | 10 | - | - | 10 |
| 639025 - OTHER PROFESSIONAL FEES | 389 | 344 | 45 | 344 | 45 | 353 | 36 |
| 639045 - CONTRACTED LABOR/PROJECTS | 1 | 1 | - | 1 | - | - | 1 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 4 | 4 | - | 4 | - | - | 4 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 2 | 2 | - | 2 | - | 1 | 1 |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 310 | (310) |
| 693020 - INTERFUND CHARGES | 397 | 397 | - | 397 | - | 100 | 297 |
| 000400-Indirect Cost | 520 | 520 | - | 520 | - | 612 | (92) |
| 000500-Depreciation and Amortization | 3,800 | 3,800 | - | 3,800 | - | 3,801 | (1) |
| 000600-Debt Service | 742 | 745 | (3) | 745 | (3) | 385 | 356 |
| 000700-Cost of Goods Sold | 9,291 | 9,105 | 186 | 9,105 | 186 | 7,272 | 2,019 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 22 | - | 22 | - | 22 | 817 | (795) |
| 001000-Other Financing Uses | 22 | - | 22 | - | 22 | 817 | (795) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 7,600 | 7,600 | - | 7,600 | - | - | 7,600 |
| BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,600 | - | - | 7,600 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,600 | - | - | 7,600 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,600 | - | - | 7,600 |
|  |  |  |  |  |  |  |  |


| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 COGS |  | $(9,291)$ | $(9,291)$ |  | $(9,105)$ | $(9,105)$ | - | (186) | (186) |
| 2 Bond |  | (741) | (741) |  | (745) | (745) | - | 3 | 3 |
| 3 Depreciation/Loss Gain Sale of Assets |  | $(3,800)$ | $(3,800)$ |  | $(3,800)$ | $(3,800)$ | - |  | - |
| 4 Campus Shared Expenses |  | (447) | (447) |  | (447) | (447) | - | - | - |
| 5 Revenue plug to adjust base for analysis |  |  | - | (74) |  | 74 | 74 | - | (74) |
| 6 Adjustment to account for a proposed stress test reduction involving elimination of a capital/balance sheet increase request |  | (57) | (57) |  |  | - | - | (57) | (57) |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | $(14,335)$ | $(14,335)$ | (74) | $(14,096)$ | $(14,023)$ | 74 | (239) | (312) |
| Revenue \& Expenditures Before Adjustments | 20,818 | 19,883 | (935) | 21,489 | 19,656 | $(1,833)$ | (671) | 227 | 898 |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | 20,818 | 5,548 | $(15,270)$ | 21,415 | 5,560 | $(15,856)$ | (597) | (12) | 586 |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live Formulas | $\begin{gathered} \hline \text { Stage } 1 \\ \text { (target) }^{3} \\ \hline \end{gathered}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | $(15,856)$ | $(15,856)$ |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | $(15,380)$ | $(15,380)$ |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | $(15,270)$ | $(15,270)$ |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if $>0$ |  | 110 | 110 |  |  |  |  |  |  |

[^65]
## CORE MISSION

Provide a safe and effective way for County residents to dispose of waste while maintaining environmental stewardship and safety.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
The Salt Lake County Landfill is operated efficiently, effectively, safely and with environmental stewardship.

1) Maintain The integrity and timely renewal of Landfill permits from 10 Permits as of the start of the year 2018 to 10 Permits by end of the year 2018.
2) Increase Revenue from metal recycling from 0 Dollars as of the start of the year 2018 to 255,750 Dollars by end of the year 2018.
3) Maintain Safety violations from 0 Violations as of the start of the year 2018 to 0 Violations by end of the year 2018.

The Salt Lake County Landfill is profitable.
4) Maintain Overall Profitability of the Landfill from 0 Dollars as of the start of the year 2018 to 300,000 Dollars by end of the year 2018.


[^66]In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

4750000100 LANDFILL DISPOSAL
4750000200 ENVIROMENTAL
4750000300 ORGANICS-COMPOSTING
4750000600 TRANSFER STATION
4750000500 RECYCLING EDUCATION
4750000400 SOLID WASTE ADMINISTRATION

## SUBTOTAL ${ }^{3}$

47509900
TOTAL SOLID WASTE MANAGEMENT

| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :--- | :--- | :--- | :--- |
| Revenue Expend. County FTE  <br> (Operating) (Operating) Funding  |  |  |  |


| 5,696 | 40 | $\mathbf{( 5 , 6 5 5 )}$ | - |
| ---: | :---: | ---: | :---: |
| 10 | - | $\mathbf{( 1 0 )}$ | - |
| 167 | - | $\mathbf{( 1 6 7 )}$ | - |
| $(5,438)$ | $(3,085)$ | $\mathbf{2 , 3 5 2}$ | - |
| 3 | - | $\mathbf{( 3 )}$ | - |
| $(40)$ | 224 | $\mathbf{2 6 4}$ | - |
| 397 | $(2,821)$ | $\mathbf{( 3 , 2 1 8 )}$ | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County FTE |
| (Operating) | (Operating) | Funding |


| - | $(355)$ | $(355)$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(355)$ | $(355)$ | - |
|  | - | - | - |
| - | $(355)$ | $(355)$ | - |


| Revenue <br> (Operating) | Expend. <br> (Operating) |  | FTE |
| :---: | :---: | :---: | :---: |
| 11,250 | 3,776 | $(7,474)$ | 17.00 |
| 80 | 1,037 | 957 | 5.00 |
| 897 | 902 | 5 | 9.00 |
| - | - | - | 8.00 |
| 88 | 157 | 70 | 1.00 |
| 356 | 3,110 | 2,754 | 11.00 |
| 12,670 | 8,982 | $(3,688)$ | 51.00 |


| 397 | $(2,821)$ | $(3,218)$ | - |
| :---: | :---: | :---: | :---: |
|  | - | - | - |
| 397 | $(2,821)$ | $(3,218)$ | - |


| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 475000_R05 | TRANSFER STATION | Closing the Transfer Station. Reduce expenses \$3,085,387 and reduce operating revenue \$413,628 | Request |  | $(\$ 2,672)$ | (\$2,672) |
| 2 | 475000_10 | LANDFILL DISPOSAL | Increase in revenues due to increase in tonnages and increase in fee structure. Not increasing the fees would make it so that the Landfill is not profitable. | Request |  | (\$811) | (\$811) |
| 3 | 475000_01 | LANDFILL DISPOSAL | Increase Fleet Maintenance ( $\$ 150,000$ ). Increases were offset by decreases in other lines. Total net increase in operations is \$40,356 | Request |  | \$40 | \$40 |
| 4 | 475000_09 | LANDFILL DISPOSAL | Increase Depreciation Expense (\$200,000) and Loss on Sale of Assets (\$24,000) | Request |  | \$224 | \$224 |
| 5 | 475000_03 | ORGANICSCOMPOSTING | Lindner shredder replacement teeth. Balance Sheet Purchase. | Balance Sheet |  | \$50 | \$50 |
| 6 | 475000_04 | LANDFILL DISPOSAL | Rolloff truck and three (3) rolloff boxes. Balance Sheet Purchases. | Balance Sheet |  | \$250 | \$250 |
| 7 | 475000_05 | TRANSFER STATION | OTR tractor (\$200K), Loader (\$500K), Shredder (\$1M). Balance Sheet Purchases. | Balance Sheet |  | \$1,700 | \$0 |
| 8 | 475000_06 | LANDFILL DISPOSAL | Purchase rented compactor. Balance Sheet Purchase. | Balance Sheet |  | \$445 | \$445 |
| 9 | 475000_07 | LANDFILL DISPOSAL | Capitalized repairs on equipment. Balance Sheet Purchase. | Balance Sheet |  | \$250 | \$250 |
| 10 | 475000_08 | ORGANICSCOMPOSTING | Purchase rented loader (\$250K0, Windrow Turner (\$700K). Balance Sheet Purchases. | Balance Sheet |  | \$950 | \$950 |
| 11 | 475000_R04 | SOLID WASTE ADMIIISTRATION | Eliminate Composting | Stress Test |  | (\$355) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## Organizations Selected

47500000 - SOLID WASTE MANAGEMNT FACILITY
47509900 - SOLID WASTE CAPITAL PROJECTS
10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN..
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION
10220000 - MAYOR FINANCIAL ADMINISTRATION

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, <br> Prop Budget <br> vs. 2017 B, <br> H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,028 | 2,444 | (416) | 2,640 | (612) | $(5,184)$ | 7,212 |
| REVENUE | 13,059 | 12,569 | 490 | 12,569 | 490 | 12,737 | 322 |
| OPERATING REVENUE | 12,670 | 12,273 | 397 | 12,273 | 397 | 12,394 | 276 |
| RCT4200-CHARGES FOR SERVICES | 12,438 | 12,094 | 344 | 12,094 | 344 | 12,177 | 262 |
| 421220 - METHANE GAS SALES | 80 | 70 | 10 | 70 | 10 | 66 | 14 |
| 421270 - COMPOST SALES | 170 | 170 | - | 170 | - | 165 | 5 |
| 421290 - LANDFILL CHARGE | 11,024 | 10,819 | 205 | 10,819 | 205 | 10,833 | 191 |
| 421291 - RECYCLING FEES | 88 | 85 | 3 | 85 | 3 | 87 | 1 |
| 421335 - INCOMING GREEN WASTE | 727 | 560 | 167 | 560 | 167 | 694 | 33 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 21 | (21) |
| 427055 - SOIL REGENERATION ROYALTIES | 350 | 390 | (40) | 390 | (40) | 311 | 39 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 6 | 6 | - | 6 | - | - | 6 |
| 431055 - INTERFUND REVENUE-HEALTH | 6 | 6 | - | 6 | - | - | 6 |
| RCT4430-SALE OF CAPITAL ASSETS | 226 | 173 | 53 | 173 | 53 | 217 | 8 |
| 443005 - SALVAGE SALES | 205 | 142 | 63 | 142 | 63 | 179 | 25 |
| 443010 - SALE ASSETS-CLEARING ACCOUNT | 21 | 31 | (10) | 31 | (10) | - | 21 |
| 443015 - GAIN/LOSS SALE OF FIXED ASSETS | - | - | - | - | - | 28 | (28) |
| 443030 - SALE-FIXED ASSETS PERSONAL PROPERTY | - | - | - | - | - | 10 | (10) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 389 | 296 | 93 | 296 | 93 | 343 | 46 |
| RCT4290-INVESTMENT EARNINGS | 389 | 296 | 93 | 296 | 93 | 343 | 46 |
| 429005 - INTEREST - TIME DEPOSITS | 204 | 140 | 64 | 140 | 64 | 176 | 28 |
| 429015 - INTEREST-MISCELLANEOUS | 185 | 156 | 29 | 156 | 29 | 168 | 17 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 12,840 | 13,028 | (188) | 13,111 | (271) | 7,389 | 5,451 |
| OPERATING EXPENSE | 12,753 | 13,028 | (275) | 13,111 | (358) | 7,209 | 5,544 |
| 000100-Salaries and Benefits | 2,945 | 3,517 | (573) | 3,635 | (691) | 3,379 | (434) |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 85 | (85) | - | - |
| 601020 - LUMP SUM VACATION PAY | 39 | 47 | (9) | 47 | (9) | 10 | 28 |
| 601025 - LUMP SUM SICK PAY | 12 | 15 | (3) | 15 | (3) | 3 | 9 |
| 601030 - PERMANENT AND PROVISIONAL | 1,903 | 2,221 | (318) | 2,245 | (342) | 2,100 | (197) |
| 601045 - COMPENSATED ABSENCE | 22 | 27 | (5) | 27 | (5) | (19) | 41 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 52 | 52 | - | 52 | - | 46 | 6 |
| 601065 - OVERTIME | 41 | 50 | (9) | 50 | (9) | 10 | 31 |
| 601095 - BUDGETED PERS UNDEREXPEND | (380) | (380) | - | (347) | (33) | - | (380) |
| 603005 - SOCIAL SECURITY TAXES | 143 | 170 | (27) | 176 | (33) | 157 | (14) |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (99) | 99 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 321 | 383 | (62) | 408 | (87) | 370 | (49) |
| 603040 - LTD CONTRIBUTIONS | 9 | 11 | (2) | 11 | (2) | 10 | (1) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 13 | 16 | (2) | 9 | 5 | 34 | (20) |
| 603050 - HEALTH INSURANCE PREMIUMS | 506 | 584 | (78) | 594 | (88) | 495 | 11 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 153 | 187 | (35) | 137 | 16 | 187 | (35) |
| 603056 - OPEB - CURRENT YR | 16 | 18 | (2) | 18 | (2) | 18 | (2) |
| 603075 - OPEB - UNDERFUNDED ARC | 59 | 72 | (13) | 72 | (13) | 57 | 2 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 37 | 45 | (8) | 35 | 1 | - | 37 |
| 000200-Operations | 4,142 | 6,468 | $(2,326)$ | 6,468 | $(2,326)$ | 465 | 3,677 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 22 | 22 | - | 17 | 5 | 21 | 1 |
| 607010 - MAINTENANCE - GROUNDS | 30 | 30 | - | 36 | (6) | 112 | (82) |
| 607015 - MAINTENANCE - BUILDINGS | 15 | 15 | - | 55 | (40) | 34 | (19) |
| 607025 - MAINT - PLUMBING HEAT AND AC | 2 | 2 | - | 2 | - | - | 2 |
| 607030 - MAINTENANCE - OTHER | - | - | - | - | - | 1 | (1) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 50 | 105 | (55) | 97 | (47) | 104 | (54) |
| 609005 - FOOD PROVISIONS | 0 | 1 | (0) | 1 | (0) | - | 0 |
| 609010 - CLOTHING PROVISIONS | 17 | 20 | (3) | 20 | (3) | 15 | 2 |
| 609030 - MEDICAL SUPPLIES | 3 | 4 | (1) | 2 | 2 | 4 | (0) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 3 | 4 | (1) | 3 | (0) | 2 | 1 |

[^67]| in thousands \$ | 2018 Proposed Budget | 2018 <br> Adjusted Base Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 4 | (1) | 3 | (0) | 1 | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 6 | 8 | (1) | 7 | (1) | 5 | 2 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 2 | (1) | 7 | (6) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 2 | - | - | , |
| 615005 - OFFICE SUPPLIES | 22 | 22 | - | 17 | 5 | 31 | (9) |
| 615015 - COMPUTER SUPPLIES | 0 | 0 | - | 0 | 0 | 1 | (1) |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | (0) | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 25 | 25 | - | 3 | 22 | - | 25 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | (0) | 2 | 0 | 20 | (18) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 18 | 25 | (7) | 30 | (12) | 4 | 14 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | (0) | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 3 | 3 | - | 2 | 1 | 2 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 2 | (1) | - | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 1 | 1 | 0 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 104 | 125 | (21) | 150 | (46) | 133 | (29) |
| 617015 - MAINTENANCE - SOFTWARE | 8 | 8 | - | 58 | (50) | 5 | 2 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 1,164 | 1,360 | (195) | 1,250 | (86) | 1,560 | (396) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 431 | 518 | (87) | 385 | 46 | 350 | 80 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | (0) | 2 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 1 | 1 | (0) | 6 | (5) | 5 | (4) |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | (0) | - | 1 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 41 | 50 | (8) | 49 | (7) | 51 | (10) |
| 621005 - HEAT AND FUEL | 15 | 15 | - | 15 | - | 6 | 9 |
| 621010 - LIGHT AND POWER | 65 | 65 | - | 75 | (10) | 70 | (5) |
| 621015 - WATER AND SEWER | 15 | 15 | - | 13 | 2 | 11 | 4 |
| 621020 - TELEPHONE | 25 | 25 | - | 23 | 2 | 29 | (4) |
| 621025 - MOBILE TELEPHONE | 5 | 7 | (1) | 7 | (2) | 6 | (1) |
| 629020 - MAINTENANCE - ROADS AND STREETS | 80 | 80 | - | 120 | (40) | 82 | (2) |
| 633010 - RENT - BUILDINGS | - | - | - | 1 | (1) | - | - |
| 633015 -RENT - EQUIPMENT | 355 | 369 | (13) | 347 | 8 | 438 | (82) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 14 | 14 | - | 14 | - | 2 | 12 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 0 | (0) |
| 639020 - LABORATORY FEES | 2 | 3 | (0) | 3 | (0) | 2 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 818 | 818 | - | 800 | 18 | 1,074 | (256) |
| 639030 - MEN HEALTH-MEDICAID MATCH-DHCF | - | - | - | - | - | 0 | (0) |
| 639045 - CONTRACTED LABOR/PROJECTS | 30 | 30 | - | 23 | 7 | 31 | (1) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 4 | (1) | - | 3 | 2 | , |
| 645005 - CONTRACT HAULING | - | 1,296 | $(1,296)$ | 1,275 | $(1,275)$ | 1,242 | $(1,242)$ |
| 645015 - RECYCLING ACTIVITIES | 50 | 50 | - | 43 | 8 | 72 | (22) |
| 645020 - LANDFILL COVER MATERIAL | 40 | 40 | - | 50 | (10) | 30 | 10 |
| 645025 -LANDFILL REGULATORY FEES | 20 | 40 | (20) | 40 | (20) | 6 | 14 |
| 645030 - HOUSE HAZ WASTE AND CLEANUP | 324 | 648 | (324) | 629 | (305) | 658 | (334) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 4 | (0) |
| 667010 - SPECIAL CLAIMS | 2 | 2 | - | 2 | - | - | 2 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 4 | 4 | - | 4 | - | 1 | 3 |
| 667035 - LANDFILL CLOSURE AND POSTCLOSURE | 291 | 582 | (291) | 776 | (485) | $(5,776)$ | 6,066 |
| 615010 - DEPT CENTRAL STORES | - | - | - | - | - | 1 | (1) |
| 000400-Indirect Cost | 417 | 417 | - | 417 | - | 429 | (12) |
| 000500-Depreciation and Amortization | 1,625 | 1,401 | 224 | 1,401 | 224 | 1,702 | (77) |
| 001000-Other Financing Uses | 3,625 | 1,225 | 2,400 | 1,190 | 2,435 | 1,234 | 2,391 |
| 781005 - DISTRIBUTION TO OWNERS | 3,625 | 1,225 | 2,400 | 1,190 | 2,435 | 1,234 | 2,391 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 87 | - | 87 | - | 87 | 180 | (93) |
| 001000-Other Financing Uses | 87 | - | 87 | - | 87 | 180 | (93) |
| 770010 - OFU TRANSFERS OUT | 87 | - | 87 | - | 87 | 180 | (93) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 1,945 | 1,688 | 257 | 1,801 | 144 |  | 1,945 |
| BALANCE SHEET ACQUISITION | 1,945 | 1,688 | 257 | 1,801 | 144 | - | 1,945 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 1,945 | 1,688 | 257 | 1,801 | 144 | - | 1,945 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 1,945 | 1,688 | 257 | 1,801 | 144 | - | 1,945 |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 730 - SOLID WASTE MANAGEMNT FACILITY FUND | $\wedge$ | 47500000 - SOLID WASTE MANAGEMNT FACILITY |  |  |  |  |  |
| 110 - GENERAL FUND | $\checkmark$ | 47509900 - SOLID WASTE CAPITAL PROJECTS |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 10150 | 000-COMM | NITY DEVE | OPMENT \& | AGE | N... |
| 120 - GRANT PROGRAMS FUND |  | 10160 | 000 - REDEVE | OPMENT A | GENCY OF SL |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170 | 0000- GSL MU | ICIPAL SE | VICES DISTRI |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10200 | 000 - MAYOR | DMINISTR | ATION |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 1022 | 000-MAYO | NANCIA | DMINISTR |  | $\checkmark$ |
| in thousands \$ | $2018$ <br> Proposed Budget | $2018$ <br> Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 50 | - | 50 | 228 | (179) |  | 50 |
| BALANCE SHEET | 50 |  | 50 | 228 | (179) |  | 50 |
| BALANCE SHEET ACQUISITION | 50 | - | 50 | 228 | (179) | - | 50 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 50 | - | 50 | 228 | (179) | - | 50 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 50 | - | 50 | 228 | (179) | - | 50 |
|  |  |  |  |  |  |  |  |


|  | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In thousands \$ except FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Reverse Revenues | $(12,670)$ |  | 12,670 | $(12,273)$ |  | 12,273 | (397) | - | 397 |
| 2 Reverse depreciation |  | $(1,625)$ | $(1,625)$ |  | $(1,401)$ | $(1,401)$ | - | (224) | (224) |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | $(12,670)$ | $(1,625)$ | 11,045 | $(12,273)$ | $(1,401)$ | 10,872 | (397) | (224) | 173 |
| Revenue \& Expenditures Before Adjustments | 12,670 | 8,982 | $(3,688)$ | 12,273 | 11,803 | (469) | 397 | $(2,821)$ | $(3,218)$ |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | - | 7,357 | 7,357 | - | 10,402 | 10,402 | - | $(3,045)$ | $(3,045)$ |


| STRESS TEST CALCULATION - COUNTY FUNDING | Live <br> Formulas | Stage 1 <br> (target) $^{\mathbf{3}}$ |
| :--- | ---: | ---: |
|  | 10,402 | $\mathbf{1 0 , 4 8 6}$ |
| Adjusted Base Budget (less exclusions, if any) | 10,171 | $\mathbf{1 0 , 1 7 1}$ |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 7,357 | $\mathbf{1 0 , 5 2 6}$ |
| Requested Budget (less exclusions, if any) | $(2,814)$ | $\mathbf{3 5 5}$ |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) |  |  |

[^68]
## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

Salt Lake County residents enjoy clean air.

1) Increase the number of employee of Van Pool Participants from 67 Participants as of the end of January 2016 to 86 Participants by end of December 2017.
2) Increase the number of employee of Bus Pass Participants from 290 Participants as of the end of January 2016 to 324 Participants by end of December 2017.
Salt Lake County creates economic development and low-income area revitalization
3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from $\$ 4.28 \mathrm{M}$ Dollars as of the end of December 2013 to $\$ 9.28 \mathrm{M}$ Dollars by end of December 2017.

## Salt lake County has a vibrant economy and healthy public infrastructure

4) Increase the percentage of bills in the Utah State Legislature voted up or down in sync with Salt Lake County adopted position from unknown bills as of the start of January 2017 to 90\% bills by end of April 2017.
Salt lake County supports county-wide collaboration to support healthy living
5) Maintain the percentage of organizations receiving contributions that align with the collective impact goals of Salt Lake County from unknown contributions as of the start of the year 2017 to $100 \%$ contributions by end of the year 2017.


## BUDGET APPROPRIATIONS

COUNTY
FUNDING

Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

■ Base @ -3\%

2,856,951
0
85,709
2,771,242
\% vs. CF Request

2,123,748
0
0.0\%

63,712
2,060,036
 TOTAL UNINCORP MUN SVCS STAT \&

| 2018 Budget Request |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| 733 | 2,857 | $\mathbf{2 , 1 2 4}$ | $\square$ | - |
| 733 | 2,857 | $\mathbf{2 , 1 2 4}$ |  | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) | Funding |

Revenue Expend. County FII
(Operating) (Operating) Funding

| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$ Stress Test Reductions in BRASS vs. Target


[^69]

## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS <br> (see separate O\&1 Summary report for additional detail)

Salt Lake County residents enjoy clean air.

1) Increase the number of employee of Van Pool Participants from 67 Participants as of the end of January 2016 to 86 Participants by end of December 2017.
2) Increase the number of employee of Bus Pass Participants from 290 Participants as of the end of January 2016 to 324 Participants by end of December 2017.

## Salt Lake County creates economic development and low-income area revitalization

3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from $\$ 4.28$ M Dollars as of the end of December 2013 to $\$ 9.28 \mathrm{M}$ Dollars by end of December 2017.

## Salt lake County has a vibrant economy and healthy public infrastructure

4) Increase the percentage of bills in the Utah State Legislature voted up or down in sync with Salt Lake County adopted position from unknown bills as of the start of January 2017 to $90 \%$ bills by end of April 2017.

## Salt lake County supports county-wide collaboration to support healthy living

5) Maintain the percentage of organizations receiving contributions that align with the collective impact goals of Salt Lake County from unknown contributions as of the start of the year 2017 to $100 \%$ contributions by end of the year 2017.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | BUDGET APPROPRIATIONS | COUNTY FUNDING | \% vs. CF <br> Request |
| Total Requested | 300,000 | 300,000 |  |
| - Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0\% |
| $\square$ Addt'l Savings/(Incr) if -3\% | 9,000 | 9,000 | -3.0\% |
| - Base @ -3\% | 291,000 | 291,000 |  |



5022000000 GOV IMMUNITY UNINCORP PRGM TOTAL GOV IMMUNITY UNINCORP


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$ Stress Test Reductions in BRASS vs. Target


[^70]

## CORE MISSION

Creating the Future We Choose, a healthy community - built on healthy people, healthy places, expanded opportunities, responsive government.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Salt Lake County residents are connected to and engaged with the Mayor's office and Salt Lake County government.

1) Increase visibility and presence of the mayor's office in outside of Salt Lake City and unincorporated areas of Salt Lake County. from 66 events as of the end of October 2017 to 85 events by end of December 2018.
2) Increase the number of events we host in communities outside of Salt Lake City and unincorporated areas to make sure we are proactively engaged with members all over the county and are not just "Salt Lake City-Centric." from 27 events as of the end of October 2017 to 85 events by end of December 2018.

## Employees receive and read pertinent Salt Lake County information.

3) Increase the percentage of Salt Lake County employees who open informational emails from Employee Communications. from 32.8 percent as of the start of October 2017 to 35 percent by end of December 2018.
4) Increase the click rate for informational emails sent to employees from Employee Communications. from 13.9 percent as of the start of October 2017 to 16 percent by end of December 2018.
Salt Lake County welcomes New Americans and provides opportunities to maximize their economic, social and civic potentials
5) Increase the percent of eligible naturalized New Americans in Salt Lake County. from 37 percent as of the end of October 2017 to 47 percent by end of December 2018.
6) Measure the language access effectiveness across Salt Lake County agencies from 20.2 percent as of the end of December 2017 to unknown agencies by end of December 2018.
Salt Lake County Government is refelctive of the citizens we serve; welcomes and supports the uniqueness and individuality of all residents, employees and visitors to our community.
7) Increase the percentage of Hispanic individuals in the entire Salt Lake County Government workforce who hold management or supervisory positions. from 9.8 percent as of the end of December 2017 to 13 percent by end of December 2018.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | BUDGET APPROPRIATIONS | COUNTY <br> FUNDING | \% vs. CF Request |
| Total Requested | 6,052,674 | 5,322,849 |  |
| - Savings/(Incr) if Flat to ABB | 283,140 | $(44,508)$ | 0.8\% |
| - Addt'I Savings/(Incr) if -3\% | 173,086 | 161,021 | -3.0\% |
| ■ Base @ -3\% | 5,596,448 | 5,206,336 |  |


| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 1020001200 | HUMAN SERVICES ADMIN | - | 742 | 742 | 6.00 |
| 1020001300 | COMMUNITY SERVICE ADMIN | 147 | 695 | 548 | 5.00 |
| 1020001600 | ADMINISTRATIVE SERVICES | - | 325 | 325 ] | 2.00 |
| 1020001400 | PUBLIC WORKS AND MUNICIPAL SERVICES | - | 319 | 319 ] | 2.00 |
| 1020001201 | NEW AMERICANS AND REFUGEES | - | 188 | 188 | 1.75 |
| 1020000200 | DIVERSITY AND INCLUSION | 3 | 108 | 105 | 1.00 |
| 1020000100 | ADMINISTRATION PRGM | 0 | 2,651 | 2,651 | 17.00 |
| 1020001601 | DATA AND INNOVATION | 250 | 494 | 244 ] | 2.00 |
| 1020001701 | INITIATIVES AND SPECIAL PROJECTS | 120 | 301 | 181 ] | 2.00 |
| 1020001702 | CONTINUUM-CARE GRANT | 210 | 230 | 20 | 2.00 |
| TOTAL | MAYOR ADMINISTRATION | 730 | 6,053 | 5,323 | 40.75 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| (31) | - | 31 | - | - | - | - | - |
| - | (4) | (4) | - | - | - | - | - |
| - | 4 | 4 | - | - | (117) | (117) | (1.00) |
| 250 | 250 | - | - | - | - | - | - |
| 120 | 2 | (118) | - | - | - | - | - |
| (11) | 31 | 42 | - | - | - | - | - |
| 328 | 283 | (45) | - | - | (117) | (117) | (1.00) |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 102000_01 | DIVERSITY AND INCLUSION | Request for Diversity Program Changes. 'Various line item changes including appropriation shift. | Request | - | \$0 | \$0 |
| 2 | 102000_02 | ADMINISTRATIVE SERVICES | Request for County Dashboard Funding. 250k represents the annual renewal for the Socrata software-as-service platform that powers the public facing MetroStat dashboard, as well as more than 70 indicators on private dashboards representing the data tracked within specific divisions as a result of MetroStat Impact Meetings (MIMs). We have funding for Socrata through October of 2018, and have in front of us an amendment to our current contract that tremendously increases the bandwidth of our current contract, in addition to providing much needed education, training, and consulting packages -- all at the annual rate of our current contract. Specifically, we have been awarded the Blueprint program, which includes step-by-step planning and assistance in setting up a Data Center of Excellence and best practices for the County to follow across departments. Also, the cap will be lifted on goals and datasets - there will be no limit on the goals we create or the number of datasets we load. Lastly, the revised program will include Support and Education as key underlying tools to achieve success with the Blueprint program. | Request | - | \$0 | \$0 |
| 3 | 102000_03 | INITIATIVES AND SPECIAL PROJECTS | Request for FTE Funding from Regional Development. Restoring the funding for Time-Limited FTE in 1020001701 from 2017 to 2018 from Regional Development. | Request | - | (\$118) | (\$118) |
| 4 | 102000_04 | CONTINUUM-CARE GRANT | Request for COC Grant True-Up. 2018 Continuum of Care Grant match requirement adjustment including the Revenues trueup. The Revenues were estimated for 2017 as a placeholder at $\$ 220,614$ instead of $\$ 195,435$ as awarded in 2017. In 2018, the grant is estimated to be $\$ 209,512$. Going forward, the $\$ 20,000$ match coverage is the new organization's responsibility. | Request | - | \$42 | \$42 |
| 5 | 102000_05 | NEW AMERICANS AND REFUGEES | Request for New Americans Grant Replacement. 'This grant has been discontinued, requesting county funding for currently existed FTE. | Request | - | \$31 | \$31 |



[^71]

| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615050 - MEALS AND REFRESHMENTS | 41 | 30 | 11 | 19 | 21 | 33 | 8 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 14 | 14 | - | 9 | 6 | 1 | 13 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 6 | (6) | 6 | (6) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 3 | 3 | - | 5 | (3) | 2 | 1 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 619015 - MILEAGE ALLOWANCE | 12 | 11 | 1 | 14 | (2) | 7 | 5 |
| 619020 - TAXI CAB FARES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 92 | 90 | 3 | 89 | 3 | 68 | 24 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 2 | (2) |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 6 | (5) | 6 | (4) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2 | 2 | - | - | 2 | - | 2 |
| 621020 - TELEPHONE | 15 | 15 | - | 17 | (2) | 17 | (2) |
| 621025 - MOBILE TELEPHONE | 22 | 21 | 1 | 27 | (5) | 31 | (9) |
| 633010 - RENT - BUILDINGS | 151 | 151 | - | 151 | (0) | 175 | (24) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639010 - CONSULTANTS FEES | 347 | - | 347 | - | 347 | - | 347 |
| 639025 - OTHER PROFESSIONAL FEES | 135 | 31 | 104 | 233 | (97) | 286 | (150) |
| 645005 - CONTRACT HAULING | 0 | 0 | - | 0 | 0 | - | 0 |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 0 | (0) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 0 | 0 | - | - | 0 | 0 | 0 |
| 665085 - PASS THRU GRANT CONTRACTS | - | - | - | - | - | 44 | (44) |
| 667005 - CONTRIBUTIONS | 127 | 5 | 122 | 6 | 121 | - | 127 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 7 | (7) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 7 | (7) |
| 693020 - INTERFUND CHARGES | 3 | 3 | - | 5 | (2) | - | 3 |

## CORE MISSION

The Salt Lake County Criminal Justice Advisory Council (CJAC) works with criminal justice stakeholders to reduce crime and promote public safety by identifying ways to:

- lower repeat offender rates and close the "revolving door" to our jails
- improve outcomes for jailed individuals struggling with mental illness and substance use


## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

## Salt Lake County works with partners to keep residents safe and provide alternatives to incarceration.

1) Increase the number of individuals connected to the Operation Rio Grande drug court program from 0 individuals as of the end of August 2017 to 125 individuals by end of December 2018.
2) Increase the number of jail population reduction strategies from 0 strategies as of the start of December 2017 to 3 strategies by end of December 2018.

## Salt Lake County's IJIS data warehouse is a functional tool used to inform operations and evaluate programs.

3) Increase the number of partners who are integrating their data into the IJIS data warehouse from 5 partner agencies as of the end of December 2017 to 10 partner agencies by end of December 2018.
4) Increase the number of partners who are running reports from IJIS from 1 partner agency as of the end of December 2017 to 5 partner agencies by end of December 2018.
5) Increase the number of Salt Lake County criminal justice program evaluations from 0 evaluations as of the end of December 2017 to 5 evaluations by end of December 2018.

## Salt Lake County establishes a needs-based action plan to improve the criminal justice system.

6) Increase the number of recommendations for Community Corrections Center programming from 0 programs or strategies as of the end of December 2017 to 10 programs or strategies by end of December 2018.

## Total Requested

Savings/(Incr) if Flat to ABB

- Addt'I Savings/(Incr) if -3\%

Base @ -3\%


COUNTY FUNDING
\% vs. CF
Request
415,243
0 0.0\%
12,457 -3.0\%
402,786


1023000100 CJAC ADMINISTRATION
TOTAL CRIMINAL JUSTICE ADVISORY



| - | $(12)$ | $(12)$ | - |
| :---: | :---: | :---: | :---: |
| - | $(12)$ | $(12)$ | - |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


[^72]

## ADMINISTRATIVE SERVICES-COUNTYWIDE ROLLUP 2018 BUDGET

BUDGET SUMMARY


In thousands s except FTE
ORGANIZATION/PROGRAM
(sorted by priority)
ADDRESSING

## ADDRESSING

## ${ }^{4360000000}$ ADDRESSING PRGM

## TOTAL ADDRESSING

## CONTRACTS AND PROCUREMENT

| 6100000200 | PURCHASING |
| :--- | :--- |
| 6100000300 | CONTRACTS |
| 6100000100 | CONTRACTS AND PROCUREMENT ADMIN |
| TOTAL CONTRACTS AND PROCUREMENT |  |

TOTAL CONTRACTS AND PROCUREMENT

## FACILITIES MANAGEMENT

6310001000 FACILITIES MANAGEMENT PRGM
TOTAL FACILITIES MANAGEMENT

FACILITIES SERVICES

| 6300001000 | FACILITIES SERVICES ADMIN |
| :--- | :--- |
| 6300002000 | CARPENTRY |
| 6300003000 | ELECTRICAL |
| 6300004000 | ELECTRONICS |
| 6300005000 | FACILITIES SERVICES |
| 6300006000 | HVAC |
| 6300007000 | LOCKSMITH |
| 6300008000 | PLUMBING |
| 6300009000 | PROJECT MANAGEMENT |
| 6300009500 | PRINTING |

## TOTAL FACILITIES SERVICES

## GOVERNMENT CENTER OPERATIONS

6900002000 GOVERNMENT CENTER OPERATIONS PRGM
6900001000 COURIER/MAIL ROOM

## TOTAL GOVERNMENT CENTER

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |$\quad$.


| Request vs. Adj Base Budget ${ }^{2}$, H/(L) |
| :--- |
| Revenue Expend. County FTE |
| (Operating) |
| (Operating) |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) Funding |  |


| 3 | 556 | 553 | $\square$ | 4.00 |
| :--- | :--- | :--- | :--- | :--- |
| 3 | 556 | 553 | 4.00 |  |


| 3 | $(18)$ | $(21)$ | - |
| :--- | :--- | :--- | :--- |
| 3 | $(18)$ | $(21)$ | - |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |


| - | 672 | 672 | $\square$ | 6.00 |
| :--- | ---: | ---: | :--- | ---: |
| - | 188 | 188 | $\square$ | 2.00 |
| 250 | 327 | 77 | $\square$ | 2.00 |
| 250 | 1,188 | 938 |  | 10.00 |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |


|  | $(23)$ | $(23)$ | - |
| ---: | ---: | ---: | ---: |
| - | $(2)$ | $(2)$ | - |
| - | $(3)$ | $(3)$ | - |
| - | $(28)$ | $(28)$ | - |


| - | 483 | 483 | $\square$ | 1.80 |
| :---: | :---: | :---: | :---: | :---: |
| - | 483 | 483 |  | 1.80 |


| - | 101 | 101 | 1.00 |
| :---: | :---: | :---: | :---: |
| - | 101 | 101 | 1.00 |


| - | $(113)$ | $(113)$ | $(1.00)$ |
| :---: | :---: | :---: | :---: |
| - | $(113)$ | $(113)$ | $(1.00)$ |


| 548 | 903 | 355 | 7.20 |
| :---: | :---: | :---: | :---: |
| 1,416 | 1,644 | 228 | 9.00 |
| 2,239 | 1,749 | (490) | 9.00 |
| 1,365 | 1,417 | 51 | 7.00 |
| 628 | 769 | 142 | 8.00 |
| 2,604 | 2,390 | (213) | 17.00 |
| 268 | 301 | 33 | 2.00 |
| 615 | 652 | 38 | 5.00 |
| 685 | 708 | 23 | 5.00 |
| 422 | 387 | (35) | 1.00 |
| 10,789 | 10,919 | 130 | 70.20 |


| $(76)$ | 50 | 126 | - |
| ---: | :---: | :---: | :---: |
| $(256)$ | $(356)$ | $(100)$ | - |
| $(311)$ | $(355)$ | $(44)$ | - |
| $(190)$ | $(287)$ | $(97)$ | - |
| $(87)$ | $(45)$ | 42 | - |
| $(362)$ | $(298)$ | 64 | - |
| $(37)$ | $(40)$ | $(3)$ | - |
| $(85)$ | $(67)$ | 18 | - |
| $(95)$ | - | 95 | - |
| 422 | 387 | $(35)$ | 1.00 |
| $(1,078)$ | $(1,012)$ | 66 | 1.00 |


| - | $(218)$ | $(218)$ | - |
| ---: | ---: | ---: | ---: |
| - | $(20)$ | $(20)$ | - |
| - | $(32)$ | $(32)$ | - |
| - | $(7)$ | $(7)$ | - |
| - | $(14)$ | $(14)$ | - |
| - | $(17)$ | $(17)$ | - |
| - | $(14)$ | $(14)$ | - |
| - | $(5)$ | $(5)$ | - |
| - | $(5)$ | $(5)$ | - |
| - | $(2)$ | $(2)$ | - |
| - | $(333)$ | $(333)$ | - |


| 4,575 | 3,668 | (907) | 2.00 |
| :---: | :---: | :---: | :---: |
| 957 | 883 | (75) | 1.75 |
| 5,532 | 4,551 | (982) | 3.75 |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |


$=$| - | $(115)$ | $(115)$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
|  | $(115)$ | $(115)$ | - |
|  | - | - |  |
| - | $(1,170)$ | $(1,170)$ | $(2.00)$ |
| - | - | - | - |


| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  | Request vs. Adj Base Budget ${ }^{\text {, }} \mathrm{H} /(\mathrm{L})$ |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 6050000200 | ENTERPRISE SYSTEMS | - | 4,813 | 4,813 | 18.00 | - | 286 | 286 | - | - | (286) | (286) | - |
| 6050000100 | INFORMATION SERVICES ADMIN | 1,217 | 2,783 | 1,566 $\square$ | 7.75 | - | 581 | 581 | (0.20) | - | (608) | (608) | - |
| 6050000300 | SECURITY SERVICES | - | 2,005 | 2,005 | 8.00 | - | 507 | 507 | - | - | (507) | (507) | - |
| 6050000500 | PROFESSIONAL SERVICES | - | 2,455 | 2,455 | 13.00 | - | 885 | 885 | 2.00 | - | (883) | (883) | (2.00) |
| 6050990000 | INFORMATION SVCS CAPITAL PROJ | 60 | 781 | 721 ] | - | - | 221 | 221 | - | (60) | (781) | (721) | - |
| 10990000 | *MAYOR MANAGED CAPITAL PROJECTS | - | 254 | 254 \| | - | - | 238 | 238 | - | - | - | - | - |
| TOTAL INFORMATION SVCS |  | 1,462 | 22,889 | 21,428 | 102.75 | (75) | 3,813 | 3,888 | 3.80 | (60) | $(4,235)$ | $(4,175)$ | (4.00) |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| PRINTING |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{6200000000}$ | PRINTING PRGM | - | 1 | 1 | - | (422) | (385) | 37 | (1.00) | - | - | - | - |
| TOTAL PRINTING |  | - | 1 | 1 | - | (422) | (385) | 37 | (1.00) | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| REAL ESTATE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 310200000 | REAL ESTATE PRGM | 80 | 416 | 336 | 3.00 | - | 31 | 31 | 1.00 | - | (40) | (40) | - |
| TOTAL REAL ESTATE |  | 80 | 416 | 336 | 3.00 | - | 31 | 31 | 1.00 | - | (40) | (40) | - |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| RECORDS MANAGEMENT AND ARCHIVES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6400002000 | ARCHIVES | 2 | 137 | 135 | 2.00 | - | 38 | 38 | 1.00 | - | (32) | (32) | - |
| 6400003000 | RECORDS MANAGEMENT | - | 202 | 202 | 2.00 | - | - | - | - | - | (8) | (8) | - |
| 6400001000 | RECORDS MGMT ADMINISTRATION | - | 155 | 155 | 1.00 | - | 1 | 1 | - | - | (12) | (12) | - |
| TOTAL RECORDS MANAGEMENT AND |  | 2 | 494 | 492 | 5.00 | - | 39 | 39 | 1.00 | - | (52) | (52) | - |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| TELECOMMUNICATIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{63500000100}$ | TELECOMM ADMIN | 2,433 | 2,162 | (271) | 5.00 | - | (285) | (285) | 0.20 | - | (86) | (86) | - |
| 6350000200 | UC CELL PHONE | 1,264 | 1,269 | 5 | - | - | - | - | - | - | - | - | - |
| 6350000400 | CABLING MANAGEMENT | 666 | 665 | (1) | - | - | (7) | (7) | - | - | - | - | - |
| 6350000500 | CONTACT CENTER MANAGEMENT | - | 1 | 1 | - | - | - | - | - | - | - | - | - |
| 6350000300 | WEB CONFERENCING | 9 | 9 | 0 | - | - | - | - | - | - | - | - | - |
| TOTAL TELECOMMUNICATIONS |  | 4,372 | 4,106 | (266) | 5.00 | - | (292) | (292) | 0.20 | - | (86) | (86) | - |
|  |  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| SUBTOTAL - ORGS WITH A STRESS TEST |  | 22,490 | 45,350 | 22,860 | 205.50 | $(1,572)$ | 2,037 | 3,609 | 7.00 | (60) | $(5,002)$ | $(4,942)$ | (5.00) |
| SUBTOTAL - ORGS W/O A STRESS TEST ${ }^{3}$ |  | - | 254 | 254 | - | - | 238 | 238 | - | - | - | - | - |
| TOTAL ADMINISTRATIVE SERVICES COUNTYWIDE ROLLUP |  | 22,490 | 45,604 | 23,114 | 205.50 | $(1,572)$ | 2,275 | 3,847 | 7.00 | (60) | $(5,002)$ | $(4,942)$ | (5.00) |

[^73]2018 Budget Request
Revenue Expend. County
County
Funding
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | $\begin{aligned} & \text { Amount } \\ & \text { of CF }(\$ k) \end{aligned}$ | Mayor Prop \$ |
| 1 | 436000_01 | 110 | ADDRESSING | ADDRESSING PRGM | NEW REVENUE <br> With the creation of MSD and Millcreek City, Addressing will start charging a fee to cover costs for various services such as assignment of address, correction of address and street name changes. The fee is competitive and within the range of what other cities and municipalities charge for similar services. Addressing looked at the prior years' work performed within the unincorporated areas to forecast anticipated revenue from Millcreek City and the MSD. | Request |  | (\$3) | (\$3) |
| 2 | 605000_01 | 110 | INFORMATION SERVICES | ENTERPRISE | TECHNICAL-APPROPRIATION UNIT SHIFT Appropriations Unit Shift from Capital to Operations in the Amount of $\$ 205,000$. No budgetary impact. | Request (technical) |  | \$0 | \$0 |
| 3 | 605000_20 | 110 | $\begin{aligned} & \text { INFORMATION } \\ & \text { SERVICES } \end{aligned}$ | SOLUTIONS | STATE GRANT FUNDING TRUE-UP -( \$75K) <br> The State of Utah Department of Technology (DTS) funded this grant to develop data services and automated processes to import-county-level data into the state data lake and to export aggregated state-level data from the state data lake. Salt Lake County will develop data APIS to allow secure authorized download of clean and well -documented county data by the state. The first-year funding was at $\$ 260,000$ level and the second year fund was approved at $\$ 185,000$ (subject to the legislature approval). This request reduces grant from the State of Utah by $\$ 75 \mathrm{k}$ in revenue and corresponding expenses. | Request (technical) |  | \$0 | \$0 |
| 4 | 630000_02 | 650 | FACILITIES SERVICES | MULTIPLE | REVENUE \& EXPENDITURE BUDGET TRUE-UP - (\$1.5 million). <br> We are truing-up our revenue \& expenditure to reflect our acutal billable hours. We are projecting an average of $85 \%$ billable hours for our various trade groups. The current budget unrealistically reflects higher revenue \& expenditure. | Request (technical) |  | \$0 | \$0 |
| 5 | 635000_04 | 650 | $\begin{gathered} \text { TELECOMMUNICA } \\ \text { TION } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | BUDGET REDUCTION-DEPRECIATION <br> Reduction in Depreciation Budget to adjust for equipment that are now fully depreciated. | Request |  | (\$347) | (\$347) |
| 6 | 635000_01 | 650 | $\begin{gathered} \text { TELECOMMUNICA } \\ \text { TION } \end{gathered}$ | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | APPROPRIATION UNIT SHIFT: BALANCE SHEET PURCHASE <br> Technical: Appropriations Unit shift from Operations to Balance Sheet resulting in reduction in expenditure budget. The increase in the Balance Sheet is not shown in the Priorities for County Funding and FTE table. | Request (technical) |  | (\$85) | (\$85) |
| 7 | 635000_01 | 650 | $\begin{array}{\|c\|} \hline \text { TELECOMMUNICA } \\ \text { TION } \end{array}$ | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | APPROPRIATION UNIT SHIFT : BALANCE SHEET PURCHASE <br> Technical: Appropriations Unit shift from Operations to Balance Sheet resulting in reduction in expenditure budget. The increase in the Balance Sheet is not shown in the Priorities for County Funding and FTE table. | Balance Sheet |  | \$85 | \$85 |
| 8 | 635000_05 | 650 | $\begin{gathered} \text { TELECOMMUNICA } \\ \text { TION } \end{gathered}$ | TELECOMM ADMIN | FTE TRANSFER <br> Technical: Transfer . 2 FTE in base from IS to Telecom to reconcile BRASS with PeopleSoft HCM FTE allocation report. PeopleSoft cannot allocate an FTE to multiple orgs within the system. | Request (technical) | 0.20 | \$0 | \$0 |
| 9 | 635000_05 | 110 | INFORMATION SERVICES | INFORMATION SERVICES ADMIN | FTE TRANSFER <br> Technical: Transfer . 2 FTE in base from IS to Telecom to reconcile BRASS with PeopleSoft HCM FTE allocation report. PeopleSoft cannot allocate an FTE to multiple orgs within the system. | Request (technical) | (0.20) | \$0 | \$0 |
| 10 | 620000_01 | 650 | PRINTING | PRINTING PRGM | ORG TRANSFER <br> Integration of Printing from department 6200000000 to 6300009500 . This will greatly improve financial reporting, budgeting and utilization of pass through accounts in order to complete work orders. Net budget impact is $\$ 0.00$ | Request (technical) | 1.00 | (\$37) | (\$37) |
| 11 | 620000_01 | 650 | FACILITIES SERVICES | PRINTING | ORG TRANSFER <br> Integration of Printing from department 6200000000 to 6300009500 . This will greatly improve financial reporting, budgeting and utilization of pass through accounts in order to complete work orders. Net budget impact is $\$ 0.00$ | Request (technical) | (1.00) | \$35 | \$35 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12 | 635000_02 | 650 | TELECOMMUNICA <br> TION | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | TECHNOLOGY MIGRATION TO SIP (ROUTERS) <br> The purpose the this project is to reduce our monthly cost for phone services while increasing the fault tolerance and capacity of the phone system. This solution will also provide faster response times to our customer for increases in phone line demands for special events...Capital \$59,828 | Request |  | \$60 | \$60 |
| 13 | 635000_02 | 650 | TELECOMMUNICA TION | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | APPROPRIATION UNIT SHIFT FOR BALANCE SHEET PURCHASE Technical: Appropriations Unit shift from Operations to Balance Sheet resulting in reduction in expenditure budget. The increase in the Balance Sheet is not shown in the Priorities for County Funding and FTE table. | Request (technical) |  | (\$60) | (\$60) |
| 14 | 635000_02 | 650 | TELECOMMUNICA TION | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | APPROPRIATION UNIT SHIFT FOR BALANCE SHEET PURCHASE Technical: Appropriations Unit shift from Operations to Balance Sheet resulting in reduction in expenditure budget. The increase in the Balance Sheet is not shown in the Priorities for County Funding and FTE table. | Balance Sheet |  | \$60 | \$60 |
| 15 | 310200_01 | 110 | REAL ESTATE | REAL ESTATE PRGM | REAL ESTATE FTE REQUEST <br> The Real Estate is a vital program that supports the County's ability to acquire, sell, rent, lease and manage its buildings, land, and various other property interests, including responding to a high volume of public requests for information which can range from a simple inquiry about a specific parcel to potential complex litigation. With limited staffing resources, Real Estate has a huge backlog of real estate transactions that need immediate attention. This position will be critical to better manage the County's property acquisition and surplus and sale opportunities. We are requesting a new FTE within Real Estate Program to continue operating at a prior level. No new funding is requested for this position. | Request | 1.00 | \$79 | \$79 |
| 16 | 310200_01 | 110 | REAL ESTATE | $\begin{aligned} & \text { REAL ESTATE } \\ & \text { PRGM } \end{aligned}$ | OPERATIONS BUDGET REDUCTION <br> Prior to the Mayor's reorganization, Real Estate was part of the Facilities Services and an FTE was assigned to support real estate program. As an Internal Service Fund (650), Facilities Services charged Real Estate for its services. The assigned individual has left the county the Real Estate Program is no longer supported by Facilities. We intend to use savings from the Facilities Management Charges to fund this position for 2018 and beyond. | Request |  | (\$79) | (\$79) |
| 17 | 436000_02 | 110 | ADDRESSING | $\begin{aligned} & \text { ADDRESSING } \\ & \text { PRGM } \end{aligned}$ | OVERTIME BUDGET REDUCTION <br> Addressing has streamlined their personnel workload and no longer needs overtime budget. We'd like to use this budget reduction to fund other smaller request within the Department of Administrative Services. | Request |  | (\$18) | (\$18) |
| 18 | 640000_01 | 110 | RECORDS \& ARCHIVES | ARCHIVES, RECORDS MANAGEMENT | OPERATING BUDGET INCREASE REQUEST <br> RMA needs several software and database subscriptions to maintaining online access to various county records including Archive IT to archive county websites content, Archive West to access to archival and manuscript material held by institutions in Washington, Oregon, Idaho, Alaska, Montana and Utah, Archives Space to encode our descriptive guides and upload them to Archives West, and Oxygen Editor to edit the XML encoding of descriptive guides, while ContentDM that allows us to upload digital records. Previously, some of these databases were funded by Information Services. Operating Budget Increase: 1)Records Management \& Archives (RMA) staff training is critical in maintaining professional and industry standards. Our current funding level does not allow more than one staff to attend a single training. (2) Telecom rates were increased in 2017. The Records Management and Archives Program at that time was part of the Information Services Division and did not receive additional funding for the increase. Any increase in spending could negatively impact RMA operations. | Request |  | \$12 | \$12 |
| 19 | 605000_02 | 110 | INFORMATION SERVICES | VARIOUS ORGS SEE DESCRIPTION FOR DETALLS | SOFTWARE MAINTENANCE, LICENSING, AND SUPPORT INCREASES <br> Salt Lake County's hardware and software maintenance, licensing and support costs for 2018 are increasing from previous years. The increases are a result of previously purchased systems coming off of warranty or prepaid maintenance at the time of purchase, annual maintenance increases which typically range from 3 to 5 percent per year, cost adjustments that are based on usage or growth, and annual technical support services. Programs: Enterprise Systems, Security Services and Solutions. | Request |  | \$195 | \$195 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type <br> (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 20 | 605000_03 | 110 | INFORMATION SERVICES | PMO | TL FTE REQUEST-HARRIS TAX PROJECT <br> The Harris Tax System project is a multimillion dollar project spanning several years of development of an integrated tax system throughout the county of Salt Lake. This system is used to assess taxable values, apply tax corrections, notify constituents and collect the taxes in Salt Lake County (SLCo) to the amount of approximately $\$ 1.2$ billion annually. <br> This is a justification to continue the time limited project management position for the Harris Tax System. | Request | 1.00 | \$136 | \$136 |
| 21 | 605000_04 | 110 | INFORMATION SERVICES | SOLUTIONS | PEOPLESOFT MANAGED SERVICES CONTRACT <br> Salt Lake County does not have enough technical resources to adequately support PeopleSoft. Since PeopleSoft went live the county has entered into several contracts with various vendors to provide the staff augmentation required to keep PeopleSoft functioning, accurate and up to date. Each of these contracts required an RFP process. This requests is to fund a multi year contract for the Service Contract with the vendor, Sierra-Cedar, that was selected through a competitive RFP process in 2016. | Request |  | \$263 | \$263 |
| 22 | 605000_05 | 110 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | IT INFRASTRUCTURE TO SUPPORT BUSINESS CONTINUITY Information Services has established a Cloud presence in the Microsoft Azure and Amazon AWS environment for the purpose of performing proof of concept testing for backup and disaster recovery. Funding is required for ongoing operational costs of the Cloud connectivity and services. | Request |  | \$117 | \$117 |
| 23 | 605000_06 | 110 | INFORMATION SERVICES | PMO | TL FTE REQUEST - MAINFRAME MIGRATION Request to hire Mainframe Migration Project Manager to continue existing contractor to keep the effort moving. The PM will plan and assist to migrate remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Request | 1.00 | \$138 | \$138 |
| 24 | 630000_01 | 650 | FACILITIES SERVICES | FACILITIES SERVICES ADMIN | MAXIMO SYSTEM UPGRADE <br> Upgrade and licensing costs associated with a work order system. This upgrade is necessary as former versions will be outdated. The WorkOrder system will provide several important reports such as performance reports, automatically send monthly WorkOrder billing information reports to fiscal managers and allows our agency to automatically send out customer satisfaction surveys. | Request |  | \$101 | \$101 |
| 25 | 631000_01 | 110 | FACILITIES MANAGEMENT | FACILITIES MANAGEMENT PRGM | FTE REQUEST - SALT LAKE COUNTY ENERGY MANAGER How much energy does Salt Lake County consume? What is the County doing to reduce energy usage? These questions cannot currently be answered without an extended amount of research and effort. An Energy Manager FTE would work with Facilities Managements and other County agencies to create energy usage baselines so the County knows where and how much energy is being used. They would then suggest ways to decrease energy usage, identify capital projects which would reduce usage and have an appropriate return on investment, and review and update standards for new and existing facilities. It is very surprising that an organization the size of Salt Lake County does not have an Energy Manager and an energy program. There is great potential to reduce energy usage and associated costs through implementing these programs. Industry standards suggest a potential for $3-10 \%$ in energy savings. We would suggest that these savings be placed in accounts for future agency energy projects. Facilities Management currently does not have appropriate staffing levels to complete this work, although modest attempts have been made in the past. By housing this position within Facilities Management it would be directly connected with capital projects and new construction, as well as being associated with our trades technicians. | Request | 1.00 | \$101 | \$101 |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
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| 26 | 640000_02 | 110 | RECORDS \& ARCHIVES | ARCHIVES | FTE REQUEST - REFERENCE AND PROCESSING ARCHIVIST <br> The program of Records Management \& Archives requesting 1 FTE (Reference and Processing Archivist) to provide access and preservation of County historical records. This position will restore customer services to the public, increasing public reference hours from 9 to up to 20 hours per week. The FTE will perform research services in the County Archives including assisting the public with reference requests for archival records and conducting research. The position will resume the preservation of paper record collections, compile online descriptive finding aids, and manage the digitization of high demand historical records through the Archives West consortium and World Cat, making the records available online. | Request | 1.00 | \$58 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 27 | 640000_02 | 110 | RECORDS \& ARCHIVES | ARCHIVES | TEMPORARY BUDGET REDUCTION TO PARTIALLY FUND FTE REQUEST <br> To partially fund RMA's FTE request, we are proposing to redirect temporary budget towards the new FTE. By reducing temporary wages by $58 \%$, we'll be able to fund salary for this position. However, we'd still need an additional $\$ 25.5 \mathrm{~K}$ to pay for the benefits. RMA temporary budget was incrementally growing to meet its operating needs to provide coverage normally an FTE would offer. We have a high temporary turnover ratio which create knowledge gaps. By having an FTE, we'd be able to better train and retain knowledge within RMA. <br> If an FTE is not approved, we'd need to maintain our temporary budget at the current level to maintain operating capacity. | Request |  | (\$32) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 28 | 605099_01 | 110 | INFORMATION SERVICES | TIP | DEFERRED MAINTENANCE - EQUIPMENT REFRESH <br> In planning for continued optimal performance and reliability of the network infrastructure, we are working to follow the recommended manufacture lifecycle for the network equipment. This lifecycle replacement plan keeps the network at top optimal performance, minimizes security risk, reduces our equipment failure rate and enables us to implement new business changing technologies. | Request |  | \$221 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 29 | 635000_03 | 650 | $\begin{gathered} \text { TELECOMMUNICA } \\ \text { TION } \end{gathered}$ | $\begin{aligned} & \text { TELECOMM } \\ & \text { ADMIN } \end{aligned}$ | PHONE SYSTEM INFRASTRUCTURE EQUIPMENT REFRESH <br> Salt Lake County's Cisco phone system has been in place and functioning for over 5 years now and it is time to start replacing some of the components that make up the phone system. This year Cisco announced the end of software maintenance on the 7942 and 7962 desk top phones. | Request |  | \$140 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 30 | 310200_02 | 110 | REAL ESTATE | $\begin{gathered} \text { REAL ESTATE } \\ \text { PRGM } \end{gathered}$ | OPERATING BUDGET INCREASE REQUEST <br> The Real Estate Program is requesting funds to maintain its operational capacity. We are requesting funding in two main areas. First, to use third-party services due to workload or lack of expertise within the Real Estate Program. In some cases, some countywide real estate projects or public inquires require real estate services which are not requested by any county agency, thus requiring the Real Estate Program to pay for those services ( $\$ 19.4 \mathrm{~K}$ ). Second, we are requesting funding to support administrative functions such as human resources, billing and accounting functions. Currently, the Facilities Services is providing those services. As an internal service fund, the Facilities Services would need to charge for those services ( $\$ 10.6 \mathrm{~K}$ ). | Request |  | \$31 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 31 | 605000_07 | 110 | INFORMATION SERVICES | INFORMATION SERVICES ADMIN | ENTERPRISE DOCUMENT MANAGEMENT (SIRE REPLACEMENT) <br> Sire Technologies Electronic Document Management (EDM) system has been in use in Salt Lake County since 1996. At present the offices of the Assessor, Auditor, Contracts and Procurement, Mayor, Mayor's Finance, Planning and Development, Recorder, Surveyor and Treasurer have significant investment both in terms of software licensing and maintenance costs as well as data (records, electronic documents, etc.) and application integrations. Hence, SIRE is a mature and central platform supporting critical business process across several divisions. At the time of this writing, Sire contains $\sim 10,831,970$ records with a database size of ~1.7 gigabytes. | Request |  | \$485 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 32 | 605000_08 | 110 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | INTERNET BANDWIDTH INCREASE \& REDUNDANCY <br> Our current internet connection is at capacity and will need to be upgraded to support the current and future requirements. The current internet connection is a single connection at the Government Center that supports all inbound and outbound internet traffic, including VPN connections. We would also like to add an additional connection that will be installed at the State Data Center to support our internet needs in the event of a catastrophic failure. | Request |  | \$126 | \$0 (not proposed) |
| 33 | 605000_09 | 110 | INFORMATION SERVICES | SOLUTIONS | ENTERPRISE GIS SOLUTION MAINTENANCE \& SUPPORT INCREASE In 2016, Information services together with Esri and GIS stakeholders within Salt Lake County Government have come together to collaborate on an initiative that will enhance county-wide Geographic Information System (GIS), starting 2017. This engagement provided the opportunity to consult with Esri management of ArcGIS licenses under existing maintenance agreements to reduce the number and frequency of license denials; and to set the foundation for deployment of the Esri Enterprise Advantage Program (EEAP) for envisioning, consulting, training, professional services, and staff development as they relate to the county's current goals. | Request |  | \$103 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 34 | 605000_10 | 110 | INFORMATION SERVICES | SOLUTIONS | FTE REQUEST - VUEWORKS SYSTEM GIS APPLICATION SUPPORT <br> In order to successfully migrate information currently hosted on the mainframe to VueWorks, GIS-based work order and asset management platform, IS is requesting to approve a new GIS Analyst position to oversee the migration project. The new work order and asset management system, currently supported by many GIS professionals from various agencies, is critical to Salt Lake County. VueWorks allows us to take advantage of new technology, leaving legacy systems behind. | Request | 1.00 | \$125 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 35 | 605000_11 | 110 | INFORMATION SERVICES | PMO | MAINFRAME MIGRATION PROGRAM <br> Migrate a portion of the remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. In 2016, the Council provided Information Services $\$ 600,000$ to go through the remaining systems still on the mainframe. We have gone through over 40 systems to determine what data and applications need to be migrated off the mainframe. Currently we have migrated data and created solutions off the mainframe that impacted 28 mainframe systems. In 2017 we requested $\$ 1,803,616$ but did not get approved for funding. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Request |  | \$611 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 36 | 605000_12 | 110 | INFORMATION SERVICES | SECURITY SERVICES | IDENTITY AS A SERVICE (IDaaS) <br> The Information Security Team in County Information Services engages an external auditor to conduct a risk assessment every two years. The most recent assessment, completed in March of 2017, reported a problem with the process used to authenticate and authorize access to County IT resources and systems. At this time, one is only required to supply a username and password to access most County systems. We are at risk because these credentials are often easily guessed or stolen. We can choose to accept this level of risk or we can mitigate it. If we want to reduce risk, we need to consider requiring users to supply an additional, unique identifier when accessing County systems. We are recommending the implementation of an identity as a service solution (IDaaS) to mitigate this risk. The right IDaaS solution will improve the user experience while reducing risk. | Request |  | \$425 | \$0 (not proposed) |
| 37 | 605000_13 | 110 | INFORMATION SERVICES | SOLUTIONS | FTE REQUEST - SHAREPOINT ADMINISTRATOR <br> For several years Salt Lake County organizations have been looking towards SharePoint to collaborate, manage files, create workflows and streamline day to day operations. As the demand increases for SharePoint Information Services does not have the knowledge and expertise to implement SharePoint on a larger basis. | Request | 1.00 | \$141 | \$0 (not proposed) |
| 38 | 605000_14 | 110 | INFORMATION SERVICES | SOLUTIONS | PEOPLESOFT CONSULTING <br> Salt Lake County has a service contract with Sierra-Cedar to provide server admin functions, upgrades, critical patches and production support. This request is for funding for consulting services above and beyond what is currently provided in the base Sierra-Cedar service contract. | Request |  | \$150 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |


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| 39 | 605000_15 | 110 | INFORMATION SERVICES | SECURITY SERVICES | PASSWORD QUALITY UTILITY <br> Salt Lake County is responsible for compliance to many industry standards such as HIPAA, CJIS, and PCI. Being able to show evidence of adherence to the password requirements of these standards is necessary for many Salt Lake County business processes. A deficit in these responsibilities could result in heavy fines or litigation liabilities. | Request |  | \$20 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 40 | 605000_16 | 110 | INFORMATION SERVICES | SOLUTIONS | ENTERPRISE GIS SOLUTION GROWTH <br> It has been shown that organizations that implement Geographic Information System (GIS) throughout a wide variety of tasks become more efficient by increasing access to more accurate information to support decisionmaking processes; save time and money, and increase productivity and communications, both internally and externally. | Request |  | \$161 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 41 | 605000_17 | 110 | INFORMATION SERVIICES | SOLUTIONS | WEB CONTENT MIGRATION <br> All of the Salt Lake County's websites are running on the Ektron Web Content Management System (WCMS). Recently, Ektron had been bought by another WCMS company called Episerver. Moving forward, Episerver decided to use their system rather than the Ektron version. Although Episerver announced they would continue to support Ektron but there would be no new update for the platform and no plan to support the platform indefinitely. Rather than repeating the same mistake with the previous WCMS (Collage) which went on unsupported for 6-7 years before all the websites were migrated to Ektron. A proactive approach is needed so Salt Lake County won't get caught up again. | Request |  | \$105 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 42 | 605000_19 | 110 | information SERVICES | ENTERPRISE SYSTEMS | IT ASSET MANAGEMENT DISCOVERY TOOL <br> A solution is needed to provide concise, consistent and up-to-date summary information and reports on what IT assets (applications and hardware), are used within the County, and if there is a lifecycle risk (is soon going out of date / not being maintained by the manufactures) or security risk. This information can then used by the IT governance bodies or the IS division to decide on strategy, future directions, refresh cycles, etc., and helps to ensure the County has an operation IT capability that meets the current and future business needs. <br> The output of this tool should also be able to feed/maintain accurate information in other systems, such as the Innotas (Project and Application Portfolio Management) and the Configuration Management Database (IT Asset Management) which are used to maker project and asset management decisions. | Request |  | \$96 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 43 | 605000_18 | 110 | Information SERVICES | SECURITY SERVICES | LAPTOP ENCRYPTION <br> Salt Lake County has a responsibility to protect its data resources. County data on mobile devices is at a much higher risk than is data stored in the data center or workstations located in locked offices. County Leadership demonstrated their support for protecting mobile data when they passed Countywide policy 14004. The policy requires that anyone storing County data on a mobile device encrypt that data. The County has $1500+$ laptops in use on any given day. There are countless other mobile devices in use when one includes tablets and cell phones. We need to continue our work in protecting County data on Mobile devices. We are currently licensed to encrypt 800 laptops. We are seeking support to purchase additional licenses to encrypt the $700+$ laptops that remain unencrypted. | Request |  | \$32 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 44 | CAPREBUD | 110 | INFORMATION SERVICES | CAPITAL PROJECTS | IJIS CAPITAL PROJECT REBUDGET <br> Mayor Managed Capital Projects are to support IJIS system. This is a Rebudget request. The Capital Projects true-up will occur prior to the mid-year budget cycle. | $\begin{aligned} & \text { Request } \\ & \text { (cap proj) } \end{aligned}$ |  | \$238 | \$238 |
| 45 | 605000_18 | 110 | information SERVICES | SECURTTY SERVICES | Laptop Encryption: Salt Lake County has a responsibility to protect its data resources. County data on mobile devices is at a much higher risk than is data stored in the data center or workstations located in locked offices. County Leadership demonstrated their support for protecting mobile data when they passed Countywide policy 1400-4. The policy requires that anyone storing County data on a mobile device encrypt that data. The County has $1500+$ laptops in use on any given day. There are countless other mobile devices in use when one includes tablets and cell phones. We need to continue our work in protecting County data on Mobile devices. We are currently licensed to encrypt 800 laptops. We are seeking support to purchase additional licenses to encrypt the $700+$ laptops that remain unencrypted. | Stress Test |  | (\$32) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |


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| 46 | 605000_19 | 110 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | IT Asset Management Discovery Tool: A solution is needed to provide concise, consistent and up-to-date summary information and reports on what IT assets (applications and hardware), are used within the County, and if there is a lifecycle risk (is soon going out of date / not being maintained by the manufactures) or security risk. This information can then used by the IT governance bodies or the IS division to decide on strategy, future directions, refresh cycles, etc., and helps to ensure the Countr has an operation IT capability that meets the current and future business needs. The output of this tool should also be able to feed/maintain accurate information in other systems, such as the Innotas (Project and Application Portfolio Management) and the Configuration Management Database (IT Asset Management) which are used to maker project and asset management decisions. | Stress Test |  | (\$96) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 47 | 605000_17 | 110 | INFORMATION SERVICES | SOLUTIONS | Web Content Migration: All of the Salt Lake County's websites are running on the Ektron Web Content Management System (WCMS). Recently, Ektron had been bought by another WCMS company called Episerver. Moving forward, Episerver decided to use their system rather than the Ektron version. Although Episerver announced they would continue to support Ektron but there would be no new update for the platform and no plan to support the platform indefinitely. Rather than repeating the same mistake with the previous WCMS (Collage) which went on unsupported for 6-7 years before all the websites were migrated to Ektron. A proactive approach is needed so Salt Lake County won't get caught up again. | Stress Test |  | (\$105) | $\begin{array}{c\|} \hline \$ 0(\text { not } \\ \text { proposed) } \end{array}$ |
| 48 | 605000_16 | 110 | INFORMATION SERVIICES | SOLUTIONS | Enterprise GIS Solution Growth: It has been shown that organizations that implement Geographic Information System (GIS) throughout a wide variety of tasks become more efficient by increasing access to more accurate information to support decision-making processes; save time and money, and increase productivity and communications, both internally and externally. | Stress Test |  | (\$161) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 49 | 605000_15 | 110 | INFORMATION SERVICES | SECURITY SERVICES | Password Quality Utility: Salt Lake County is responsible for compliance to many industry standards such as HIPAA, CJIS, and PCI. Being able to show evidence of adherence to the password requirements of these standards is necessary for many Salt Lake County business processes. A deficit in these responsibilities could result in heavy fines or litigation liabilities. | Stress Test |  | (\$20) | $\begin{array}{c\|} \hline \$ 0 \text { (not } \\ \text { proposed) } \end{array}$ |
| 50 | 605000_14 | 110 | INFORMATION SERVICES | SOLUTIONS | PeopleSoft Consulting: Salt Lake County has a service contract with Sierra-Cedar to provide server admin functions, upgrades, critical patches and production support. This request is for funding for consulting services above and beyond what is currently provided in the base Sierra-Cedar service contract. | Stress Test |  | (\$150) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 51 | 605000_13 | 110 | INFORMATION SERVICES | SOLUTIONS | SharePoint Administrator: For several years Salt Lake County organizations have been looking towards SharePoint to collaborate, manage files, create workflows and streamline day to day operations. As the demand increases for SharePoint Information Services does not have the knowledge and expertise to implement SharePoint on a larger basis. | Stress Test | (1.00) | (\$143) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 52 | 605000_12 | 110 | INFORMATION SERVICES | SECURITY SERVICES | Identity as a Service (IDaaS): The Information Security Team in County Information Services engages an external auditor to conduct a risk assessment every two years. The most recent assessment, completed in March of 2017, reported a problem with the process used to authenticate and authorize access to County IT resources and systems. At this time, one is only required to supply a username and password to access most County systems. We are at risk because these credentials are often easily guessed or stolen. We can choose to accept this level of risk or we can mitigate it. If we want to reduce risk, we need to consider requiring users to supply an additional, unique identifier when accessing County systems. We are recommending the implementation of an identity as a service solution (IDaaS) to mitigate this risk. The right IDaaS solution will improve the user experience while reducing risk. | Stress Test |  | (\$425) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 53 | 605000_11 | 110 | INFORMATION SERVIICES | PMO | Mainframe Migration Program: Migrate a portion of the remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. In 2016, the Council provided Information Services $\$ 600,000$ to go through the remaining systems still on the mainframe. We have gone through over 40 systems to determine what data and applications need to be migrated off the mainframe. Currently we have migrated data and created solutions off the mainframe that impacted 28 mainframe systems. In 2017 we requested $\$ 1,803,616$ but did not get approved for funding. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Stress Test |  | (\$611) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
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| 54 | 605000_10 | 110 | INFORMATION SERVICES | SOLUTIONS | GIS for VueWorks Application Support: In order to successfully migrate information currently hosted on the mainframe to VueWorks, GIS-based work order and asset management platform, IS is requesting to approve a new GIS Analyst position to oversee the migration project. The new work order and asset management system, currently supported by many GIS professionals from various agencies, is critical to Salt Lake County. VueWorks allows us to take advantage of new technology, leaving legacy systems behind. | Stress Test | (1.00) | (\$124) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 55 | 605000_09 | 110 | INFORMATION SERVICES | SOLUTIONS | Enterprise GIS Solution Maintenance \& Support Increase: In 2016, Information services together with Esri and GIS stakeholders within Salt Lake County Government have come together to collaborate on an initiative that will enhance county-wide Geographic Information System (GIS), starting 2017. This engagement provided the opportunity to consult with Esri management of ArcGIS licenses under existing maintenance agreements to reduce the number and frequency of license denials; and to set the foundation for deployment of the Esri Enterprise Advantage Program (EEAP) for envisioning, consulting, training, professional services, and staff development as they relate to the county's current goals. | Stress Test |  | (\$103) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 56 | 605000_08 | 110 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | Internet Bandwidth Increase \& Redundancy (Routers): Our current internet connection is at capacity and will need to be upgraded to support the current and future requirements. The current internet connection is a single connection at the Government Center that supports all inbound and outbound internet traffic, including VPN connections. We would also like to add an additional connection that will be installed at the State Data Center to support our internet needs in the event of a catastrophic failure. | Stress Test |  | (\$126) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 57 | 605000_07 | 110 | INFORMATION SERVICES | INFORMATION SERVICES ADMIN | Enterprise Document Management (SIRE Replacement): Sire Technologies Electronic Document Management (EDM) system has been in use in Salt Lake County since 1996. At present the offices of the Assessor, Auditor, Contracts and Procurement, Mayor, Mayor's Finance, Planning and Development, Recorder, Surveyor and Treasurer have significant investment both in terms of software licensing and maintenance costs as well as data (records, electronic documents, etc.) and application integrations. Hence, SIRE is a mature and central platform supporting critical business process across several divisions. At the time of this writing, Sire contains $\sim 10,831,970$ records with a database size of $\sim 1.7$ gigabytes. | Stress Test |  | (\$485) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 58 | 605000_06 | 110 | INFORMATION SERVICES | PMO | Mainframe Migration Project Manager: Request to hire Mainframe Migration Project Manager to continue existing contractor to keep the effort moving. The PM will plan and assist to migrate remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Stress Test | (1.00) | (\$137) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 59 | 605000_05 | 110 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | IT Infrastructure to Support Business Continuity Information Services has established a Cloud presence in the Microsoft Azure and Amazon AWS environment for the purpose of performing proof of concept testing for backup and disaster recovery. Funding is required for ongoing operational costs of the Cloud connectivity and services. | Stress Test |  | (\$117) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 60 | 605000_04 | 110 | INFORMATION SERVICES | SOLUTIONS | PeopleSoft Managed Services Contract: Salt Lake County does not have enough technical resources to adequately support PeopleSoft. Since PeopleSoft went live the county has entered into several contracts with various vendors to provide the staff augmentation required to keep PeopleSoft functioning, accurate and up to date. Each of these contracts required an RFP process. This requests is to fund a multi year contract for the Service Contract with the vendor, Sierra-Cedar, that was selected through a competitive RFP process in 2016. | Stress Test |  | (\$263) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 61 | 605000_02 | 110 | INFORMATION SERVICES | PMO | TL Position for Harris Tax Project: The Harris Tax System project is a multimillion dollar project spanning several years of development of an integrated tax system throughout the county of Salt Lake. This system is used to assess taxable values, apply tax corrections, notify constituents and collect the taxes in Salt Lake County (SLCo) to the amount of approximately $\$ 1.2$ billion annually. <br> This is a justification to continue the time limited project management position for the Harris Tax System. | Stress Test | (1.00) | (\$135) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |



|  | BRASS Req ID | Fund | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 71 | 631000_R01 | 110 | FACILITIES management | FACILITIES management PRGM | Reducing this budget line item will impact Facilities Services to provide adequate support to real estate lease billing. Facilities Services creates the monthly billing to bill out of county lease for the real estate division. This could cause a delay in collecting revenue that comes into the County. It will also impact the charges for unbilled facilities services quotes. When a division declines a quote created by facilities the technician would bill his time here instead of to the division requesting the quote. | Stress Test |  | (\$12) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 72 | 630000_R02 | 650 | FACIITIIES SERVICES | $\begin{array}{\|c\|} \hline \text { FACILITIES } \\ \text { SERVICES ADMIN } \end{array}$ | Reducing Other Professional Fees will impact our ability to continue developing advancements that will maximize our workorder system reporting capabilities, create effective service level agreements, and to more fully integrate our work order system with PeopleSoft. Additionally we would be unable to continue to develop the interface for our Printing customers | Stress Test |  | (\$60) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 73 | 61000_R01 | 110 | CONTRACTS \& PROCUREMENT | ADMINISTRATION , PURCHASING | To meet our stress test requirement, we'd eliminate our travel and training by 7 k . These funds allow the division to send several staff members to various procurement related trainings annually that assist in understanding best practices and provides a forum to network with peers and learn about developments within procurement. Eliminating these costs would isolate SLCo Contracts \& Procurement from industry peers that may provide new efficiencies as well as explain process and policies, potentially leading to the County not being in compliance. | Stress Test |  | (\$7) | \$0 (not proposed) |
| 74 | 61000_R02 | 110 | CONTRACTS \& PROCUREMENT | PURCHASING, CONTRACTS, ADMINISTRATION | To meet stress test, we'd reduce our computer replacement budget by almost $90 \%$. These funds allow for the proper rotation of staff computers and equipment under a replacement plan. Contracts and Procurement has a role within emergency response situations which is critical for our role in EOC and Salt Lake County's COOP Plan. Staff computers and emergency laptops scheduled for replacement next year would need to be replaced the following year, increasing budgetary needs for 2019 and risking a malfunction. | Stress Test |  | (\$9) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 75 | 61000_R03 | 110 | CONTRACTS \& PROCUREMENT | PURCHASING | To meet stress test requirements, we'd eliminate e-Waste Disposal program for the County. These funds assure that all county electronics that need to be recycled have been wiped and disposed of properly, keeping the County free of risk. These costs would need to be absorbed by each division instead of Contracts and Procurement, which would lead to a lack of proper disposal oversight. | Stress Test |  | (\$12) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 76 | 310200_R01 | 110 | REAL ESTATE | REAL ESTATE PRGM | Interfund Charges: To meet stress test requirements, we are proposing reduction in Interfund charges from the Surveyor's Office. The Real Estate Program utilizes Surveyor's services such as review of legal description of land records and exhibits for various projects. Any cut in funding will impact our ability to utilize that services which can negatively impact real estate projects countywide. | Stress Test |  | (\$3) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 77 | 310200_R02 | 110 | REAL ESTATE | $\begin{gathered} \text { REAL ESTATE } \\ \text { PRGM } \end{gathered}$ | Reduction of Facilities Management Charges to Support Admin Operations: To meet stress test requirements, the Real Estate Program will withdraw request to increase Facilities Services Charges funding in order to support our administrative functions such as human resources, billing and accounting support. It would be difficult for the Real Estate Program to maintain its administrative support within their existing staff. | Stress Test |  | (\$12) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 78 | 310200_R03 | 110 | REAL ESTATE | REAL ESTATE PRGM | Reduction in Professional Fee: To meet stress test requirements, we'd completely cut down real estate services from all third-parties which will severely impact our ability to meet county's real estate needs. The third-party services are critical as stop gap measure since the Real Estate Program is not adequately staffed and does not have expertise to execute certain transactions. | Stress Test |  | (\$25) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 79 | 630000_R01 | 650 | FACILITIES SERVICES | MULTIPLE | Eliminating overtime budgets during times of low staff levels (which is the norm for Facilities Services) will greatly increase the potential for a building safety crisis as staff would not be available to handle emergency calls after regular business hours. An economically challenging situation would then take place as outside contractors would need to be hired at greatly increased costs to complete the work that the trades personnel could not complete. | Stress Test |  | (\$60) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 80 | 630000_R03 | 650 | FACILITIES SERVICES | MULTIPLE | Reductions in Temporary Salaries \& FICA - this reduction will be felt county wide as our trade groups will not be able to handle increases in capital projects or maintain current levels of preventative maintenance and corrective maintenance requests from facilities. Without temporary salaries county deferred maintenance issues will increase. The present job market in the area continues to be tight thus causing Faculties Services to be more reliant upon temporary employees to support our skilled trades persons. | Stress Test |  | (\$112) | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed) } \end{aligned}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 81 | 640000_R02 | 110 | RECORDS \& ARCHIVES | RECORDS MANAGEMENT | To bring Adjusted Base Budget (ABB) to 97\% of the ABB, RMA would have to eliminate its temporary staff hours. RMA heavily depends on the temporary employees to perform vital duties such as providing records to the public and filling requests from other agencies, preservation of records, and describing the collections so that staff and the public can access the records. An elimination of temporary staff would mean cutting the already reduced time that RMA provides records to the public from 9 hours per week to limited to no service to public. RMA would also lose the temporary staff that currently digitizes records for upload to the website | Stress Test |  | (\$25) | \$0 (not proposed) |
| 82 | 605099_R01 | 110 | INFORMATION SERVICES | TIP | Technology Improvement Plan (TIP) Fund: Technology Improvement Plan (TIP) Fund was established to catch up with technology deferred maintenance. After years of deferred maintain that resulted in outdated equipment and constant risk of failed system, TIP fund has helped with replacing critical infrastructure for a last few years. Any reduction in the TIP funding would result in falling beyond replacement and maintenance schedule of mission critical infrastructure. The impact would be outdated switches, wireless controller, routers, and Cisco network security appliance that are due for replacement in 2018. | Stress Test |  | (\$500) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND MAYOR PROPOSED 7.00 \$3,845 \$847 |  |  |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  |  |  | (5.00) | $(\$ 4,942)$ | \$0 |
| Check Figure (Requests) |  |  |  |  |  |  | 0.00 | \$3 |  |

REVENUE AND EXPENDITURE DETAIL

## Funds Selected

110 - GENERAL FUND
650 - FACILITIES SERVICES FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND
130 - TRANSPORTATION PRESERVATION FUND
180 - RAMPTON SALT PALACE CONV CTR FUND
in tho


| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
| Base | Bud vs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
| Budget* | H/(L) |  | H/(L) |  | H/(L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 20,929 | 19,360 | 1,569 | 20,490 | 439 | 18,969 | 1,960 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 22,499 | 24,071 | $(1,572)$ | 24,071 | $(1,572)$ | 19,655 | 2,844 |
| OPERATING REVENUE | 22,490 | 24,062 | $(1,572)$ | 24,062 | $(1,572)$ | 19,075 | 3,415 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 185 | 260 | (75) | 260 | (75) | - | 185 |
| 411000 - STATE GOVERNMENT GRANTS | 185 | 260 | (75) | 260 | (75) | - | 185 |
| RCT4200-CHARGES FOR SERVICES | 3,408 | 3,405 | 3 | 3,405 | 3 | 2,380 | 1,027 |
| 421005 - DEPARTMENTAL FEES-EXTERNAL | 41 | 38 | 3 | 38 | 3 | 36 | 5 |
| 421100 - PRINTING SERVICES | 30 | 30 | - | 30 | - | - | 30 |
| 421105 - FACILITIES MANAGEMENT SERVICES | 843 | 843 | - | 843 | - | 23 | 820 |
| 421115 - REAL ESTATE SERVICES | - | - | - | - | - | 16 | (16) |
| 423000 - LOCAL GOVERNMENT GRANTS | 1,806 | 1,806 | - | 1,806 | - | 1,640 | 166 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 91 | (91) |
| 427010 - RENTAL INCOME | 94 | 94 | - | 94 | - | 33 | 60 |
| 427040 - COMMISSIONS | - | - | - | - | - | 0 | (0) |
| 439005 - REFUNDS-OTHER | 250 | 250 | - | 250 | - | 483 | (233) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 2 | 2 | - | 2 | - | 26 | (24) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 65 | 65 | - | 65 | - | - | 65 |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | 49 | 49 | - | 49 | - | - | 49 |
| 423005 - MISC INTERGOVERNMENTAL REVENUE (HIST) | 22 | 22 | - | 22 | - | - | 22 |
| 423055 - FIRE AUTHORITY (HIST) | 113 | 113 | - | 113 | - | - | 113 |
| 423060 - CHILD MUSEUM (HIST) | 15 | 15 | - | 15 | - | - | 15 |
| 423220 - NONCOUNTY TELEPHONE (HIST) | 50 | 50 | - | 50 | - | - | 50 |
| 427045 - CONCESSIONS | 29 | 29 | - | 29 | - | 31 | (3) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 18,897 | 20,397 | $(1,500)$ | 20,397 | $(1,500)$ | 16,694 | 2,203 |
| 431160 - INTERFUND REVENUE | 18,897 | 20,397 | $(1,500)$ | 20,397 | $(1,500)$ | 14,549 | 4,348 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 2,145 | $(2,145)$ |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 9 | 9 | - | 9 | - | 17 | (8) |
| RCT4290-INVESTMENT EARNINGS | 9 | 9 | - | 9 | - | 17 | (8) |
| 429005 - INTEREST - TIME DEPOSITS | 9 | 9 | - | 9 | - | 17 | (8) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | - | - | 563 | (563) |
| RCT7100-OFS GO BOND PROCEEDS | - | - | - | - | - | 563 | (563) |
| 710700 - OFS NOTE PROCEEDS | - | - | - | - | - | 563 | (563) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 43,804 | 43,329 | 475 | 45,099 | $(1,295)$ | 38,686 | 5,118 |
| OPERATING EXPENSE | 43,181 | 43,329 | (147) | 44,459 | $(1,277)$ | 38,044 | 5,137 |
| 000100-Salaries and Benefits | 22,748 | 21,760 | 989 | 21,577 | 1,171 | 18,321 | 4,427 |
| 601005 - ELECTED AND EXEMPT SALARY | 174 | 170 | 4 | 223 | (49) | 216 | (42) |
| 601010 - PROFESSIONAL TECH MANAG (HIST) | - | - | - | - | - | (1) | 1 |
| 601020 - LUMP SUM VACATION PAY | 91 | 91 | - | 91 | - | 161 | (70) |
| 601025 - LUMP SUM SICK PAY | 37 | 37 | - | 37 | - | 36 | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 14,654 | 14,104 | 550 | 14,248 | 406 | 11,556 | 3,098 |
| 601045 - COMPENSATED ABSENCE | 28 | 28 | - | 28 | - | 5 | 23 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 241 | 241 | - | 241 | - | 670 | (428) |
| 601065 - OVERTIME | 75 | 93 | (18) | 93 | (18) | 23 | 52 |
| 601095 - BUDGETED PERS UNDEREXPEND | (248) | (248) | - | (248) | - | - | (248) |
| 603005 - SOCIAL SECURITY TAXES | 1,143 | 1,091 | 51 | 1,069 | 73 | 927 | 216 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (218) | 218 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,476 | 2,378 | 98 | 2,311 | 165 | 1,990 | 486 |
| 603040 - LTD CONTRIBUTIONS | 71 | 68 | 3 | 67 | 5 | 54 | 17 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 155 | 147 | 8 | 166 | (10) | 270 | (115) |
| 603050 - HEALTH INSURANCE PREMIUMS | 2,836 | 2,764 | 72 | 2,462 | 374 | 1,950 | 887 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 385 | 385 | - | 383 | 3 | 330 | 55 |
| 603056 - OPEB - CURRENT YR | 254 | 231 | 23 | 231 | 23 | 208 | 45 |
| 603075 - OPEB - UNDERFUNDED ARC | 178 | 178 | - | 178 | - | 83 | 95 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | (0) | 0 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 3 | (3) |
| 601040 - TIME LIMITED EMPLOYEES | 197 | - | 197 | (3) | 199 | 57 | 140 |
| 000200-Operations | 12,261 | 11,597 | 664 | 12,269 | (8) | 11,442 | 819 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 430 | 430 | - | 430 | - | 485 | (55) |
| 607010 - MAINTENANCE - GROUNDS | 34 | 34 | - | 34 | - | 61 | (27) |
| 607015 - MAINTENANCE - BUILDINGS | 125 | 125 | - | 125 | - | 41 | 84 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2,385 | 2,464 | (79) | 2,465 | (81) | 1,870 | 514 |
| 609010 - CLOTHING PROVISIONS | 14 | 13 | 0 | 5 | 9 | 10 | 3 |
| 609015 - DINING AND KITCHEN SUPPLIES | 20 | 20 | - | 20 | - | 2 | 18 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 107 | 90 | 17 | 125 | (18) | 96 | 10 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 7 | 7 | - | 7 | - | 1 | 6 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 182 | 236 | (54) | 171 | 11 | 145 | 37 |
| 613005 - PRINTING CHARGES | 5 | 5 | - | 35 | (30) | 59 | (54) |
| 613010 - PUBLIC NOTICES | 3 | 3 | - | 4 | (1) | 2 | 1 |
| 613015 - PRINTING SUPPLIES | 40 | 40 | - | 70 | (30) | 52 | (12) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 2 | - | - | 2 |
| 613050 - PRESERVATION | 5 | 5 | - | 5 | - | 4 | 1 |
| 615005 - OFFICE SUPPLIES | 29 | 29 | - | 48 | (19) | 47 | (18) |
| 615015 - COMPUTER SUPPLIES | 61 | 59 | 2 | 44 | 16 | 38 | 23 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 12 | 1 | 11 | 18 | (6) | 147 | (136) |
| 615020 - COMPUTER SOFTWARE < 3000 | 343 | 285 | 59 | 576 | (233) | 127 | 217 |
| 615025 - COMPUTER COMPONENTS < 3000 | 148 | 168 | (20) | 191 | (42) | 179 | (30) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 8 | 7 | 1 | 7 | 1 | 27 | (20) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 158 | 237 | (79) | 335 | (177) | 279 | (121) |
| 615040 - POSTAGE | 4 | 4 | - | 4 | - | 2 | 2 |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 1 | - | 0 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 8 | 8 | - | 8 | 0 | 13 | (4) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 6 | - | 97 | (91) | 6 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 622 | 593 | 29 | 732 | (110) | 418 | 204 |
| 617015 - MAINTENANCE - SOFTWARE | 2,565 | 2,188 | 377 | 2,067 | 497 | 2,199 | 365 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 45 | 45 | - | 45 | - | 65 | (20) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 96 | 96 | - | 96 | - | 49 | 47 |
| 619015 - MILEAGE ALLOWANCE | 20 | 20 | - | 20 | - | 11 | 9 |
| 619025 - TRAVEL AND TRANSPORTATION | 21 | 21 | - | 33 | (12) | 51 | (31) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | 2 | (2) | 0 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 9 | (2) | 10 | (4) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | 3 | 3 | - | 6 | (3) | - | 3 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 89 | 89 | - | 102 | (13) | 95 | (7) |
| 621005 - HEAT AND FUEL | 112 | 112 | - | 112 | - | 106 | 6 |
| 621010 - LIGHT AND POWER | 594 | 594 | - | 594 | - | 684 | (90) |
| 621015 - WATER AND SEWER | 63 | 63 | - | 63 | - | 82 | (20) |
| 621020 - TELEPHONE | 564 | 514 | 50 | 701 | (137) | 726 | (162) |
| 621025 - MOBILE TELEPHONE | 107 | 107 | - | 135 | (28) | 124 | (18) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 18 | 18 | - | 37 | (19) | 24 | (7) |
| 629025 - MAINT - SWIMMING POOLS | - | - | - | - | - | 1 | (1) |
| 633010 - RENT - BUILDINGS | 788 | 788 | - | 761 | 27 | 758 | 31 |
| 633015 - RENT - EQUIPMENT | 543 | 543 | - | 544 | (1) | 555 | (13) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 27 | 27 | - | 27 | - | - | 27 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 188 | 188 | - | 182 | 5 | 212 | (25) |
| 639025 - OTHER PROFESSIONAL FEES | 853 | 512 | 340 | 359 | 494 | 1,281 | (429) |
| 639045 - CONTRACTED LABOR/PROJECTS | 687 | 702 | (15) | 740 | (52) | 244 | 443 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 14 | 14 | - | 7 | 7 | 7 | 8 |
| 645005 - CONTRACT HAULING | 45 | 45 | - | 33 | 12 | 27 | 18 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 661010 - INTEREST EXPENSE | 24 | 24 | - | 29 | (5) | 7 | 17 |
| 667005 - CONTRIBUTIONS | 25 | - | 25 | - | 25 | - | 25 |
| 667020 - REFUNDS | - | - | - | - | - | 0 | (0) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 693010 - INTRAFUND CHARGES | 6 | 6 | - | 6 | - | 2 | 4 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 000300-Capital Purchases | 924 | 876 | 48 | 1,516 | (593) | 1,468 | (544) |
| 000400-Indirect Cost | 993 | 993 | - | 993 | - | 1,360 | (366) |
| 000500-Depreciation and Amortization | 117 | 464 | (347) | 464 | (347) | 301 | (185) |
| 000700-Cost of Goods Sold | 6,138 | 7,638 | $(1,500)$ | 7,638 | $(1,500)$ | 5,152 | 986 |
|  |  |  |  |  |  |  |  |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NON-OPERATING EXPENSE | 623 | - | 623 | 641 | (18) | 642 | (20) |
| 001000-Other Financing Uses | 623 | - | 623 | 641 | (18) | 642 | (20) |
| BALANCE SHEET | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |

REVENUE AND EXPENDITURE DETAIL

## Funds Selected

110 - GENERAL FUND
650 - FACILITIES SERVICES FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND
130 - TRANSPORTATION PRESERVATION FUND
180 - RAMPTON SALT PALACE CONV CTR FUND

| COUNTY FUNDING (Operating Expense less Operating Revenue) | 20,676 | 19,344 | 1,332 | 20,182 | 494 | 18,787 | 1,888 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 22,499 | 24,071 | $(1,572)$ | 24,071 | $(1,572)$ | 19,655 | 2,844 |
| OPERATING REVENUE | 22,490 | 24,062 | $(1,572)$ | 24,062 | $(1,572)$ | 19,075 | 3,415 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 185 | 260 | (75) | 260 | (75) | - | 185 |
| 411000 - STATE GOVERNMENT GRANTS | 185 | 260 | (75) | 260 | (75) | - | 185 |
| RCT4200-CHARGES FOR SERVICES | 3,408 | 3,405 | 3 | 3,405 | 3 | 2,380 | 1,027 |
| 421005 - DEPARTMENTAL FEES-EXTERNAL | 41 | 38 | 3 | 38 | 3 | 36 | 5 |
| 421100 - PRINTING SERVICES | 30 | 30 | - | 30 | - | - | 30 |
| 421105 - FACILITIES MANAGEMENT SERVICES | 843 | 843 | - | 843 | - | 23 | 820 |
| 421115 - REAL ESTATE SERVICES | - | - | - | - | - | 16 | (16) |
| 423000 - LOCAL GOVERNMENT GRANTS | 1,806 | 1,806 | - | 1,806 | - | 1,640 | 166 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 91 | (91) |
| 427010 - RENTAL INCOME | 94 | 94 | - | 94 | - | 33 | 60 |
| 427040 - COMMISSIONS | - | - | - | - | - | 0 | (0) |
| 439005 - REFUNDS-OTHER | 250 | 250 | - | 250 | - | 483 | (233) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 2 | 2 | - | 2 | - | 26 | (24) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 65 | 65 | - | 65 | - | - | 65 |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | 49 | 49 | - | 49 | - | - | 49 |
| 423005 - MISC INTERGOVERNMENTAL REVENUE (HIST) | 22 | 22 | - | 22 | - | - | 22 |
| 423055 - FIRE AUTHORITY (HIST) | 113 | 113 | - | 113 | - | - | 113 |
| 423060 - CHILD MUSEUM (HIST) | 15 | 15 | - | 15 | - | - | 15 |
| 423220 - NONCOUNTY TELEPHONE (HIST) | 50 | 50 | - | 50 | - | - | 50 |
| 427045 - CONCESSIONS | 29 | 29 | - | 29 | - | 31 | (3) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 18,897 | 20,397 | $(1,500)$ | 20,397 | $(1,500)$ | 16,694 | 2,203 |
| 431160 - INTERFUND REVENUE | 18,897 | 20,397 | $(1,500)$ | 20,397 | $(1,500)$ | 14,549 | 4,348 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 2,145 | $(2,145)$ |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 9 | 9 | - | 9 | - | 17 | (8) |
| RCT4290-INVESTMENT EARNINGS | 9 | 9 | - | 9 | - | 17 | (8) |
| 429005 - INTEREST - TIME DEPOSITS | 9 | 9 | - | 9 | - | 17 | (8) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | - | - | 563 | (563) |
| RCT7100- OFS GO BOND PROCEEDS | - | - | - | - | - | 563 | (563) |
| 710700 - OFS NOTE PROCEEDS | - | - | - | - | - | 563 | (563) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 43,550 | 43,313 | 238 | 44,791 | $(1,241)$ | 38,504 | 5,046 |
| OPERATING EXPENSE | 42,928 | 43,313 | (385) | 44,150 | $(1,223)$ | 37,862 | 5,066 |
| 000100-Salaries and Benefits | 22,748 | 21,760 | 989 | 21,577 | 1,171 | 18,321 | 4,427 |
| 601005 - ELECTED AND EXEMPT SALARY | 174 | 170 | 4 | 223 | (49) | 216 | (42) |
| 601010 - PROFESSIONAL TECH MANAG (HIST) | - | - | - | - | - | (1) | 1 |
| 601020 - LUMP SUM VACATION PAY | 91 | 91 | - | 91 | - | 161 | (70) |
| 601025 - LUMP SUM SICK PAY | 37 | 37 | - | 37 | - | 36 | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 14,654 | 14,104 | 550 | 14,248 | 406 | 11,556 | 3,098 |
| 601045 - COMPENSATED ABSENCE | 28 | 28 | - | 28 | - | 5 | 23 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 241 | 241 | - | 241 | - | 670 | (428) |
| 601065 - OVERTIME | 75 | 93 | (18) | 93 | (18) | 23 | 52 |
| 601095 - BUDGETED PERS UNDEREXPEND | (248) | (248) | - | (248) | - | - | (248) |
| 603005 - SOCIAL SECURITY TAXES | 1,143 | 1,091 | 51 | 1,069 | 73 | 927 | 216 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (218) | 218 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,476 | 2,378 | 98 | 2,311 | 165 | 1,990 | 486 |
| 603040 - LTD CONTRIBUTIONS | 71 | 68 | 3 | 67 | 5 | 54 | 17 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 155 | 147 | 8 | 166 | (10) | 270 | (115) |
| 603050 - HEALTH INSURANCE PREMIUMS | 2,836 | 2,764 | 72 | 2,462 | 374 | 1,950 | 887 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 385 | 385 | - | 383 | 3 | 330 | 55 |
| 603056 - OPEB - CURRENT YR | 254 | 231 | 23 | 231 | 23 | 208 | 45 |
| 603075 - OPEB - UNDERFUNDED ARC | 178 | 178 | - | 178 | - | 83 | 95 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} \hline 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | (0) | 0 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 3 | (3) |
| 601040 - TIME LIMITED EMPLOYEES | 197 | - | 197 | (3) | 199 | 57 | 140 |
| 000200-Operations | 12,246 | 11,597 | 649 | 12,167 | 79 | 11,438 | 808 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 430 | 430 | - | 430 | - | 485 | (55) |
| 607010 - MAINTENANCE - GROUNDS | 34 | 34 | - | 34 | - | 61 | (27) |
| 607015 - MAINTENANCE - BUILDINGS | 125 | 125 | - | 125 | - | 41 | 84 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2,385 | 2,464 | (79) | 2,465 | (81) | 1,870 | 514 |
| 609010 - CLOTHING PROVISIONS | 14 | 13 | 0 | 5 | 9 | 10 | 3 |
| 609015 - DINING AND KITCHEN SUPPLIES | 20 | 20 | - | 20 | - | 2 | 18 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 107 | 90 | 17 | 125 | (18) | 96 | 10 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 7 | 7 | - | 7 | - | 1 | 6 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 177 | 236 | (59) | 146 | 31 | 145 | 32 |
| 613005 - PRINTING CHARGES | 5 | 5 | - | 35 | (30) | 59 | (54) |
| 613010 - PUBLIC NOTICES | 3 | 3 | - | 4 | (1) | 2 | 1 |
| 613015 - PRINTING SUPPLIES | 40 | 40 | - | 70 | (30) | 52 | (12) |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 2 | - | - | 2 |
| 613050 - PRESERVATION | 5 | 5 | - | 5 | - | 4 | 1 |
| 615005 - OFFICE SUPPLIES | 29 | 29 | - | 48 | (19) | 47 | (18) |
| 615015 - COMPUTER SUPPLIES | 61 | 59 | 2 | 44 | 16 | 38 | 23 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 12 | 1 | 11 | 18 | (6) | 147 | (136) |
| 615020 - COMPUTER SOFTWARE < 3000 | 333 | 285 | 49 | 566 | (233) | 127 | 207 |
| 615025 - COMPUTER COMPONENTS < 3000 | 148 | 168 | (20) | 191 | (42) | 179 | (30) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 8 | 7 | 1 | 7 | 1 | 27 | (20) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 158 | 237 | (79) | 335 | (177) | 279 | (121) |
| 615040 - POSTAGE | 4 | 4 | - | 4 | - | 2 | 2 |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 1 | - | 0 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 8 | 8 | - | 8 | 0 | 13 | (4) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 6 | - | 97 | (91) | 6 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 622 | 593 | 29 | 732 | (110) | 418 | 204 |
| 617015 - MAINTENANCE - SOFTWARE | 2,565 | 2,188 | 377 | 2,021 | 544 | 2,195 | 370 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 45 | 45 | - | 45 | - | 65 | (20) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 96 | 96 | - | 96 | - | 49 | 47 |
| 619015 - MILEAGE ALLOWANCE | 20 | 20 | - | 20 | - | 11 | 9 |
| 619025 - TRAVEL AND TRANSPORTATION | 21 | 21 | - | 33 | (12) | 51 | (31) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | 2 | (2) | 0 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 9 | (2) | 10 | (4) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | 3 | 3 | - | 6 | (3) | - | 3 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 89 | 89 | - | 102 | (13) | 95 | (7) |
| 621005 - HEAT AND FUEL | 112 | 112 | - | 112 | - | 106 | 6 |
| 621010 - LIGHT AND POWER | 594 | 594 | - | 594 | - | 684 | (90) |
| 621015 - WATER AND SEWER | 63 | 63 | - | 63 | - | 82 | (20) |
| 621020 - TELEPHONE | 564 | 514 | 50 | 701 | (137) | 726 | (162) |
| 621025 - MOBILE TELEPHONE | 107 | 107 | - | 135 | (28) | 124 | (18) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 18 | 18 | - | 37 | (19) | 24 | (7) |
| 629025 - MAINT - SWIMMING POOLS | - | - | - | - | - | 1 | (1) |
| 633010 - RENT - BUILDINGS | 788 | 788 | - | 761 | 27 | 758 | 31 |
| 633015 - RENT - EQUIPMENT | 543 | 543 | - | 544 | (1) | 555 | (13) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 27 | 27 | - | 27 | - | - | 27 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 188 | 188 | - | 182 | 5 | 212 | (25) |
| 639025 - OTHER PROFESSIONAL FEES | 853 | 512 | 340 | 359 | 494 | 1,281 | (429) |
| 639045 - CONTRACTED LABOR/PROJECTS | 687 | 702 | (15) | 720 | (32) | 244 | 443 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 14 | 14 | - | 7 | 7 | 7 | 8 |
| 645005 - CONTRACT HAULING | 45 | 45 | - | 33 | 12 | 27 | 18 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 661010 - INTEREST EXPENSE | 24 | 24 | - | 29 | (5) | 7 | 17 |
| 667005 - CONTRIBUTIONS | 25 | - | 25 | - | 25 | - | 25 |
| 667020 - REFUNDS | - | - | - | - | - | 0 | (0) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 693010 - INTRAFUND CHARGES | 6 | 6 | - | 6 | - | 2 | 4 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 000300-Capital Purchases | 701 | 876 | (175) | 1,326 | (625) | 1,468 | (767) |
| 000400-Indirect Cost | 978 | 978 | - | 978 | - | 1,182 | (204) |
| 000500-Depreciation and Amortization | 117 | 464 | (347) | 464 | (347) | 301 | (185) |
| 000700-Cost of Goods Sold | 6,138 | 7,638 | $(1,500)$ | 7,638 | $(1,500)$ | 5,152 | 986 |
|  |  |  |  |  |  |  |  |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NON-OPERATING EXPENSE | 623 | - | 623 | 641 | (18) | 642 | (20) |
| 001000-Other Financing Uses | 623 | - | 623 | 641 | (18) | 642 | (20) |
| BALANCE SHEET | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |

REVENUE AND EXPENDITURE DETAIL

| Funds Selected |
| :--- | :--- |
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| $120-$ GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| $130-$ TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |
| in thousands \$ |

ADMINISTRATIVE SERVICES-COUNTYWIDE

| Organizations Selected |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS |  |  |  | $\wedge$ |
| 23500000 - EXTENSION SERVICE |  |  |  |  |
| 24000000 - CRIMINAL JUSTICE SERVICES |  |  |  |  |
| 29000000 - INDIGENT LEGAL SERVICES |  |  |  |  |
| 31020000 - REAL ESTATE |  |  |  | $v$ |
| 36200000 - MILLCREEK CANYON |  |  |  |  |
| 36300000 - PARKS |  |  |  |  |
| 2018 Variance, <br> Adjusted Proposed <br> Base Bud vs. ABB, <br> Budget* $H /(L)$ | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| 16238 | 308 | (55) | 182 | 71 |
| 16238 | 308 | (55) | 182 | 71 |
| $16 \quad 238$ | 308 | (55) | 182 | 71 |
| 15 | 102 | (87) | 4 | 11 |
| 5 | 25 | (20) | - | 5 |
| 10 | 10 | - | - | 10 |
| - - | 47 | (47) | 4 | (4) |
| - - | 20 | (20) | - | - |
| 223 | 191 | 32 | - | 223 |
| 16 | 16 | - | 178 | (162) |
|  |  |  |  |  |


|  | USTMENTS FOR | RESS TEST CALCULATIONS | MINIS | ATIVE | RVIC | - | WIDE | LLUP |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | usands \$ except FTE |  |  |  |  |  |  |  |
|  | Org | Adjustment Description |  | udget Rec | uest | 2018 Ac | usted Base | udget ${ }^{2}$ |
|  |  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding |
| 1 | FACILITIES SERVICES | Excluding Pass Through (Cost of Goods Sold) Expense Accounts | $(10,789)$ | $(3,103)$ | 7,686 | $(10,789)$ | $(3,103)$ | 7,686 |
| 2 | GOVERNMENT CENTER OPERATIONS | Pass-Thru Postage | $(5,532)$ | (725) | 4,807 | $(5,532)$ | (725) | 4,807 |
| 3 | PRINTING | Adjustment to ABB to close Printing org (6200000000) and move this function to the new Printing program in Facilities Services org (6300009500). See BRASS Request ID 620000_01. |  |  | - | (422) | (386) | 36 |
| 4 | FACILITIES SERVICES | Adjustment to ABB to close Printing org (6200000000) and move this function to the new Printing program in Facilities Services org (6300009500). See BRASS Request ID 620000_01. |  |  | - | 422 | 386 | (36) |
| 5 | TELECOMMUNICATIONS | Exclude iterfund revenue | $(3,663)$ |  | 3,663 | $(3,663)$ |  | 3,663 |
| 6 | TELECOMMUNICATIONS | Exclude Cost of Goods Sold |  | $(2,201)$ | $(2,201)$ |  | $(2,201)$ | $(2,201)$ |
| 7 | TELECOMMUNICATIONS | Exclude Depreciation \& Amortization |  | (100) | (100) |  | (447) | (447) |
| 8 |  |  |  |  | - |  |  | - |
| 9 |  |  |  |  | - |  |  | - |
| 10 |  |  |  |  | - |  |  | - |
| 11 |  |  |  |  | - |  |  | - |
| 12 |  |  |  |  | - |  |  | - |
| 13 |  |  |  |  | - |  |  | - |
| 14 |  |  |  |  | - |  |  | - |
| 15 |  |  |  |  | - |  |  | - |
|  | tal Line Item Adjustments | (see table above) | $(19,984)$ | $(6,129)$ | 13,855 | $(19,984)$ | $(6,476)$ | 13,508 |


| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) COUNTY FUNDING | ¢ |  |  |  |  |  |  | 늘 <br> $\frac{2}{2}$ <br> $\frac{2}{c}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 19,267 | 574 | 938 | 382 | 64 | (982) | 17,540 | (35) | 305 | 453 | 26 |
| Adjusted Base Budget (capital and other orgs to exclude) | (16) | - | - | - | - | - | (16) | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 19,251 | 574 | 938 | 382 | 64 | (982) | 17,524 | (35) | 305 | 453 | 26 |
| Adjusted Base Budget Line Item Exclusions | 13,508 | - | - | - | 7,650 | 4,807 | - | 36 | - | - | 1,015 |
| Adjusted Base Budget (less exclusions and capital orgs) | 32,759 | 574 | 938 | 382 | 7,714 | 3,826 | 17,524 | 1 | 305 | 453 | 1,041 |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 31,776 | 557 | 910 | 371 | 7,483 | 3,711 | 16,999 | 1 | 296 | 440 | 1,010 |
| Requested Budget (total) | 23,114 | 553 | 938 | 483 | 130 | (982) | 21,428 | 1 | 336 | 492 | (266) |
| Requested Budget (capital and other orgs to exclude) | (254) | - | - | - | - | - | (254) | - | - | - | - |
| Requested Budget (non-capital orgs) | 22,860 | 553 | 938 | 483 | 130 | (982) | 21,174 | 1 | 336 | 492 | (266) |
| Requested Budget Line Item Exclusions | 13,855 | - | - | - | 7,686 | 4,807 | - | - | - | - | 1,362 |
| Requested Budget (less exclusions and capital orgs) | 36,716 | 553 | 938 | 483 | 7,816 | 3,826 | 21,174 | 1 | 336 | 492 | 1,096 |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if >0) | 4,943 | - | 28 | 113 | 333 | 115 | 4,175 | 0 | 40 | 52 | 86 |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | (1) | $-$ | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) |

[^74]
## CORE MISSION

Salt Lake County Addressing is dedicated to working towards enhanced public safety, increased efficiency, and more effective government service by ensuring accurate addressing in Salt Lake County.

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

Salt Lake County Addressing provides timely and accurate address information for internal and external agencies to support and enhance their services.

1) Reduce addressing point data entry time from 7 days as of the start of August 2017 to 5 days by end of December 2018.
2) Reduce the address point data backlog from 21314 address point as of the start of August 2017 to 0 address point by end of December 2018.
3) Reduce the primary address parcel backlog from 6752 parcels as of the start of August 2017 to 0 parcels by end of December 2018.

## BUDGET SUMMARY


\% vs. CF
Request
-3.1\%
ORGANIZATION/PROGRAM
(sorted by priority)

4360000000 ADDRESSING PRGM
TOTAL ADDRESSING

| 2018 Budget Request |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| 3 | 556 | 553 | $\square$ | 4.00 |
| 3 | 556 | 553 |  | 4.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| 3 | (18) | (21) | - |
| 3 | (18) | (21) | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 4360000_01 | ADDRESSING PRGM | NEW REVENUE <br> With the creation of MSD and Millcreek City, Addressing will start charging a fee to cover costs for various services such as assignment of address, correction of address and street name changes. The fee is competitive and within the range of what other cities and municipalities charge for similar services. Addressing looked at the prior years' work performed within the unincorporated areas to forecast anticipated revenue from Millcreek City and the MSD. | Request |  | (\$3) | (\$3) |
| 2 | 436000_R01 | ADDRESSING PRGM | OVERTIME BUDGET REDUCTION <br> Addressing has streamlined their personnel workload and no longer needs overtime budget. We'd like to use this budget reduction to fund other smaller request within the Department of Administrative Services. | Request |  | (\$18) | (\$18) |
| 3 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | (\$21) | (\$21) |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^75]

## CORE MISSION

The mission of Salt Lake County Contracts and Procurement is to provide professional, efficient purchasing services and promote fair and open competition to attain the best value for the County.

## OUTCOMES AND INDICATORS

## (see separate O\&I Summary report for additional detail)

## Contracts and Procurement strives to provide excellent customer service to agencies and vendors.

1) Increase Excellent customer service that County agencies and vendors receive from Contracts and Procurement. We will measure this by the percentage of positive responses on annual customer service survey from 86.11 percent as of the end of January 2017 to 90\% percent by end of January 2018.

## Contracts and Procurement processes are efficient, fair, lawful and continuously improved.

7) Maintain the number of vendor protests upheld from 0 protests upheld as of the end of June 2017 to 0 protests upheld by end of June 2018.
8) Measure the average timeframe from assignment to award for standard RFPs from 44 Days as of the end of June 2017 to 42 Days by end of June 2018.
9) Measure the average timeframe from assignment to award for standard Expedited RFPs from 31 Days as of the end of June 2017 to 30 Days by end of June 2018.
10) Measure the average timeframe from assignment to award for standard RFBs/RFCs from 28 Days as of the end of June 2017 to 26 Days by end of June 2018.
11) Measure the average timeframe from assignment to award for standard Construction Solicitations from 42 Days as of the end of June 2017 to 40 Days by end of June 2018.

## The County evaluates and tracks contracted vendor performance.

2) Measure vendor performance from 0\% established Scorecard/Survey as of the end of July 2017 to 100\% established Scorecard/Survey by end of July 2018.

## Total Requested <br> Savings/(Incr) if Flat to ABB <br> Addt'I Savings/(Incr) if -3\% <br> Base @ -3\%



BUDGET APPROPRIATIONS


COUNTY FUNDING
\% vs. CF Request 937,708 $0 \quad 0.0 \%$ $\underline{28,131}-3.0 \%$ 909,577

| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| 6100000200 PURCHASING | - | 672 | 672 |  | 6.00 |
| 6100000300 CONTRACTS | - | 188 | 188 |  | 2.00 |
| 6100000100 CONTRACTS AND PROCUREMENT ADMIN | 250 | 327 | 77 | $\square$ | 2.00 |
| TOTAL CONTRACTS AND PROCUREMENT | 250 | 1,188 | 938 |  | 10.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. (Operating) | County Funding | FTE |


| - | $(23)$ | $(23)$ | - |
| ---: | ---: | ---: | ---: |
| - | $(2)$ | $(2)$ | - |
| - | $(3)$ | $(3)$ | - |
| - | $(28)$ | $(28)$ | - |

Stress Test Target Reductions
Stress Test Reductions in BRASS vs. Target
0

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 61000_R01 | ADMINISTRATION, PURCHASING | To meet our stress test requirement, we'd eliminate our travel and training by 7 k . These funds allow the division to send several staff members to various procurement related trainings annually that assist in understanding best practices and provides a forum to network with peers and learn about developments within procurement. Eliminating these costs would isolate SLCo Contracts \& Procurement from industry peers that may provide new efficiencies as well as explain process and policies, potentially leading to the County not being in compliance. | Stress Test |  | (\$7) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 2 | 61000_R02 | PURCHASING, CONTRACTS, ADMINISTRATION | To meet stress test, we'd reduce our computer replacement budget by almost $90 \%$. These funds allow for the proper rotation of staff computers and equipment under a replacement plan. Contracts and Procurement has a role within emergency response situations which is critical for our role in EOC and Salt Lake County's COOP Plan. Staff computers and emergency laptops scheduled for replacement next year would need to be replaced the following year, increasing budgetary needs for 2019 and risking a malfunction. | Stress Test |  | (\$9) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 61000_R03 | PURCHASING | To meet stress test requirements, we'd eliminate e-Waste Disposal program for the County. These funds assure that all county electronics that need to be recycled have been wiped and disposed of properly, keeping the County free of risk. These costs would need to be absorbed by each division instead of Contracts and Procurement, which would lead to a lack of proper disposal oversight. | Stress Test |  | (\$13) | \$0 (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$0 \$0 |  |  |  |  |  |  |  |
|  |  |  | TOTAL STRESS TEST REDUCTIONS |  | 0.00 | (\$28) | \$0 |

[^76]

## CORE MISSION

Facilities Management provides oversight and leadership to ensure that Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County facilities are energy efficient

1) Measure the development an energy management road-map with baseline data for the Government Center and begin work with individual agencies on all facilities. Initial target goal would be to reduce Government Center electrical consumption from 0\% kilowatts as of the start of the year 2018 to 3\% kilowatts by end of the year 2018.

|  |  |  |
| :--- | :---: | :---: |
|  | BUDGET | COUNTY |
|  | APPROPRIATIONS | FUNDING |

ORGANIZATION/PROGRAM
(sorted by priority)

6310001000 FACILITIES MANAGEMENT PRGM
TOTAL FACILITIES MANAGEMENT

| 2018 |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 483 | 483 | $\square$ |
| - | 483 | 483 | 1.80 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 101 | 101 | 1.00 |
| - | 101 | 101 | 1.00 |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(113)$ | $(113)$ | (1.00) |
| - | $(113)$ | $(113)$ | $\mathbf{( 1 . 0 0 )}$ |

Stress Test Target Reductions ${ }^{2}$
(113)

Stress Test Reductions in BRASS vs. Target
0

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 631000_01 | FACILITIES <br> MANAGEMENT PRGM | How much energy does Salt Lake County consume? This question cannot currently be answered without an extended amount of research and effort. What is the County doing to reduce energy usage? An Energy Manager FTE would work with Facilities Managements and other County agencies to create energy usage baselines so the County knows where and how much energy is being used. They would then suggest ways to decrease energy usage, identify capital projects which would reduce usage and have an appropriate return on investment, and review and update standards for new and existing facilities. It is very surprising that an organization the size of Salt Lake County does not have an Energy Manager and an energy program. There is great potential to reduce energy usage and associated costs through implementing these programs. Industry standards suggest a potential for $3-10 \%$ in energy savings. We would suggest that these savings be placed in accounts for future agency energy projects. Facilities Management currently does not have appropriate staffing levels to complete this work, although modest attempts have been made in the past. By housing this position within Facilities Management it would be directly connected with capital projects and new construction, as well as being associated with our trades technicians. | Request | 1.00 | \$101 | \$101 |
| 2 | 631000_01 | FACILITIES MANAGEMENT PRGM | During the calendar year 2016 Salt Lake County paid in excess of $\$ 8.5$ million for electricity. Organizations and governmental bodies who have implemented active energy management programs have shown kilowatt reductions of 3-10\% over the initial stages of the program. While participating organizations initially self-fund these efforts the 1-5 year returns always more than compensate for the personnel investment. For instance, if Salt Lake County could realize the estimates noted, annual savings as modest as $\$ 250,000$ could be realized. These savings could be used to offset initial investment, strengthening the program or for other uses as policy makers see fit. An energy manager would be able to establish initial baselines against which energy could be measured, assist County agencies in their efforts to educate staff and help Salt Lake County take its place among the other local organizations as a leader in the area of energy conservation. This effort would marry very nicely with other County initiative such as LEED. | Stress Test | (1.00) | (\$101) | \$0 (not proposed) |
| 3 | 631000_R01 | FACILITIES MANAGEMENT PRGM | Reducing this budget line item will impact Facilities Services to provide adequate support to real estate lease billing. Facilities Services creates the monthly billing to bill out of county lease for the real estate division. This could cause a delay in collecting revenue that comes into the County. It will also impact the charges for unbilled facilities services quotes. When a division declines a quote created by facilities the technician would bill his time here instead of to the division requesting the quote. | Stress Test |  | (\$11) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 500300_03 | FACILITIES MANAGEMENT PRGM | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Contributions: Utah Clean Energy. | Mayor Proposed |  |  | \$25 |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 1.00 | \$101 | \$126 |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | (1.00) | (\$113) | \$0 |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ <br> $\checkmark$ | 63100000 - FACILITIES MANAGEMENT |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 64000000 - RECORDS MANAGEMENT AND ARCHIVES |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 70100000 - COUNCIL |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 76000000 - AUDITOR |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 79000000 - CLERK |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 514 | 382 | 132 | 382 | 132 | 731 | (217) |
| REVENUE | - | - | - | - | - | 38 | (38) |
| OPERATING REVENUE | - | - | - | - | - | 38 | (38) |
| RCT4200-CHARGES FOR SERVICES | - | - | - | - | - | 19 | (19) |
| 421115 - REAL ESTATE SERVICES | - | - | - | - | - | 16 | (16) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 2 | (2) |
| RCT4300-INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 20 | (20) |
| 431160 - INTERFUND REVENUE | - | - | - | - | - | 20 | (20) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 514 | 382 | 132 | 382 | 132 | 769 | (255) |
| OPERATING EXPENSE | 514 | 382 | 132 | 382 | 132 | 769 | (255) |
| 000100-Salaries and Benefits | 236 | 129 | 107 | 129 | 107 | 286 | (50) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | - | - | 18 | (18) |
| 601025 - LUMP SUM SICK PAY | - | - | - | - | - | 14 | (14) |
| 601030 - PERMANENT AND PROVISIONAL | 165 | 86 | 79 | 86 | 79 | 168 | (3) |
| 603005 - SOCIAL SECURITY TAXES | 13 | 7 | 6 | 7 | 6 | 15 | (2) |
| 603025 - RETIREMENT OR PENSION CONTRIB | 16 | 16 | 0 | 16 | 0 | 31 | (15) |
| 603040 - LTD CONTRIBUTIONS | 1 | 0 | 0 | 0 | 0 | 1 | (0) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 1 | - | 1 | - | 1 | 3 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 32 | 13 | 19 | 12 | 20 | 24 | 7 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1 | 1 | - | 1 | - | 2 | (1) |
| 603056 - OPEB - CURRENT YR | 8 | 7 | 1 | 7 | 1 | 11 | (3) |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 158 | 133 | 25 | 133 | 25 | 140 | 18 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 125 | 125 | - | 125 | - | 121 | 4 |
| 609010 - CLOTHING PROVISIONS | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | - | - | 1 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | - | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | - | - | - | - | - | 1 | (1) |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 621020 - TELEPHONE | - | - | - | - | - | 1 | (1) |
| 633010 - RENT - BUILDINGS | - | - | - | - | - | 7 | (7) |
| 639025 - OTHER PROFESSIONAL FEES | 8 | 8 | - | 8 | - | 6 | 2 |
| 667005 - CONTRIBUTIONS | 25 | - | 25 | - | 25 | - | 25 |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 000400-Indirect Cost | 120 | 120 | - | 120 | - | 343 | (223) |

## CORE MISSION

Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

## OUTCOMES AND INDICATORS (see separate o\&l Summary report for additional detail)

## Facilities Services builds strong partnerships with County customers.

1) Measure the number of Service Level Agreements (SLA's) in place with our County customers from 3 agreements as of the start of January 2018 to 20 agreements by end of December 2018.
2) Measure the percentage of agencies receiving a detailed report from $10 \%$ agencies as of the start of the year 2018 to $100 \%$ agencies by end of the year 2018.

## Facility Services employees work performance meets/exceeds industry standards.

3) Measure the percentage of employees who receive a performance report from 0\% employees as of the start of October 2017 to $100 \%$ employees by end of February 2018.

## County facilities are maintained in a safe and efficient manner.

4) Measure the County appropriated funding for operations and maintenance compared to industry standards for each agency from 0\% County agencies as of the start of October 2017 to 100\% County agencies by end of January 2018.
5) Measure the number of facilities that have had a facility condition assessment completed from $85 \%$ facilities as of the start of September 2017 to 100\% facilities by end of the year 2018.

|  |  |  |  | \% vs. CFRequest |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* |  |
| Total Requested | 10,919,041 | 130,020 | 7,816,050 |  |
| - Savings/(Incr) if Flat to ABB | $(1,012,409)$ | 65,591 | 102,056 | -1.3\% |
| - Addt'I Savings/(Incr) if -3\% | 357,944 | 1,933 | 231,420 | -3.0\% |
| ■ Base @ -3\% | 11,573,507 | 62,496 | 7,482,574 |  |

[^77]| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| 6300001000 | FACILITIES SERVICES ADMIN | 548 | 903 | 355 |  | 7.20 |
| 6300002000 | CARPENTRY | 1,416 | 1,644 | 228 |  | 9.00 |
| 6300003000 | electrical | 2,239 | 1,749 | (490) |  | 9.00 |
| 6300004000 | electronics | 1,365 | 1,417 | 51 | ] | 7.00 |
| 6300005000 | FACILITIES SERVICES | 628 | 769 | 142 | $\square$ | 8.00 |
| 6300006000 | HVAC | 2,604 | 2,390 | (213) |  | 17.00 |
| 6300007000 | LOCKSMITH | 268 | 301 | 33 | I | 2.00 |
| 630008800 | Plumbing | 615 | 652 | 38 | I | 5.00 |
| 6300009000 | Project management | 685 | 708 | 23 |  | 5.00 |
| 630000550 | PRINTING | 422 | 387 | (35) |  | 1.00 |
| TOTAL | FACILITIES SERVICES | 10,789 | 10,919 | 130 |  | 70.20 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| (76) | 50 | 126 | - | - | (218) | (218) | - |
| (256) | (356) | (100) | - |  | (20) | (20) | - |
| (311) | (355) | (44) | - | - | (32) | (32) | - |
| (190) | (287) | (97) | - |  | (7) | (7) | - |
| (87) | (45) | 42 | - | - | (14) | (14) | - |
| (362) | (298) | 64 | - | - | (17) | (17) |  |
| (37) | (40) | (3) | - | - | (14) | (14) | - |
| (85) | (67) | 18 | - | - | (5) | (5) | - |
| (95) | - | 95 | - | - | (5) | (5) | - |
| 422 | 387 | (35) | 1.00 | - | (2) | (2) | - |
| $(1,078)$ | $(1,012)$ | 66 | 1.00 | - | (333) | (333) | - |

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)




 calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

## Funds Selected

650 - FACILITIES SERVICES FUND
110 - GENERAL FUND
115 - GOVERNMENTAL IMMUNITY FUND
120 - GRANT PROGRAMS FUND
125 - ECON DEV AND COMMUNITY RESOURCES FUND
130 - TRANSPORTATION PRESERVATION FUND
180 - RAMPTON SALT PALACE CONV CTR FUND

## Organizations Selected

63000000 - FACILITIES SERVICES
63500000 - TELECOMMUNICATIONS
69000000 - GOVERNMENT CENTER OPERATIONS
10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN...
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION

| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
| Base | Budvs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
| Budget* | H/(L) |  | H/(L) |  | H/(L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 322 | 64 | 257 | 73 | 249 | 783 | (461) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 10,798 | 11,876 | $(1,078)$ | 11,876 | $(1,078)$ | 7,640 | 3,158 |
| OPERATING REVENUE | 10,789 | 11,867 | $(1,078)$ | 11,867 | $(1,078)$ | 7,623 | 3,166 |
| RCT4200-CHARGES FOR SERVICES | 206 | 176 | 30 | 176 | 30 | 128 | 77 |
| 421100 - PRINTING SERVICES | 30 | - | 30 | - | 30 | - | 30 |
| 421105 - FACILITIES MANAGEMENT SERVICES | 36 | 36 | - | 36 | - | - | 36 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 124 | (124) |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 4 | (4) |
| 427010 - RENTAL INCOME | 48 | 48 | - | 48 | - | - | 48 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 12 | 12 | - | 12 | - | - | 12 |
| 423005 - MISC INTERGOVERNMENTAL REVENUE (HIST) | 22 | 22 | - | 22 | - | - | 22 |
| 423055 - FIRE AUTHORITY (HIST) | 43 | 43 | - | 43 | - | - | 43 |
| 423060 - CHILD MUSEUM (HIST) | 15 | 15 | - | 15 | - | - | 15 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 10,584 | 11,692 | $(1,108)$ | 11,692 | $(1,108)$ | 7,494 | 3,089 |
| 431160 - INTERFUND REVENUE | 10,584 | 11,692 | $(1,108)$ | 11,692 | $(1,108)$ | 6,044 | 4,539 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 1,450 | $(1,450)$ |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 9 | 9 | - | 9 | - | 17 | (8) |
| RCT4290-INVESTMENT EARNINGS | 9 | 9 | - | 9 | - | 17 | (8) |
| 429005 - INTEREST - TIME DEPOSITS | 9 | 9 | - | 9 | - | 17 | (8) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 11,111 | 11,931 | (821) | 11,940 | (829) | 8,405 | 2,705 |
| OPERATING EXPENSE | 11,111 | 11,931 | (821) | 11,940 | (829) | 8,405 | 2,705 |
| 000100-Salaries and Benefits | 6,435 | 6,048 | 387 | 6,056 | 379 | 4,810 | 1,626 |
| 601020 - LUMP SUM VACATION PAY | 43 | 32 | 10 | 32 | 10 | 25 | 17 |
| 601025 - LUMP SUM SICK PAY | 14 | 10 | 3 | 10 | 3 | 0 | 13 |
| 601030 - PERMANENT AND PROVISIONAL | 3,798 | 3,576 | 222 | 3,623 | 174 | 3,051 | 746 |
| 601045 - COMPENSATED ABSENCE | 24 | 14 | 10 | 14 | 10 | 18 | 5 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 178 | 128 | 50 | 128 | 50 | 92 | 86 |
| 601065 - OVERTIME | 61 | 60 | 1 | 60 | 1 | 17 | 44 |
| 603005 - SOCIAL SECURITY TAXES | 289 | 273 | 16 | 284 | 5 | 233 | 57 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (218) | 218 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 619 | 592 | 26 | 606 | 13 | 531 | 88 |
| 603040 - LTD CONTRIBUTIONS | 18 | 17 | 1 | 17 | 1 | 13 | 4 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 34 | 33 | 1 | 25 | 9 | 53 | (19) |
| 603050 - HEALTH INSURANCE PREMIUMS | 970 | 952 | 19 | 897 | 74 | 685 | 286 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 160 | 159 | 1 | 159 | 1 | 172 | (13) |
| 603056 - OPEB - CURRENT YR | 77 | 59 | 18 | 59 | 18 | 64 | 13 |
| 603075 - OPEB - UNDERFUNDED ARC | 153 | 143 | 10 | 143 | 10 | 71 | 82 |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 1 | (1) |
| 000200-Operations | 1,049 | 795 | 255 | 795 | 255 | 731 | 319 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | - | - | 1 | (1) |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | - | - | 1 | (1) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 21 | (21) |
| 609010 - CLOTHING PROVISIONS | 13 | 13 | 0 | 5 | 9 | 10 | 3 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 12 | 12 | - | 12 | - | 4 | 8 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | 1 | 8 | 1 | 8 | 0 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 7 | (6) |
| 613015 - PRINTING SUPPLIES | 40 | - | 40 | - | 40 | - | 40 |
| 615005 - OFFICE SUPPLIES | 9 | 9 | 1 | 9 | 1 | 12 | (3) |
| 615020 - COMPUTER SOFTWARE < 3000 | 14 | 12 | 2 | 12 | 2 | 2 | 12 |
| 615025 - COMPUTER COMPONENTS < 3000 | 33 | 33 | - | 33 | - | 5 | 28 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 5 | 5 | - | 5 | - | 0 | 5 |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 16 | 11 | 5 | 11 | 5 | 12 | 4 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 6 | (4) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | 3 | - | 2 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | - | 17 | - | 17 | 9 | 9 |
| 617015 - MAINTENANCE - SOFTWARE | 145 | 44 | 101 | 44 | 101 | 64 | 81 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 40 | 40 | - | 40 | - | 59 | (19) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 89 | 89 | - | 89 | - | 47 | 42 |
| 619015 - MILEAGE ALLOWANCE | 15 | 15 | - | 15 | - | 8 | 7 |
| 619025 - TRAVEL AND TRANSPORTATION | 1 | 1 | - | 1 | - | 2 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 2 | 2 | - | 2 | - | 2 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 83 | 83 | - | 99 | (15) | 85 | (2) |
| 621005 - HEAT AND FUEL | 12 | 12 | - | 12 | - | 10 | 2 |
| 621010 - LIGHT AND POWER | 14 | 14 | - | 14 | - | 16 | (2) |
| 621015 - WATER AND SEWER | 3 | 3 | - | 3 | - | 3 | (0) |
| 621020 - TELEPHONE | 9 | 7 | 2 | 7 | 2 | 17 | (8) |
| 621025 - MOBILE TELEPHONE | 50 | 50 | - | 50 | - | 55 | (5) |
| 633010 - RENT - BUILDINGS | 303 | 245 | 58 | 245 | 58 | 248 | 56 |
| 633015 - RENT - EQUIPMENT | 4 | 4 | - | 4 | - | - | 4 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 27 | - | 27 | - | 27 | - | 27 |
| 639025 - OTHER PROFESSIONAL FEES | 60 | 60 | - | 60 | - | 3 | 57 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 14 | 13 | 1 | 6 | 8 | 7 | 8 |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | - | 1 |
| 667020 - REFUNDS | - | - | - | - | - | 0 | (0) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 4 | (4) |
| 000400-Indirect Cost | 397 | 378 | 19 | 378 | 19 | 417 | (20) |
| 000500-Depreciation and Amortization | 17 | 10 | 7 | 10 | 7 | - | 17 |
| 000700-Cost of Goods Sold | 3,213 | 4,701 | $(1,488)$ | 4,701 | $(1,488)$ | 2,449 | 764 |



[^78]
## CORE MISSION

The Salt Lake County Government Center provides a central location to provide amentities to Salt Lake County residents that include elected mandates. The Government Center staff takes pride in providing support services to Salt Lake County citizens and the agencies that serve them.

## OUTCOMES AND INDICATORS (see separate o\&। Summary report for additional detail)

Successfully navigate the Government Center space adjustments due to the departure of the District Attorneys.

1) Measure the satisfaction of agencies requesting space adjustments. These will be prioritized with greatest needs addressed with relocations made over the course of the year. We will be relocating from 0 agencies as of the start of the year 2018 to 9 agencies by end of December 2018.

## Government Center janitorial contractor meets or exceeds customer expectations.

2) Measure the customer focus group activity and attendance. Create customer service and performance reporting for janitorial contractor measuring from 0\% agencies as of the start of the year 2018 to $100 \%$ agencies by end of December 2018.

## Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

Base @ -3\%


| BUDGET | COUNTY |
| :---: | :---: |
| APPROPRIATIONS | FUNDING |
| $\mathbf{4 , 5 5 0 , 5 4 2}$ | $\mathbf{( 9 8 1 , 6 9 4 )}$ |
| 0 | 0 |
| $\underline{136,516}$ | $\underline{(29,451)}$ |
| $4,414,026$ | $(952,243)$ |

ADJ. COUNTY \% vs. CF FUNDING* Request 3,825,542

| 0 | $0.0 \%$ |
| :---: | :---: |
| $3,710,766$ <br> 3,716 | $-3.0 \%$ |

[^79]| ORGANIZATION/PROGRAM |
| :--- |
| (sorted by priority) |
| $6900002000 \quad$ GOVERNMENT CENTER OPERATIONS PRGM |
| 6900001000 COURIER/MAIL ROOM |
| TOTAL GOVERNMENT CENTER |


| 2018 Budget Request |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. <br> (Operating) <br> (Operating) | County <br> Funding | FTE |
| 4,575 | 3,668 | $\mathbf{( 9 0 7 )}$ | $\square$ |
| 957 | 883 | $(75)$ | 2.00 |
| 5,532 | 4,551 | $\mathbf{( 9 8 2 )}$ | 1.75 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| -- | $(115)$ | $(115)$ | - |
| -- | - | - | - |
| - | $(115)$ | $(115)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
0

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


[^80]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 650 - FACILITIES SERVICES FUND | $\wedge$ | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... ^ |  |  |  |  |  |
| 110 - GENERAL FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 10250000 - REGIONAL ECONOMIC DEVELOPMENT |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 Actual | iance, Budget 2016, <br> (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (977) | (982) | 5 | (989) | 12 | $(1,536)$ | 558 |
|  |  |  |  |  |  |  |  |
| REVENUE | 5,532 | 5,532 |  | 5,532 |  | 5,412 | 120 |
| OPERATING REVENUE | 5,532 | 5,532 | - | 5,532 | - | 5,412 | 120 |
| RCT4200-CHARGES FOR SERVICES | 881 | 881 | - | 881 | - | 183 | 698 |
| 421105 - FACILITIES MANAGEMENT SERVICES | 807 | 807 | - | 807 | - | 23 | 784 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 13 | (13) |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | 83 | (83) |
| 427010 - RENTAL INCOME | 46 | 46 | - | 46 | - | 33 | 12 |
| 427040 - COMMISSIONS | - | - | - | - | - | 0 | (0) |
| 427045 - CONCESSIONS | 29 | 29 | - | 29 | - | 31 | (3) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 4,651 | 4,651 | - | 4,651 | - | 5,229 | (578) |
| 431160 - INTERFUND REVENUE | 4,651 | 4,651 | - | 4,651 | - | 4,622 | 29 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 607 | (607) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 5,178 | 4,551 | 627 | 5,184 | (6) | 4,519 | 659 |
| OPERATING EXPENSE | 4,555 | 4,551 | 5 | 4,543 | 12 | 3,877 | 679 |
| 000100-Salaries and Benefits | 217 | 213 | 5 | 206 | 12 | 156 | 62 |
| 601020 - LUMP SUM VACATION PAY | 1 | 1 | - | 1 | - | 0 | 1 |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 112 | 109 | 3 | 110 | 2 | 92 | 20 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | 0 | (0) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 4 | 4 | - | 4 | - | - | 4 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 9 | 8 | 0 | 8 | 0 | 7 | 2 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 19 | 19 | 0 | 19 | 0 | 16 | 3 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 0 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 1 | 1 | 0 | 1 | (0) | 1 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 50 | 50 | - | 42 | 8 | 23 | 27 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 3 | 3 | - | 3 | - | 3 | 1 |
| 603056 - OPEB - CURRENT YR | 12 | 11 | 1 | 11 | 1 | 11 | 1 |
| 603075 - OPEB - UNDERFUNDED ARC | 5 | 5 | - | 5 | - | 2 | 3 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 3,486 | 3,486 | - | 3,486 | - | 3,114 | 373 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 430 | 430 | - | 430 | - | 484 | (54) |
| 607010 - MAINTENANCE - GROUNDS | 30 | 30 | - | 30 | - | 58 | (28) |
| 607015 - MAINTENANCE - BUILDINGS | 125 | 125 | - | 125 | - | 41 | 84 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2,083 | 2,083 | - | 2,085 | (2) | 1,599 | 484 |
| 609010 - CLOTHING PROVISIONS | 0 | 0 | - | 0 | - | 0 | 0 |
| 609015 - DINING AND KITCHEN SUPPLIES | 20 | 20 | - | 20 | - | 2 | 18 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | - | - | - | - | - | 3 | (3) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | - | - | 10 | (10) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | 24 | (21) |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | - | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 9 | 9 | - | 9 | - | 16 | (7) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 1 | 1 | - | 1 | - | 2 | (1) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 2 | - | 1 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 5 | 5 | - | 3 | 2 | 5 | 0 |
| 621005 - HEAT AND FUEL | 100 | 100 | - | 100 | - | 96 | 4 |
| 621010 - LIGHT AND POWER | 580 | 580 | - | 580 | - | 663 | (83) |
| 621015 - WATER AND SEWER | 60 | 60 | - | 60 | - | 80 | (20) |
| 621020 - TELEPHONE | 5 | 5 | - | 5 | - | 1 | 4 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 2 | - | 1 | 1 |
| 633010 - RENT - BUILDINGS | 5 | 5 | - | 5 | - | 5 | 0 |
| 633015 - RENT - EQUIPMENT | 1 | 1 | - | 1 | - | - | 1 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 1 | (1) |
| 645005 - CONTRACT HAULING | 25 | 25 | - | 25 | - | 21 | 4 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 000400-Indirect Cost | 126 | 126 | - | 126 | - | 141 | (15) |
| 000700-Cost of Goods Sold | 725 | 725 | - | 725 | - | 465 | 260 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 623 | - | 623 | 641 | (18) | 642 | (20) |
| 001000-Other Financing Uses | 623 | - | 623 | 641 | (18) | 642 | (20) |
|  |  |  |  |  |  |  |  |


| In thousands s except FTE |
| :--- |

[^81]
## CORE MISSION

Our mission is to better the lives of Salt Lake County government and residents through technology.

## OUTCOMES AND INDICATORS (see separate o\&ı summary report for additional detail)

## IS is a customer focused organization.

1) Reduce number of cases that haven't been followed up on at least every three days until resolved from current number tickets as of the start of the year 2018 to -10\% tickets by end of the year 2018.
2) Measure service desk customer satisfaction from no current rating percent as of the start of the year 2018 to +10 percent by end of the year 2018.

## IS is an efficient and effective provider of infrastructure services.

3) Maintain Utilization of Internet bandwidth and storage within a $+/-10 \%$ aggregate variance from $6 \%$ variance as of the start of the year 2018 to +/- 10\% variance by end of the year 2018.
IS is County agency's partner of choice to implement mission-driven technology projects.
4) Measure number of in-person visits with agencies from 1 quarterly visits as of the start of the year 2018 to 2 quarterly visits by end of the year 2018.

## IS supports strategic innovation.

5) Measure number of projects that add new value and require less than two months to complete from don't know projects as of the start of the year 2018 to 10 projects by end of the year 2018.

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%
FTE SUMMARY
$\frac{2018}{103}$
$\frac{2017}{99}$
$\frac{H /(L)}{3.8}$

$\begin{array}{cc}\text { ADJ. COUNTY } & \text { \% vs. CF } \\ \text { FUNDING* } & \text { Request }\end{array}$ FUNDING Request

## APPROPRIATIONS

21,427,769
21,174,189
22,889,435
3,887,503
3,649,720
-17.2\%
3,812,503
525,734
525,734
-2.5\%

* Countv fundina used for the stress tests. See the Stress Test Adiustments paae for details on the adiustments.
ORGANIZATION/PROGRAM
(sorted by priority)

| 6050000700 | SERVICE DESK |
| :--- | :--- |
| ${ }^{\text {6050000000 }}$ | SOLUTIONS |


| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 606 | 606 ] | 7.00 |
| 185 | 8,710 | 8,525 | 45.00 |
| - | 482 | 482 \\| | 4.00 |
| - | 4,813 | 4,813 | 18.00 |
| 1,217 | 2,783 | 1,566 $\square$ | 7.75 |
| - | 2,005 | 2,005 | 8.00 |
| - | 2,455 | 2,455 | 13.00 |
| 60 | 781 | 721 ] | - |
| 1,462 | 22,636 | 21,174 | 102.75 |
| - | 254 | 254 | - |
| 1,462 | 22,889 | 21,428 | 102.75 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | - | - | - | - | - | - |  |
| (75) | 1,095 | 1,170 | 2.00 | - | $(1,170)$ | $(1,170)$ | (2.00) |
| - | - | - | - | - | - | - | - |
| - | 286 | 286 | - | - | (286) | (286) | - |
| - | 581 | 581 | (0.20) | - | (608) | (608) | - |
| - | 507 | 507 | - | - | (507) | (507) | - |
| - | 885 | 885 | 2.00 | - | (883) | (883) | (2.00) |
| - | 221 | 221 | - | (60) | $(781)$ | (721) | - |
| (75) | 3,575 | 3,650 | 3.80 | (60) | $(4,235)$ | $(4,175)$ | (4.00) |
| - | 238 | 238 | - | - | - | - | - |
| (75) | 3,813 | 3,888 | 3.80 | (60) | $(4,235)$ | $(4,175)$ | (4.00) |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | FTE |
| - | - | - | - | - | - | - |  |
| (75) | 1,095 | 1,170 | 2.00 |  | $(1,170)$ | $(1,170)$ | (2.00) |
| - | - | - | - | - | - | - | - |
|  | 286 | 286 | - |  | (286) | (286) | - |
| - | 581 | 581 | (0.20) | - | (608) | (608) | - |
|  | 507 | 507 | - |  | (507) | (507) | - |
| - | 885 | 885 | 2.00 | - | (883) | (883) | (2.00) |
| - | 221 | 221 | - | (60) | (781) | (721) | - |
| (75) | 3,575 | 3,650 | 3.80 | (60) | $(4,235)$ | $(4,175)$ | (4.00) |
| - | 238 | 238 | - | - | - | - | - |
| (75) | 3,813 | 3,888 | 3.80 | (60) | $(4,235)$ | $(4,175)$ | (4.00) |

6050000800 COMMUNICATIONS
6050000200 ENTERPRISE SYSTEMS
6050000100 INFORMATION SERVICES ADMIN
$\begin{array}{lc}\text { Stress Test Target Reductions }{ }^{2} & (4,175) \\ \text { Reductions in BRASS vs. Target } & 0\end{array}$
Stress Test Reductions in BRASS vs. Target
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Rea ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop $\$$ |
| 1 | 605000_01 | ENTERPRISE SYSTEMS | TECHNICAL-APPROPRIATION UNIT SHIFT <br> Appropriations Unit Shift from Capital to Operations in the Amount of $\$ 205,000$. No budgetary impact. | Request | - | \$0 | \$0 |
| 2 | 635000_05 | INFORMATION SERVICES ADMIN | FTE TRANSFER <br> Technical: Transfer . 2 FTE in base from IS to Telecom to reconcile BRASS with PeopleSoft HCM FTE allocation report. PeopleSoft cannot allocate an FTE to multiple orgs within the system. | Request | (0.20) | \$0 | \$0 |
| 3 | 605000_20 | SOLUTIONS | STATE GRANT FUNDING TRUE-UP -( \$75K) <br> The State of Utah Department of Technology (DTS) funded this grant to develop data services and automated processes to import-county-level data into the state data lake and to export aggregated state-level data from the state data lake. Salt Lake Country will develop data APIS to allow secure authorized download of clean and well -documented county data by the state. The first-year funding was at $\$ 260,000$ level and the second year fund was approved at $\$ 185,000$ (subject to the legislature approval). This request reduces grant from the State of Utah by $\$ 75 \mathrm{k}$ in revenue and corresponding expenses. | Request | - | \$0 | \$0 |
| 4 | 605000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | SOFTWARE MAINTENANCE, LICENSING, AND SUPPORT INCREASES <br> Salt Lake County's hardware and software maintenance, licensing and support costs for 2018 are increasing from previous years. The increases are a result of previously purchased systems coming off of warranty or prepaid maintenance at the time of purchase, annual maintenance increases which typically range from 3 to 5 percent per year, cost adjustments that are based on usage or growth, and annual technical support services. Programs: Enterprise Systems, Security Services and Solutions. | Request | - | \$195 | \$195 |
| 5 | 605000_03 | PMO | TL FTE REQUEST-HARRIS TAX PROJECT <br> The Harris Tax System project is a multimillion dollar project spanning several years of development of an integrated tax system throughout the county of Salt Lake. This system is used to assess taxable values, apply tax corrections, notify constituents and collect the taxes in Salt Lake County (SLCo) to the amount of approximately $\$ 1.2$ billion annually. This is a justification to continue the time limited project management position for the Harris Tax System. | Request | 1.00 | \$136 | \$136 |


|  | BRASS Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 605000_04 | SOLUTIONS | PEOPLESOFT MANAGED SERVICES CONTRACT <br> Salt Lake County does not have enough technical resources to adequately support PeopleSoft. Since PeopleSoft went live the county has entered into several contracts with various vendors to provide the staff augmentation required to keep PeopleSoft functioning, accurate and up to date. Each of these contracts required an RFP process. This requests is to fund a multi year contract for the Service Contract with the vendor, Sierra-Cedar, that was selected through a competitive RFP process in 2016. | Request | - | \$263 | \$263 |
| 7 | 605000_05 | ENTERPRISE SYSTEMS | IT INFRASTRUCTURE TO SUPPORT BUSINESS CONTINUITY <br> Information Services has established a Cloud presence in the Microsoft Azure and Amazon AWS environment for the purpose of performing proof of concept testing for backup and disaster recovery. Funding is required for ongoing operational costs of the Cloud connectivity and services | Request | - | \$117 | \$117 |
| 8 | 605000_06 | PMO | TL FTE REQUEST - MAINFRAME MIGRATION <br> Request to hire Mainframe Migration Project Manager to continue existing contractor to keep the effort moving. The PM will plan and assist to migrate remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Request | 1.00 | \$138 | \$138 |
| 9 | 605000_07 | INFORMATION SERVICES ADMIN | TL FTE REQUEST - MAINFRAME MIGRATION <br> Request to hire Mainframe Migration Project Manager to continue existing contractor to keep the effort moving. The PM will plan and assist to migrate remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Request | - | \$485 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 10 | 605000_08 | ENTERPRISE SYSTEMS | INTERNET BANDWIDTH INCREASE \& REDUNDANCY <br> Our current internet connection is at capacity and will need to be upgraded to support the current and future requirements. The current internet connection is a single connection at the Government Center that supports all inbound and outbound internet traffic, including VPN connections. We would also like to add an additional connection that will be installed at the State Data Center to support our internet needs in the event of a catastrophic failure | Request | - | \$126 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 11 | 605000_09 | SOLUTIONS | ENTERPRISE GIS SOLUTION MAINTENANCE \& SUPPORT INCREASE <br> In 2016, Information services together with Esri and GIS stakeholders within Salt Lake County Government have come together to collaborate on an initiative that will enhance county-wide Geographic Information System (GIS), starting 2017. This engagement provided the opportunity to consult with Esri management of ArcGIS licenses under existing maintenance agreements to reduce the number and frequency of license denials; and to set the foundation for deployment of the Esri Enterprise Advantage Program (EEAP) for envisioning, consulting, training, professional services, and staff development as they relate to the county's current goals. | Request | - | \$103 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 12 | 605000_10 | SOLUTIONS | FTE REQUEST - VUEWORKS SYSTEM GIS APPLICATION SUPPORT In order to successfully migrate information currently hosted on the mainframe to VueWorks, GIS-based work order and asset management platform, IS is requesting to approve a new GIS Analyst position to oversee the migration project. The new work order and asset management system, currently supported by many GIS professionals from various agencies, is critical to Salt Lake County. VueWorks allows us to take advantage of new technology, leaving legacy systems behind. | Request | 1.00 | \$125 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 13 | 605000_11 | PMO | MAINFRAME MIGRATION PROGRAM <br> Migrate a portion of the remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. In 2016, the Council provided Information Services $\$ 600,000$ to go through the remaining systems still on the mainframe. We have gone through over 40 systems to determine what data and applications need to be migrated off the mainframe. Currently we have migrated data and created solutions off the mainframe that impacted 28 mainframe systems. In 2017 we requested $\$ 1,803,616$ but did not get approved for funding. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Request | - | \$611 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 14 | 605000_12 | SECURITY SERVICES | IDENTITY AS A SERVICE (IDaaS) <br> The Information Security Team in County Information Services engages an external auditor to conduct a risk assessment every two years. The most recent assessment, completed in March of 2017, reported a problem with the process used to authenticate and authorize access to County IT resources and systems. At this time, one is only required to supply a username and password to access most County systems. We are at risk because these credentials are often easily guessed or stolen. We can choose to accept this level of risk or we can mitigate it. If we want to reduce risk, we need to consider requiring users to supply an additional, unique identifier when accessing County systems. We are recommending the implementation of an identity as a service solution (IDaaS) to mitigate this risk. The right IDaaS solution will improve the user experience while reducing risk. | Request | - | \$425 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 15 | 605000_13 | SOLUTIONS | FTE REQUEST - SHAREPOINT ADMINISTRATOR <br> For several years Salt Lake County organizations have been looking towards SharePoint to collaborate, manage files, create workflows and streamline day to day operations. As the demand increases for SharePoint Information Services does not have the knowledge and expertise to implement SharePoint on a larger basis. | Request | 1.00 | \$141 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 16 | 605000_14 | SOLUTIONS | PEOPLESOFT CONSULTING <br> Salt Lake County has a service contract with Sierra-Cedar to provide server admin functions, upgrades, critical patches and production support. This request is for funding for consulting services above and beyond what is currently provided in the base Sierra-Cedar service contract. | Request |  | \$150 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 17 | 605099_01 | TIP | Deferred Maintenance - Equipment Refresh <br> In planning for continued optimal performance and reliability of the network infrastructure, we are working to follow the recommended manufacture lifecycle for the network equipment. This lifecycle replacement plan keeps the network at top optimal performance, minimizes security risk, reduces our equipment failure rate and enables us to implement new business changing technologies. | Request | - | \$221 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 18 | 605000_15 | SECURITY SERVICES | PASSWORD QUALITY UTILITY <br> Salt Lake County is responsible for compliance to many industry standards such as HIPAA, CJIS, and PCI. Being able to show evidence of adherence to the password requirements of these standards is necessary for many Salt Lake County business processes. A deficit in these responsibilities could result in heavy fines or litigation liabilities. | Request | - | \$20 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 19 | 605000_16 | SOLUTIONS | ENTERPRISE GIS SOLUTION GROWTH <br> It has been shown that organizations that implement Geographic Information System (GIS) throughout a wide variety of tasks become more efficient by increasing access to more accurate information to support decision-making processes; save time and money, and increase productivity and communications, both internally and externally. | Request | - | \$161 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 20 | 605000_17 | SOLUTIONS | WEB CONTENT MIGRATION <br> All of the Salt Lake County's websites are running on the Ektron Web Content Management System (WCMS). Recently, Ektron had been bought by another WCMS company called Episerver. Moving forward, Episerver decided to use their system rather than the Ektron version. Although Episerver announced they would continue to support Ektron but there would be no new update for the platform and no plan to support the platform indefinitely. Rather than repeating the same mistake with the previous WCMS (Collage) which went on unsupported for 6-7 years before all the websites were migrated to Ektron. A proactive approach is needed so Salt Lake County won't get caught up again. | Request | - | \$105 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 21 | 605000_18 | SECURITY SERVICES | LAPTOP ENCRYPTION <br> Salt Lake County has a responsibility to protect its data resources. County data on mobile devices is at a much higher risk than is data stored in the data center or workstations located in locked offices. County Leadership demonstrated their support for protecting mobile data when they passed Countywide policy 1400-4. The policy requires that anyone storing County data on a mobile device encrypt that data. The County has 1500+ laptops in use on any given day. There are countless other mobile devices in use when one includes tablets and cell phones. We need to continue our work in protecting County data on Mobile devices. We are currently licensed to encrypt 800 laptops. We are seeking support to purchase additional licenses to encrypt the $700+$ laptops that remain unencrypted. | Request | - | \$32 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22 | 605000_19 | ENTERPRISE SYSTEMS | IT ASSET MANAGEMENT DISCOVERY TOOL <br> A solution is needed to provide concise, consistent and up-to-date summary information and reports on what IT assets (applications and hardware), are used within the County, and if there is a lifecycle risk (is soon going out of date / not being maintained by the manufactures) or security risk. This information can then used by the IT governance bodies or the IS division to decide on strategy, future directions, refresh cycles, etc., and helps to ensure the County has an operation IT capability that meets the current and future business needs. The output of this tool should also be able to feed/maintain accurate information in other systems, such as the Innotas (Project and Application Portfolio Management) and the Configuration Management Database (IT Asset Management) which are used to maker project and asset management decisions. | Request | - | \$96 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| ${ }^{23}$ | CAPREBUD | CAPITAL PROJECTS | IJIS CAPITAL PROJECT REBUDGET <br> Mayor Managed Capital Projects are to support IJIS system. This is a Rebudget request. The Capital Projects true-up will occur prior to the mid-year budget cycle. | Request (cap proj) | - | \$238 | \$238 |
| 24 | 605000_19 | ENTERPRISE SYSTEMS | IT ASSET MANAGEMENT DISCOVERY TOOL <br> A solution is needed to provide concise, consistent and up-to-date summary information and reports on what IT assets (applications and hardware), are used within the County, and if there is a lifecycle risk (is soon going out of date / not being maintained by the manufactures) or security risk. This information can then used by the IT governance bodies or the IS division to decide on strategy, future directions, refresh cycles, etc., and helps to ensure the County has an operation IT capability that meets the current and future business needs. The output of this tool should also be able to feed/maintain accurate information in other systems, such as the Innotas (Project and Application Portfolio Management) and the Configuration Management Database (IT Asset Management) which are used to maker project and asset management decisions. | Stress Test | - | (\$96) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
|  | 605000_18 | SECURITY SERVICES | Laptop Encryption <br> Salt Lake County has a responsibility to protect its data resources. County data on mobile devices is at a much higher risk than is data stored in the data center or workstations located in locked offices. County Leadership demonstrated their support for protecting mobile data when they passed Countywide policy 1400-4. The policy requires that anyone storing County data on a mobile device encrypt that data. The County has $1500+$ laptops in use on any given day. There are countless other mobile devices in use when one includes tablets and cell phones. We need to continue our work in protecting County data on Mobile devices. We are currently licensed to encrypt 800 laptops. We are seeking support to purchase additional licenses to encrypt the $700+$ laptops that remain unencrypted. | Stress Test | - | (\$32) | $\begin{array}{c\|} \hline \$ 0(\text { not } \\ \text { proposed) } \end{array}$ |
| 26 | 605000_17 | SOLUTIONS | Web Content Migration <br> All of the Salt Lake County's websites are running on the Ektron Web Content Management System (WCMS). Recently, Ektron had been bought by another WCMS company called Episerver. Moving forward, Episerver decided to use their system rather than the Ektron version. Although Episerver announced they would continue to support Ektron but there would be no new update for the platform and no plan to support the platform indefinitely. Rather than repeating the same mistake with the previous WCMS (Collage) which went on unsupported for 6-7 years before all the websites were migrated to Ektron. A proactive approach is needed so Salt Lake County won't get caught up again. | Stress Test | - | (\$105) | \$0 (not proposed) |
| 27 | 605000_16 | SOLUTIONS | Enterprise GIS Soution Growth (need revised document) It has been shown that organizations that implement Geographic Information System (GIS) throughout a wide variety of tasks become more efficient by increasing access to more accurate information to support decision-making processes; save time and money, and increase productivity and communications, both internally and externally. | Stress Test | - | (\$161) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 28 | 605000_15 | SECURITY SERVICES | Password Quality Utility <br> Salt Lake County is responsible for compliance to many industry standards such as HIPAA, CJIS, and PCI. Being able to show evidence of adherence to the password requirements of these standards is necessary for many Salt Lake County business processes. A deficit in these responsibilities could result in heavy fines or litigation liabilities. | Stress Test | - | (\$20) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 29 | 605099_01 | TIP | Deferred Maintenance - Equipment Refresh In planning for continued optimal performance and reliability of the network infrastructure, we are working to follow the recommended manufacture lifecycle for the network equipment. This lifecycle replacement plan keeps the network at top optimal performance, minimizes security risk, reduces our equipment failure rate and enables us to implement new business changing technologies. | Stress Test | - | (\$221) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 30 | 605000_14 | SOLUTIONS | PeopleSoft Consulting <br> Salt Lake County has a service contract with Sierra-Cedar to provide server admin functions, upgrades, critical patches and production support. This request is for funding for consulting services above and beyond what is currently provided in the base Sierra-Cedar service contract. | Stress Test |  | (\$150) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 31 | 60500__13 | SOLUTIONS | SharePoint FTE <br> For several years Salt Lake County organizations have been looking towards SharePoint to collaborate, manage files, create workflows and streamline day to day operations. As the demand increases for SharePoint Information Services does not have the knowledge and expertise to implement SharePoint on a larger basis. | Stress Test | (1.00) | (\$143) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 32 | 605000_12 | SECURITY SERVICES | Identity as a Service (IDaaS) <br> The Information Security Team in County Information Services engages an external auditor to conduct a risk assessment every two years. The most recent assessment, completed in March of 2017, reported a problem with the process used to authenticate and authorize access to County IT resources and systems. At this time, one is only required to supply a username and password to access most County systems. We are at risk because these credentials are often easily guessed or stolen. We can choose to accept this level of risk or we can mitigate it. If we want to reduce risk, we need to consider requiring users to supply an additional, unique identifier when accessing County systems. We are recommending the implementation of an identity as a service solution (IDaaS) to mitigate this risk. The right IDaaS solution will improve the user experience while reducing risk. | Stress Test | - | (\$425) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 33 | 60500_11 | PMO | Mainframe Migration Program <br> Migrate a portion of the remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. | Stress Test | - | (\$611) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 34 | 60500_10 | SOLUTIONS | GIS for VueWorks Application Support <br> In order to successfully migrate information currently hosted on the mainframe to VueWorks, GIS-based work order and asset management platform, IS is requesting to approve a new GIS Analyst position to oversee the migration project. The new work order and asset management system, currently supported by many GIS professionals from various agencies, is critical to Salt Lake County. VueWorks allows us to take advantage of new technology, leaving legacy systems behind. | Stress Test | (1.00) | (\$124) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 35 | 605000_09 | SOLUTIONS | Enterprise GIS Solution Maintenance \& Support Increase <br> In 2016, Information services together with Esri and GIS stakeholders within Salt Lake County Government have come together to collaborate on an initiative that will enhance county-wide Geographic Information System (GIS), starting 2017. This engagement provided the opportunity to consult with Esri management of ArcGIS licenses under existing maintenance agreements to reduce the number and frequency of license denials; and to set the foundation for deployment of the Esri Enterprise Advantage Program (EEAP) for envisioning, consulting, training, professional services, and staff development as they relate to the county's current goals. | Stress Test | - | (\$103) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 36 | 605000_08 | ENTERPRISE SYSTEMS | Internet Bandwidth Increase \& Redundancy (Routers) <br> Our current internet connection is at capacity and will need to be upgraded to support the current and future requirements. The current internet connection is a single connection at the Government Center that supports all inbound and outbound internet traffic, including VPN connections. We would also like to add an additional connection that will be installed at the State Data Center to support our internet needs in the event of a catastrophic failure. | Stress Test | - | (\$126) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 37 | 605000_07 | INFORMATION SERVICES ADMIN | Enterprise Document Management (SIRE Replacement) <br> Sire Technologies Electronic Document Management (EDM) system has been in use in Salt Lake County since 1996. At present the offices of the Assessor, Auditor, Contracts and Procurement, Mayor, Mayor's Finance, Planning and Development, Recorder, Surveyor and Treasurer have significant investment both in terms of software licensing and maintenance costs as well as data (records, electronic documents, etc.) and application integrations. Hence, SIRE is a mature and central platform supporting critical business process across several divisions. At the time of this writing, Sire contains $\sim 10,831,970$ records with a database size of $\sim 1.7$ gigabytes. | Stress Test | - | (\$485) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 38 | 605000_06 | PMO | Mainframe Migration Project Manager: Request to hire Mainframe Migration Project Manager to continue existing contractor to keep the effort moving. The PM will plan and assist to migrate remaining applications and data off the mainframe so the mainframe can be decommissioned to reduce Information Services costs. Currently, there are 9 applications data that remain on the Mainframe including Sheriff Training Data, Public Work Old Work Order Data, Flood Control Permits, Tax Data, Criminal Justice Tracking System, Investigator's Database, Addressing, Motor Vehicle Funding Distribution and Payroll Data. | Stress Test | (1.00) | (\$137) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 39 | 605000_05 | ENTERPRISE SYSTEMS | IT Infrastructure to Support Business Continuity Information Services has established a Cloud presence in the Microsoft Azure and Amazon AWS environment for the purpose of performing proof of concept testing for backup and disaster recovery. Funding is required for ongoing operational costs of the Cloud connectivity and services. | Stress Test | - | (\$117) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 40 | 605000_04 | SOLUTIONS | PeopleSoft Service Contract <br> Salt Lake County does not have enough technical resources to adequately support PeopleSoft. Since PeopleSoft went live the county has entered into several contracts with various vendors to provide the staff augmentation required to keep PeopleSoft functioning, accurate and up to date. Each of these contracts required an RFP process. This requests is to fund a multi year contract for the Service Contract with the vendor, Sierra-Cedar, that was selected through a competitive RFP process in 2016. | Stress Test | - | (\$263) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 41 | 605000_02 | PMO | TL Position for Harris Tax Project <br> The Harris Tax System project is a multimillion dollar project spanning several years of development of an integrated tax system throughout the county of Salt Lake. This system is used to assess taxable values, apply tax corrections, notify constituents and collect the taxes in Salt Lake County (SLCo) to the amount of approximately $\$ 1.2$ billion annually. This is a justification to continue the time limited project management position for the Harris Tax System. | Stress Test | (1.00) | (\$135) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 42 | 605000_02 | VARIOUS ORGS - SEE DESCRIPTION FOR DETALLS | Software Maintenance, Licensing, and Support Increases <br> Salt Lake County's hardware and software maintenance, licensing and support costs for 2018 are increasing from previous years. The increases are a result of previously purchased systems coming off of warranty or prepaid maintenance at the time of purchase, annual maintenance increases which typically range from 3 to 5 percent per year, cost adjustments that are based on usage or growth, and annual technical support services. Programs: Enterprise Systems, Security Services and Solutions. | Stress Test | - | (\$195) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 43 | 605099_R01 | TIP | TIP Stress Reduction - Various Accounts | Stress Test | - | (\$500) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 44 | 605000_R01 | INFORMATION SERVICES ADMIN | Reduce Capital Asset Purchases for Stress Test | Stress Test | - | (\$27) | \$0 (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 3.80 | \$3,888 | \$1,087 |
|  |  |  |  |  | (4.00) | $(\$ 4,175)$ | \$0 |

[^82]

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 91 | (91) | 3 | (3) |
| 617010 - MAINT - MACHINERY AND EQUIP | 511 | 482 | 29 | 672 | (160) | 330 | 181 |
| 617015 - MAINTENANCE - SOFTWARE | 2,105 | 1,806 | 300 | 1,681 | 425 | 1,833 | 272 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | 2 | (1) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 2 | - | 1 | 1 |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | 2 | - | 3 | (1) |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | 25 | (15) | 41 | (31) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | 2 | (2) | 0 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 6 | (3) | 6 | (3) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | 3 | 3 | - | 6 | (3) | - | 3 |
| 621020 - TELEPHONE | 240 | 190 | 50 | 377 | (137) | 381 | (141) |
| 621025 - MOBILE TELEPHONE | 43 | 43 | - | 71 | (28) | 62 | (19) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 18 | 18 | - | 37 | (19) | 23 | (5) |
| 629025 - MAINT - SWIMMING POOLS | - | - | - | - | - | 1 | (1) |
| 633010 - RENT - BUILDINGS | 327 | 327 | - | 300 | 27 | 353 | (26) |
| 633015 - RENT - EQUIPMENT | 538 | 538 | - | 539 | (1) | 555 | (18) |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 188 | 188 | - | 182 | 5 | 193 | (6) |
| 639025 - OTHER PROFESSIONAL FEES | 749 | 409 | 340 | 196 | 554 | 1,270 | (521) |
| 639045 - CONTRACTED LABOR/PROJECTS | 671 | 686 | (15) | 703 | (32) | 244 | 427 |
| 645005 - CONTRACT HAULING | - | - | - | - | - | 5 | (5) |
| 661010 - INTEREST EXPENSE | 6 | 6 | - | 11 | (5) | - | 6 |
| 000300-Capital Purchases | 242 | 417 | (175) | 417 | (175) | 1,009 | (767) |
| 679005 - OFFICE FURN EQUIP SOFTWR>5000 | 242 | 417 | (175) | 417 | (175) | 1,009 | (767) |
| 000400-Indirect Cost | - | - | - | - | - | 153 | (153) |


| Funds Selected | $\wedge$ | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND |  | 60509900 - INFORMATION SVCS CAPITAL PROJ |  |  |  |  | $\wedge$ |
| 115 - GOVERNMENTAL IMMUNITY FUND | $\checkmark$ | 61000000 - CONTRACTS AND PROCUREMENT |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 61500000 - HUMAN RESOURCES |  |  |  |  | $\checkmark$ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 63100000 - FACILITIES MANAGEMENT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 64000000 - RECORDS MANAGEMENT AND ARCHIVES |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 70100000 - COUNCIL |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 76000000 - AUDITOR |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) 500 |  | 500 | - | 1,306 | (806) | 484 | 16 |
| REVENUE | 60 | 60 | - | 60 | = | 75 | (15) |
| OPERATING REVENUE | 60 | 60 | - | 60 | - | 75 | (15) |
| RCT4200-CHARGES FOR SERVICES | 60 | 60 | - | 60 | - | 75 | (15) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 75 | (75) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 53 | 53 | - | 53 | - | - | 53 |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) 7 |  | 7 | - | 7 | - | - | 7 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 560 | 560 | - | 1,366 | (806) | 560 | 0 |
| OPERATING EXPENSE | 560 | 560 | - | 1,366 | (806) | 560 | 0 |
| 000200-Operations | 101 | 101 | - | 497 | (396) | 101 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 9 | 9 | - | 358 | (349) | - | 9 |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 39 | (39) | - | - |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 101 | (101) | 64 | (64) |
| 617010 - MAINT - MACHINERY AND EQUIP | 51 | 51 | - | - | 51 | 8 | 43 |
| 617015 - MAINTENANCE - SOFTWARE | 42 | 42 | - | - | 42 | 29 | 13 |
| 000300-Capital Purchases | 459 | 459 | - | 869 | (410) | 459 | 0 |
| 679005 - OFFICE FURN EQUIP SOFTWR>5000 | 459 | 459 | - | 869 | (410) | 459 | 0 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 10990000 - MAYOR MANAGED CAPITAL PROJECTS |  |  |  |  | $\wedge$ |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 21000000 - YOUTH SERVICES DIVISION |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND | $\checkmark$ | 21500000 - HEALTH |  |  |  |  | $\checkmark$ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 21509900 - HEALTH CAPITAL PROJECTS |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 22500000 - BEHAVIORAL HEALTH SERVICES PRGM |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 23000000 - AGING AND ADULT SERVICES |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 23500000 - EXTENSION SERVICE |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, |
|  | Proposed | Adjusted | Proposed | Adjusted | Prop Budget | Actual | Prop Budget |
|  | Budget | Base | Bud vs. ABB, | Budget | $\text { vs. } 2017 \text { B, }$ |  | vs. 2016, |
|  |  | Budget* | $H /(L)$ |  | $H /(L)$ |  | H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 254 | 16238 |  | 308 | (55) | 182 | 71 |
| EXPENSE | 254 | 16 | 238 | 308 | (55) | 182 | 71 |
| OPERATING EXPENSE | 254 | 16 | 238 | 308 | (55) | 182 | 71 |
| 000200-Operations | 15 | - | 15 | 102 | (87) | 4 | 11 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 5 | - | 5 | 25 | (20) | - | 5 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | - | 10 | 10 | - | - | 10 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 47 | (47) | 4 | (4) |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | 20 | (20) | - | - |
| 000300-Capital Purchases | 223 | - | 223 | 191 | 32 | - | 223 |
| 000400-Indirect Cost | 16 | 16 | - | 16 | - | 178 | (162) |
|  |  |  |  |  |  |  |  |

## CORE MISSION



[^83]| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |

6200000000 PRINTING PRGM
TOTAL PRINTING


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| $(422)$ | $(385)$ | 37 | $(1.00)$ |
| $(422)$ | $(385)$ | 37 | $\mathbf{( 1 . 0 0 )}$ |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
(0)

Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 620000_01 | PRINTING PRGM | Integration of Printing from department 6200000000 to 6300009500 . This will greatly improve financial reporting, budgeting and utilization of pass through accounts in order to complete workorders. Net budget impact is $\$ 0.00$ | Request (technical) | (1.00) | \$37 | \$37 |
| 2 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED (1.00) \$37 \$37 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^84]

| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Adjustment to ABB to close Printing org (6200000000) and move this function to the new Printing program in Facilities Services org (6300009500). See BRASS Request ID 620000_01. |  |  | - | (422) | (387) | 35 | 422 | 387 | (35) |
| 2 |  |  | - |  |  | - | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | - | - | (422) | (387) | 35 | 422 | 387 | (35) |
| Revenue \& Expenditures Before Adjustments | - | 1 | 1 | 422 | 387 | (35) | (422) | (385) | 37 |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | - | 1 | 1 | - | - | - | - | 1 | 1 |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live Formulas | Stage 1 (target) ${ }^{3}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | - | - |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | - | - |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | 1 | 0 |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if $>0$ ) |  | 1 | 0 |  |  |  |  |  |  |

[^85]
## CORE MISSION

Salt Lake County Real Estate Program's mission is to ensure county's short-term and long-term real estate needs are met through optimal use of all county properties and maximize the value of each of these public assets.

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County's Real Estate team efficiently and proactively meets customer and constituent needs.

1) Measure all billable and non-billable time spent by project, type, status, and cost from TBD hours as of the start of January 2018 to $100 \%$ hours by end of December 2018.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | \% vs. CF <br> Request |
| Total Requested | 416,345 | 336,345 |  |
| - Savings/(Incr) if Flat to ABB | 31,176 | 31,176 | -9.3\% |
| - Addt'I Savings/(Incr) if -3\% | 11,555 | 9,155 | -2.7\% |
| ■ Base @ -3\% | 373,614 | 296,014 |  |

ORGANIZATION/PROGRAM
(sorted by priority)

TOTAL REAL ESTATE

## TOTAL REAL ESTATE

| 2018 Budget Request |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| 80 | 416 | 336 | $\square$ | 3.00 |
| 80 | 416 | 336 |  | $\mathbf{3 . 0 0}$ |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 31 | 31 | 1.00 |
| - | 31 | 31 | 1.00 |

3\% Stress Test vs. Request, H/(L)

| Revenue <br> (Operating) | Expend. <br> (Operating) | Funding |  |
| :---: | :---: | ---: | ---: |
| - | $(40)$ | $(40)$ | - |
| - | $(40)$ | $(40)$ | - |

Stress Test Target Reductions ${ }^{2}$
(40)

Stress Test Reductions in BRASS vs. Target

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## CORE MISSION

The mission of Records Management \& Archives is to manage County records for current and future use.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## Digital records collections available on-line, brows-able or search-able.

1) Increase on-line access to County records from 3 collections as of the start of January 2017 to 20 collections by end of December 2018.
County employees will have access to job specific trainings in Records Management and GRAMA.
2) Increase number of trainings avilable in SABA, county's learning management system, for employees to access trainings that pertain to their job description from 0 trainings as of the start of January 2018 to 4 trainings by end of December 2018.
3) Increase number of county agencies trained in GRAMA and the GRAMA Appeal process for their agency from 0 agencies as of the start of January 2018 to 30 agencies by end of December 2018.

|  |  |  |
| :---: | :---: | :---: |
|  |  |  |
| BUDGET | COUNTY |  |
| FUNDING | \% vs. CF |  |
| Request |  |  |

ORGANIZATION/PROGRAM
(sorted by priority)

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| 2 | 137 | 135 | $\square$ | 2.00 |
| - | 202 | 202 | $\square$ | 2.00 |
| - | 155 | 155 | $\square$ | 1.00 |
| 2 | 494 | 492 | 5.00 |  |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 38 | 38 | 1.00 |
| - | - | - | - |
| - | 1 | 1 | - |
| - | 39 | 39 | 1.00 |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(32)$ | $(32)$ | - |
| - | $(8)$ | $(8)$ | - |
| - | $(12)$ | $(12)$ | - |
| - | $(52)$ | $(52)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 640000_01 | ARCHVES, RECORDS | Operating Budget Increase: RMA needs several software and database subscriptions to maintaining online access to various county records including Archive IT to archive county websites content, Archive West to access to archival and manuscript material held by institutions in Washington, Oregon, Idaho, Alaska, Montana and Utah, Archives Space to encode our descriptive guides and upload them to Archives West, and Oxygen Editor to edit the XML encoding of descriptive guides, while ContentDM that allows us to upload digital records. Previously, some of these databases were funded by Information Services. Operating Budget Increase: 1)Records Management \& Archives (RMA) staff training is critical in maintaining professional and industry standards. Our current funding level does not allow more than one staff to attend a single training. (2) Telecom rates were increased in 2017. The Records Management and Archives Program at that time was part of the Information Services Division and did not receive additional funding for the increase. Any increase in spending could negatively impact RMA operations. | Request |  | \$12 | \$12 |
| 2 | 640000_02 | ARCHIVES | The program of Records Management \& Archives requesting 1 FTE (Reference and Processing Archivist) to provide access and preservation of County historical records. This position will restore customer services to the public, increasing public reference hours from 9 to up to 20 hours per week. The FTE will perform research services in the County Archives including assisting the public with reference requests for archival records and conducting research. The position will resume the preservation of paper record collections, compile online descriptive finding aids, and manage the digitization of high demand historical records through the Archives West consortium and World Cat, making the records available online. | Request | 1.00 | \$58 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 640000_02 | ARCHIVES | To partially fund RMA's FTE request, we are proposing to redirect temporary budget towards the new FTE. By reducing temporary wages by $58 \%$, we'll be able to fund salary for this position. However, we'd still need an additional $\$ 25.5 \mathrm{~K}$ to pay for the benefits. RMA temporary budget was incrementally growing to meet its operating needs to provide coverage normally an FTE would offer. We have a high temporary turnover ratio which create knowledge gaps. By having an FTE, we'd be able to better train and retain knowledge within RMA. If an FTE is not approved, we'd like to maintain our temporary budget at the current level. | Request |  | (\$32) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 640000_01 | ARCHIVES | To meet stress test requirements, RMA would withdraw it's request to fund databases subscriptions. These databases are mission critical in maintaining an acceptable service level and to modernize Salt Lake County archives. In absence of these data bases, RMA would have to discontinue its online presence which is our major effort for years. We'd also withdraw our request to provide additional funding for staff training and increase in telephone bills. Without additional funds employee training, the program staff would be unable to keep its professional standards and industry trends. During the 2017 fiscal year, funds were moved form Information Services to RMA for two staff members to attend a Digital Archives training. | Stress Test |  | (\$12) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |



[^86]REVENUE AND EXPENDITURE DETAIL
RECORDS MANAGEMENT AND ARCHIVES

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 64000000 - RECORDS MANAGEMENT AND ARCHIVES |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 70100000 - COUNCIL |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 76000000 - AUDITOR |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 79000000 - CLERK |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | $\checkmark$ | 88000000 - RECORDER |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 473 | 453 | 19 | 453 | 20 | - | 473 |
| REVENUE | 2 | 2 |  | 2 |  |  | 2 |
| OPERATING REVENUE | 2 | 2 | - | 2 | - | - | 2 |
| RCT4200-CHARGES FOR SERVICES | 2 | 2 | - | 2 | - | - | 2 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 2 | 2 | - | 2 | - | - | 2 |
| EXPENSE | 475 | 455 | 19 | 455 | 20 |  | 475 |
| OPERATING EXPENSE | 475 | 455 | 19 | 455 | 20 | - | 475 |
| 000100-Salaries and Benefits | 377 | 370 | 7 | 369 | 8 | - | 377 |
| 601030 - PERMANENT AND PROVISIONAL | 221 | 216 | 5 | 217 | 4 | - | 221 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 56 | 56 | - | 56 | - | - | 56 |
| 603005 - SOCIAL SECURITY TAXES | 17 | 17 | 0 | 17 | 0 | - | 17 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 41 | 40 | 1 | 40 | 1 | - | 41 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | - | 1 |
| 603050 - HEALTH INSURANCE PREMIUMS | 33 | 33 | - | 31 | 2 | - | 33 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 4 | 4 | - | 4 | - | - | 4 |
| 603056 - OPEB - CURRENT YR | 4 | 4 | 0 | 4 | 0 | - | 4 |
| 000200-Operations | 98 | 86 | 12 | 86 | 12 | - | 98 |
| 607010 - MAINTENANCE - GROUNDS | 4 | 4 | - | 4 | - | - | 4 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | - | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 2 | 1 | 2 | 1 | - | 3 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 613050 - PRESERVATION | 5 | 5 | - | 5 | - | - | 5 |
| 615005 - OFFICE SUPPLIES | 2 | 2 | - | 2 | - | - | 2 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 11 | - | 11 | - | 11 | - | 11 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 4 | (3) | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 3 | 3 | - | - | 3 | - | 3 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | - | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | - | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 3 | 3 | - | 3 | - | - | 3 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | - | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | - | 3 |
| 621020 - TELEPHONE | 1 | 1 | 0 | 1 | 0 | - | 1 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 2 | - | - | 2 |
| 633010 - RENT - BUILDINGS | 48 | 48 | - | 48 | - | - | 48 |
| 645005 - CONTRACT HAULING | 6 | 6 | - | 6 | - | - | 6 |

## CORE MISSION

Our mission is to better the lives of Salt Lake County government and residents through technology.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)

## IS is a customer focused organization.

1) Reduce number of cases that haven't been followed up on at least every three days until resolved from current number tickets as of the start of the year 2018 to -10\% tickets by end of the year 2018.
IS is an efficient and effective provider of infrastructure services.
2) Maintain Utilization of Internet bandwidth and storage within a +/-10\% aggregate variance from $6 \%$ variance as of the start of the year 2018 to +/-10\% variance by end of the year 2018.

|  |  |  |  | \% vs. CF Request |
| :---: | :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* |  |
| Total Requested | 4,105,594 | $(266,212)$ | 1,095,948 |  |
| - Savings/(Incr) if Flat to ABB | $(292,444)$ | $(292,444)$ | 55,000 | -5.0\% |
| - Addt'l Savings/(Incr) if -3\% | 131,941 | 787 | 31,228 | -2.8\% |
| ■ Base @ -3\% | 4,266,097 | 25,445 | 1,009,720 |  |

[^87]ORGANIZATION/PROGRAM
(sorted by priority)

6350000100 TELECOMM ADMIN
6350000200 UC CELL PHONE
6350000400 CABLING MANAGEMENT
6350000500 CONTACT CENTER MANAGEMENT
6350000300 WEB CONFERENCING
TOTAL TELECOMMUNICATIONS

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 2,433 | 2,162 | (271) | 5.00 |
| 1,264 | 1,269 | 5 | - |
| 666 | 665 | (1) | - |
| - | 1 | 1 | - |
| 9 | 9 | 0 | - |
| 4,372 | 4,106 | (266) | 5.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(285)$ | $(285)$ | 0.20 |
| - | - | - | - |
| - | $(7)$ | $(7)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | $(292)$ | $(292)$ | 0.20 |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(86)$ | $(86)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(86)$ | $(86)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
0
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

## Funds Selected

| 110 - GENERAL FUND |
| :--- |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| $120-$ GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| $180-$ RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

## Organizations Selected

69000000 - GOVERNMENT CENTER OPERATIONS
10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN
10160000 - REDEVELOPMENT AGENCY OF SL CO
10170000 - GSL MUNICIPAL SERVICES DISTRICT
10200000 - MAYOR ADMINISTRATION
10220000 - MAYOR FINANCIAL ADMINISTRATION
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL

| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ Actual | Variance, Prop Budget vs. 2016, $H /(L)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (17) | 119 | (137) | 101 | (118) | (162) | 145 |
| REVENUE | 4,372 | 4,372 | - | 4,372 | - | 4,083 | 289 |
| OPERATING REVENUE | 4,372 | 4,372 | - | 4,372 | - | 4,083 | 289 |
| RCT4200-CHARGES FOR SERVICES | 709 | 709 | - | 709 | - | 524 | 185 |
| 421005 - DEPARTMENTAL FEES-EXTERNAL | 38 | 38 | - | 38 | - | 36 | 2 |
| 423000 - LOCAL GOVERNMENT GRANTS | 509 | 509 | - | 509 | - | 487 | 22 |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | 42 | 42 | - | 42 | - | - | 42 |
| 423055 - FIRE AUTHORITY (HIST) | 70 | 70 | - | 70 | - | - | 70 |
| 423220 - NONCOUNTY TELEPHONE (HIST) | 50 | 50 | - | 50 | - | - | 50 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 3,663 | 3,663 | - | 3,663 | - | 3,559 | 104 |
| 431160 - INTERFUND REVENUE | 3,663 | 3,663 | - | 3,663 | - | 3,478 | 185 |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 81 | (81) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 4,117 | 4,398 | (281) | 4,379 | (263) | 3,921 | 196 |
| OPERATING EXPENSE | 4,117 | 4,398 | (281) | 4,379 | (263) | 3,921 | 196 |
| 000100-Salaries and Benefits | 573 | 562 | 11 | 543 | 30 | 464 | 110 |
| 601020 - LUMP SUM VACATION PAY | 1 | 1 | - | 1 | - | 2 | (1) |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 359 | 350 | 9 | 340 | 19 | 304 | 55 |
| 601045 - COMPENSATED ABSENCE | 4 | 4 | - | 4 | - | (3) | 7 |
| 601065 - OVERTIME | 12 | 12 | - | 12 | - | - | 12 |
| 603005 - SOCIAL SECURITY TAXES | 27 | 27 | 1 | 26 | 1 | 24 | 4 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 60 | 59 | 1 | 54 | 6 | 53 | 7 |
| 603040 - LTD CONTRIBUTIONS | 2 | 2 | 0 | 2 | 0 | 2 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 5 | 5 | 0 | 7 | (2) | 10 | (5) |
| 603050 - HEALTH INSURANCE PREMIUMS | 67 | 67 | - | 65 | 3 | 59 | 9 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 15 | 15 | - | 12 | 3 | 5 | 10 |
| 603075 - OPEB - UNDERFUNDED ARC | 20 | 20 | - | 20 | - | 8 | 12 |
| 000200-Operations | 1,056 | 1,001 | 55 | 1,001 | 55 | 825 | 231 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 14 | 14 | - | 14 | - | - | 14 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 20 | 3 | 17 | 3 | 17 | 2 | 18 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 26 | 26 | - | 26 | - | 10 | 16 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615015 - COMPUTER SUPPLIES | 26 | 26 | - | 26 | - | 30 | (4) |
| 615020 - COMPUTER SOFTWARE < 3000 | 9 | 9 | - | 9 | - | 0 | 9 |
| 615025 - COMPUTER COMPONENTS < 3000 | 5 | 5 | - | 5 | - | 2 | 3 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 1 | - | 1 | - | 1 | 27 | (26) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 243 | 182 | 61 | 182 | 61 | 70 | 174 |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 30 | 30 | - | 30 | - | 25 | 5 |
| 617015 - MAINTENANCE - SOFTWARE | 269 | 293 | (24) | 293 | (24) | 269 | 1 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | 2 | 1 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 4 | 4 | - | 4 | - | 1 | 4 |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | - | - | 1 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 2 | (2) |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | - | - | 5 | (5) |
| 621010 - LIGHT AND POWER | - | - | - | - | - | 4 | (4) |
| 621020 - TELEPHONE | 303 | 303 | - | 303 | - | 321 | (18) |
| 621025 - MOBILE TELEPHONE | 7 | 7 | - | 7 | - | 4 | 3 |
| 621030 - INTERNET/DATA COMMUNICATIONS | - | - | - | - | - | 2 | (2) |
| 633010 - RENT - BUILDINGS | 30 | 30 | - | 30 | - | 41 | (11) |
| 639025 - OTHER PROFESSIONAL FEES | 30 | 30 | - | 30 | - | 1 | 29 |
| 639045 - CONTRACTED LABOR/PROJECTS | 16 | 16 | - | 16 | - | - | 16 |
| 661010 - INTEREST EXPENSE | 18 | 18 | - | 18 | - | 7 | 11 |


| in thousands \$ | 2018 Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000400-Indirect Cost | 187 | 187 | - | 187 | - | 105 | 82 |
| 000500-Depreciation and Amortization | 100 | 447 | (347) | 447 | (347) | 300 | (200) |
| 000700-Cost of Goods Sold | 2,201 | 2,201 | - | 2,201 | - | 2,226 | (26) |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 238 | 93 | 145 | 93 | 145 |  | 238 |
| BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 238 | 93 | 145 | 93 | 145 | - | 238 |


| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Exclude iterfund revenue | $(3,663)$ |  | 3,663 | $(3,663)$ |  | 3,663 | - | - | - |
| 2 Exclude Cost of Goods Sold |  | $(2,201)$ | $(2,201)$ |  | $(2,201)$ | $(2,201)$ | - | - | - |
| 3 Exclude Depreciation \& Amortization |  | (100) | (100) |  | (447) | (447) | - | 347 | 347 |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | $(3,663)$ | $(2,301)$ | 1,362 | $(3,663)$ | $(2,648)$ | 1,015 | - | 347 | 347 |
| Revenue \& Expenditures Before Adjustments | 4,372 | 4,106 | (266) | 4,372 | 4,398 | 26 | - | (292) | (292) |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | 709 | 1,805 | 1,096 | 709 | 1,750 | 1,041 | - | 55 | 55 |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live <br> Formulas | Stage 1 (target) ${ }^{3}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | 1,041 | 1,041 |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | 1,010 | 1,010 |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | 1,096 | 1,096 |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) |  | 86 | 86 |  |  |  |  |  |  |

[^88]
## CORE MISSION

We promote the financial health of Salt Lake County Government with integrity by demonstrating fiscal leadership, effectively communicating relevant, accurate financial information, and providing exceptional customer service. We are dedicated strategic partners to all County organizations.

## OUTCOMES AND INDICATORS

## (see separate O\&I Summary report for additional detail)

## Salt Lake County is in excellent financial health

1) Maintain the true interest cost of SLCO debt (measured by yield comparisons of similarly structured debt issuances on the same day) from the lowest basis points as of the start of December 2016 to the lowest basis points by end of December 2018.
2) Maintain the AAA Bond rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of July 2017 to AAA Bond Rating by end of December 2018.
3) Maintain the number of significant deficiencies, material weaknesses or material instances of noncompliance reported as a result of the audit from 0 Audit Findings as of the end of July 2017 to 0 Audit Findings by end of July 2018.

## Mayor's Financial Administration provides relevant, accurate and timely financial information

4) Reduce the percentage variance of sales tax projection to actual from $+4.1 \%$ variation as of the end of December 2016 to $\pm$ $2.5 \%$ variation by end of December 2018.
5) Maintain the GFOA Certificate of Achievement for excellence in financial reporting on the CAFR from $100 \%$ achieved as of the end of March 2017 to 100\% achieved by end of March 2018.

## Mayor's Financial Administration provides exceptional customer service

6) Increase the percentage of customers that rate the Mayor's Financial Administration staff as excellent or good strategic partners from $85 \%$ customers as of the start of the year 2013 to $90 \%$ customers by end of December 2018.

Total Requested
Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%


BUDGET APPROPRIATIONS

6,219,461
1,667,337
136,564
4,415,560


COUNTY FUNDING

6,214,411
1,667,337
136,412
4,410,662


| ADJ. COUNTY | \% vs. CF |
| :---: | :---: |
| FUNDING* | Request |
| $\mathbf{6 , 0 5 2 , 0 3 4}$ |  |
| 1,504,960 | $-24.9 \%$ |
| $\underline{136,412}$ | $-2.3 \%$ |
| $4,410,662$ |  |

[^89]ORGANIZATION/PROGRAM
(sorted by priority)

1022000200 ACCOUNTING
1022000400 FINANCE AND PAYROL

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| - | 1,750 | 1,750 |  | 14.00 |
| 5 | 1,400 | 1,395 |  | 10.00 |
| - | 2,603 | 2,603 |  | 8.00 |
| - | 304 | 304 | $\square$ | 1.00 |
| 5 | 6,057 | 6,052 |  | 33.00 |
| - | 158 | 158 |  | - |
| - | 5 | 5 |  | - |
| 5 | 6,219 | 6,214 |  | 33.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | 1,500 | 1,500 | - |
| - | 5 | 5 | - |
| - | 1,505 | 1,505 | - |
| - | 158 | 158 | - |
| - | 5 | 5 | - |
| - | 1,667 | 1,667 | - |


| $3 \%$ Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(23)$ | $(23)$ | - |
| - | $(18)$ | $(18)$ | - |
| - | $(1,591)$ | $(1,591)$ | $(1.00)$ |
| - | $(9)$ | $(9)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | $(1,641)$ | $(1,641)$ | $(1.00)$ |
| - |  |  |  |

Stress Test Target Reductions ${ }^{2}$
$(1,641)$
Stress Test Reductions in BRASS vs. Target

0

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 102200_01 | BUDGET | Request for a new budget system to replace BRASS. Need to minimize the possibility of system failure, and to restore a crucial system's reliability. BRASS is at the end of its commercial life, and the future of the integral report writer, InfoMaker, is uncertain. CGI will support BRASS but will no longer provide fixes and enhancement. InfoMaker only available from the vendor through January 2018. <br> Our research indicates there are other budgeting applications with superior functionality, lower total cost of ownership, and a better and more cost effective support model. It's also expected that a new budgeting system would improve budget process efficiency and effectiveness by providing improved and additional features | Request | - | \$1,500 | \$0 |
| 2 | 102200_02 | MAYOR FINANCE ADMIN | Request for Microsoft Office 365 Subscriptions to upgrade old versions of Office and to provide the newer office functionality needed to perform finance functions. | Request | - | \$5 | \$5 |
| 3 | 102200_R01 | MAYOR FINANCE ADMIN | Eliminate the request for Office 365 Subscriptions. Not upgrading could result in Finance staff to not being able to support fiscal staff across the county that are using Office 365, or create compatibility issues, and would not allow them to use some of the new functionality contained in the new version. | Stress Test | - | (\$5) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 4 | 102200_R02 | BUDGET | Eliminate the request for the new budget system. The impact of not funding a new budget system could result in a critical system failure, in whole or in part. A budget system failure could severely delay and even prevent the County from producing the budget required to operate and provide expenditure control. Such a failure may also prevent the County from meeting its statutory budget adoption and reporting requirements. See the description for the requested funding above for more details. Funding at a lower level might be feasible but would exclude certain vendors, and could potentially exclude functionality. | Stress Test | - | (\$1,500) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |



[^90]

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, $H /(L)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000300-Capital Purchases | - | - | - | 7 | (7) | - | - |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 447 - PEOPLESOFT IMPLEMENTATION FUND | $\wedge$ | 53450000 - FINANCIAL SYSTEM PROJECT |  |  |  |  |  |
| 110 - GENERAL FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND | $\checkmark$ | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 Actual | ance, udget 016, (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 158 | - | 158 | 158 | - | 16 | 141 |
| REVENUE | - | - | - | - | - | 4 | (4) |
| NON-OPERATING REVENUE | - | - | - | - | - | 4 | (4) |
| RCT4290-INVESTMENT EARNINGS | - | - | - | - | - | 4 | (4) |
| 429005 - INTEREST - TIME DEPOSITS | - | - | - | - | - | 4 | (4) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 158 | - | 158 | 158 | - | 516 | (359) |
| OPERATING EXPENSE | 158 | - | 158 | 158 | - | 16 | 141 |
| 000200-Operations | - | - | - | 152 | (152) | 5 | (5) |
| 639010 - CONSULTANTS FEES | - | - | - | 152 | (152) | 5 | (5) |
| 000300-Capital Purchases | 158 | - | 158 | - | 158 | - | 158 |
| 000400-Indirect Cost | - | - | - | 5 | (5) | 11 | (11) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | - | - | - | - | - | 500 | (500) |
| 001000-Other Financing Uses | - | - | - | - | - | 500 | (500) |

## CORE MISSION

To pay for the Tourism, Recreation, Cultural, and Convention needs of the citizens of Salt Lake County

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

Salt Lake County experiences growth in recreational and cultural activities and in the tourism and convention industry.

1) Maintain the number of county resident visits utilizing TRCC related facilities from 4,385,193 visits as of the end of December 2016 to 4,385,193 visits by end of December 2018.
2) Maintain the five year average of out of state visitors utilizing convention facilities from 224,351 People as of the end of December 2016 to 224,351 People by end of December 2018.


## BUDGET

 APPROPRIATIONS

COUNTY FUNDING
\% vs. CF
Request
18,363,572
16,138,929 -87.9\%
66,739
2,157,904

## TOTAL TRCC-TOURISM REC CULTRL

| 2018 |  |  |  | Budget Request |
| ---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| - | 14,408 | 14,408 |  | - |
| - | 3,955 | 3,955 | $\square$ | - |
| - | 18,364 | 18,364 | - |  |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 12,302 | 12,302 | - |
| - | 3,837 | 3,837 | - |
| - | 16,139 | 16,139 | - |

3\% Stress Test vs. Request, H/(L)

| Revenue Expend. County FTE |  |  |
| :---: | :--- | :--- |
| (Operating) | (Operating) Funding |  |

$(16,206) \quad(16,206)$

| - | - | - | - |
| :---: | :---: | :---: | :---: |

Stress Test Target Reductions ${ }^{2} \quad(16,206)$
Stress Test Reductions in BRASS vs. Target 0
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 107000_01 | $\begin{gathered} \text { TRCC } \\ \text { ADMINISTRATION } \end{gathered}$ | 2017 TRCC Bond Debt Service | Request |  | \$3,837 | \$3,494 |
| 107000_02 | CONTRIBUTIONS | Request to Council: Canyon Rim Park Splashpad | Request |  | \$240 | \$240 |
| 107000_03 | CONTRIBUTIONS | CFSP - Art Access, hearing impaired system | Request |  | \$2 | \$0 |
| 107000_04 | CONTRIBUTIONS | Request to Council: Central Wasatch Trail Improvement Project | Request |  | \$138 | \$138 |
| 107000_05 | CONTRIBUTIONS | CFSP - Butler Auditorium Lighting | Request |  | \$62 | \$33 |
| 107000_06 | CONTRIBUTIONS | Request to Council: The Creative Block - South Salt Lake, the CFSP Board reviewed an application for this on September 18th and recommended not funding this for 2018 | Request |  | \$0 | \$0 |
| 107000_07 | CONTRIBUTIONS | CFSP 2015 - Cultural Celebration Center, amphitheater upgrades | Request |  | \$2,750 | \$0 |
| 107000_08 | CONTRIBUTIONS | Request to Council: Holladay Lions Recreation Center - Sunrise Trail Connector | Request |  | \$151 | \$0 |
| 107000_09 | CONTRIBUTIONS | CFSP - Jordan Valley, Localscapes Garden Exhibit | Request |  | \$199 | \$100 |
| 107000_10 | CONTRIBUTIONS | Request to Council: Mountview Park Restroom Expansion and Shade Structure Project | Request |  | \$105 | \$105 |
| 107000_11 | CONTRIBUTIONS | CFSP 2015 - Kingsbury Hall Digital Package | Request |  | \$218 | \$50 |
| 107000_12 | CONTRIBUTIONS | Request to Council: Sorenson Campus Unification and Enhancements | Request |  | \$1,087 | \$1,087 |
| 107000_13 | CONTRIBUTIONS | CFSP - West Jordan Cultural Arts Facility | Request |  | \$6,000 | \$1,000 |
| 107000_14 | CONTRIBUTIONS | Request to Council: West Jordan Urban Fishery | Request |  | \$750 | \$250 |
| 107000_15 | CONTRIBUTIONS | Request to Council: Pioneer Theatre Company Youth Engagement - Boys \& Girls Clubs Partnership | Request |  | \$100 | \$100 |
| 107000_16 | CONTRIBUTIONS | Request to Council: Butler Park Pickleball Court Expansion | Request |  | \$250 | \$250 |
| 107000_17 | CONTRIBUTIONS | Rerquest to Council: Murray Amphitheater | Request |  | \$200 | \$200 |
| 107000_18 | CONTRIBUTIONS | Request to Council: SL Restaurant Association, SL Food \& Wine Festival | Request |  | \$50 | \$25 |
| 107000_R01 | CONTRIBUTIONS | Remove all new requests | Stress Test |  | $(\$ 16,139)$ | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 107000_R02 | CONTRIBUTIONS | Reduce 67 K from Contributions in the base, however all are contractually obligated | Stress Test |  | (\$67) | $\begin{array}{c\|} \hline \$ 0 \text { (not } \\ \text { proposed) } \end{array}$ |
|  |  | * Note, Requests 2 through 18 are listed in alternating alphabetical order as priorities were not established for request entry |  |  |  |  |
|  |  | TOTAL REQUESTS AND MAYOR PROPOSED |  | 0.00 | \$16,139 | \$7,072 |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


## CORE MISSION

Provide support for various tourism generating opportunities

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County promotes local sports-related tourism

1) Increase the average estimated direct economic impact generated by sports-related hosted events from 50 million dollars as of the end of September 2016 to 60 million dollars by end of September 2018.

## Salt Lake County has well maintained convention, exhibition and tourism facilities

2) Increase the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of $1-5$ ) from 4.2 rating excellent as of the end of August 2017 to 4.5 rating excellent by end of August 2018.

[^91]| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |
| 360100000 VISITOR PROMOTION CNTY EXP PRGM | TOTAL VISITOR PROMOTION CNTY EXP


| 2018 |  |  |  | Budget Request |
| :---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |  |
| (Operating) | (Operating) | Funding |  |  |
| - | 5,138 | 5,138 |  |  |
| - | 5,138 | 5,138 |  | - |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 2,079 | $\mathbf{2 , 0 7 9}$ | - |
| - | 2,079 | $\mathbf{2 , 0 7 9}$ | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |  |
| - | $(932)$ | (932) | - |
| - | $(932)$ | $(932)$ | - |


|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 360100_01 | VISITOR PROMOTION CNTY EXP PRGM | Re-budget Convention Center Hotel Consultant | Request |  | \$567 | \$567 |
| 2 | 360100_02 | VISITOR PROMOTION CNTY EXP PRGM | Sports Commission Contribution | Request |  | \$100 | \$100 |
| 3 | 360100_03 | VISITOR PROMOTION CNTY EXP PRGM | Sundance Contribution | Request |  | \$150 | \$150 |
| 4 | 360100_04 | VISITOR PROMOTION CNTY EXP PRGM | Tour of Utah Contribution | Request |  | \$115 | \$115 |
| 5 | 360100_05 | VISITOR PROMOTION CNTY EXP PRGM | Increase TRT Diversion pass-through expenses and revenue (County funding increase is off-set by an increase in TRT State pass-through sales tax revenue) | Request |  | \$1,147 | \$1,147 |
| 6 | 360100_R01 | VISITOR PROMOTION CNTY EXP PRGM | Remove Re-budget and Contribution new requests | Stress Test |  | (\$932) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | \$2,079 | \$2,079 |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$932) | \$0 |

[^92]| Funds Selected | $\wedge$ | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 290 - VISITOR PROMOTION FUND |  | 36000000 - VISITOR PROMOTION CONTRACT |  |  |  |  | $\wedge$ |
| 110 - GENERAL FUND |  | 36010000 - VISITOR PROMOTION CNTY EXP |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | $\checkmark$ | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,138 | 3,059 | 2,079 | 4,017 | 1,121 | 3,526 | 1,612 |
|  |  |  |  |  |  |  |  |
| REVENUE | 23,800 | 21,653 | 2,147 | 21,653 | 2,147 | 20,411 | 3,389 |
| OPERATING REVENUE | - | - | - | - | - | 14 | (14) |
| RCT4200-CHARGES FOR SERVICES | - | - | - | - | - | 14 | (14) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 14 | (14) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 23,800 | 21,653 | 2,147 | 21,653 | 2,147 | 20,398 | 3,402 |
| RCT4290-INVESTMENT EARNINGS | - | - | - | - | - | 38 | (38) |
| 429005 - INTEREST - TIME DEPOSITS | - | - | - | - | - | 38 | (38) |
| RCT4033 - TRANSIENT ROOM TAXES | 23,800 | 21,653 | 2,147 | 21,653 | 2,147 | 20,359 | 3,441 |
| 403070 - TRANSIENT ROOM TAX | 19,600 | 18,600 | 1,000 | 18,600 | 1,000 | 17,305 | 2,295 |
| 403076 - TRANSIENT ROOM TAX-STATE PASS THRU | 4,200 | 3,053 | 1,147 | 3,053 | 1,147 | 3,054 | 1,146 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 5,505 | 3,059 | 2,445 | 4,383 | 1,121 | 3,940 | 1,565 |
| OPERATING EXPENSE | 5,138 | 3,059 | 2,079 | 4,017 | 1,121 | 3,540 | 1,598 |
| 000200-Operations | 5,124 | 3,045 | 2,079 | 4,002 | 1,121 | 3,532 | 1,592 |
| 639010 - CONSULTANTS FEES | 567 | - | 567 | 592 | (26) | 78 | 489 |
| 666005 - STATE TRT FUND DIVERSION | 4,192 | 3,045 | 1,147 | 3,045 | 1,147 | 3,054 | 1,138 |
| 667005 - CONTRIBUTIONS | 365 | - | 365 | 365 | - | 400 | (35) |
| 000400-Indirect Cost | 14 | 14 | - | 14 | - | 8 | 6 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 367 | - | 367 | 367 | - | 400 | (33) |
| 001000-Other Financing Uses | 367 | - | 367 | 367 | - | 400 | (33) |
|  |  |  |  |  |  |  |  |


| In thousands \$ except FTE | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  | Request vs. Adj Base Bdgt, H/(L) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding | Revenue <br> (Operating) | Expend. <br> (Operating) | County Funding |
| 1 Exclude State TRT Fund Diversion pass-through expense. |  | $(4,192)$ | $(4,192)$ |  | $(3,045)$ | $(3,045)$ | - | $(1,147)$ | $(1,147)$ |
| 2 Exclude Indirect Costs |  | (14) | (14) |  | (14) | (14) | - | - | - |
| 3 |  |  | - |  |  | - | - | - | - |
| 4 |  |  | - |  |  | - | - | - | - |
| 5 |  |  | - |  |  | - | - | - | - |
| 6 |  |  | - |  |  | - | - | - | - |
| 7 |  |  | - |  |  | - | - | - | - |
| Total Adjustments | - | $(4,206)$ | $(4,206)$ | - | $(3,059)$ | $(3,059)$ | - | $(1,147)$ | $(1,147)$ |
| Revenue \& Expenditures Before Adjustments | - | 5,138 | 5,138 | - | 3,059 | 3,059 | - | 2,079 | 2,079 |
| AMOUNTS FOR STRESS TEST ${ }^{1}$ | - | 932 | 932 | - | - | - | - | 932 | 932 |
| STRESS TEST CALCULATION - COUNTY FUNDING |  | Live <br> Formulas | $\begin{gathered} \hline \text { Stage } 1 \\ \text { (target) }^{3} \\ \hline \end{gathered}$ |  |  |  |  |  |  |
| Adjusted Base Budget (less exclusions, if any) |  | - | , |  |  |  |  |  |  |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) |  | - | - |  |  |  |  |  |  |
| Requested Budget (less exclusions, if any) |  | 932 | 932 |  |  |  |  |  |  |
| Requested Budget Less Stress Test Target Budget (amount to describe, if >0) |  | 932 | 932 |  |  |  |  |  |  |

[^93]
## CORE MISSION

The purpose of the Statutory \& General organization is to account for activities that belong in the Fund, but do not clearly fit into one specific organization. Due to this ambiguous nature, professional fees and contributions are presented in detail. There are no FTEs in these organizations.

## OUTCOMES AND INDICATORS (see separate O\&। summary report for additional detail)

## Salt Lake County residents enjoy clean air.

1) Maintain the average monthly number of employee Van Pool Participants from 66 Participants as of the end of December 2016 to 66 Participants by end of December 2018.
2) Increase the average monthly number of employee Bus Pass Participants from 299 Participants as of the end of December 2016 to 300 Participants by end of December 2018.
Salt Lake County creates economic development and low-income area revitalization
3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from \$6.68M Dollars as of the end of June 2017 to \$10M Dollars by end of June 2018.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF <br> Request |
| Total Requested | 14,283,729 | $(28,594,757)$ | 10,474,781 |  |
| - Savings/(Incr) if Flat to ABB | 1,079,625 | 992,125 | 992,125 | -9.5\% |
| - Addt'I Savings/(Incr) if -3\% | 396,123 | $(893,654)$ | 284,480 | -2.7\% |
| - Base @ -3\% | 12,807,981 | $(28,693,228)$ | 9,198,176 |  |

[^94]

|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Org/Program Name | Description | Type <br> (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 500300_01 | CONTRIBUTIONS | Request for USDA Forest Services Avalanche Center funding increase. UAC's work, providing avalanche education and awareness along with daily advisories for 8 regions around the state, is largely responsible for the declining avalanche fatality rate. In 2009 SL Unified Fire began providing $\$ 15 \mathrm{k}$ per year to the UAC under a long term agreement. Last month, UFA stepped back from that agreement. Relatively small amounts have a big impact on UAC's ability to provide public messaging and an increase from $\$ 22,500$ to $\$ 40 \mathrm{k}$ will cover the shortfall left by the UFA withdrawal and make a big difference in capability. <br> MAYOR PROPOSED BUDGET CHANGE: Proposed budget transferred to Emergency Services and changed to \$20K and rolled into request ID 500300_03 for Stat \& General realignment. | Request |  | \$17 | \$20 |
|  | 500300_02 | INTERGOVENMENTAL CHARGES | Landfill Dividends: In the 2015 audit, Squire made a recommendation that Solid Waste Management change the way that it handles dividends and recycling revenue with Salt Lake County. The recommendation is that the full dividend be paid to the County including the recycling portion and then the County will transfer the recycling revenue to Solid Waste Management. This new practice makes it more transparent and is in line with accepted accounting principles. This budget adjustment accounts for the change in accounting. | Request |  | \$0 | \$0 |
|  | 500300_R01 | PAY FOR SUCCESS | Pay for Success - \$250K Consultant, \$35K other | Stress Test |  | (\$285) | (\$250) |
|  | 410000_01 | INTERGOVENMENTAL CHARGES | Remove the request for General Fund Service Expansion. If this request were not approved, we would keep our status quo. No new services would be offered and the citizens, shelters, and pets in the county would not be able to benefit from this wonderful service. | Stress Test |  | (\$746) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
|  | 440000_01 | INTERGOVENMENTAL CHARGES | Remove the request for Noxious Weed Program Expansion. | Stress Test |  | (\$179) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
|  | 440000_06 | INTERGOVENMENTAL CHARGES | Remove the request for Regional Projects Funding. | Stress Test |  | (\$50) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | 500300_01 | CONTRIBUTIONS | Remove the request for USDA Forest Services Avalanche Center funding increase. | Stress Test |  | (\$17) | $\$ 0 \text { (not }$ proposed) |
|  | 500300_R01 | PAY FOR SUCCESS | Cut Pay For Success 2018 payment - funded in 2017 | $\begin{aligned} & \text { Mayor } \\ & \text { Proposed } \end{aligned}$ |  |  | $(\$ 3,000)$ |
|  | 500300_R02 | CONTRIBUTIONS | MAYOR PROPOSED BUDGET CHANGE: Stat \& General cuts: Recovery Fund Emergency Services. This program's share of $\$ 103 \mathrm{k}$ total cut. | Mayor <br> Proposed |  |  | (\$25) |
|  | 500300_R02 | COSULTANT AND PROFESSIONAL FEES | MAYOR PROPOSED BUDGET CHANGE: Stat \& General cuts: Lobbyist Consultant Fees. This program's share of \$103k total cut. | $\begin{aligned} & \text { Mayor } \\ & \text { Proposed } \end{aligned}$ |  |  | (\$45) |
|  | 500300_R02 | INTERGOVENMENTAL CHARGES | MAYOR PROPOSED BUDGET CHANGE: Stat \& General cuts: Intergovernmental to Flood Control for Mountain Accord. This program's share of $\$ 103 \mathrm{k}$ total cut. | Mayor Proposed |  |  | (\$32) |
|  | 500300_R02 | TRIP REDUCTION | MAYOR PROPOSED BUDGET CHANGE: Stat \& General cuts: Clothing Provision. This program's share of \$103k total cut. | Mayor Proposed |  |  | (\$1) |
|  | 500300_03 | GENERAL FUND ADMIIISTRATION | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Contributions, Consultant Fees, Subscriptions, and Professional Fees are being moved out of Stat \& General into the appropriate departments. This program's share of \$5.379M total transferred out. | Mayor Proposed |  |  | (\$461) |
|  | 500300_03 | CONTRIBUTIONS | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Contributions, Consultant Fees, Subscriptions, and Professional Fees are being moved out of Stat \& General into the appropriate departments. This program's share of \$5.379M total transferred out. | Mayor <br> Proposed |  |  | (\$347) |
|  | 500300_03 | $\begin{gathered} \text { COSULTANT AND } \\ \text { PROFESSIONAL FEES } \end{gathered}$ | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Contributions, Consultant Fees, Subscriptions, and Professional Fees are being moved out of Stat \& General into the appropriate departments. This program's share of \$5.379M total transferred out. | Mayor Proposed |  |  | (\$4,110) |


|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19 | 500300_03 | INTERGOVENMENTAL CHARGES | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Contributions, Consultant Fees, Subscriptions, and Professional Fees are being moved out of Stat \& General into the appropriate departments. This program's share of \$5.379M total transferred out. | Mayor Proposed |  |  | (\$1) |
| 20 | 500300_03 | TRIP REDUCTION | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Contributions, Consultant Fees, Subscriptions, and Professional Fees are being moved out of Stat \& General into the appropriate departments. This program's share of $\$ 5.379 \mathrm{M}$ total transferred out. Trip Reduction Program revenue anticipated to be $40 \%$ of the $\$ 459,241$ Trip Reduction Program. | Mayor Proposed |  |  | (\$460) |
| 21 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | \$992 | $(\$ 8,115)$ |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | $(\$ 1,277)$ | (\$250) |

${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 50030000 - GENERAL FUND-STATUTORY AND GENL |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 60500000 - INFORMATION SVCS |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND | $\checkmark$ | 60509900 - INFORMATION SVCS CAPITAL PROJ |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 61000000 - CONTRACTS AND PROCUREMENT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 61500000 - HUMAN RESOURCES |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 63100000 - FACILITIES MANAGEMENT |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 64000000 - RECORDS MANAGEMENT AND ARCHIVES |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed <br> Bud vs. ABB, <br> H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | $(38,325)$ | $(29,788)$ | $(8,537)$ | $(29,781)$ | $(8,544)$ | $(32,213)$ | $(6,112)$ |
| REVENUE | 287,114 | 256,528 | 30,586 | 275,987 | 11,127 | 268,620 | 18,494 |
| OPERATING REVENUE | 44,078 | 42,791 | 1,288 | 42,941 | 1,138 | 40,404 | 3,674 |
| RCT4100-OPERATING GRANTS AND CONTRIBUTIO | 220 | 220 | - | 370 | (150) | 223 | (3) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 223 | (223) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | 150 | (150) | - | - |
| 415005 - PILT - BLM LAND ENTITLEMENT (HIST) | 220 | 220 | - | 220 | - | - | 220 |
| RCT4200-CHARGES FOR SERVICES | 2,700 | 2,700 | - | 2,700 | - | 2,601 | 99 |
| 421120 - CONSTABLE MONITORING FEES | - | - | - | - | - | 3 | (3) |
| 421360 - RETURNED CHECK FEES | 2 | 2 | - | 5 | (3) | 1 | 1 |
| 421370 - MISCELLANEOUS REVENUE | 1 | 1 | - | 187 | (186) | 3 | (2) |
| 423000 - LOCAL GOVERNMENT GRANTS | 763 | 763 | - | 763 | - | 1,611 | (848) |
| 425030 - RESTITUTION-LEGAL DEFENDERS | - | - | - | - | - | 4 | (4) |
| 427010 - RENTAL INCOME | 989 | 989 | - | 989 | - | 772 | 217 |
| 439005 - REFUNDS-OTHER | 13 | 13 | - | 13 | - | 9 | 4 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 189 | 189 | - | - | 189 | 199 | (11) |
| 423010 - RDA-OTHER REVENUE (HIST) | 743 | 743 | - | 743 | - | - | 743 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 39,271 | 39,271 | - | 39,271 | - | 36,322 | 2,949 |
| 435005 - INDIRECT COST | 39,271 | 39,271 | - | 39,271 | - | 36,322 | 2,949 |
| RCT4430-SALE OF CAPITAL ASSETS | - | - | - | - | - | 641 | (641) |
| 443025 - SALE-FIXED ASSETS REAL PROPERTY | - | - | - | - | - | 639 | (639) |
| 443030 - SALE-FIXED ASSETS PERSONAL PROPERTY | - | - | - | - | - | 2 | (2) |
| RCT4290-INVESTMENT EARNINGS | 1,888 | 600 | 1,288 | 600 | 1,288 | 617 | 1,270 |
| 429020 - DISTRIBUTIONS FROM SOLID WASTE | 1,888 | 600 | 1,288 | 600 | 1,288 | 617 | 1,270 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 221,869 | 213,737 | 8,132 | 213,754 | 8,115 | 210,052 | 11,817 |
| RCT4030-SALES TAXES | 62,700 | 59,200 | 3,500 | 59,200 | 3,500 | 56,560 | 6,140 |
| 403010 - SALES TAX | 62,700 | 59,200 | 3,500 | 59,200 | 3,500 | 56,560 | 6,140 |
| RCT4010-PROPERTY TAXES | 149,356 | 145,319 | 4,038 | 145,319 | 4,038 | 144,338 | 5,018 |
| 401005 - GENERAL PROPERTY TAX | 143,357 | 139,319 | 4,038 | 139,319 | 4,038 | 126,809 | 16,548 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 10,831 | $(10,831)$ |
| 401015 - SP DIST CERT COLL 60\% PEN INT | 60 | 60 | - | 60 | - | 25 | 35 |
| 401020 - LATE FEES PRIOR YR REDEMPTIONS | 1,862 | 1,862 | - | 1,862 | - | 1,595 | 266 |
| 401023 - PROPERTY TAX-RDA | 1,439 | 1,439 | - | 1,439 | - | 2,361 | (922) |
| 401025 - PRIOR YEAR REDEMPTIONS | 2,638 | 2,638 | - | 2,638 | - | 2,716 | (77) |
| RCT4013-FEE IN LIEU OF TAXES | 9,031 | 8,437 | 594 | 8,437 | 594 | 8,689 | 342 |
| 401030 - MOTOR VEH FEE IN LIEU OF TAXES | 9,031 | 8,437 | 594 | 8,437 | 594 | 8,689 | 342 |
| RCT4290-INVESTMENT EARNINGS | 781 | 781 | - | 798 | (16) | 464 | 317 |
| 429005 - INTEREST - TIME DEPOSITS | 101 | 101 | - | 101 | - | 41 | 60 |
| 429010 - INT-TAX POOL | 580 | 580 | - | 580 | - | 288 | 292 |
| 429015 - INTEREST-MISCELLANEOUS | - | - | - | - | - | 16 | (16) |
| 429030 - INTEREST REBATE-BABS | 101 | 101 | - | 117 | (16) | 119 | (19) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 21,167 | - | 21,167 | 19,292 | 1,874 | 18,164 | 3,003 |
| RCT7200 - OFS TRANSFERS | 21,167 | - | 21,167 | 19,292 | 1,874 | 18,164 | 3,003 |
| 720005 - OFS TRANSFERS IN | 21,167 | - | 21,167 | 19,292 | 1,874 | 18,164 | 3,003 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 39,396 | 13,003 | 26,393 | 49,666 | $(10,271)$ | 42,154 | $(2,759)$ |
| OPERATING EXPENSE | 5,753 | 13,003 | $(7,249)$ | 13,160 | $(7,406)$ | 8,191 | $(2,438)$ |
| 000100-Salaries and Benefits | 2,210 | 1,045 | 1,165 | 1,045 | 1,165 | - | 2,210 |
| 601030 - PERMANENT AND PROVISIONAL | 2,210 | 1,045 | 1,165 | 1,045 | 1,165 | - | 2,210 |
| 000200-Operations | 2,375 | 10,780 | $(8,405)$ | 10,934 | $(8,559)$ | 6,689 | $(4,314)$ |
| 609010 - CLOTHING PROVISIONS | - | 1 | (1) | 1 | (1) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | 430 | (430) | 430 | (430) | 424 | (424) |
| 613005 - PRINTING CHARGES | - | 0 | (0) | 0 | (0) | - | - |


| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 613010 - PUBLIC NOTICES | - | 18 | (18) | 18 | (18) | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 14 | (14) |
| 615005 - OFFICE SUPPLIES | - | 0 | (0) | 0 | (0) | 0 | (0) |
| 615045 - PETTY CASH REPLENISH | - | 0 | (0) | 0 | (0) | - | - |
| 615050 - MEALS AND REFRESHMENTS | - | 4 | (4) | 4 | (4) | 9 | (9) |
| 619025 - TRAVEL AND TRANSPORTATION | - | 459 | (459) | 459 | (459) | 441 | (441) |
| 619035 - VEHICLE RENTAL CHARGES | - | 0 | (0) | 0 | (0) | - | - |
| 633010 - RENT - BUILDINGS | 75 | 75 | - | 75 | - | 75 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 325 | 325 | - | 325 | - | 8 | 317 |
| 639010 - CONSULTANTS FEES | - | 968 | (968) | 968 | (968) | 590 | (590) |
| 639025 - OTHER PROFESSIONAL FEES | - | 6,437 | $(6,437)$ | 6,591 | $(6,591)$ | 3,680 | $(3,680)$ |
| 645015 - RECYCLING ACTIVITIES | 88 | - | 88 | - | 88 | 87 | 1 |
| 661005 - TAX ANTICIPATION INTEREST | 91 | 91 | - | 91 | - | 51 | 40 |
| 661010 - INTEREST EXPENSE | - | - | - | - | - | 43 | (43) |
| 667005 - CONTRIBUTIONS | - | 352 | (352) | 352 | (352) | 436 | (436) |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 34 | (34) |
| 693020 - INTERFUND CHARGES | 1,796 | 1,619 | 177 | 1,619 | 177 | 797 | 999 |
| 000300-Capital Purchases | - | - | - | - | - | 190 | (190) |
| 000400-Indirect Cost | 466 | 466 | - | 466 | - | 603 | (137) |
| 000600-Debt Service | 703 | 703 | - | 706 | (3) | 708 | (6) |
| 000900-Other Appropriations | - | 9 | (9) | 9 | (9) | - | - |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 33,643 | - | 33,643 | 36,507 | $(2,864)$ | 33,963 | (321) |
| 001000-Other Financing Uses | 33,643 | - | 33,643 | 36,507 | $(2,864)$ | 33,963 | (321) |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 120 - GRANT PROGRAMS FUND | $\wedge$ | 50250000 - GRANT FUND STATUTORY AND GENERAL |  |  |  |  |  |
| 110 - GENERAL FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMENT SVCS |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | $\checkmark$ | 10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | ance, <br> udget <br> 016, <br> (L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 436 | 202 | 234 | 202 | 234 | 50 | 386 |
| REVENUE | 30,050 | 0 | 30,050 | 29,622 | 428 | 30,363 | (313) |
| NON-OPERATING REVENUE | 0 | 0 | - | 0 | - | - | 0 |
| RCT4290-INVESTMENT EARNINGS | 0 | 0 | - | 0 | - | - | 0 |
| 429005 - INTEREST - TIME DEPOSITS | 0 | 0 | - | 0 | - | - | 0 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 30,050 | - | 30,050 | 29,622 | 428 | 30,363 | (313) |
| RCT7200- OFS TRANSFERS | 30,050 | - | 30,050 | 29,622 | 428 | 30,363 | (313) |
| 720005 - OFS TRANSFERS IN | 30,050 | - | 30,050 | 29,622 | 428 | 30,363 | (313) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 436 | 202 | 234 | 202 | 234 | 50 | 386 |
| OPERATING EXPENSE | 436 | 202 | 234 | 202 | 234 | 50 | 386 |
| 000100-Salaries and Benefits | 385 | 151 | 234 | 151 | 234 | - | 385 |
| 601030 - PERMANENT AND PROVISIONAL | 385 | 151 | 234 | 151 | 234 | - | 385 |
| 000200-Operations | 50 | 50 | - | 50 | - | 50 | - |
| 661010 - INTEREST EXPENSE | 50 | 50 | - | 50 | - | 50 | - |
| 000400-Indirect Cost | 1 | 1 | - | 1 | - | - | 1 |



[^95]
## CORE MISSION

The Employee Service Reserve Fund and OPEB Trust Fund were established to help manage and account for certain Salt Lake County employee and retiree benefit programs. These funds provide 1) consolidation of revenues and expenses 2) liability recognition 3) accumulation of appropriate reserve levels 4) allocation of benefit costs to organizations and 5) financial control and management of benefits.

## OUTCOMES AND INDICATORS (see separate O\&। summary report for additional detail)

Salt Lake County benefit vendor costs are paid on time

1) Increase the percentage of claims paid on time from $95 \%$ of claims as of the start of September 2017 to $97 \%$ of claims by end of December 2018.

## Salt Lake County maintains adequate reserves for employee health insurance programs

2) Maintain the employee health insurance reserve percent as required by county wide policy 1060 from $15 \%$ in reserve as of the start of January 2018 to $15 \%$ in reserve by end of December 2018.

## Salt Lake County employees participate in the Healthy Lifestyles Wellness Program

3) Increase the percent of employees participating in the Salt Lake County Healthy Lifestyles Program from $53 \%$ of employees as of the start of January 2018 to $56 \%$ of employees by end of December 2018.
4) Increase digitize historic biometric data for Healthy Lifestyle plan participants from 1998 to present from $1 \%$ of records as of the start of January 2018 to $95 \%$ of records by end of December 2018.
Salt Lake County employees have access to a convenient and high quality exercise experience at the fitness center
5) Increase the number of employee fitness center memberships from 718 memberships as of the start of September 2017 to 740 memberships by end of December 2018.
6) Increase the number of different members attending group $x$ classes at the fitness center studio from 63 members per month as of the start of September 2017 to 75 members per month by end of December 2018.

## Salt Lake County's self-funded Worker's Compensation program promotes safety and manages costs

7) Increase percent of injured employees seeking initial care from a worker's contracted clinic from $90 \%$ of visits as of the end of January 2018 to $90 \%$ of visits by end of December 2018.
8) Maintain percent of injured employees seeking treatment at in-network hospitals and medical specialists from $100 \%$ of visits as of the end of January 2018 to $100 \%$ of visits by end of December 2018.

## Fund

9) Maintain the level of OPEB related revenues and expenditures recorded in OPEB Trust from $100 \%$ of dollars as of the start of January 2018 to 100\% of dollars by end of December 2018.

## Salt Lake County OPEB Trust builds reserves to fund future retiree related costs

10) Increase the amount of funding in reserve for Other Post Employment Benefit (OPEB) costs from 5,700,000 dollars as of the start of September 2017 to 6,200,000 dollars by end of December 2018.

## BUDGET SUMMARY

FTE SUMMARY


## Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

■ Base @ -3\%

[^96]| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 5302000000 | EMP SERV RES-OTHER BENEFITS PRGM | 1,422 | 1,963 | 541 | - | - | - | - |  | - | (73) | (73) |  |
| 5300000000 | EMP SERV RES-EMPLOYEE HEALTH | 45,465 | 45,915 | 450 | - | 1,294 | 1,027 | (267) |  | - | $(1,357)$ | $(1,357)$ | - |
| 5300000100 | EMP SERV RES-MEDICAL CLINIC | 54 | 511 | 457 | - | - | - | - |  | - | - | - | - |
| 5305000000 | EMP SERV RES-FITNESS CENTER PRGM | 198 | 205 | 7 \| | 0.75 | - | 5 | 5 |  | - | (8) | (8) | - |
| 5304000000 | EMP SERV RES-WELLNESS PROGRAM PRGM | 871 | 890 | 19 \| | 3.00 | - | - | - |  | - | (26) | (26) | - |
| SUBTOT | TAL ${ }^{3}$ | 48,010 | 49,484 | 1,474 | 3.75 | 1,294 | 1,032 | (262) | - | - | $(1,464)$ | $(1,464)$ | - |
| 53060000 | EMP SERV RES-WORKERS COMP | 2,327 | 2,792 | 466 | - | - | - | - |  | - | - | - | - |
| 53080000 | OPEB ADMINISTRATION | 6,251 | 6,023 | (228) | - | 353 | - | (353) | - | - | - | - | - |
| TOTAL | EMP SERV RES-HEALTH BENEFITS | 56,587 | 58,299 | 1,711 | 3.75 | 1,648 | 1,032 | (615) | - | - | $(1,464)$ | $(1,464)$ | - |

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 530000_01 | EMP SERV RESEMPLOYEE HEALTH | Health Insurance Adjustments. 2018 will be first full year with PEHP, 7\% increase in overall medical preimums, Cigna will be new dental plan replaceing EMI, no increase in dental premium proposed. The medical and dental plans have been adjusted for enrollment and projected costs and projected premium increases. | Request | - | (\$267) | (\$267) |
| 2 | $\begin{aligned} & \text { 530500-01, } \\ & 530500 \_02 \end{aligned}$ | EMP SERV RESFITNESS CENTER PRGM | Increase depreciation budget on line 669010 by $\$ 5,000$. New depreciable equipment has been purchased and more budget will be needed to absorb depreciation expense. Also increased the balance sheet budget for equipment by $\$ 3,000$. The budget has been $\$ 7,000$ for many years and there have been a number of budget adjustments needed when depreciable equipment is purchased. This increase in the balance sheet budget to $\$ 10,000$ would allow for more types of equipment to be considered without doing budget adjustments. | Request | - | \$5 | \$5 |
| 3 | 530800_01 | OPEB ADMINISTRATION | Health Insurance Adjustments in the OPEB Trust. 2018 will be first full year with PEHP, $7 \%$ increase in overall medical premiums, Cigna will be new dental plan replaceing EMI, no increase in dental premium proposed. The medical and dental plans have been adjusted for enrollment and projected costs and projected premium increases. It has also been proposed to increase the OPEB Charge 10\% charge starting in January rather than waiting until June. | Request |  | (\$353) | (\$353) |
| 4 | 530000_R01 | EMP SERV RESEMPLOYEE HEALTH | Reduction of $3 \%$ from total employee health and dental benefits. A cut of $\$ 1,356,563$ could require that these health insurance costs be shifted to employees through increases in copays, deductibles, and premiums. Other programs could be reviewed to receive some of the cuts such as H S A Wellness Incentives or the HealthyMe employee clinic. There are enough moving parts in these programs that a reduction would not be recommended at this time without a more extensive review of options and impacts. | Stress Test |  | (\$1,357) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 5 | 530200_R02 | EMP SERV RESOTHER BENEFITS PRGM | Reduction of $3 \%$ to the 5302 budget would most likely be made to daycare maintainance and to employee service awards. Currently the budget for Daycare Maintainance is 33,000 and a reduction of $\$ 16,220$ could be absorbed. There would just be less flexibility and more care taken on what to do and the timing of repairs. This particular budget line for employee service awards is under spent and could be reduced $\$ 57,120$. However, this budget line does provide some buffer for the appropriation unit where Tuition reimbursement is accumulated and a number of other benefits such as training and professional fees for a daycare educator, but a reduction should have minimal impact. | Stress Test |  | (\$73) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 530400_R01 | EMP SERV RES- WELLNESS PROGRAM PRGM | Reduction of $3 \%$ to the Wellness Program would be made to the budget for medications and the temporary salary expense line. This reduction would reduce resources for a program with increased participation that last several years and related increased expenditures and one that seeks to lower health care costs. A budget reduction would not be recommended at this time. | Stress Test |  | (\$26) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 7 | 530500_R01 | $\begin{aligned} & \text { EMP SERV RES- } \\ & \text { FITNESS CENTER } \end{aligned}$ PRGM | A 3\% reducation in the the fitness center budget would most likely be made to the small equipment budget line line and to the temporary salary line with the effect being to reduce funds available to purchase exercise equipment and to pay for studio class instruction. | Stress Test |  | (\$8) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 8 | 500300_03 | $\begin{aligned} & \text { EMP SERV RES- } \\ & \text { OTHER BENEFITS } \end{aligned}$ PRGM | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Various items are being moved out of the General Fund Stat \& General into the appropriate departments. Buspass and Van Pool program expenses $(\$ 459,241)$ and associated other expenses ( $\$ 800$ ), totaling $\$ 460,041$. Trip Reduction Program revenue anticipated to be $40 \%$ of the $\$ 459,241$ Trip Reduction Program. A fund balance transfer equivalent to the budget transfer will be made from the General Fund. | $\begin{aligned} & \text { Mayor } \\ & \text { Proposed } \end{aligned}$ |  |  | \$460 |
| TOTAL REQUESTS AND MAYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | $\begin{gathered} (\$ 615) \\ (\$ 1,464) \end{gathered}$ | (\$155) |
|  |  |  |  |  | 0.00 |  | \$0 |

[^97]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 680 - EMPLOYEE SERVICE RESERVE FUND | $\wedge$ | 53000000 - EMP SERV RES-HEALTH BENEFITS |  |  |  |  |  |
| 995 - OPEB TRUST FUND |  | 53020000 - EMP SERV RES-OTHER BENEFITS |  |  |  |  |  |
| 110 - GENERAL FUND |  | 53040000 - EMP SERV RES-WELLNESS PROGRAM |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 53050000 - EMP SERV RES-FITNESS CENTER |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 53060000 - EMP SERV RES-WORKERS COMP |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 53080000 - OPEB ADMINISTRATION |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND | $\checkmark$ | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... $\downarrow$ |  |  |  |  |  |
| in thousands \$ | $\begin{array}{\|c\|} \hline 2018 \\ \text { Proposed } \end{array}$ Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,010 | 2,334 | (324) | 2,315 | (306) | 2,180 | (171) |
|  |  |  |  |  |  |  |  |
| REVENUE | 57,606 | 55,340 | 2,266 | 55,340 | 2,266 | 47,748 | 9,858 |
| OPERATING REVENUE | 56,771 | 54,940 | 1,831 | 54,940 | 1,831 | 47,476 | 9,295 |
| RCT4200-CHARGES FOR SERVICES | 283 | 99 | 184 | 99 | 184 | 83 | 199 |
| 421205 - MEDICAL OFFICE FEE | 54 | 54 | - | 54 | - | 43 | 11 |
| 421370 - MISCELLANEOUS REVENUE | 45 | 45 | - | 45 | - | 40 | 5 |
| 427055 - SOIL REGENERATION ROYALTIES | - | - | - | - | - | 1 | (1) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 184 | - | 184 | - | 184 | - | 184 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 56,488 | 54,841 | 1,648 | 54,841 | 1,648 | 47,393 | 9,096 |
| 421375 - MEMBERSHIP FEES COLLECTED | 88 | 88 | - | 88 | - | 90 | (2) |
| 431160 - INTERFUND REVENUE | 9,658 | 9,305 | 353 | 9,305 | 353 | 8,491 | 1,167 |
| 437005 - EMP INS - SELECTHLTH HDHP EMP REV | - | 65 | (65) | 65 | (65) | - | - |
| 437010 - EMP INS - SELECTHLTH HDHP CO REV | - | 7,100 | $(7,100)$ | 7,100 | $(7,100)$ | - | - |
| 437020 - EMP INS - SELECTHLTH HDHP COB REV | 30 | 25 | 5 | 25 | 5 | 14 | 16 |
| 437045 - EMP INS - SELECTHEALTH EMP REV | 2,900 | 2,850 | 50 | 2,850 | 50 | 2,015 | 885 |
| 437050 - EMP INS - SELECTHEALTH CO REV | 23,400 | 15,140 | 8,260 | 15,140 | 8,260 | 18,522 | 4,878 |
| 437055 - EMP INS - SELECTHEALTH COBRA REV | 30 | 30 | - | 30 | - | 6 | 24 |
| 437075 - EMP INS - EMI DENTAL EMP REV | - | 795 | (795) | 795 | (795) | 695 | (695) |
| 437080 - EMP INS - EMI DENTAL CO REV | - | 2,950 | $(2,950)$ | 2,950 | $(2,950)$ | 2,644 | $(2,644)$ |
| 437085 - EMP INS - EMI Dental cobra rev | - | 30 | (30) | 30 | (30) | 5 | (5) |
| 437090 - RET INS - SELECTHEALTH REV | 625 | 625 | - | 625 | - | 273 | 352 |
| 437095 - RET INS - SELECTHLTH HDHP REV | 350 | 350 | - | 350 | - | 81 | 269 |
| 437110 - RET INS - EMI dental retiree rev | - | 360 | (360) | 360 | (360) | 172 | (172) |
| 437115 - RET INS - EMP INS - PEHP SELECTHLTH REV | 65 | 75 | (10) | 75 | (10) | 36 | 29 |
| 437125 - EMP INS - PEHP LTD EMI DENTAL REV | 22 | 22 | - | 22 | - | 10 | 12 |
| 437180 - BENEFIT SELF PAY COLLECTION | 185 | 185 | - | 185 | - | (0) | 185 |
| 437200 - RET INS MEDICARE SUP RETIREE | 50 | 50 | - | 50 | - | 101 | (51) |
| 437240 - EMP INS-REGENCE HDHP EMP REV | - | 4 | (4) | 4 | (4) | 8 | (8) |
| 437244 - EMP INS-REGENCE EMP REV | - | 290 | (290) | 290 | (290) | 1,237 | $(1,237)$ |
| 437245 - EMP INS-REGENCE CO REV | - | 3,170 | $(3,170)$ | 3,170 | $(3,170)$ | 12,608 | $(12,608)$ |
| 437246 - EMP INS-REGENCE COBRA REV | - | 3 | (3) | 3 | (3) | 2 | (2) |
| 437247 - RET INS-REGENCE RET REV | - | 75 | (75) | 75 | (75) | 286 | (286) |
| 437248 - RET INS-REGENCE HDHP REV | - | 30 | (30) | 30 | (30) | 74 | (74) |
| 437155 - EMP INS-PEHP-SUMT HDHP EMP W/H | - | 50 | (50) | 50 | (50) | - | - |
| 437160 - EMP INS-PEHP SUMT HDHP CNTY | - | 3,400 | $(3,400)$ | 3,400 | $(3,400)$ | - | - |
| 437161 - EMP INS PEHP SUMT HDHP COB | 15 | 15 | - | 15 | - | - | 15 |
| 437162 - EMP INS PEHP SUMT EMP | 1,100 | 725 | 375 | 725 | 375 | - | 1,100 |
| 437163 - EMP INS PEHP SUMMIT CO | 12,900 | 6,200 | 6,700 | 6,200 | 6,700 | - | 12,900 |
| 437164 - EMP INS PEHP SUMMIT COB | 25 | 12 | 13 | 12 | 13 | - | 25 |
| 437215 - RET INS-PEHP SUMT RETIREE | 505 | 505 | - | 505 | - | - | 505 |
| 437225 - RET INS - PEHP HDHP SUM | 350 | 245 | 105 | 245 | 105 | - | 350 |
| 437071 - EMP INS - CIGNA DENTAL EMP | 795 | - | 795 | - | 795 | - | 795 |
| 437072 - EMP INS - CIGNA DENTAL CO | 2,950 | - | 2,950 | - | 2,950 | - | 2,950 |
| 437073 - EMP INS - CIGNA DENTAL COBRA | 30 | - | 30 | - | 30 | - | 30 |
| 437121 - EMP INS - PEHP LTD PEHP REV | 55 | 72 | (17) | 72 | (17) | 23 | 32 |
| 437111 - RET INS - DIGNA DENTAL RETIREE | 360 | - | 360 | - | 360 | - | 360 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 375 | 400 | (25) | 400 | (25) | 255 | 120 |
| RCT4290-INVESTMENT EARNINGS | 375 | 400 | (25) | 400 | (25) | 255 | 120 |
| 429005 - INTEREST - TIME DEPOSITS | 275 | 300 | (25) | 300 | (25) | 197 | 78 |
| 429015 - INTEREST-MISCELLANEOUS | 100 | 100 | - | 100 | - | 58 | 42 |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 460 | - | 460 | - | 460 | 17 | 443 |
| RCT7200- OFS TRANSFERS | 460 | - | 460 | - | 460 | 17 | 443 |
| 720005 - OFS TRANSFERS IN | 460 | - | 460 | - | 460 | 17 | 443 |
|  |  |  |  |  |  |  |  |


| in thousands \$ | $\begin{gathered} 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed <br> Bud vs. ABB, <br> H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} \hline 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENSE | 58,771 | 57,267 | 1,504 | 57,248 | 1,523 | 49,656 | 9,114 |
| OPERATING EXPENSE | 58,771 | 57,267 | 1,504 | 57,248 | 1,523 | 49,656 | 9,114 |
| 000100-Salaries and Benefits | 3,370 | 3,360 | 10 | 3,341 | 29 | 2,653 | 717 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | - | - | 3 | (3) |
| 601025 - LUMP SUM SICK PAY | - | - | - |  | - | 0 | (0) |
| 601030 - PERMANENT AND PROVISIONAL | 182 | 177 | 6 | 179 | 3 | 158 | 24 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | 4 | (4) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 126 | 126 | - | 126 | - | 133 | (8) |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 23 | 22 | 0 | 23 | (1) | 23 | (0) |
| 603020 - UNEMPLOYMENT | 380 | 380 | - | 380 | - | 133 | 247 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (8) | 8 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 26 | 25 | 1 | 27 | (1) | 24 | 2 |
| 603035 - RETIREMENT CONTRIBUTION ADJ | 200 | 200 | - | 200 | - | 211 | (11) |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 6 | 6 | 0 | 5 | 1 | 7 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 56 | 52 | 3 | 30 | 26 | 28 | 28 |
| 603060 - RETIRMENT SERVICE CREDIT PURCH | 250 | 250 | - | 250 | - | 96 | 154 |
| 603065 - INDUSTRIAL MEDICAL CLAIMS | 1,400 | 1,400 | - | 1,400 | - | 1,248 | 152 |
| 603070 - WORKERS COMPENSATION | 620 | 620 | - | 620 | - | 516 | 104 |
| 603075 - OPEB - UNDERFUNDED ARC | 7 | 7 | - | 7 | - | 3 | 4 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 95 | 95 | - | 95 | - | 75 | 20 |
| 000200-Operations | 53,549 | 52,060 | 1,489 | 52,060 | 1,489 | 45,330 | 8,218 |
| 607015 - MAINTENANCE - BUILDINGS | 33 | 33 | - | 33 | - | 52 | (19) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 15 | 15 | - | 15 | - | 3 | 12 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 609025 - MEDICATIONS | 70 | 70 | - | 70 | - | - | 70 |
| 609030 - MEDICAL SUPPLIES | 37 | 37 | - | 37 | - | 42 | (5) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 1 | 2 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 497 | 497 | - | 497 | - | 495 | 2 |
| 613005 - PRINTING CHARGES | 15 | 13 | 2 | 13 | 2 | 10 | 5 |
| 613010 - PUBLIC NOTICES | 0 | - | 0 | - | 0 | - | 0 |
| 613020 - DEVELOPMENT ADVERTIIING | 6 | 6 | - | 6 | - | - | 6 |
| 613025 - CONTRACTED PRINTINGS | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 15 | 15 | 0 | 15 | 0 | 6 | 9 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 230 | 230 | - | 230 | - | 171 | 59 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 1 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | 3 | 3 | - | 3 | - | - | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 26 | 26 | - | 26 | - | 5 | 20 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 0 | 1 |
| 615045 - PETTY CASH REPLENISH | 0 | - | 0 | - | 0 | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | 3 | - | 8 | (5) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 1 | 1 | - | 1 | - | 0 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 8 | 8 | - | 8 | - | 7 | 1 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 1 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 465 | 6 | 459 | 6 | 459 | 1 | 464 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | - | 0 | - | 0 | - | 0 |
| 621020 - TELEPHONE | 2 | 2 | - | 2 | - | 3 | (1) |
| 633010 - RENT - BUILDINGS | 117 | 117 | - | 117 | - | 111 | 6 |
| 639025 - OTHER PROFESSIONAL FEES | 263 | 258 | 5 | 258 | 5 | 109 | 154 |
| 645005 - CONTRACT HAULING | 2 | 2 | - | 2 | - | 0 | 1 |
| 655036 - RET INS-LIFE INSURANCE | 60 | 60 | - | 60 | - | 24 | 36 |
| 655045 - RETIREE INS-PEHP MEDICARE SUPP | 2,200 | 2,200 | - | 2,200 | - | 1,709 | 491 |
| 655055 - EMP INS-INSURANCE REFUNDS | 87 | 117 | (30) | 117 | (30) | 7 | 80 |
| 655100 - HEALTH INCENTIVES | 334 | 334 | - | 334 | - | 444 | (110) |
| 655101 - HSA - WELLNESS INCENTIVES | 370 | 370 | - | 370 | - | 255 | 115 |
| 655103 - EMPLOYEE SERVICE AWARDS | 95 | 95 | - | 95 | - | - | 95 |
| 655120 - EMP INS - SELECTHLTH HDHP CLMS | 12,100 | 11,250 | 850 | 11,250 | 850 | 8,011 | 4,089 |
| 655125 - EMP INS - SELECTHLTH HDHP COBR | 100 | 100 | - | 100 | - | 46 | 54 |
| 655130 - EMP INS - SELECTHLTH HDHP ADM | 910 | 950 | (40) | 950 | (40) | 714 | 196 |
| 655135 - EMP INS - SELECTHLTH HDHP REIN | 450 | 470 | (20) | 470 | (20) | 417 | 33 |
| 655170 - EMP INS - SELECTHEALTH CLAIMS | 12,600 | 12,300 | 300 | 12,300 | 300 | 11,008 | 1,592 |
| 655175 - EMP INS - SELECTHEALTH COBRA | 75 | 75 | - | 75 | - | 28 | 47 |
| 655180 - EMP INS - SELECTHEALTH ADMIN | 450 | 550 | (100) | 550 | (100) | 482 | (32) |
| 655185 - EMP INS - SELECT HEALTH REINSUR | 220 | 300 | (80) | 300 | (80) | 292 | (72) |
| 655190 - EMP INS - ALTIUS CLAIMS | - | - | - | - | - | 7 | (7) |
| 655210 - EMP INS - EMI DENTAL CLAIMS | 260 | 3,200 | $(2,940)$ | 3,200 | $(2,940)$ | 2,553 | $(2,293)$ |
| 655215 - EMP INS - EMI DENTAL COBRA | 5 | 20 | (15) | 20 | (15) | 5 | (0) |
| 655220 - EMP INS - EMI DENTAL ADMIN | 15 | 115 | (100) | 115 | (100) | 100 | (85) |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 655225 - RET INS - SELECT HDHP CLAIMS | 380 | 180 | 200 | 180 | 200 | 163 | 217 |
| 655230 - RET INS - SELECT HDHP ADMIN | 75 | 50 | 25 | 50 | 25 | 28 | 47 |
| 655235 - RET INS - SELECT HDHP REINSUR | 25 | 12 | 13 | 12 | 13 | 6 | 19 |
| 655255 - RET INS - SELECT CLAIMS | 1,375 | 1,375 | - | 1,375 | - | 688 | 687 |
| 655260 - RET INS - SELECT ADMIN | 70 | 70 | - | 70 | - | 36 | 34 |
| 655265 - RET INS - SELECT REINSURANCE | 25 | 25 | - | 25 | - | 7 | 18 |
| 655285 - RET INS - EMI DENTAL CLAIMS | 40 | 225 | (185) | 225 | (185) | 132 | (92) |
| 655290 - RET INS - EMI DENTAL ADMIN | 3 | 15 | (13) | 15 | (13) | 8 | (5) |
| 655292 - AFFORDABLE CARE ACT | 365 | 600 | (235) | 600 | (235) | 259 | 106 |
| 655305 - EMP HSA - HEALTH EQU ADMIN | - | 70 | (70) | 70 | (70) | 73 | (73) |
| 655315 - EMP COB - NBS COBRA ADMIN | - | - | - | - | - | 2 | (2) |
| 655316 - EMP FLEX - USBA FLEX ADMIN | 33 | 33 | - | 33 | - | 17 | 16 |
| 655320 - EMP INS-REGENCE HDHP CLAIMS | 120 | 2,910 | $(2,790)$ | 2,910 | $(2,790)$ | 7,283 | $(7,163)$ |
| 655321 - EMP INS-REGENCE HDHP COBRA | - | 12 | (12) | 12 | (12) | 31 | (31) |
| 655322 - EMP INS-REGENCE HDHP ADMN | 14 | 234 | (220) | 234 | (220) | 479 | (465) |
| 655323 - EMP INS-REGENCE HDHP REINSUR | - | 80 | (80) | 80 | (80) | 310 | (310) |
| 655325 - EMP INS-REGENCE CLAIMS | 100 | 2,225 | $(2,125)$ | 2,225 | $(2,125)$ | 7,251 | $(7,151)$ |
| 655326 - EMP INS-REGENCE COBRA | - | 6 | (6) | 6 | (6) | 5 | (5) |
| 655327 - EMP INS-REGENCE ADMIN | 12 | 137 | (125) | 137 | (125) | 286 | (274) |
| 655328 - EMP INS-REGENCE REINSUR | - | 45 | (45) | 45 | (45) | 181 | (181) |
| 655329 - RET INS-REGENCE HDHP CLAIMS | 15 | 35 | (20) | 35 | (20) | 61 | (46) |
| 655330 - RET INS-REGENCE HDHP ADMIN | 2 | 8 | (6) | 8 | (6) | 11 | (9) |
| 655331 - RET INS-REGENCE HDHP REINSUR | - | 3 | (3) | 3 | (3) | 4 | (4) |
| 655332 - RET INS-REGENCE CLAIMS | 24 | 250 | (226) | 250 | (226) | 458 | (434) |
| 655333 - RET INS-REGENCE ADMIN | 3 | 20 | (17) | 20 | (17) | 32 | (29) |
| 655334 - RET INS-REGENCE REINSUR | - | 5 | (5) | 5 | (5) | 9 | (9) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 0 | 0 | - | 0 | - | 0 | (0) |
| 667060 - MEDICAL CLINIC MANAGEMENT FEE | 28 | 28 | - | 28 | - | - | 28 |
| 667065 - MEDICAL CLINIC STAFFING FEE | 370 | 370 | - | 370 | - | 370 | (0) |
| 655010 - EMP INS-PEHP SUMMIT HDHP CLMS | 6,600 | 1,395 | 5,205 | 1,395 | 5,205 | - | 6,600 |
| 655317 - EMP COB-ASI COBRA ADMIN | 15 | 15 | - | 15 | - | 6 | 9 |
| 655011 - EMP INS-PEHP SUMMIT HDHP COBR | 160 | 17 | 143 | 17 | 143 | - | 160 |
| 655012 - EMP INS-PEHP SUMMIT HDHP ADM | 430 | 186 | 244 | 186 | 244 | - | 430 |
| 655013 - EMP INS-PEHP SUMMIT HDHP REIN | 280 | 295 | (15) | 295 | (15) | - | 280 |
| 655040 - EMP INS-PEHP SUMMIT CLMS | 5,400 | 5,103 | 297 | 5,103 | 297 | - | 5,400 |
| 655041 - EMP INS-PEHP SUMMIT COBR | 120 | 44 | 76 | 44 | 76 | - | 120 |
| 655042 - EMP INS-PEHP SUMMIT ADM | 220 | 323 | (103) | 323 | (103) | - | 220 |
| 655043 - EMP INS-PEHP SUMMIT REIN | 140 | 430 | (290) | 430 | (290) | - | 140 |
| 655306 - EMP HSA - OPTUM BANK ADMIN | 60 | 50 | 10 | 50 | 10 | - | 60 |
| 655080 - RETIREE INS-PEHP SUMMIT CLMS | 1,085 | 1,085 | - | 1,085 | - | - | 1,085 |
| 655081 - RET INS-PEHP SUMMIT ADM | 35 | 35 | - | 35 | - | - | 35 |
| 655082 - RET INS-PEHP SUMMIT REIN | 12 | 20 | (8) | 20 | (8) | - | 12 |
| 655115 - RETIREE INS-PEHP HDHP SUM | 155 | 155 | - | 155 | - | - | 155 |
| 655116 - RET INS-PEHP SUMMIT HDHP ADM | 17 | 17 | - | 17 | - | - | 17 |
| 655117 - RET INS-PEHP SUMMIT HDHP REIN | 20 | 12 | 8 | 12 | 8 | - | 20 |
| 655206 - EMP INS - CIGNA DENTAL CLAIMS | 3,200 | - | 3,200 | - | 3,200 | - | 3,200 |
| 655207 - EMP INS - CIGNA DENTAL COBRA | 20 | - | 20 | - | 20 | - | 20 |
| 655208 - EMP INS - CIGNA DENTAL ADMIN | 115 | - | 115 | - | 115 | - | 115 |
| 655281 - RET INS - CIGNA DENTAL CLAIMS | 225 | - | 225 | - | 225 | - | 225 |
| 655282 - RET INS - CIGNA DENTAL ADMIN | 15 | - | 15 | - | 15 | - | 15 |
| 000400-Indirect Cost | 1,826 | 1,826 | - | 1,826 | - | 1,657 | 168 |
| 000500-Depreciation and Amortization | 26 | 21 | 5 | 21 | 5 | 15 | 11 |
|  |  |  |  |  |  |  |  |
| BALANCE SHEET | 10 | 7 | 3 | 7 | 3 | - | 10 |
| BALANCE SHEET ACQUISITION | 10 | 7 | 3 | 7 | 3 | - | 10 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 10 | 7 | 3 | 7 | 3 | - | 10 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 10 | 7 | 3 | 7 | 3 | - | 10 |
|  |  |  |  |  |  |  |  |


| Funds Selected |
| :--- | :--- |
| 680 - EMPLOYEE SERVICE RESERVE FUND |
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |


| in thousands \$ | 2018 |
| :--- | :---: |
|  | Proposed |
| Budget |  |


| Organizations Selected |
| :--- | :--- |
| 53000000 - EMP SERV RES-HEALTH BENEFITS |
| 53020000 - EMP SERV RES-OTHER BENEFITS |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM |
| 53050000 - EMP SERV RES-FITNESS CENTER |
| 53060000 - EMP SERV RES-WORKERS COMP |
| 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO |

## Organizations Selected

53000000 - EMP SERV RES-HEALTH BENEFITS
53040000 - EMP SERV RES-WELLNESS PROGRAM
53050000 - EMP SERV RES-FITNESS CENTER
53060000 - EMP SERV RES-WORKERS COMP
10160000 - REDEVELOPMENT AGENCY OF SL CO

| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, <br> Prop Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | (L) |
| Base | Bud vs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
| Budget* | H/(L) |  | H/(L) |  | H/(L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 911 | 1,175 | (264) | 1,175 | (264) | 2,537 | $(1,626)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 45,769 | 44,499 | 1,269 | 44,499 | 1,269 | 38,976 | 6,793 |
| OPERATING REVENUE | 45,519 | 44,224 | 1,294 | 44,224 | 1,294 | 38,782 | 6,736 |
| RCT4200-CHARGES FOR SERVICES | 84 | 84 | - | 84 | - | 62 | 22 |
| 421205 - MEDICAL OFFICE FEE | 54 | 54 | - | 54 | - | 43 | 11 |
| 421370 - MISCELLANEOUS REVENUE | 30 | 30 | - | 30 | - | 19 | 11 |
| 427055 - SOIL REGENERATION ROYALTIES | - | - | - | - | - | 1 | (1) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 45,435 | 44,140 | 1,294 | 44,140 | 1,294 | 38,720 | 6,715 |
| 431160 - INTERFUND REVENUE | 1,043 | 1,043 | - | 1,043 | - | 895 | 148 |
| 437005 - EMP INS - SELECTHLTH HDHP EMP REV | - | 65 | (65) | 65 | (65) | - | - |
| 437010 - EMP INS - SELECTHLTH HDHP CO REV | - | 7,100 | $(7,100)$ | 7,100 | $(7,100)$ | - | - |
| 437020 - EMP INS - SELECTHLTH HDHP COB REV | 30 | 25 | 5 | 25 | 5 | 14 | 16 |
| 437045 - EMP INS - SELECTHEALTH EMP REV | 2,900 | 2,850 | 50 | 2,850 | 50 | 2,015 | 885 |
| 437050 - EMP INS - SELECTHEALTH CO REV | 23,400 | 15,140 | 8,260 | 15,140 | 8,260 | 18,522 | 4,878 |
| 437055 - EMP INS - SELECTHEALTH COBRA REV | 30 | 30 | - | 30 | - | 6 | 24 |
| 437075 - EMP INS - EMI DENTAL EMP REV | - | 795 | (795) | 795 | (795) | 695 | (695) |
| 437080 - EMP INS - EMI DENTAL CO REV | - | 2,950 | $(2,950)$ | 2,950 | $(2,950)$ | 2,644 | $(2,644)$ |
| 437085 - EMP INS - EMI DENTAL COBRA REV | - | 30 | (30) | 30 | (30) | 5 | (5) |
| 437115 - RET INS - EMP INS - PEHP SELECTHLTH REV | 65 | 75 | (10) | 75 | (10) | 36 | 29 |
| 437125 - EMP INS - PEHP LTD EMI DENTAL REV | 22 | 22 | - | 22 | - | 10 | 12 |
| 437180 - BENEFIT SELF PAY COLLECTION | 75 | 75 | - | 75 | - | (0) | 75 |
| 437240 - EMP INS-REGENCE HDHP EMP REV | - | 4 | (4) | 4 | (4) | 8 | (8) |
| 437244 - EMP INS-REGENCE EMP REV | - | 290 | (290) | 290 | (290) | 1,237 | $(1,237)$ |
| 437245 - EMP INS-REGENCE CO REV | - | 3,170 | $(3,170)$ | 3,170 | $(3,170)$ | 12,608 | $(12,608)$ |
| 437246 - EMP INS-REGENCE COBRA REV | - | 3 | (3) | 3 | (3) | 2 | (2) |
| 437155 - EMP INS-PEHP-SUMT HDHP EMP W/H | - | 50 | (50) | 50 | (50) | - | - |
| 437160 - EMP INS-PEHP SUMT HDHP CNTY | - | 3,400 | $(3,400)$ | 3,400 | $(3,400)$ | - | - |
| 437161 - EMP INS PEHP SUMT HDHP COB | 15 | 15 | - | 15 | - | - | 15 |
| 437162 - EMP INS PEHP SUMT EMP | 1,100 | 725 | 375 | 725 | 375 | - | 1,100 |
| 437163 - EMP INS PEHP SUMMIT CO | 12,900 | 6,200 | 6,700 | 6,200 | 6,700 | - | 12,900 |
| 437164 - EMP INS PEHP SUMMIT COB | 25 | 12 | 13 | 12 | 13 | - | 25 |
| 437071 - EMP INS - CIGNA DENTAL EMP | 795 | - | 795 | - | 795 | - | 795 |
| 437072 - EMP INS - CIGNA DENTAL CO | 2,950 | - | 2,950 | - | 2,950 | - | 2,950 |
| 437073 - EMP INS - CIGNA DENTAL COBRA | 30 | - | 30 | - | 30 | - | 30 |
| 437121 - EMP INS - PEHP LTD PEHP REV | 55 | 72 | (17) | 72 | (17) | 23 | 32 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 250 | 275 | (25) | 275 | (25) | 193 | 57 |
| RCT4290-INVESTMENT EARNINGS | 250 | 275 | (25) | 275 | (25) | 193 | 57 |
| 429005 - INTEREST - TIME DEPOSITS | 250 | 275 | (25) | 275 | (25) | 193 | 57 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 46,430 | 45,399 | 1,030 | 45,399 | 1,030 | 41,319 | 5,110 |
| OPERATING EXPENSE | 46,430 | 45,399 | 1,030 | 45,399 | 1,030 | 41,319 | 5,110 |
| 000100-Salaries and Benefits | 3 | 2 | 1 | 2 | 1 | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 3 | 2 | 1 | 2 | 1 | - | 3 |
| 000200-Operations | 45,480 | 44,451 | 1,029 | 44,451 | 1,029 | 40,524 | 4,956 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 0 | 1 |
| 609025 - MEDICATIONS | 30 | 30 | - | 30 | - | - | 30 |
| 609030 - MEDICAL SUPPLIES | 17 | 17 | - | 17 | - | 24 | (7) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 2 | 2 | - | 2 | - | 1 | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 5 | 5 | - | 5 | - | - | 5 |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | 5 | - | 1 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 5 | 5 | - | 5 | - | - | 5 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 633010 - RENT - BUILDINGS | 30 | 30 | - | 30 | - | 30 | 0 |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | 0 | 1 |
| 655055 - EMP INS-INSURANCE REFUNDS | 40 | 70 | (30) | 70 | (30) | - | 40 |
| 655101 - HSA - WELLNESS INCENTIVES | 370 | 370 | - | 370 | - | 255 | 115 |
| 655120 - EMP INS - SELECTHLTH HDHP CLMS | 12,100 | 11,250 | 850 | 11,250 | 850 | 8,011 | 4,089 |
| 655125 - EMP INS - SELECTHLTH HDHP COBR | 100 | 100 | - | 100 | - | 46 | 54 |
| 655130 - EMP INS - SELECTHLTH HDHP ADM | 910 | 950 | (40) | 950 | (40) | 714 | 196 |
| 655135 - EMP INS - SELECTHLTH HDHP REIN | 450 | 470 | (20) | 470 | (20) | 417 | 33 |
| 655170 - EMP INS - SELECTHEALTH CLAIMS | 12,600 | 12,300 | 300 | 12,300 | 300 | 11,008 | 1,592 |
| 655175 - EMP INS - SELECTHEALTH COBRA | 75 | 75 | - | 75 | - | 28 | 47 |
| 655180 - EMP INS - SELECTHEALTH ADMIN | 450 | 550 | (100) | 550 | (100) | 482 | (32) |
| 655185 - EMP INS - SELECT HEALTH REINSUR | 220 | 300 | (80) | 300 | (80) | 292 | (72) |
| 655190 - EMP INS - ALTIUS CLAIMS | - | - | - | - | - | 7 | (7) |
| 655210 - EMP INS - EMI DENTAL CLAIMS | 260 | 3,200 | $(2,940)$ | 3,200 | $(2,940)$ | 2,553 | $(2,293)$ |
| 655215 - EMP INS - EMI DENTAL COBRA | 5 | 20 | (15) | 20 | (15) | 5 | (0) |
| 655220 - EMP INS - EMI DENTAL ADMIN | 15 | 115 | (100) | 115 | (100) | 100 | (85) |
| 655292 - AFFORDABLE CARE ACT | 350 | 575 | (225) | 575 | (225) | 252 | 98 |
| 655305 - EMP HSA - HEALTH EQU ADMIN | - | 70 | (70) | 70 | (70) | 73 | (73) |
| 655315 - EMP COB - NBS COBRA ADMIN | - | - | - | - | - | 2 | (2) |
| 655316 - EMP FLEX - USBA FLEX ADMIN | 33 | 33 | - | 33 | - | 17 | 16 |
| 655320 - EMP INS-REGENCE HDHP CLAIMS | 120 | 2,910 | $(2,790)$ | 2,910 | $(2,790)$ | 7,283 | $(7,163)$ |
| 655321 - EMP INS-REGENCE HDHP COBRA | - | 12 | (12) | 12 | (12) | 31 | (31) |
| 655322 - EMP INS-REGENCE HDHP ADMN | 14 | 234 | (220) | 234 | (220) | 479 | (465) |
| 655323 - EMP INS-REGENCE HDHP REINSUR | - | 80 | (80) | 80 | (80) | 310 | (310) |
| 655325 - EMP INS-REGENCE CLAIMS | 100 | 2,225 | $(2,125)$ | 2,225 | $(2,125)$ | 7,251 | $(7,151)$ |
| 655326 - EMP INS-REGENCE COBRA | - | 6 | (6) | 6 | (6) | 5 | (5) |
| 655327 - EMP INS-REGENCE ADMIN | 12 | 137 | (125) | 137 | (125) | 286 | (274) |
| 655328 - EMP INS-REGENCE REINSUR | - | 45 | (45) | 45 | (45) | 181 | (181) |
| 667060 - MEDICAL CLINIC MANAGEMENT FEE | 28 | 28 | - | 28 | - | - | 28 |
| 667065 - MEDICAL CLINIC STAFFING FEE | 370 | 370 | - | 370 | - | 370 | (0) |
| 655010 - EMP INS-PEHP SUMMIT HDHP CLMS | 6,600 | 1,395 | 5,205 | 1,395 | 5,205 | - | 6,600 |
| 655317 - EMP COB-ASI COBRA ADMIN | 15 | 15 | - | 15 | - | 6 | 9 |
| 655011 - EMP INS-PEHP SUMMIT HDHP COBR | 160 | 17 | 143 | 17 | 143 | - | 160 |
| 655012 - EMP INS-PEHP SUMMIT HDHP ADM | 430 | 186 | 244 | 186 | 244 | - | 430 |
| 655013 - EMP INS-PEHP SUMMIT HDHP REIN | 280 | 295 | (15) | 295 | (15) | - | 280 |
| 655040 - EMP INS-PEHP SUMMIT CLMS | 5,400 | 5,103 | 297 | 5,103 | 297 | - | 5,400 |
| 655041 - EMP INS-PEHP SUMMIT COBR | 120 | 44 | 76 | 44 | 76 | - | 120 |
| 655042 - EMP INS-PEHP SUMMIT ADM | 220 | 323 | (103) | 323 | (103) | - | 220 |
| 655043 - EMP INS-PEHP SUMMIT REIN | 140 | 430 | (290) | 430 | (290) | - | 140 |
| 655306 - EMP HSA - OPTUM BANK ADMIN | 60 | 50 | 10 | 50 | 10 | - | 60 |
| 655206 - EMP INS - CIGNA DENTAL CLAIMS | 3,200 | - | 3,200 | - | 3,200 | - | 3,200 |
| 655207 - EMP INS - CIGNA DENTAL COBRA | 20 | - | 20 | - | 20 | - | 20 |
| 655208 - EMP INS - CIGNA DENTAL ADMIN | 115 | - | 115 | - | 115 | - | 115 |
| 000400-Indirect Cost | 931 | 931 | - | 931 | - | 785 | 146 |
| 000500-Depreciation and Amortization | 15 | 15 | - | 15 | - | 10 | 5 |
|  |  |  |  |  |  |  |  |






| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 995 - OPEB TRUST FUND | $\wedge$ | 53080000 - OPEB ADMINISTRATION |  |  |  |  | $\wedge$ |
| 110 - GENERAL FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10200000 - MAYOR ADMINISTRATION |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10220000 - MAYOR FINANCIAL ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | $\checkmark$ | 10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL |  |  |  |  |  |
| in thousands \$ | 2018 | 2018 | Variance, | 2017 June Variance, <br> Adjusted Prop Budget <br> Budget vs. 2017 B, <br>  $H /(L)$ |  | 2016 Variance, <br> Actual Prop Budget <br>  vs. 2016, <br>  $H /(L)$ |  |
|  | Proposed | Adjusted | Proposed |  |  |  |  |
|  | Budget | Base | Bud vs. ABB, |  |  |  |  |
|  |  | Budget* | H/(L) |  |  |  |  |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (228) | 125 | (353) | 125 | (353) | (862) | 633 |
|  |  |  |  |  |  |  |  |
| REVENUE | 6,376 | 6,023 | 353 | 6,023 | 353 | 4,413 | 1,963 |
| OPERATING REVENUE | 6,251 | 5,898 | 353 | 5,898 | 353 | 4,351 | 1,900 |
| RCT4200-CHARGES FOR SERVICES | 15 | 15 | - | 15 | - | - | 15 |
| 421370 - MISCELLANEOUS REVENUE | 15 | 15 | - | 15 | - | - | 15 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 6,236 | 5,883 | 353 | 5,883 | 353 | 4,351 | 1,885 |
| 431160 - INTERFUND REVENUE | 3,886 | 3,533 | 353 | 3,533 | 353 | 3,364 | 522 |
| 437090 - RET INS - SELECTHEALTH REV | 625 | 625 | - | 625 | - | 273 | 352 |
| 437095 - RET INS - SELECTHLTH HDHP REV | 350 | 350 | - | 350 | - | 81 | 269 |
| 437110 - RET INS - EMI DENTAL RETIREE REV | - | 360 | (360) | 360 | (360) | 172 | (172) |
| 437180 - BENEFIT SELF PAY COLLECTION | 110 | 110 | - | 110 | - | - | 110 |
| 437200 - RET INS MEDICARE SUP RETIREE | 50 | 50 | - | 50 | - | 101 | (51) |
| 437247 - RET INS-REGENCE RET REV | - | 75 | (75) | 75 | (75) | 286 | (286) |
| 437248 - RET INS-REGENCE HDHP REV | - | 30 | (30) | 30 | (30) | 74 | (74) |
| 437215 - RET INS-PEHP SUMT RETIREE | 505 | 505 | - | 505 | - | - | 505 |
| 437225 - RET INS - PEHP HDHP SUM | 350 | 245 | 105 | 245 | 105 | - | 350 |
| 437111 - RET INS - DIGNA DENTAL RETIREE | 360 | - | 360 | - | 360 | - | 360 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 125 | 125 | - | 125 | - | 62 | 63 |
| RCT4290-INVESTMENT EARNINGS | 125 | 125 | - | 125 | - | 62 | 63 |
| 429005 - INTEREST - TIME DEPOSITS | 25 | 25 | - | 25 | - | 4 | 21 |
| 429015 - INTEREST-MISCELLANEOUS | 100 | 100 | - | 100 | - | 58 | 42 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 6,023 | 6,023 | - | 6,023 | - | 3,489 | 2,534 |
| OPERATING EXPENSE | 6,023 | 6,023 | - | 6,023 | - | 3,489 | 2,534 |
| 000200-Operations | 5,949 | 5,949 | - | 5,949 | - | 3,401 | 2,548 |
| 613005 - PRINTING CHARGES | 2 | - | 2 | - | 2 | - | 2 |
| 639025 - OTHER PROFESSIONAL FEES | 25 | 20 | 5 | 20 | 5 | 9 | 16 |
| 655036 - RET INS-LIFE INSURANCE | 60 | 60 | - | 60 | - | 24 | 36 |
| 655045 - RETIREE INS-PEHP MEDICARE SUPP | 2,200 | 2,200 | - | 2,200 | - | 1,709 | 491 |
| 655055 - EMP INS-INSURANCE REFUNDS | 47 | 47 | - | 47 | - | 7 | 40 |
| 655225 - RET INS - SELECT HDHP CLAIMS | 380 | 180 | 200 | 180 | 200 | 163 | 217 |
| 655230 - RET INS - SELECT HDHP ADMIN | 75 | 50 | 25 | 50 | 25 | 28 | 47 |
| 655235 - RET INS - SELECT HDHP REINSUR | 25 | 12 | 13 | 12 | 13 | 6 | 19 |
| 655255 - RET INS - SELECT CLAIMS | 1,375 | 1,375 | - | 1,375 | - | 688 | 687 |
| 655260 - RET INS - SELECT ADMIN | 70 | 70 | - | 70 | - | 36 | 34 |
| 655265 - RET INS - SELECT REINSURANCE | 25 | 25 | - | 25 | - | 7 | 18 |
| 655285 - RET INS - EMI DENTAL CLAIMS | 40 | 225 | (185) | 225 | (185) | 132 | (92) |
| 655290 - RET INS - EMI DENTAL ADMIN | 3 | 15 | (13) | 15 | (13) | 8 | (5) |
| 655292 - AFFORDABLE CARE ACT | 15 | 25 | (10) | 25 | (10) | 8 | 7 |
| 655329 - RET INS-REGENCE HDHP CLAIMS | 15 | 35 | (20) | 35 | (20) | 61 | (46) |
| 655330 - RET INS-REGENCE HDHP ADMIN | 2 | 8 | (6) | 8 | (6) | 11 | (9) |
| 655331 - RET INS-REGENCE HDHP REINSUR | - | 3 | (3) | 3 | (3) | 4 | (4) |
| 655332 - RET INS-REGENCE CLAIMS | 24 | 250 | (226) | 250 | (226) | 458 | (434) |
| 655333 - RET INS-REGENCE ADMIN | 3 | 20 | (17) | 20 | (17) | 32 | (29) |
| 655334 - RET INS-REGENCE REINSUR | - | 5 | (5) | 5 | (5) | 9 | (9) |
| 655080 - RETIREE INS-PEHP SUMMIT CLMS | 1,085 | 1,085 | - | 1,085 | - | - | 1,085 |
| 655081 - RET INS-PEHP SUMMIT ADM | 35 | 35 | - | 35 | - | - | 35 |
| 655082 - RET INS-PEHP SUMMIT REIN | 12 | 20 | (8) | 20 | (8) | - | 12 |
| 655115 - RETIREE INS-PEHP HDHP SUM | 155 | 155 | - | 155 | - | - | 155 |
| 655116 - RET INS-PEHP SUMMIT HDHP ADM | 17 | 17 | - | 17 | - | - | 17 |
| 655117 - RET INS-PEHP SUMMIT HDHP REIN | 20 | 12 | 8 | 12 | 8 | - | 20 |
| 655281 - RET INS - CIGNA DENTAL CLAIMS | 225 | - | 225 | - | 225 | - | 225 |
| 655282 - RET INS - CIGNA DENTAL ADMIN | 15 | - | 15 | - | 15 | - | 15 |
| 000400-Indirect Cost | 74 | 74 | - | 74 | - | 88 | (14) |
|  |  |  |  |  |  |  |  |



[^98]Consolidated Debt Service Schedule for Proposed Budget 2018

| Bond Type | Series | Purpose | Fund | Paying Department ID | Original Issue Amount | Final Maturity Date | Outstanding at December 31, 2017 | Principal Due in 2018 | Interest Due in 2018 | Total Payments due in 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Obligation | $2007{ }^{(3)}$ | Recreation Facilities (ZAP) | 410 | 5150 | \$ 65,000,000 | 2017 | \$ | \$ | \$ | \$ |
| General Obligation | $2008{ }^{(3)}$ | Open Space I | 410 | 5150 | 24,000,000 | 2017 | - | - | - | - |
| General Obligation | 2009A | Open Space II, Tracy Aviary I | 410 | 5150 | 11,375,000 | 2018 | 1,405,000 | 1,405,000 | 42,150 | 1,447,150 |
| General Obligation | 2009B | Open Space II, Tracy Aviary I (Refunded with 2016) | 410 | 5150 | 18,625,000 | 2019 | 18,625,000 | - | 930,013 | 930,013 |
| General Obligation | $2010 A^{(3)}$ | Hogle Zoo I | 410 | 5150 | 7,550,000 | 2017 | - | - | - | - |
| General Obligation | 2010B | Hogle Zoo I (Refunded with 2016) | 410 | 5150 | 14,450,000 | 2019 | 14,450,000 | 1,025,000 | 682,978 | 1,707,978 |
| General Obligation | 2011A | Utah Museum of Natural History, Tracy Aviary II | 410 | 5150 | 25,000,000 | 2030 | 2,935,000 | 1,445,000 | 88,050 | 1,533,050 |
| General Obligation | 2011B | Children's Museum, Old Mill, Salt Palace Renovation | 410 | 5150 | 10,645,000 | 2018 | 1,285,000 | 1,285,000 | 51,400 | 1,336,400 |
| General Obligation | 2012A | Tracy Aviary, Hogle Zoo | 410 | 5150 | 14,600,000 | 2031 | 10,800,000 | 670,000 | 248,475 | 918,475 |
| General Obligation | 2012B | (Refunding 2004A) Salt Palace, Old Mill, Salt Palace II, South Mountain, South Towne, and Emergency Operation | 410 | 5150 | 38,165,000 | 2021 | 23,210,000 | 6,565,000 | 326,078 | 6,891,078 |
| General Obligation | 2013 | Park Projects | 410 | 5150 | 25,000,000 | 2033 | 6,400,000 | 940,000 | 296,500 | 1,236,500 |
| General Obligation | 2015A | (Refunding 2008) Open Space I | 410 | 5150 | 13,925,000 | 2027 | 13,735,000 | 1,105,000 | 591,050 | 1,696,050 |
| General Obligation | 2015B | Open Space, Natural Habitat, Parks, and Trails | 410 | 5150 | 22,000,000 | 2035 | 20,415,000 | 845,000 | 645,200 | 1,490,200 |
| General Obligation | $2016{ }^{(1)}$ | (Refunding 2009B, 2010B) Open Space II, Tracy Aviary I, Hogle Zoo I | 410 | 5150 | 27,885,000 | 2029 | 27,885,000 | - | 1,304,600 | 1,304,600 |
| General Obligation | 2017 | Parks and Recreation | 410 | 5150 | 39,125,000 | 2027 | 39,125,000 | 7,375,000 | 1,956,250 | 9,331,250 |
| General Obligation | 2017B | Refunding 2011A and 2013 | 410 | 5150 | 29,345,000 | 2032 | 29,345,000 | 200,000 | 967,900 | 1,167,900 |
|  |  |  | Total General Obligation (GO) Bonds Principal Unamortized GO Bond Premiums as of Dec 2016 |  |  |  | $209,615,000$ <br> $11,583,714$ <br> $221,198,714$ <br> $2,885,214,929$ <br> $2,675,599,929$ | 22,860,000 | 8,130,643 | 30,990,643 |
| Sales Tax Revenue | 2010A | (Refunding) Planetarium, Midvale Storm Drain | 250, 390 | 3510, 4610 | 8,855,000 | 2020 | 480,000 | 155,000 | 12,888 | 167,888 |
| Sales Tax Revenue | 2010D | District Attorney, Fleet, Senior Center and Public Health Land and Buildings | $\begin{aligned} & 110,120, \\ & 370,620 \end{aligned}$ | $\begin{aligned} & 5003,8200, \\ & 2300,2150, \\ & 6800 \end{aligned}$ | 33,020,000 | 2035 | 28,155,000 | 1,250,000 | 1,244,659 | 2,494,659 |
| Sales Tax Revenue | 2011 | Solar Projects at Salt Palace | 180 | 3550 | 1,917,804 | 2028 | 1,323,000 | 107,000 | 28,564 | 135,564 |
| Sales Tax Revenue | 2012A | (Refunding)Salt Palace Expansion 3, Phases I and II, South Towne Parking, Recreation Projects | 180, 310 | 3550, 3595 | 43,725,000 | 2025 | 36,335,000 | 3,940,000 | 1,589,925 | 5,529,925 |
| Sales Tax Revenue | 2014 | District Attorney, Fleet, Public Health, Senior Center, Parks and Public Works Operations Center, and Salt Palace Land. | $\begin{aligned} & 414,110, \\ & 180,370, \\ & 735,120 \end{aligned}$ | $\begin{aligned} & 5154,4400, \\ & 3630,2300, \\ & 2150,8200 \end{aligned}$ | 30,000,000 | 2035 | 28,030,000 | 1,060,000 | 1,047,306 | 2,107,306 |
| Sales Tax Revenue | 2017A | District Attorney Building, Public Health Building, and TRCC capital projects. TAXABLE | 110, 370 | 8200, 2150 | 13,550,000 | 2024 | 13,550,000 | 1,975,000 | 255,508 | 2,230,508 |



[^99]
## CORE MISSION

The mission of the Salt Lake County Assessor's Office is to consistently provide the public with the fair market value of real and personal property in compliance with the laws and statutes of the State of Utah and standards of assessment.

## OUTCOMES AND INDICATORS (see separate o\& I summary report for additional detail)

The Assessor's Office values all residential and commercial properties within the County annually.

1) Maintain the percent of parcels valued each year due to new construction and land development, and update the market value of all existing parcels in a dynamic real estate market from $100 \%$ of taxable parcels as of the end of May 2017 to $100 \%$ of taxable parcels by end of May 2018.
The Assessor's Office assesses all the taxable Personal Property within the County.
2) Maintain the percent of current and new personal property business accounts valued each year from $100 \%$ of personal property business accounts as of the start of January 2018 to $100 \%$ of personal property business accounts by end of December 2018.

## The Assessor's Office provides support to the Board of Equalization hearings at the County and State level.

3) Maintain the number of valuation appeals resolved satisfactorily each year from 6,500 appeals resolved as of the start of August 2017 to 6,500 appeals resolved by end of April 2018.

[^100]| ORGANIZATION/PROGRAM <br> (sorted by priority) |  |
| :--- | :--- |
|  |  |
| 7300000200 | CAMA |
| 730000400 | PERSONAL PROPERTY |
| 730000300 | MOTOR VEHICLE |
| 7300000100 | ASSESSOR ADMIN |

SUBTOTAL
$73009900 \quad$ TAX ADMINISTRATION CAPITAL PROJECTS

73009900 TAX ADMINISTRATION CAPITAL PROJECTS

## TOTAL ASSESSOR



| Request vs. Adj Base Budget, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) | Funding |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :--- | :--- | :--- |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) | Funding |


| - | - | - | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | $(417)$ | $(417)$ | $(5.00)$ |
| - | - | - | - | - | $(417)$ | $(417)$ | $(5.00)$ |
|  | 1,714 | 1,714 | - |  |  |  | - |
| - | 1,714 | 1,714 | - | - | - | - | - |
| - | - | $(417)$ | $(417)$ | $(5.00)$ |  |  |  |



[^101]

## CORE MISSION

The mission of the Audit Services Division is to foster informed decision making, strengthen the internal control environment, and improve operational efficiency and effectiveness for Salt Lake County, through independent and objective audits, analysis, communication, and training.

## OUTCOMES AND INDICATORS (see separate O\& । summary report for additional detail)

Provide independent, objective audit and consulting services in a systematic, disciplined approach for Salt Lake County leaders, management, and stakeholders

1) Measure and provide independent objective audit and consulting services in a systematic disciplined approach for Salt Lake County leaders, management, and stakeholders from 0\% Audits/Projects Completed as of the start of January 2018 to 90\% Audits/Projects Completed by end of December 2018.

## Produce an Annual Audit Plan

2) Measure and produce an Annual Audit Plan from 0\% Audit Plan as of the start of January 2018 to 100\% Audit Plan by end of December 2018.

## Produce an Annual Report

3) Measure and produce an Annual Report from 0\% Annual Report as of the start of January 2018 to 100\% Annual Report by end of December 2018.

## Assess the number of recommendations accepted and implemented by County agencies

4) Measure the number of recommendations accepted and implemented by County agencies from $0 \%$ Number of Recommendations as of the start of January 2018 to $90 \%$ Number of Recommendations by end of December 2018.
Provide assurance that County agencies follow Countywide policies and procedures, and that internal controls are implemented properly and functioning as intended
5) Increase assurances that County agencies follow Countywide policies and procedures, and that internal controls are implemented properly and functioning as intended from 0\% Number of Follow-up Audits as of the start of January 2018 to $90 \%$ Number of Follow-up Audits by end of December 2018.

## BUDGET SUMMARY

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%


BUDGET APPROPRIATIONS

1,915,803
$(5,000)$
57,624
1,863,179

COUNTY FUNDING

1,915,803
$(5,000)$
57,624
1,863,179
ORGANIZATION/PROGRAM
(sorted by priority)

7600000100 AUDIT
TOTAL AUDITOR

| 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |  |
| - | 1,916 | 1,916 |  | 14.00 | - | (5) | (5) |  |  |
| - | 1,916 | 1,916 |  | 14.00 | - | (5) | (5) |  | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(52)$ | $(52)$ | - |
| - | $(52)$ | $(52)$ | - |


|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most prefer |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 760000_R01 | AUDIT | Compensation efficiency reduction | Request |  | (\$5) | (\$5) |
| 2 | 760000_R02 | AUDIT | Reductions in operations costs consisting primarily of training/travel, computers/equipment, and facilities | Stress Test |  | (\$31) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 3 | 760000_R03 | AUDIT | Reductions in compensation costs for Temaporary/Seasonal staff and Overtime expenses | Stress Test |  | (\$21) | \$0 (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | (\$5) | (\$5) |
|  |  |  |  |  | 0.00 | (\$52) | \$0 |

[^102]

## CORE MISSION

The mission of the Property Tax Division is to provide professional property tax services as required by State law on behalf of the County, all local government entities, and the public in an efficient, effective, and transparent manner.

## OUTCOMES AND INDICATORS (see separate O\&। Summary report for additional detail)

## Improve efficiency of the Board of Equalization and all related processes

1) Maintain efficiency of BOE and related processes; i.e., time, resources, and costs involved from 1 time/labor/money as of the start of January 2018 to 0.97 time/labor/money by end of December 2018.

## Increase and maintain effectiveness and accuracy of property tax calculations

2) Measure effectiveness/accuracy of tax calculations and related processes (i.e., Do they work as intended and provide accurate results?) from 1 quality checks as of the start of September 2018 to 3 quality checks by end of December 2018.

## Promote transparency in all aspects of property tax administration

3) Increase transparency - whether county property tax data and processes are readily available to public in a clear, understandable format from 3 reports available online as of the start of January 2018 to 6 reports available online by end of December 2018.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | \% vs. CF <br> Request |
| Total Requested | 3,355,013 | 3,355,013 | 444,853 |  |
| - Savings/(Incr) if Flat to ABB | $(45,000)$ | $(45,000)$ | $(45,000)$ | 10.1\% |
| - Addt'I Savings/(Incr) if -3\% | 102,000 | 52,888 | 14,696 | -3.3\% |
| ■ Base @ -3\% | 3,298,013 | 3,347,125 | 475,157 |  |

[^103]| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  | FTE |
| 7601000200 PROPERTY TAX | - | 1,718 | 1,718 | 10.00 |
| SUBTOTAL ${ }^{3}$ | - | 1,718 | 1,718 | 10.00 |
| 76100000 STAT AND GENL-TAX ADMINISTRATION | - | 1,637 | 1,637 | - |
| TOTAL AUDITOR-TAX ADMINISTRATION | - | 3,355 | 3,355 | 10.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | (45) | (45) | - | - | - | - | - |
| - | (45) | (45) | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | (45) | (45) | - | - | - | - | - |

Stress Test Target Reductions
Stress Test Reductions in BRASS vs. Target

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Prograr Name | Description | Type (R/ST/MP | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 760100_R01 | PROPERTY TAX | Compensation efficiency reduction in Temporary/Seasonal to compensate for increase in Permanent \& Provisional | Request |  | (\$45) | (\$45) |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 (\$45) (\$45) |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | \$0 | \$0 |

[^104]

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ヘ | 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS |  |  |  |  | $\wedge$ |
| 110 - GENERAL FUND | $\checkmark$ | 76010000 - AUDITOR-TAX ADMINISTRATION |  |  |  |  | $\checkmark$ |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 76100000 - STAT AND GENL-TAX ADMINISTRATION |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 82010000 - DISTRICT ATTORNEY-TAX ADMIN |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 88510000 - RECORDER-TAX ADMINISTRATION |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 94010000 - SURVEYOR TAX ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 97000000 - TREASURER-TAX ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | 2018 <br> Proposed <br> Budget | $2018$ <br> Adjusted Base Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) 62 |  | 448 | 175 | 570 | 53 | 464 | 159 |
| REVENUE | 26,246 | 25,684 | 562 | 25,747 | 499 | 25,551 | 695 |
| NON-OPERATING REVENUE | 26,246 | 25,684 | 562 | 25,684 | 562 | 25,332 | 914 |
| RCT4010 - PROPERTY TAXES | 24,876 | 24,369 | 507 | 24,369 | 507 | 24,015 | 861 |
| 401005 - GENERAL PROPERTY TAX | 23,017 | 22,510 | 507 | 22,510 | 507 | 20,863 | 2,154 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 1,656 | $(1,656)$ |
| 401020 - LATE FEES PRIOR YR REDEMPTIONS | 22 | 22 | - | 22 | - | 18 | 4 |
| 401023 - PROPERTY TAX-RDA | 222 | 222 | - | 222 | - | - | 222 |
| 401025 - PRIOR YEAR REDEMPTIONS | 367 | 367 | - | 367 | - | 451 | (84) |
| 401021 - MULTI-COUNTY A AND C PASS THRU | 1,248 | 1,248 | - | 1,248 | - | 1,026 | 222 |
| RCT4013-FEE IN LIEU OF TAXES | 1,358 | 1,303 | 55 | 1,303 | 55 | 1,308 | 50 |
| 401030 - MOTOR VEH FEE IN LIEU OF TAXES | 1,358 | 1,303 | 55 | 1,303 | 55 | 1,308 | 50 |
| RCT4290-INVESTMENT EARNINGS | 12 | 12 | - | 12 | - | 9 | 3 |
| 429005 - INTEREST - TIME DEPOSITS | - | - | - | - | - | (7) | 7 |
| 429010 - INT-TAX POOL | 12 | 12 | - | 12 | - | 12 | (0) |
| 429015 - INTEREST-MISCELLANEOUS | - | - | - | - | - | 3 | (3) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | 63 | (63) | 219 | (219) |
| RCT7200 - OFS TRANSFERS | - | - | - | 63 | (63) | 219 | (219) |
| 720005 - OFS TRANSFERS IN | - | - | - | 63 | (63) | 219 | (219) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 1,812 | 1,637 | 175 | 1,759 | 53 | 1,490 | 321 |
| OPERATING EXPENSE | 623 | 448 | 175 | 570 | 53 | 464 | 159 |
| 000100-Salaries and Benefits | 175 | - | 175 | 121 | 53 | - | 175 |
| 601030 - PERMANENT AND PROVISIONAL | 175 | - | 175 | 121 | 53 | - | 175 |
| 000200-Operations | 364 | 364 | - | 364 | - | 11 | 353 |
| 617015 - MAINTENANCE - SOFTWARE | 344 | 344 | - | 344 | - | - | 344 |
| 661005 - TAX ANTICIPATION INTEREST | 20 | 20 | - | 20 | - | 11 | 9 |
| 000400-Indirect Cost | 84 | 84 | - | 84 | - | 453 | (369) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 1,189 | 1,189 | - | 1,189 | - | 1,026 | 162 |
| 000200-Operations | 1,189 | 1,189 | - | 1,189 | - | 1,026 | 162 |
| 666505 - MULTI-COUNTY PASS THRU | 1,189 | 1,189 | - | 1,189 | - | 1,026 | 162 |
|  |  |  |  |  |  |  |  |



[^105]
# CLERK-COUNTYWIDE ROLLUP 2018 BUDGET 

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%


BUDGET
APPROPRIATIONS
6,966,691
2,219,098
142,428
4,605,165

COUNTY
FUNDING
5,971,691
2,196,598
113,253
3,661,840

,


ADJ. COUNTY
\% vs. CF
FUNDING* Request

5,971,691
2,196,598 -36.8\%
113,253
-1.9\%

| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  | Request vs. Adj Base Budget ${ }^{\text {2 }}$, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| CLERK |  |  |  |  |  |  |  |  |  |  |  |  |
| 7900000000 CLERK PRGM | - | 575 | 575 | - | - | 13 | 13 | - | - | (0) | (0) | - |
| 7900000100 ELECTED AND EXEMPT | - | 424 | 424 | 3.00 | - | - | - | - | - | - | - | - |
| 7900000200 MARRIAGE | - | 383 | 383 | 7.15 | - | 16 | 16 | - | (0) | (54) | (54) | (0.65) |
| 7900000300 COUNCIL CLERK | - | 305 | 305 | 4.50 | - | 19 | 19 | - | - | (19) | (19) | - |
| 7900000500 CLERK ADMINISTRATION | 965 | 158 | (807) | 2.00 | - | - | - | - | - | - | - | - |
| 7900000400 TEMPORARY STAFF | - | 10 | 10 | - | - | - | - | - | - | - | - | - |
| TOTAL CLERK | 965 | 1,855 | 890 | 16.65 | - | 48 | 48 | - | (0) | (73) | (73) | (0.65) |
|  |  |  |  |  |  |  |  |  |  | Chk Figure | - |  |
| ELECTION CLERK |  |  |  |  |  |  |  |  |  |  |  |  |
| 7901000000 ELECTION CLERK PRGM | 30 | 3,467 | 3,437 | - | 23 | 1,947 | 1,924 | - | (23) | $(1,846)$ | $(1,823)$ | - |
| 7901000500 ELECTION CLERK ADMINISTRATION | - | 690 | $690 \square$ | 6.00 | - | - | - | - | - | - | - | - |
| 7901000100 PERMANENT STAFF | - | 723 | $723 \square$ | 11.75 | - | - | - | - | - | - | - | - |
| 7901000400 TEMPORARY STAFF | - | 226 | 226 \\| | - | - | 218 | 218 | - | - | (218) | (218) | - |
| 7901000300 POLL WORKERS | - | - | - | - | - | - | - | - | - | (187) | (187) | - |
| 7901000200 ROVERS | - | 6 | 6 | - | - | 6 | 6 | - | - | (6) | (6) | - |
| TOTAL ELECTION CLERK | 30 | 5,112 | 5,082 | 17.75 | 23 | 2,171 | 2,149 | - | (23) | $(2,257)$ | $(2,235)$ | - |
|  |  |  |  |  |  |  |  |  |  | Chk Figure | (1) |  |
| TOTAL CLERK - COUNTYWIDE ROLLUP | 995 | 6,967 | 5,972 | 34.40 | 23 | 2,219 | 2,197 | - | (23) | $(2,330)$ | $(2,308)$ | (0.65) |
|  |  |  |  |  |  |  |  |  |  | Chk Figure | (1) |  |

[^106]NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | 790100_R01 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | The Salt Lake County Clerk, Election Division purchased the Agilis Ballot Sorting Equipment in 2016 with two installment payments. The second payment was made in 2017 and has paid off the purchase of the machine. This new request is solely to remove the amount of the payment from the Election budget so that it does not show up in the unreconciled differences, | Request |  | (\$81) | (\$81) |
| 8 | 790100_03 | 110 | ELECTION CLERK | $\underset{\substack{\text { PRGM } \\ \text { ELECION CLERK }}}{ }$ | The Election Division needs to lease two additional high speed scanners for the 2018 General Election. The 2018 General Election is a mid-term election with the possibility of a two-card ballot depending upon the ballot questions. We are projecting a $60 \%$ paper ballot return rate ( 300,000 ballots returned 600,000 pages). The additional scanners are critical to having all the ballots scanned and tabulated in the short canvassing time. | Request |  | \$22 | \$22 |
| 9 | 790100_04 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | The Election Division is asking for a $\$ 50,000$ increase to the 2018 budget for Development Advertising. Our goal for the additional advertising is to get voters in the habit of voting by mail and to communicate other voting options and deadlines. We believe this financial support would enable the Election Division to encourage voters to vote by mail and return their ballot, and add another avenue to communicate important deadlines. In addition, we want to encourage Salt Lake County voters to return their ballots earlier to allow the Election Division time to process the ballots and have them added to the election night report results. | Request |  | \$50 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 10 | 790100_05 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | The Election Division is looking to partner with Global Mobile, a company which specializes in marketing via smart phones. The primary method of communication has become a smart phone. We plan on partnering with Global Mobile to communicate with voters through their smart phones without having to rely on mailings, emails, etc. We believe communicating with voters using their smartphones will be the best way to engage voters going forward. Global Mobile will help us get the word out to voters on where to vote, sample ballots, resolution on "cure" letters (letters mailed to those voters who did not sign their ballot envelope affidavit and/or their signature does not match their signature on file in the Clerk's Office), drop box locations and general voter information. | Request |  | \$6 | \$0 (not proposed) |
| 11 | 790100_06 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | Ballot on Demand is an integrated, portable, secure printing system specifically and uniquely designed to automatically generate optical scan ballots, as needed, for elections. It is a software program that connects the printer directly to both the voter registration system and the ballot programming system and then prints the correct ballot style for that precinct. These additional optical scan ballots are used for voting and for duplicating ballots. A ballot must be duplicated when physical damage to the ballot renders it unreadable by the optical scanners. Ballot on Demand will allow us to selectively print only the ballots needed. The ability to produce a ballot for a certain ballot style, within seconds, increases the efficiency of the entire election process. In particular, the post-election, pre-canvass process of reviewing and counting provisional ballots and absentee ballots. We anticipate the possibility of a two page ballot in 2018 which would increase the number of ballot pages printed for the election. The Election Division currently has two systems and needs a third machine to accommodate the increase of mailed ballots. | Request |  | \$26 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 12 | 790000_01 | 110 | CLERK | MARRIAGE | Eliminate the request of $\$ 16,000$ for Marriage/Passport Division Staff performance level increase. Marriage/Passport Division Staff must acquire certain skills and pass tests and certifications to perform their duties. Without this performance level increase we believe the employees would not be properly compensated for the skill set and the US Department of State certifications they have acquired. | Stress Test |  | (\$16) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 13 | 790100_01 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | Eliminate the request of $\$ 2,059,000$ for the 2018 General Election costs. The statute names the Salt Lake County Clerk as the election official for this election. If the Salt Lake County Clerk, Election Division does not receive funding to conduct the 2018 General Election we will not be complying with State Statute. | Stress Test |  | $(\$ 2,077)$ | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed) } \end{aligned}$ |
| 14 | 790100_02 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | The State of Utah, Lieutenant Governor's Office has recently completed a state-wide RFP to select new voting equipment. The state-wide contract has been awarded to Election Systems and Software "ES\&S". In the past, the Lieutenant Governor's Office has paid the annual maintenance contract with Dominion, the current voting equipment used in Salt Lake County. This cost will now be the individual counties responsibility. | Stress Test |  | (\$48) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type <br> (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 15 | 790000_R05 | 110 | CLERK | MARRIAGE | In the 2017 budget the Salt Lake County Clerk's Office requested to hire a new part-time Marriage/Passport Specialist to increase revenue in that division. This new FTE position was requested as part of the $3 \%$ stress test for 2017. We found that if we hired a new part-time Marriage/Passport Specialist in the afternoon to perform additional wedding ceremonies during the lunch hour and late afternoon we could add an additional 25 ceremonies per week, which increases revenue by $\$ 65,000$ annually. The only way that we would be able to meet the $3 \%$ stress test would be to give this position back to the Council eliminating the salary and benefits for this position. The salary and benefits for this position is $\$ 25,000$ less the revenue this position generates $\$ 65,000$ would mean that the impact of losing this position would increase county funding $\$ 40,000$. | Stress Test | (0.65) | (\$25) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 16 | 790000_02 | 110 | CLERK | MARRIAGE | Eliminate the request of $\$ 12,500$ for postage increase. If we do not receive the funding for this postage increase the Marriage/Passport Division would have to limit the amount of passports applications they can accept because the funding to mail the applications to the US Department of State for processing would be limited. This reduction in postage would limit the Marriage/Passport Division from accepting 12,000 applications to 8,000 . The revenue impact of this reduction is $\$ 100,000$ in passport application fees and an additional $\$ 20,000$ in passport photographs. The total revenue loss for the Marriage/Passport Divison would be $\$ 120,000$. | Stress Test |  | (\$13) | $\$ 0($ not proposed) |
| 17 | 790000_03 | 110 | CLERK | COUNCIL CLERK | Eliminate the request of $\$ 14,000$ to replace the Council Clerk Division laptops purchased in 2012 (4 total). The Council Clerk Division laptops have been serviced by the County IS Department over the course of the year. The IS Department has recommended these outdated laptops be replaced because of the problems these computers have. It's critical the Council Clerk Division has reliable, working up to date computer software to perform the essential functions of their job. The Council Clerk Division is responsible for preparing and retaining all minutes, agendas and correspondence for the County Council, Metro Townships, Redevelopment Agency, Board of Canvassers , and Legislative Audit Committee. | Stress Test |  | (\$14) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 18 | 790000_04 | 110 | CLERK | COUNCIL CLERK | Eliminate the request of $\$ 5,000$ for overtime $(4,000)$ and mileage reimbursement $(1,000)$. This request would limit the support the Council Clerk Division is currently providing the 5 different Metro Townships. | Stress Test |  | (\$5) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 19 | 790000_R01 | 110 | CLERK | CLERK PRGM | In an effort to meet the 2018 stress test we found that we fell $\$ 145$ short of the stress test with the FTE mentioned above. In an effort to reach the amounts for the stress test we can add $\$ 145$ out of the Travel and Transportation line. | Stress Test |  | \$0 | \$0 (not proposed) |
| 20 | 790100_R9 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | This reduction would eliminate the line item for Professional Fees and is not recommended. The Election Division uses this account to cover the contract fee with the Salt Lake County Sheriff's Office to conduct routine patrol checks of the off-site warehouse where the touch screen voting equipment is stored as a result of theft of copper wiring and the loading dock during the night. These patrols have halted the theft occurrences and added assurance that the voting equipment is secure. The Election Division has also partnered with the Salt Lake County Surveyor's Office to assist us with reprecincting and reapportionment. The expertise and knowledge that the Surveyor's Office has in ARC-GIS has proven to be vital in ensuring that voters are in the correct precinct and are being issued the correct ballot. Dominion is the vendor for our electronic voting system. The Election Division has contracted with them for software updates and service support. Reducing the budget by this amount would eliminate these essential resources and hinder the ability of the Election Division Staff to conduct successful elections. | Stress Test |  | (\$40) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 21 | 790100_R8 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | This would be a partial reduction to the Contract Printing needs and is not recommended. The Election Division has a statutory responsibility to supply political parties with voter registration forms (20-A-301-(3). However, the law also says that "Candidates, parties, organizations and interested persons may purchase bymail voter registration forms from the county clerk or from the printer." In order to implement this reduction, we would be forced to have a smaller amount of printed by-mail voter registration forms available and ask the political parties and interested organizations to purchase by-mail voter registration forms. | Stress Test |  | (\$20) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS Req ID | Fund | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22 | 790100_03 | 110 | Election CLERK | ELECTION CLERK PRGM | Eliminate the request of $\$ 22,000$ to lease two additional high speed scanners to process the 2018 General Election ballots. We anticipate a two-card ballot with a $60 \%$ paper ballot return rate ( 300,000 ballots returned 600,000 pages) These two additional scanners are critical to having all the ballots scanned and tabulated in time for the canvass. | Stress Test |  | (\$22) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 23 | 790100_04 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | Eliminate the request of $\$ 50,000$ for Development Advertising. We believe this financial support would enable the Election Division to successfully encourage voters to vote by mail and return their ballot in a timely manner. In addition, this would allow the Election Division to have more ballots processed and included in the Election Day report. | Stress Test |  | (\$50) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 24 | 790100_R5 | 110 | ELECTION CLERK | $\begin{gathered} \text { ELECTION CLERK } \\ \text { PRGM } \end{gathered}$ | This reduction would eliminate funds in the account for Maintenance of Machinery and Equipment. A full reduction is not recommended, but a partial reduction might not be significant. This line item is used to repair the warehouse forklift. The forklift is used to transport the voting machines and it's use has been reduced when we became a vote by mail county. However, the forklift hasn't been repaired for a long time; maintenance may be needed soon, so we shouldn't completely eliminate this line item. | Stress Test |  | (\$10) | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed) } \end{aligned}$ |
| 25 | 790100_05 | 110 | ELECTION CLERK | $\begin{gathered} \text { ELECTION CLERK } \\ \text { PRGM } \end{gathered}$ | Eliminate the request of $\$ 6,000$ to partner with Global Mobile. Global Mobile is an application that will help us communicate with voters via their smart phone. We can use this application to get the word out to voters on where to vote, sample ballots, cure letter resolution, drop box locations and general voter information. We believe the use of this application will assist with resolving voter signatures using the cure letters, allowing more ballots to be counted. The use of Global Mobile would reduce the strain on the County server's and phone lines currently used for general voter questions. | Stress Test |  | (\$6) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 26 | 790100_R3 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | This reduction would eliminate all funds for purchasing parts for the touchscreen voting machines and a partial reduction for labor in replacing those parts. It would have a small impact on the Election Division to eliminate this account line from their budget due to the following reasons. Conducting countywide-vote-bymail elections decreases the need for maintenance costs associated with maintaining the electronic touchscreen voting machines. However, by conducting elections mainly by-mail, the number of touchscreen voting machines deployed has greatly decreased since they are used only for early voting and at Election Day vote centers. In an effort to reduce costs, they have used parts from the inoperable machines to keep the other machines working without the need to purchase additional parts. | Stress Test |  | (\$16) | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 27 | 790100_06 | 110 | ELECTION CLERK | $\begin{gathered} \text { ELECTION CLERK } \\ \text { PRGM } \end{gathered}$ | Eliminate the request of $\$ 26,000$ for a Ballot on Demand system. The Salt Lake County Clerk, Election Division is anticipating a two card ballot for the 2018 General Election. The ballot on demand system prints the correct ballot style for the voter whenever a ballot needs to be replaced, duplicated or generated for a newly registered voter. The possibility of a two-card ballot would double the amount of pages needing to be printed and would require another Ballot on Demand system. | Stress Test |  | (\$26) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 28 | 790100_R01 | 110 | ELECTION CLERK | ELECTION CLERK PRGM | This reduction would place $\$ 81,000$ back into the Salt Lake County Clerk, Election Division capital budget. The machine that was purchased with this payment has been paid off and need to be removed from their budget. | Stress Test |  | \$81 | $\$ 0$ (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 $\mathbf{\$ 2 , 1 9 7}$ $\mathbf{\$ 2 , 1 1 5}$ <br> TOTAL STRESS TEST REDUCTIONS $(0.65)$ $\mathbf{( \$ 2 , 3 0 7 )}$ $\mathbf{\$ 0}$ |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | ^ | 79000000 - CLERK |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 200000 - COUNTY JAI |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,972 | 3,775 | 2,196 | 3,662 | 2,310 | 5,978 | (7) |
| REVENUE | 995 | 973 | 23 | 3,006 | $(2,011)$ | 1,223 | (228) |
| OPERATING REVENUE | 995 | 973 | 23 | 3,006 | $(2,011)$ | 995 | (0) |
| RCT4100-OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - |  | 4 | (4) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 4 | (4) |
| RCT4200-CHARGES FOR SERVICES | 995 | 973 | 23 | 3,006 | $(2,011)$ | 984 | 11 |
| 409010 - MARRIAGE LICENSE | 605 | 605 | - | 605 | - | 550 | 55 |
| 409015 - PASSPORT LICENSE | 360 | 360 | - | 360 | - | 367 | (7) |
| 421050 - ELECTION SERVICES | 30 | 8 | 23 | 2,041 | $(2,011)$ | 67 | (37) |
| RCT4300-INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 7 | (7) |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 7 | (7) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | - | - | 227 | (227) |
| RCT7100- OFS GO BOND PROCEEDS | - | - | - | - | - | 227 | (227) |
| 710500 - OFS CAPITAL LEASES | - | - | - | - | - | 227 | (227) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 6,967 | 4,748 | 2,219 | 6,668 | 299 | 6,974 | (7) |
| OPERATING EXPENSE | 6,967 | 4,748 | 2,219 | 6,668 | 299 | 6,974 | (7) |
| 000100-Salaries and Benefits | 3,050 | 2,723 | 327 | 2,891 | 159 | 2,651 | 399 |
| 601005 - ELECTED AND EXEMPT SALARY | 330 | 322 | 8 | 322 | 8 | 318 | 12 |
| 601020 - LUMP SUM VACATION PAY | 15 | 15 | - | 15 | - | 4 | 12 |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | 5 | - | - | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 1,468 | 1,419 | 48 | 1,485 | (17) | 1,296 | 172 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 215 | 18 | 198 | 130 | 86 | 232 | (17) |
| 601065 - OVERTIME | 20 | 6 | 14 | 16 | 4 | 20 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 157 | 136 | 21 | 148 | 9 | 133 | 24 |
| 603025 -RETIREMENT OR PENSION CONTRIB | 279 | 270 | 10 | 275 | 4 | 247 | 32 |
| 603040 - LTD CONTRIBUTIONS | 9 | 9 | 0 | 9 | 0 | 7 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 45 | 44 | 1 | 47 | (2) | 62 | (17) |
| 603050 - HEALTH INSURANCE PREMIUMS | 381 | 359 | 22 | 372 | 9 | 280 | 101 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 31 | 31 | - | 31 | - | 23 | 9 |
| 603056 - OPEB - CURRENT YR | 40 | 37 | 4 | 37 | 4 | 28 | 12 |
| 601040 - TIME LIMITED EMPLOYEES | 54 | 52 | 1 | - | 54 | - | 54 |
| 000200-Operations | 3,120 | 1,146 | 1,973 | 2,930 | 190 | 3,184 | (64) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 1 | 1 | - | 4 | (3) | 3 | (2) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 30 | 30 | - | 30 | - | 21 | 9 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 7 | 7 | - | 7 | - | 1 | 6 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 10 | 10 | - | 10 | - | 2 | 8 |
| 613005 - PRINTING CHARGES | 34 | 34 | - | 53 | (19) | 28 | 6 |
| 613010 - PUBLIC NOTICES | 48 | 29 | 19 | 100 | (52) | 32 | 16 |
| 613025 - CONTRACTED PRINTINGS | 1,109 | 54 | 1,055 | 955 | 154 | 1,113 | (4) |
| 615005 - OFFICE SUPPLIES | 67 | 58 | 9 | 66 | 2 | 70 | (3) |
| 615020 - COMPUTER SOFTWARE < 3000 | 37 | 29 | 8 | 29 | 8 | 13 | 23 |
| 615025 - COMPUTER COMPONENTS < 3000 | 44 | 38 | 6 | 38 | 6 | 149 | (105) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 13 | 13 | - | 13 | - | 18 | (5) |
| 615040 - POSTAGE | 704 | 103 | 602 | 603 | 102 | 763 | (59) |
| 615045 - PETTY CASH REPLENISH | 3 | 3 | - | 3 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 1 | 3 | 6 | (3) | 4 | (1) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 133 | 85 | 48 | 85 | 48 | 35 | 99 |
| 617010 - MAINT - MACHINERY AND EQUIP | 15 | 15 | - | 15 | - | - | 15 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 17 | (17) |
| 617025 - PARTS PURCHASES | 15 | 15 | - | 15 | - | - | 15 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | - | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619015 - MILEAGE ALLOWANCE | 2 | 1 | 1 | 1 | 1 | 0 | 2 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619025 - TRAVEL AND TRANSPORTATION | 12 | 12 | - | 12 | - | 5 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 15 | 5 | 10 | 15 | - | 4 | 11 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2 | 2 | - | 2 | (0) | 2 | (0) |
| 621005 - HEAT AND FUEL | 7 | 7 | - | 7 | - | 4 | 3 |
| 621010 - LIGHT AND POWER | 28 | 28 | - | 33 | (5) | 26 | 2 |
| 621020 - TELEPHONE | 86 | 86 | - | 93 | (7) | 73 | 13 |
| 621025 - MOBILE TELEPHONE | 41 | 41 | - | 34 | 7 | 38 | 3 |
| 633010 - RENT - BUILDINGS | 375 | 371 | 4 | 374 | 1 | 378 | (3) |
| 633015 - RENT - EQUIPMENT | 22 | - | 22 | - | 22 | 22 | 0 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 11 | 11 | - | 92 | (81) | 161 | (150) |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 2 | 2 | - | 2 | - | 2 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 40 | 40 | - | 40 | - | 34 | 6 |
| 639045 - CONTRACTED LABOR/PROJECTS | 197 | 10 | 187 | 190 | 7 | 161 | 37 |
| 645005 - CONTRACT HAULING | 4 | 4 | - | 2 | 2 | 2 | 2 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 1 | (1) |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | 2 | 2 | - | 2 | - | 2 | - |
| 000300-Capital Purchases | - | 81 | (81) | 50 | (50) | 293 | (293) |
| 000400-Indirect Cost | 797 | 797 | - | 797 | - | 847 | (50) |
|  |  |  |  |  |  |  |  |

## CORE MISSION

We serve the public with integrity, respect and an unwavering commitment to providing exceptional customer service. We treat each marriage and passport applicant with respect and professionalism. We prepare and retain minutes, agendas, and correspondence for Salt Lake County entities with respect and professionalism.

## OUTCOMES AND INDICATORS (see separate o\&\& summary report for additional detail)

Salt Lake County Marriage and Passport Division utilizes new technology and administrative methods to increase efficiency and productivity.

1) Increase Increase the percent of Election Division employees cross-trained in Marriage/Passport processes. from 12\% Employees as of the start of December 2017 to 50\% Employees by end of the year 2018.
2) Increase Increase the percent of Marriage/Passport Division employees cross-trained in election processes. from 5\% Employees as of the start of September 2017 to 60\% Employees by end of the year 2018.
3) Maintain Election Division staff will be able to issue marriage licenses and fill certified marriage license copy requests for customers. from 9 Employees as of the start of May 2017 to 18 Employees by end of the year 2018.
4) Increase Marriage/Passport Division increased revenue brought in from performing marriage ceremonies. from 7\% Ceremonies as of the start of August 2017 to 30\% Ceremonies by end of the year 2018.

## Council Clerk Division utilizes new technology and methods to increase efficiency and productivity.

5) Maintain Council Clerk Division may be using a new system next year for taking and transcribing minutes at all Council Meetings. They need to be able to maintain the level of efficiency and customer service while learning the new priimegov program that the County Council may decide to purchase. from 60 man hours as of the start of October 2017 to 40 man hours by end of the year 2018.

| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 7900000000 | CLERK PRGM | - | 575 | 575 |  |
| 7900000100 | ELECTED AND EXEMPT | - | 424 | 424 | 3.00 |
| 7900000200 | MARRIAGE | - | 383 | 383 | 7.15 |
| 7900000300 | COUNCIL CLERK |  | 305 | 305 | 4.50 |
| 7900000500 | CLERK ADMIINISTRATION | 965 | 158 | (807) | 2.00 |
| 7900000400 | TEMPORARY STAFF | - | 10 | 10 | - |
| TOTAL | CLERK | 965 | 1,855 | 890 | 16.65 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 13 | 13 | - | - | (0) | (0) | - |
| - | - | - | - | - | - | - | - |
| - | 16 | 16 | - | (0) | (54) | (54) | (0.65) |
| - | 19 | 19 | - | - | (19) | (19) | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | 48 | 48 | - | (0) | (73) | (73) | (0.65) |
| Stress Test Target Reductions ${ }^{2}$ |  |  |  |  |  |  |  |

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor Prop \$ |
| 1 | 790000_01 | MARRIAGE | The Salt Lake County Clerk's Office, Marriage and Passport Division Staff must acquire certain skills and pass tests and certifications to perform their duties. Salt Lake County is seeing a continual increase in passport applications. The Marriage and Passport Division has seen a passport revenue increase by $50 \%$ over the past five years ( $\$ 240,000$ in 2012 to $\$ 360,000$ in 2016). It is imperative that we have staff members properly trained to process passport applications. Due to this extra training and certification that is required, we believe the county should compensate the staff with a performance level increase once these skills are acquired. | Request |  | \$16 | \$16 |
| 2 | 790000_02 | MARRIAGE | A commensurate increase in postage fees has followed the increase in passport applications. From 2012 to 2016 the demand for passports has increased from 7,740 request in 2012 to 11,593 requests in 2016. This is an increase of almost 4,000 passports per year. Once the Clerk's Office accepts the passport application it is then mailed via the United States Postal Service to the US Department of State for processing. The current amount of postage that is in our budget is not adequate to meet the current demand of passport applicants. We are requesting our postage line to be increased from $\$ 17,500$ to $\$ 30,000$ to accommodate this surge in requests. The Marriage and Passport Division is one of the few local passport acceptance agencies that does not require an appointment and/or has limited hours of acceptance in Salt Lake County. | Request |  | \$13 | \$13 |
| 3 | 790000_03 | COUNCIL CLERK | An increase of $\$ 14,000$ is requested to replace the 4 laptops purchased in 2012 for the Salt Lake County Clerk's Office, Council Clerk Division. | Request |  | \$14 | \$14 |
| 4 | 790000_04 | COUNCIL CLERK | An increase in overtime and mileage is requested to fulfill the requirements of the law that was passed in 2015 establishing five metro townships. Utah Code 10-3C-203-(1)(a)(ii): The following officials elected or appointed, or persons employed by, the county in which a metro township is located shall, for the purposes of interpreting and complying with applicable law, fulfill the responsibilities and hold the following metro township offices or positions...(ii) the county clerk shall fulfill the duties and hold the powers of recorder and clerk for the metro township. Additionally, Utah Code 10-6-137: The office of the city recorder shall be located at the place of the governing body or at some other place convenient thereto as the governing body may direct. Copies of all papers filed in the recorder's office and transcripts from all records of the governing body, if certified by the recorder under the corporate seal, are admissible in the courts as originals. In order to comply with this law, a liaison has been established to work with the five metro townships and mileage reimbursement for travel and overtime compensation may be needed. The amount requested is $\$ 4,000$ for overtime and $\$ 1,000$ for mileage reimbursement for a total of $\$ 5,000$. | Request |  | \$5 | \$5 |



[^107]

## CORE MISSION

To conduct Salt Lake County Elections in a fair, transparent, accurate, and efficient manner; to educate and encourage voter participation and to maintain accurate election records.

## OUTCOMES AND INDICATORS (see separate o\&l Summary report for additional detail)

## Reduce returned mail and provisional ballots from elections

1) Reduce Request a National Change Of Address "NCOA" list on a weekly basis to update the Salt Lake County's voter registration list. This list includes the address of those voter's who have moved. This work is done to ensure the voter will receive their ballot in the mail. from 2.5\% ballots undeliverable as of the start of October 2017 to $1 \%$ ballots undeliverable by end of the year 2018.
2) Reduce Reduce number of provisional ballots issued at Early Voting and Vote Centers on Election Day. from 2.29\% registered voters as of the end of November 2014 to 1\% registered voters by end of the year 2018.

## Reduce voter wait time at vote centers

3) Reduce Voter wait time at a vote center on election day from 1 hr wait time at some vote centers as of the end of November 2016 to 10 minute wait at some vote centers by end of the year 2018.

## Improve ASR verification used in conjuction with the Agilis equipment

4) Increase Number of by mail ballot signatures automatically accepted using the Agilis ASR (Automatic Signature Recognition) software. from $14 \%$ signatures as of the end of August 2017 to $40 \%$ signatures by end of the year 2018.

## Salt Lake County Election Division utilizes new technology to increase voter awareness.

5) Increase Increase voter awareness and participation for a smart phone application to look up voter information. from $1 \%$ voter utilization as of the end of the year 2016 to $20 \%$ voter utilization by end of the year 2018.


| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |

7901000000 ELECTION CLERK PRGM

7901000500 ELECTION CLERK ADMINISTRATION

| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 30 | 3,467 | 3,437 | - |
| - | 690 | $690 \square$ | 6.00 |
| - | 723 | $723 \square$ | 11.75 |
| - | 226 | 226 \\| | - |
| - | - | - | - |
| - | 6 | 6 \| | - |
| 30 | 5,112 | 5,082 | 17.75 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | Funding <br> Funty | FTE |
| 23 | 1,947 | $\mathbf{1 , 9 2 4}$ | - |
| - | - | - | - |
| - | - | - | - |
| - | 218 | 218 | - |
| - | - | - | - |
| - | 6 | 6 | - |
| 23 | 2,171 | 2,149 | - |


| $3 \%$ Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| $(23)$ | $(1,846)$ | $(1,823)$ | - |
| - | - | - | - |
| - | - | - | - |
| - | $(218)$ | $(218)$ | - |
| - | $(187)$ | $(187)$ | - |
| - | $(6)$ | $(6)$ | - |
| $(23)$ | $(2,257)$ | $(2,235)$ | - |

Stress Test Target Reductions ${ }^{2}$
$(2,237)$
Stress Test Reductions in BRASS vs. Target
2

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 790100_01 | VARIOUS ORGS - SEE DESCRIPTION FOR DETAILS | 2018 is a county-wide general election year. The statute names the Salt Lake County Clerk as the election official for this election. Utah Code 20A-1-102(28) "Election Officer" means (b) the county clerk for: (i) a county ballot and election; and (ii) a ballot and election as a provider election officer as provided in Section 20A-5-400.1 or 20A-5-400.5. In order to comply with this law the Salt Lake County Clerk's Office, Election Clerk Division is requesting funding for this county-wide election. There is a revenue cost associated with the filing fee for the general election candidates. The estimated cost is approximately \$22,500. | Request |  | \$2,077 | \$2,077 |
| 2 | 790100_02 | ELECTION CLERK PRGM | In the past, the State has paid the annual maintenance contract with Dominion for the voting equipment. The State has just awarded a new contract for voting equipment and will no longer be paying the fee for the counties that choose to stay with the Dominion voting equipment; they are passing this cost on to the individual counties. | Request |  | \$48 | \$48 |
| 3 | 790100_R01 | ELECTION CLERK PRGM | The Salt Lake County Clerk, Election Division purchased the Agilis Ballot Sorting Equipment in 2016 with two installment payments. The second payment was made in 2017 and has paid off the purchase of the machine. This new request is solely to remove the amount of the payment from the Election budget so that it does not show up in the unreconciled differences, | Request |  | (\$81) | (\$81) |
| 4 | 790100_03 | $\underset{\substack{\text { PRGM } \\ \text { ELECTION CLERK }}}{ }$ | The Election Division needs to lease two additional high speed scanners for the 2018 General Election. The 2018 General Election is a mid-term election with the possibility of a two-card ballot depending upon the ballot questions. We are projecting a $60 \%$ paper ballot return rate ( 300,000 ballots returned 600,000 pages). The additional scanners are critical to having all the ballots scanned and tabulated in the short canvassing time. | Request |  | \$22 | \$22 |
| 5 | 790100_04 | ELECTION CLERK PRGM | The Election Division is asking for a $\$ 50,000$ increase to the 2018 budget for Development Advertising. Our goal for the additional advertising is to get voters in the habit of voting by mail and to communicate other voting options and deadlines. We believe this financial support would enable the Election Division to encourage voters to vote by mail and return their ballot, and add another avenue to communicate important deadlines. In addition, we want to encourage Salt Lake County voters to return their ballots earlier to allow the Election Division time to process the ballots and have them added to the election night report results. | Request |  | \$50 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 790100_05 | ELECTION CLERK PRGM | The Election Division is looking to partner with Global Mobile, a company which specializes in marketing via smart phones. The primary method of communication has become a smart phone. We plan on partnering with Global Mobile to communicate with voters through their smart phones without having to rely on mailings, emails, etc. We believe communicating with voters using their smartphones will be the best way to engage voters going forward. Global Mobile will help us get the word out to voters on where to vote, sample ballots, resolution on "cure" letters (letters mailed to those voters who did not sign their ballot envelope affidavit and/or their signature does not match their signature on file in the Clerk's Office), drop box locations and general voter information. | Request |  | \$6 | \$0 (not proposed) |
|  | 790100_06 | $\begin{aligned} & \text { ELECTION CLERK } \\ & \quad \text { PRGM } \end{aligned}$ | Ballot on Demand is an integrated, portable, secure printing system specifically and uniquely designed to automatically generate optical scan ballots, as needed, for elections. It is a software program that connects the printer directly to both the voter registration system and the ballot programming system and then prints the correct ballot style for that precinct. These additional optical scan ballots are used for voting and for duplicating ballots. A ballot must be duplicated when physical damage to the ballot renders it unreadable by the optical scanners. Ballot on Demand will allow us to selectively print only the ballots needed. The ability to produce a ballot for a certain ballot style, within seconds, increases the efficiency of the entire election process. In particular, the post-election, pre-canvass process of reviewing and counting provisional ballots and absentee ballots. We anticipate the possibility of a two page ballot in 2018 which would increase the number of ballot pages printed for the election. The Election Division currently has two systems and needs a third machine to accommodate the increase of mailed ballots. | Request |  | \$26 | $\begin{aligned} & \$ 0(\text { not } \\ & \text { proposed) } \end{aligned}$ |
|  | 790100_01 | $\begin{aligned} & \text { ELECTION CLERK } \\ & \text { PRGM } \end{aligned}$ | Eliminate the request of $\$ 2,059,000$ for the 2018 General Election costs. The statute names the Salt Lake County Clerk as the election official for this election. If the Salt Lake County Clerk, Election Division does not receive funding to conduct the 2018 General Election we will not be complying with State Statute. | Stress Test |  | $(\$ 2,077)$ | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
|  | 790100_02 | ELECTION CLERK PRGM | The State of Utah, Lieutenant Governor's Office has recently completed a state-wide RFP to select new voting equipment. The state-wide contract has been awarded to Election Systems and Software "ES\&S". In the past, the Lieutenant Governor's Office has paid the annual maintenance contract with Dominion, the current voting equipment used in Salt Lake County. This cost will now be the individual counties responsibility. | Stress Test |  | (\$48) | \$0 (not proposed) |
|  | 790100_R9 | $\begin{aligned} & \text { ELECTION CLERK } \\ & \text { PRGM } \end{aligned}$ | This reduction would eliminate the line item for Professional Fees and is not recommended. The Election Division uses this account to cover the contract fee with the Salt Lake County Sheriff's Office to conduct routine patrol checks of the off-site warehouse where the touch screen voting equipment is stored as a result of theft of copper wiring and the loading dock during the night. These patrols have halted the theft occurrences and added assurance that the voting equipment is secure. The Election Division has also partnered with the Salt Lake County Surveyor's Office to assist us with reprecincting and reapportionment. The expertise and knowledge that the Surveyor's Office has in ARC-GIS has proven to be vital in ensuring that voters are in the correct precinct and are being issued the correct ballot. Dominion is the vendor for our electronic voting system. The Election Division has contracted with them for software updates and service support. Reducing the budget by this amount would eliminate these essential resources and hinder the ability of the Election Division Staff to conduct successful elections. | Stress Test |  | (\$40) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 11 | 790100_R8 | $\begin{aligned} & \text { ELECTION CLERK } \\ & \text { PRGM } \end{aligned}$ | This would be a partial reduction to the Contract Printing needs and is not recommended. The Election Division has a statutory responsibility to supply political parties with voter registration forms (20-A-301-(3). However, the law also says that "Candidates, parties, organizations and interested persons may purchase by-mail voter registration forms from the county clerk or from the printer." In order to implement this reduction, we would be forced to have a smaller amount of printed by-mail voter registration forms available and ask the political parties and interested organizations to purchase by-mail voter registration forms. | Stress Test |  | (\$20) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 12 | 790100_03 | ELECTION CLERK PRGM | Eliminate the request of $\$ 22,000$ to lease two additional high speed scanners to process the 2018 General Election ballots. We anticipate a two-card ballot with a $60 \%$ paper ballot return rate ( 300,000 ballots returned 600,000 pages) These two additional scanners are critical to having all the ballots scanned and tabulated in time for the canvass. | Stress Test |  | (\$22) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 13 | 790100_04 | $\underset{\text { PRGM }}{\text { ELECTION CLERK }}$ | Eliminate the request of $\$ 50,000$ for Development Advertising. We believe this financial support would enable the Election Division to successfully encourage voters to vote by mail and return their ballot in a timely manner. In addition, this would allow the Election Division to have more ballots processed and included in the Election Day report. | Stress Test |  | (\$50) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 14 | 790100_R5 | $\begin{gathered} \text { ELECTION CLERK } \\ \text { PRGM } \end{gathered}$ | This reduction would eliminate funds in the account for Maintenance of Machinery and Equipment. A full reduction is not recommended, but a partial reduction might not be significant. This line item is used to repair the warehouse forklift. The forklift is used to transport the voting machines and it's use has been reduced when we became a vote by mail county. However, the forklift hasn't been repaired for a long time; maintenance may be needed soon, so we shouldn't completely eliminate this line item. | Stress Test |  | (\$10) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 15 | 790100_05 | ELECTION CLERK PRGM | Eliminate the request of $\$ 6,000$ to partner with Global Mobile. Global Mobile is an application that will help us communicate with voters via their smart phone. We can use this application to get the word out to voters on where to vote, sample ballots, cure letter resolution, drop box locations and general voter information. We believe the use of this application will assist with resolving voter signatures using the cure letters, allowing more ballots to be counted. The use of Global Mobile would reduce the strain on the County server's and phone lines currently used for general voter questions. | Stress Test |  | (\$6) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 16 | 790100_R3 | $\underset{\substack{\text { PRGM }}}{\text { ELECTION CLERK }}$ | This reduction would eliminate all funds for purchasing parts for the touchscreen voting machines and a partial reduction for labor in replacing those parts. It would have a small impact on the Election Division to eliminate this account line from their budget due to the following reasons. Conducting countywide-vote-by-mail elections decreases the need for maintenance costs associated with maintaining the electronic touchscreen voting machines. However, by conducting elections mainly by-mail, the number of touchscreen voting machines deployed has greatly decreased since they are used only for early voting and at Election Day vote centers. In an effort to reduce costs, they have used parts from the inoperable machines to keep the other machines working without the need to purchase additional parts. | Stress Test |  | (\$16) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 17 | 790100_06 | ELECTION CLERK PRGM | Eliminate the request of $\$ 26,000$ for a Ballot on Demand system. The Salt Lake County Clerk, Election Division is anticipating a two card ballot for the 2018 General Election. The ballot on demand system prints the correct ballot style for the voter whenever a ballot needs to be replaced, duplicated or generated for a newly registered voter. The possibility of a two-card ballot would double the amount of pages needing to be printed and would require another Ballot on Demand system. | Stress Test |  | (\$26) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 18 | 790100_R01 | ELECTION CLERK PRGM | This reduction would place $\$ 81,000$ back into the Salt Lake County Clerk, Election Division capital budget. The machine that was purchased with this payment has been paid off and need to be removed from their budget. | Stress Test |  | \$81 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND MAYOR PROPOSED TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | $\begin{gathered} \$ 2,149 \\ (\$ 2,235) \end{gathered}$ | $\begin{gathered} \$ 2,067 \\ \$ 0 \end{gathered}$ |
|  |  |  |  |  | 0.00 |  |  |

[^108]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | ヘ | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \end{gathered}$ Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,043 | 2,933 | 2,110 | 2,793 | 2,250 | 5,233 | (190) |
|  |  |  |  |  |  |  |  |
| REVENUE | 30 | 8 | 23 | 2,041 | $(2,011)$ | 306 | (276) |
| OPERATING REVENUE | 30 | 8 | 23 | 2,041 | $(2,011)$ | 78 | (48) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 4 | (4) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 4 | (4) |
| RCT4200-CHARGES FOR SERVICES | 30 | 8 | 23 | 2,041 | $(2,011)$ | 67 | (37) |
| 421050 - ELECTION SERVICES | 30 | 8 | 23 | 2,041 | $(2,011)$ | 67 | (37) |
| RCT4300- INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 7 | (7) |
| 433100 - INTRAFUND REVENUE | - | - | - | - | - | 7 | (7) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | - | - | - | - | - | 227 | (227) |
| RCT7100- OFS GO BOND PROCEEDS | - | - | - | - | - | 227 | (227) |
| 710500 - OFS CAPITAL LEASES | - | - | - | - | - | 227 | (227) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 5,073 | 2,941 | 2,133 | 4,834 | 239 | 5,311 | (238) |
| OPERATING EXPENSE | 5,073 | 2,941 | 2,133 | 4,834 | 239 | 5,311 | (238) |
| 000100-Salaries and Benefits | 1,715 | 1,447 | 268 | 1,588 | 127 | 1,581 | 134 |
| 601020 - LUMP SUM VACATION PAY | 14 | 14 | - | 14 | - | - | 14 |
| 601025 - LUMP SUM SICK PAY | 4 | 4 | - | 4 | - | - | 4 |
| 601030 - PERMANENT AND PROVISIONAL | 973 | 949 | 24 | 956 | 17 | 893 | 79 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 205 | 8 | 198 | 120 | 86 | 229 | (24) |
| 601065 - OVERTIME | 15 | 5 | 10 | 15 | - | 18 | (3) |
| 603005 - SOCIAL SECURITY TAXES | 91 | 73 | 19 | 83 | 9 | 82 | 10 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 156 | 152 | 4 | 153 | 3 | 144 | 12 |
| 603040 - LTD CONTRIBUTIONS | 5 | 5 | 0 | 5 | 0 | 4 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 14 | 14 | (0) | 14 | (0) | 23 | (9) |
| 603050 - HEALTH INSURANCE PREMIUMS | 198 | 186 | 11 | 187 | 11 | 161 | 36 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 16 | 16 | - | 16 | - | 13 | 4 |
| 603056 - OPEB - CURRENT YR | 24 | 22 | 2 | 22 | 2 | 14 | 10 |
| 000200-Operations | 2,892 | 947 | 1,946 | 2,730 | 162 | 3,007 | (114) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 1 | 1 | - | 4 | (3) | 3 | (2) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 27 | 27 | - | 27 | - | 20 | 7 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 6 | 6 | - | 6 | - | 1 | 5 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 9 | 9 | - | 9 | - | 2 | 7 |
| 613005 - PRINTING CHARGES | 30 | 30 | - | 50 | (20) | 24 | 6 |
| 613010 - PUBLIC NOTICES | 48 | 29 | 19 | 100 | (52) | 32 | 16 |
| 613025 - CONTRACTED PRINTINGS | 1,105 | 50 | 1,055 | 950 | 155 | 1,109 | (4) |
| 615005 - OFFICE SUPPLIES | 50 | 41 | 9 | 49 | 2 | 46 | 4 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 10 | - | 13 | (3) |
| 615025 - COMPUTER COMPONENTS < 3000 | 30 | 30 | - | 30 | - | 141 | (111) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 10 | 10 | - | 10 | - | 11 | (1) |
| 615040 - POSTAGE | 674 | 85 | 589 | 585 | 89 | 739 | (65) |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 1 | 3 | 6 | (3) | 4 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 113 | 65 | 48 | 65 | 48 | 32 | 82 |
| 617010 - MAINT - MACHINERY AND EQUIP | 15 | 15 | - | 15 | - | - | 15 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 17 | (17) |
| 617025 - PARTS PURCHASES | 15 | 15 | - | 15 | - | - | 15 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | - | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 9 | 9 | - | 9 | - | 5 | 4 |
| 619035 - VEHICLE RENTAL CHARGES | 15 | 5 | 10 | 15 | - | 4 | 11 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2 | 2 | - | 2 | (0) | 2 | (0) |
| 621005 - HEAT AND FUEL | 7 | 7 | - | 7 | - | 4 | 3 |
| 621010 - LIGHT AND POWER | 28 | 28 | - | 33 | (5) | 26 | 2 |



## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

Salt Lake County is in excellent financial health

1) Maintain The AAA rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of July 2017 to AAA Bond Rating by end of December 2018.
2) Maintain Council's adoption of a structurally balance budget from Balanced Dollars as of the end of December 2017 to Balanced Dollars by end of December 2018.

## The Salt Lake County Council is a strategic partner to County organizations

3) Maintain The Council's adoption and follow up of legislative intent from 2 times on agenda as of the end of December 2017 to 2 times on agenda by end of December 2018.

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%


BUDGET

## APPROPRIATIONS

COUNTY FUNDING
\% vs. CF Request

2,782,485
115,000
-4.1\%
80,025
2,587,460
ORGANIZATION/PROGRAM
(sorted by priority)

7010000000 COUNCIL PRGM
TOTAL COUNCIL


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(195)$ | (195) | - |
| - | $(195)$ | $(195)$ | - |


|  |  |  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 701000_R01 | COUNCIL PRGM | Reduction in phone allowance | Request |  | (\$5) | (\$5) |
| 2 | 701000_01 | COUNCIL PRGM | Legislative Audit funding | Request |  | \$120 | \$120 |
| 3 | 701000_R02 | COUNCIL PRGM | Stress test cut to new request | Stress Test |  | (\$115) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 701000_R03 | COUNCIL PRGM | Stress test cut to legislative support | Stress Test |  | (\$80) | \$0 (not proposed) |
| 5 | 500300_03 | COUNCIL PRGM | MAYOR PROPOSED BUDGET CHANGE: Stat \& General Realignment. Budgets are being moved out of Stat \& General into the appropriate departments. Council discretionary expense $\$ 8,500$. | Mayor Proposed |  |  | \$9 |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 0.00 | \$115 | \$124 |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$195) | \$0 |

[^109]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$$*$ | 76000000 - AUDITOR A |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 79000000 - CLERK |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \hline \text { Proposed } \end{gathered}$ Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,857 | 2,667 | 189 | 2,661 | 196 | 2,476 | 381 |
| EXPENSE | 2,857 | 2,667 | 189 | 2,661 | 196 | 2,476 | 381 |
| OPERATING EXPENSE | 2,857 | 2,667 | 189 | 2,661 | 196 | 2,476 | 381 |
| 000100-Salaries and Benefits | 2,537 | 2,356 | 181 | 2,350 | 187 | 2,238 | 299 |
| 601005 - ELECTED AND EXEMPT SALARY | 1,750 | 1,624 | 126 | 1,619 | 131 | 1,572 | 178 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 50 | 50 | - | 50 | - | 5 | 45 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 134 | 124 | 10 | 124 | 10 | 118 | 16 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 195 | 175 | 20 | 164 | 31 | 157 | 38 |
| 603040 - LTD CONTRIBUTIONS | 8 | 8 | 1 | 8 | 1 | 7 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 113 | 111 | 3 | 122 | (9) | 137 | (24) |
| 603050 - HEALTH INSURANCE PREMIUMS | 264 | 241 | 22 | 241 | 23 | 225 | 39 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 23 | 23 | - | 23 | - | 18 | 5 |
| 000200-Operations | 281 | 281 | - | 281 | - | 236 | 46 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | 3 | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 7 | (5) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 5 | 5 | - | 5 | - | 3 | 2 |
| 613005 - PRINTING CHARGES | 3 | 3 | - | 3 | - | 4 | (0) |
| 615005 - OFFICE SUPPLIES | 13 | 8 | 5 | 8 | 5 | 3 | 10 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | - | 2 |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 11 | 4 | 15 | 0 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 0 | 1 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | 1 | 2 | 2 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | 3 | - | 2 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 23 | 23 | - | 23 | - | 9 | 13 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 621020 - TELEPHONE | 11 | 11 | - | 9 | 2 | 12 | (1) |
| 621025 - MOBILE TELEPHONE | 13 | 18 | (5) | 41 | (28) | 40 | (27) |
| 633010 - RENT - BUILDINGS | 116 | 116 | - | 116 | - | 116 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 50 | 50 | - | 35 | 15 | 5 | 45 |
| 667005 - CONTRIBUTIONS | 18 | 18 | - | 18 | - | 15 | 3 |
| 000900-Other Appropriations | 39 | 30 | 9 | 30 | 9 | 2 | 37 |

## CORE MISSION

The Core Mission of the Council Tax Administration Office is to provide exemplary and equitable treatment under the law to all applicants engaging in our principle services dealing with property valuation and taxes.
OUTCOMES AND INDICATORS (see separate O\&I Summary report for additional detail)
Produce accurate, fair, timely, and consistent recommendations for all program applications with exemplary customer service

1) Maintain or reduce the percent of Board of Equalization appeal recommendations appealed further to the Utah State Tax Commission (USTC) from 4.5 percent as of the start of August 2016 to 4.5 percent by end of May 2017.
Recruit for and maintain a staff of professional and competent hearing officers for the Board of Equalization who are fairly compensated
2) Reduce the number of Board of Equalization hearing officers submitting voluntary resignations or reducing work hours to seek other employment from 5 EE as of the start of January 2017 to 0 EE by end of May 2018.
Increase appeal resolution efficiency by reducing the number of Hearing Days in Review by Board of

## Equalization hearing officers

3) Reduce the number of average days an appeal is in review by a hearing officer from 42.4 days as of the start of August 2016 to 18 days by end of May 2017.
Improve property tax deferral applicants' tax collection and prevent the sale of owner occupied homes to May Tax Sale
4) Measure property tax collections on homes that are on the deferral program while preventing the sale of the homes at the May Tax Sale from 0 homes as of the start of August 2016 to 0 homes by end of May 2017.


BUDGET APPROPRIATIONS

## 1,513,035

99,275
42,413
1,371,347


COUNTY
\% vs. CF
Request
1,513,035
99,275
-6.6\%
42,413
1,371,347
ORGANIZATION/PROGRAM
(sorted by priority)

7011000000 COUNCIL-TAX ADMINISTRATION PRGM TOTAL COUNCIL-TAX ADMINISTRATION

| 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 1,513 | 1,513 |  | 5.50 | - | 99 | 99 | - |
| - | 1,513 | 1,513 |  | 5.50 | - | 99 | 99 | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |  |
| - | $(142)$ | $(142)$ | - |
| - | $(142)$ | $(142)$ | - |

Stress Test Target Reductions ${ }^{2}$
(142)

Stress Test Reductions in BRASS vs. Target


[^110]

## DISTRICT ATTORNEY-COUNTYWIDE ROLLUP 2018 BUDGET



PRIORITIES FOR COUNTY FUNDING \& FTE
DISTRICT ATTORNEY-COUNTYWIDE ROLLUP
In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

## DISTRICT ATTORNEY

8200000400 CRIMINAL JUSTICE
8200000100 CIVIL LEGAL COUNSEL
8200000300 CJC SO VALLEY
8200000200 CJC AVENUES
TOTAL DISTRICT ATTORNEY

GOVERNMENTAL IMMUNITY
8210000000 GOVERNMENTAL IMMUNITY PRGM TOTAL GOVERNMENTAL IMMUNITY

## TOTAL DISTRICT ATTORNEY -

 COUNTYWIDE ROLLUP| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County |  |
| (Operating) | (Operating) | Funding |  |

Request vs. Adj Base Budget ${ }^{2}$, H/(L)

| Revenue | Expend. | County FTE |
| :---: | :---: | :---: |
| (Operating) | (Operating) | Funding |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |


| 1,522 | 26,024 | $\mathbf{2 4 , 5 0 2}$ | $\square$ |
| ---: | ---: | ---: | ---: |
| 424 | 11,714 | $\mathbf{1 1 , 2 9 1}$ | $\square$ |
| 600 | 789 | $\mathbf{1 8 9}$ | $\mathbf{~}$ |
| 217 | 476 | $\mathbf{2 5 9}$ | $\mathbf{5 0 . 0 0}$ |
| 2,764 | 39,004 | $\mathbf{3 6 , 2 4 0}$ | 8.00 |


| 287 | 1,838 | 1,551 | 3.65 |
| ---: | ---: | ---: | ---: |
| 50 | 351 | 301 | - |
| 29 | 122 | 93 | 0.73 |
| - | - | - | - |
| 367 | 2,311 | 1,944 | 4.38 |


| - | $(2,849)$ | $(2,849)$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(2,849)$ | $(2,849)$ | - |


| 1,188 | 3,342 | $\mathbf{2 , 1 5 4}$ | $\square$ | - |
| :--- | :--- | :--- | :--- | :--- |
| 1,188 | 3,342 | $\mathbf{2 , 1 5 4}$ |  | - |



Chk Figure

 should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 820000_01 | 110 | DISTRICT ATTORNEY | CIVILLEGAL COUNSEL | With the implementation of the new salary structure and Policy 5-100 Pay and Employment Practices, we now have the ability to address compression issues within the District Attorney's Office as well as apply transparent, objective and accountable processes to achieve systemic efficiencies. We have completed a department wide review of our positions as well as a review of our current employees and their exprience and skill levels. We have also drafted in grade advancement plans for every job category in our department. We have utilized the data from our employee review and applied the in grade advancement plans to determine where in the salary structure our employees should be to relieve compression issues and provide internal equity. This request for $\$ 1,928,794$ will allow us to reset our employees to the approprate spot within their current grade and is being requested in lieu of salary compensation being applied across the board for the District Attorney's Office. We currently have only 45 of the 224 merit employees who are at the appropriate compensation level in their salary grade. This request will bring all 224 merit employees to the appropriate compensation level in their salary grade thus alleviating compression within our office. Subsequent years will require similar requests but at a much lesser amount (approximately one-third of this request on average) and will also be in lieu of salary compensation packages that may be considered. | Request |  | \$348 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 2 | 820000_01 | 110 | $\begin{aligned} & \hline \text { DISTRICT } \\ & \text { ATTORNEY } \end{aligned}$ | CRIMINAL JUSTICE | same as above, different org | Request |  | \$1,502 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 820000_01 | 110 | DISTRICT ATTORNEY | CJC SO VALLEY | same as above, different org | Request |  | \$79 | \$0 (not proposed) |
| 4 | 820000_02 | 110 | $\begin{gathered} \hline \text { DISTRICT } \\ \text { ATTORNEY } \end{gathered}$ | CRIMINAL JUSTICE | The Legal Investigators within the District Attorney's Office are on the Sworn Employee Salary Plan. Each year they receive a step increase. This request is being made to increase our 13 Investigators from Grade 30 Step 9 to Grade 30 Step 10. In the past, the funding for this step increase has come from the salary compensation package and not through the request process. However, in consideration of our request 820000_01 and the intention there to not apply a blanket compensation package to all employees, it seems reasonable that we would include this group of employees and make the request separately. | Request |  | \$41 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 5 | $\begin{aligned} & \text { 820000_03 } \\ & \text { 502000_03 } \end{aligned}$ | 110 | DISTRICT ATTORNEY | CRIMINAL JUSTICE | The Municipal Services District board recently recommended a budget for a contract with the County that did not include any increase for revenues. As a result of that budget recommendation it is necessary that County agencies that are funded with Municipal Service District contract dollars reduce their budgets by approximately $6.8 \%$. This request is to replace this lost funding. | Request |  | (\$26) | (\$26) |
| 6 | 8200000_04 | 110 | $\begin{aligned} & \text { DISTRICT } \\ & \text { ATTORNEY } \end{aligned}$ | CRIMINAL JUSTICE | This budget adjustment is to recognize and true-up the revenue from two VOCA grants as well as other revenues based on the forecast for 2018. No actual new FTEs for 2018 are being requested- these are FTEs that were approved in 2017 and needed to have the grant revenue for 2018 recognized that funds them. The BRASS system required the attaching of this request in order to processthe true-up of grant funding and thus shows the FTEs involved. | Request | 4.38 | \$0 | \$0 |



| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 82100000 - GOVERNMENTAL IMMUNITY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | $\checkmark$ | 94000000 - SURVEYOR |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \end{gathered}$ Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 37,012 | 36,450 | 563 | 33,352 | 3,660 | 29,618 | 7,394 |
| REVENUE | 5,952 | 5,541 | 411 | 5,451 | 501 | 5,652 | 300 |
| OPERATING REVENUE | 3,951 | 3,585 | 367 | 3,471 | 480 | 3,481 | 470 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 1,144 | 853 | 291 | 779 | 365 | 680 | 464 |
| 411000 - STATE GOVERNMENT GRANTS | 726 | 721 | 5 | 761 | (35) | 652 | 74 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 418 | 132 | 286 | 18 | 400 | 28 | 390 |
| RCT4200-CHARGES FOR SERVICES | 1,030 | 929 | 101 | 889 | 141 | 988 | 42 |
| 421090 - ATTORNEY FEES | 304 | 350 | (46) | 350 | (46) | 322 | (18) |
| 421160 - SHERIFFS FEES | 148 | 98 | 50 | 98 | 50 | 98 | 50 |
| 421170 - VICE EVIDENCE FORFEITURES | 200 | 150 | 50 | 150 | 50 | 122 | 78 |
| 421180 - DISTRICT ATTORNEY ADMIN FEES | 25 | 25 | - | 25 | - | 22 | 3 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 119 | (119) |
| 423000 - LOCAL GOVERNMENT GRANTS | 251 | 255 | (4) | 255 | (4) | 257 | (6) |
| 424200 - STATE REVENUE CONTRACTS | 40 | 40 | - | - | 40 | 45 | (5) |
| 425010 - RESTITUTION | 0 | 0 | - | 0 | - | 2 | (2) |
| 425035 - CONSTABLE BOUNTY FEE | 1 | 1 | - | 1 | - | - | 1 |
| 439010 - REFUNDS-INSURANCE | 10 | 10 | - | 10 | - | - | 10 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 0 | (0) |
| 423405 - MSD CONTRACT REVENUE | 51 | - | 51 | - | 51 | - | 51 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,777 | 1,803 | (26) | 1,803 | (26) | 1,813 | (35) |
| 431060 - INTERFUND REVENUE-MUN SERV | 599 | 625 | (26) | 625 | (26) | 652 | (52) |
| 435005 - INDIRECT COST | 1,178 | 1,178 | - | 1,178 | - | 1,161 | 17 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 1,995 | 1,951 | 44 | 1,969 | 26 | 1,964 | 31 |
| RCT4010-PROPERTY TAXES | 1,757 | 1,719 | 38 | 1,719 | 38 | 1,692 | 65 |
| 401005 - GENERAL PROPERTY TAX | 1,715 | 1,677 | 38 | 1,677 | 38 | 1,500 | 215 |
| 401010 - PERSONAL PROPERTY TAX | - | - | - | - | - | 129 | (129) |
| 401023 - PROPERTY TAX-RDA | 7 | 7 | - | 7 | - | 28 | (21) |
| 401025 - PRIOR YEAR REDEMPTIONS | 35 | 35 | - | 35 | - | 34 | 1 |
| RCT4013-FEE IN LIEU OF TAXES | 108 | 101 | 7 | 101 | 7 | 104 | 4 |
| 401030 - MOTOR VEH FEE IN LIEU OF TAXES | 108 | 101 | 7 | 101 | 7 | 104 | 4 |
| RCT4290-INVESTMENT EARNINGS | 130 | 130 | - | 148 | (18) | 168 | (38) |
| 429005 - INTEREST - TIME DEPOSITS | 12 | 12 | - | 12 | - | 27 | (15) |
| 429010 - INT-TAX POOL | - | - | - | - | - | 1 | (1) |
| 429015 - INTEREST-MISCELLANEOUS | 5 | 5 | - | 5 | - | 6 | (1) |
| 429030 - INTEREST REBATE-BABS | 113 | 113 | - | 131 | (18) | 134 | (21) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 6 | 6 | - | 11 | (6) | 207 | (201) |
| RCT7100- OFS GO BOND PROCEEDS | 6 | 6 | - | 11 | (6) | 207 | (201) |
| 710500 - OFS CAPITAL LEASES | 6 | 6 | - | 11 | (6) | 207 | (201) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 42,126 | 40,035 | 2,091 | 38,671 | 3,455 | 34,410 | 7,716 |
| OPERATING EXPENSE | 40,964 | 40,035 | 929 | 36,824 | 4,140 | 33,100 | 7,864 |
| 000100-Salaries and Benefits | 27,957 | 26,581 | 1,376 | 26,726 | 1,232 | 24,319 | 3,638 |
| 601005 - ELECTED AND EXEMPT SALARY | 2,004 | 1,750 | 254 | 1,750 | 254 | 1,690 | 314 |
| 601020 - LUMP SUM VACATION PAY | 62 | 62 | - | 62 | - | 118 | (56) |
| 601025 - LUMP SUM SICK PAY | 19 | 19 | - | 19 | - | 25 | (5) |
| 601030 - PERMANENT AND PROVISIONAL | 15,664 | 15,282 | 382 | 15,424 | 240 | 13,991 | 1,674 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 1,111 | 1,083 | 27 | 1,088 | 22 | 922 | 189 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 173 | 198 | (25) | 208 | (35) | 113 | 59 |
| 601065 - OVERTIME | 5 | 5 | - | 5 | - | 10 | (5) |
| 601095 - BUDGETED PERS UNDEREXPEND | (200) | (200) | - | (200) | - | - | (200) |
| 603005 - SOCIAL SECURITY TAXES | 1,439 | 1,377 | 61 | 1,378 | 60 | 1,214 | 225 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 3,016 | 2,878 | 138 | 2,956 | 60 | 2,699 | 317 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 205 | 200 | 5 | 230 | (26) | 146 | 59 |
| 603040 - LTD CONTRIBUTIONS | 91 | 87 | 4 | 88 | 4 | 77 | 14 |


| in thousands \$ | 2018 Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 305 | 297 | 8 | 262 | 43 | 449 | (144) |
| 603050 - HEALTH INSURANCE PREMIUMS | 3,219 | 2,903 | 316 | 2,886 | 333 | 2,445 | 774 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 282 | 282 | - | 282 | - | 190 | 92 |
| 603056 - OPEB - CURRENT YR | 262 | 238 | 24 | 238 | 24 | 230 | 32 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | 2 | (2) |
| 601040 - TIME LIMITED EMPLOYEES | 301 | 119 | 182 | 50 | 252 | - | 301 |
| 000200-Operations | 7,582 | 7,512 | 70 | 7,508 | 73 | 6,381 | 1,200 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 213 | 213 | - | 5 | 208 | 5 | 208 |
| 607010 - MAINTENANCE - GROUNDS | 49 | 49 | - | 9 | 40 | 10 | 40 |
| 607015 - MAINTENANCE - BUILDINGS | 22 | 22 | - | 14 | 8 | 5 | 17 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 84 | 84 | - | 80 | 4 | 63 | 21 |
| 609005 - FOOD PROVISIONS | 1 | 1 | - | 5 | (4) | 0 | 1 |
| 609030 - MEDICAL SUPPLIES | 30 | 30 | - | 3 | 28 | 31 | (1) |
| 609045 - PERSONAL PROVISIONS | 11 | 11 | - | 3 | 8 | 5 | 6 |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 197 | 197 | - | 139 | 58 | 190 | 7 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 19 | 19 | - | 19 | 1 | 19 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 39 | 39 | - | 36 | 3 | 19 | 20 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 30 | 30 | - | 32 | (2) | 26 | 4 |
| 613010 - PUBLIC NOTICES | 7 | 7 | - | 5 | 2 | 6 | 0 |
| 615005 - OFFICE SUPPLIES | 147 | 147 | - | 132 | 16 | 143 | 4 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | 690 | (690) |
| 615020 - COMPUTER SOFTWARE < 3000 | 12 | 12 | - | 22 | (10) | 7 | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 124 | 126 | (1) | 82 | 42 | 117 | 7 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 4 | (4) | 4 | (4) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 59 | 59 | - | 40 | 19 | 23 | 35 |
| 615040 - POSTAGE | 30 | 30 | - | 25 | 5 | 29 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 33 | 33 | - | 22 | 11 | 23 | 10 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 118 | 118 | - | 6 | 112 | 82 | 36 |
| 617015 - MAINTENANCE - SOFTWARE | 135 | 135 | - | 204 | (69) | 180 | (45) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 22 | 22 | - | 20 | 2 | 18 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 30 | 30 | - | 24 | 6 | 22 | 8 |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 10 | (0) | 9 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 222 | 209 | 13 | 209 | 12 | 141 | 81 |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 2 | 1 | 0 | 2 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 58 | 58 | - | 33 | 25 | 82 | (25) |
| 621005 - HEAT AND FUEL | 144 | 144 | - | 4 | 140 | 4 | 140 |
| 621010 - LIGHT AND POWER | 177 | 177 | - | 7 | 170 | 7 | 170 |
| 621015 - WATER AND SEWER | 72 | 72 | - | 7 | 65 | 9 | 64 |
| 621020 - TELEPHONE | 171 | 171 | - | 167 | 4 | 159 | 12 |
| 621025 - MOBILE TELEPHONE | 109 | 109 | - | 148 | (39) | 108 | 1 |
| 625010 - NON-CAPITAL BUILDING IMPRVMNTS | - | - | - | - | - | 8 | (8) |
| 633010 - RENT - BUILDINGS | 873 | 873 | - | 1,960 | $(1,087)$ | 1,920 | $(1,047)$ |
| 633015 - RENT - EQUIPMENT | - | - | - | 55 | (55) | 22 | (22) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 36 | 36 | - | - | 36 | 33 | 3 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 11 | 11 | - | - | 11 | 11 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 195 | 195 | - | 180 | 15 | 120 | 75 |
| 639007 - EXPERT WITNESS | 290 | 290 | - | 275 | 15 | 163 | 127 |
| 639025 - OTHER PROFESSIONAL FEES | 203 | 145 | 58 | 24 | 180 | 110 | 93 |
| 639045 - CONTRACTED LABOR/PROJECTS | 381 | 381 | - | 366 | 15 | 275 | 106 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 20 | 20 | - | 7 | 13 | 23 | (3) |
| 645005 - CONTRACT HAULING | 5 | 5 | - | 1 | 5 | 1 | 4 |
| 649005 - COURT REPORTER FEES | 102 | 102 | - | 88 | 14 | 77 | 25 |
| 649010 - WITNESS - SUMMONS AND TRAVEL | 69 | 69 | - | 73 | (3) | 56 | 13 |
| 657005 - INSURANCE | 1,020 | 1,020 | - | 1,012 | 8 | 896 | 124 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | 1 | - | 0 | 0 |
| 657015 - SELF-INSURANCE EXPENSE | 1,987 | 1,987 | - | 1,950 | 37 | 418 | 1,569 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | 9 | 9 | - | - | 9 | 9 | (0) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | 11 | (11) | 207 | (207) |
| 000400-Indirect Cost | 1,787 | 1,787 | - | 1,787 | - | 1,398 | 389 |
| 000600-Debt Service | 3,638 | 4,155 | (517) | 791 | 2,847 | 794 | 2,844 |
|  |  |  |  |  |  |  |  |
| NON-OPERATING EXPENSE | 1,162 | - | 1,162 | 1,847 | (685) | 1,310 | (148) |
| 001000-Other Financing Uses | 1,162 | - | 1,162 | 1,847 | (685) | 1,310 | (148) |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | ヘ | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \text { Variance, } \\ \text { Prop Budget } \\ \text { vs. 2016, } \\ \text { H/(L) } \end{gathered}$ |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 34,859 | 34,296 | 563 | 31,199 | 3,660 | 29,293 | 5,566 |
|  |  |  |  |  |  |  |  |
| REVENUE | 2,887 | 2,520 | 367 | 2,431 | 456 | 2,560 | 327 |
| OPERATING REVENUE | 2,764 | 2,397 | 367 | 2,283 | 480 | 2,213 | 551 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 1,144 | 853 | 291 | 779 | 365 | 666 | 479 |
| 411000 - STATE GOVERNMENT GRANTS | 726 | 721 | 5 | 761 | (35) | 638 | 89 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 418 | 132 | 286 | 18 | 400 | 28 | 390 |
| RCT4200-CHARGES FOR SERVICES | 1,020 | 919 | 101 | 879 | 141 | 895 | 125 |
| 421090 - ATTORNEY FEES | 304 | 350 | (46) | 350 | (46) | 322 | (18) |
| 421160 - SHERIFFS FEES | 148 | 98 | 50 | 98 | 50 | 98 | 50 |
| 421170 - VICE EVIDENCE FORFEITURES | 200 | 150 | 50 | 150 | 50 | 122 | 78 |
| 421180 - DISTRICT ATTORNEY ADMIN FEES | 25 | 25 | - | 25 | - | 22 | 3 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 26 | (26) |
| 423000 - LOCAL GOVERNMENT GRANTS | 251 | 255 | (4) | 255 | (4) | 257 | (6) |
| 424200 - STATE REVENUE CONTRACTS | 40 | 40 | - | - | 40 | 45 | (5) |
| 425010 - RESTITUTION | 0 | 0 | - | 0 | - | 2 | (2) |
| 425035 - CONSTABLE BOUNTY FEE | 1 | 1 | - | 1 | - | - | 1 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 0 | (0) |
| 423405 - MSD CONTRACT REVENUE | 51 | - | 51 | - | 51 | - | 51 |
| RCT4300-INTER/INTRA FUND TRANSFERS | 599 | 625 | (26) | 625 | (26) | 652 | (52) |
| 431060 - INTERFUND REVENUE-MUN SERV | 599 | 625 | (26) | 625 | (26) | 652 | (52) |
|  |  |  |  |  |  |  |  |
| NON-OPERATING REVENUE | 118 | 118 | - | 136 | (18) | 140 | (23) |
| RCT4290-INVESTMENT EARNINGS | 118 | 118 | - | 136 | (18) | 140 | (23) |
| 429015 - INTEREST-MISCELLANEOUS | 5 | 5 | - | 5 | - | 6 | (1) |
| 429030 - INTEREST REBATE-BABS | 113 | 113 | - | 131 | (18) | 134 | (21) |
|  |  |  |  |  |  |  |  |
| Other Financing Sources | 6 | 6 | - | 11 | (6) | 207 | (201) |
| RCT7100- OFS GO BOND PROCEEDS | 6 | 6 | - | 11 | (6) | 207 | (201) |
| 710500 - OFS CAPITAL LEASES | 6 | 6 | - | 11 | (6) | 207 | (201) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 37,622 | 36,693 | 929 | 33,482 | 4,140 | 31,505 | 6,117 |
| OPERATING EXPENSE | 37,622 | 36,693 | 929 | 33,482 | 4,140 | 31,505 | 6,117 |
| 000100-Salaries and Benefits | 27,957 | 26,581 | 1,376 | 26,726 | 1,232 | 24,319 | 3,638 |
| 601005 - ELECTED AND EXEMPT SALARY | 2,004 | 1,750 | 254 | 1,750 | 254 | 1,690 | 314 |
| 601020 - LUMP SUM VACATION PAY | 62 | 62 | - | 62 | - | 118 | (56) |
| 601025 - LUMP SUM SICK PAY | 19 | 19 | - | 19 | - | 25 | (5) |
| 601030 - PERMANENT AND PROVISIONAL | 15,664 | 15,282 | 382 | 15,424 | 240 | 13,991 | 1,674 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 1,111 | 1,083 | 27 | 1,088 | 22 | 922 | 189 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 173 | 198 | (25) | 208 | (35) | 113 | 59 |
| 601065 - OVERTIME | 5 | 5 | - | 5 | - | 10 | (5) |
| 601095 - BUDGETED PERS UNDEREXPEND | (200) | (200) | - | (200) | - | - | (200) |
| 603005 - SOCIAL SECURITY TAXES | 1,439 | 1,377 | 61 | 1,378 | 60 | 1,214 | 225 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 3,016 | 2,878 | 138 | 2,956 | 60 | 2,699 | 317 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 205 | 200 | 5 | 230 | (26) | 146 | 59 |
| 603040 - LTD CONTRIBUTIONS | 91 | 87 | 4 | 88 | 4 | 77 | 14 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 305 | 297 | 8 | 262 | 43 | 449 | (144) |
| 603050 - HEALTH INSURANCE PREMIUMS | 3,219 | 2,903 | 316 | 2,886 | 333 | 2,445 | 774 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 282 | 282 | - | 282 | - | 190 | 92 |
| 603056 - OPEB - CURRENT YR | 262 | 238 | 24 | 238 | 24 | 230 | 32 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | 2 | (2) |
| 601040 - TIME LIMITED EMPLOYEES | 301 | 119 | 182 | 50 | 252 | - | 301 |
| 000200-Operations | 4,240 | 4,170 | 70 | 4,167 | 73 | 4,787 | (547) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 213 | 213 | - | 5 | 208 | 5 | 208 |
| 607010 - MAINTENANCE - GROUNDS | 49 | 49 | - | 9 | 40 | 10 | 40 |
| 607015 - MAINTENANCE - BUILDINGS | 22 | 22 | - | 14 | 8 | 1 | 21 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 84 | 84 | - | 79 | 5 | 62 | 22 |


| in thousands \$ | 2018 <br> Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609005 - FOOD PROVISIONS | 1 | 1 | - | 5 | (4) | 0 | 1 |
| 609030 - MEDICAL SUPPLIES | 30 | 30 | - | 3 | 28 | 31 | (1) |
| 609045 - PERSONAL PROVISIONS | 11 | 11 | - | 3 | 8 | 1 | 10 |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 196 | 196 | - | 138 | 59 | 189 | 7 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 19 | 19 | - | 18 | 1 | 19 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 35 | 35 | - | 35 | 0 | 19 | 15 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 30 | 30 | - | 32 | (2) | 26 | 4 |
| 613010 - PUBLIC NOTICES | 7 | 7 | - | 5 | 2 | 6 | 0 |
| 615005 - OFFICE SUPPLIES | 146 | 146 | - | 131 | 15 | 143 | 3 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | 690 | (690) |
| 615020 - COMPUTER SOFTWARE < 3000 | 11 | 11 | - | 20 | (9) | 6 | 4 |
| 615025 - COMPUTER COMPONENTS < 3000 | 124 | 126 | (1) | 82 | 42 | 117 | 7 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 4 | (4) | 4 | (4) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 58 | 58 | - | 39 | 19 | 22 | 35 |
| 615040 - POSTAGE | 29 | 29 | - | 24 | 5 | 29 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 29 | 29 | - | 22 | 7 | 18 | 11 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 118 | 118 | - | 6 | 112 | 82 | 36 |
| 617015 - MAINTENANCE - SOFTWARE | 95 | 95 | - | 104 | (9) | 121 | (26) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 22 | 22 | - | 20 | 2 | 18 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 30 | 30 | - | 24 | 6 | 22 | 8 |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 10 | (0) | 9 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 219 | 206 | 13 | 204 | 14 | 135 | 84 |
| 619035 - VEHICLE RENTAL CHARGES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 58 | 58 | - | 33 | 25 | 82 | (25) |
| 621005 - HEAT AND FUEL | 144 | 144 | - | 4 | 140 | 4 | 140 |
| 621010 - LIGHT AND POWER | 177 | 177 | - | 7 | 170 | 7 | 170 |
| 621015 - WATER AND SEWER | 72 | 72 | - | 7 | 65 | 9 | 64 |
| 621020 - TELEPHONE | 171 | 171 | - | 167 | 4 | 159 | 12 |
| 621025 - MOBILE TELEPHONE | 109 | 109 | - | 148 | (39) | 108 | 1 |
| 625010 - NON-CAPITAL BUILDING IMPRVMNTS | - | - | - | - | - | 8 | (8) |
| 633010 - RENT - BUILDINGS | 873 | 873 | - | 1,960 | $(1,087)$ | 1,920 | $(1,047)$ |
| 633015 - RENT - EQUIPMENT | - | - | - | 55 | (55) | 22 | (22) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 36 | 36 | - | - | 36 | 33 | 3 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 11 | 11 | - | - | 11 | 11 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 45 | 45 | - | 30 | 15 | 14 | 31 |
| 639007 - EXPERT WITNESS | 190 | 190 | - | 175 | 15 | 81 | 109 |
| 639025 - OTHER PROFESSIONAL FEES | 183 | 125 | 58 | 19 | 165 | 110 | 73 |
| 639045 - CONTRACTED LABOR/PROJECTS | 381 | 381 | - | 366 | 15 | 275 | 106 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 20 | 20 | - | 7 | 13 | 23 | (3) |
| 645005 - CONTRACT HAULING | 5 | 5 | - | 1 | 5 | 1 | 4 |
| 649005 - COURT REPORTER FEES | 97 | 97 | - | 80 | 17 | 65 | 32 |
| 649010 - WITNESS - SUMMONS AND TRAVEL | 67 | 67 | - | 70 | (3) | 56 | 11 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | 1 | - | 0 | 0 |
| 657015 - SELF-INSURANCE EXPENSE | - | - | - | - | - | 2 | (2) |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | 9 | 9 | - | - | 9 | 9 | (0) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | 11 | (11) | 207 | (207) |
| 000400-Indirect Cost | 1,787 | 1,787 | - | 1,787 | - | 1,398 | 389 |
| 000600-Debt Service | 3,638 | 4,155 | (517) | 791 | 2,847 | 794 | 2,844 |
|  |  |  |  |  |  |  |  |



| ADJUSTMENTS FOR STRESS TEST CALCULATIONS In thousands \$ except FTE |  | DISTRICT ATTORNEY-COUNTYWIDE ROLLUP |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Org | Adjustment Description | 2018 Budget Request |  |  | 2018 Adjusted Base Budget ${ }^{2}$ |  |  |
|  |  | Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding | Revenue (Operating) | Expend. <br> (Operating) | County <br> Funding |
| 1 DISTRICT ATTORNEY | Exclude Debt Service payments from stress test. |  | $(3,638)$ | $(3,638)$ |  | $(4,155)$ | $(4,155)$ |
| 2 |  |  |  | - |  |  | - |
| 3 |  |  |  | - |  |  | - |
| 4 |  |  |  | - |  |  | - |
| 5 |  |  |  | - |  |  | - |
| 6 |  |  |  | - |  |  | - |
| 7 |  |  |  | - |  |  | - |
| 8 |  |  |  | - |  |  | - |
| 9 |  |  |  | - |  |  | - |
| 10 |  |  |  | - |  |  | - |
| 11 |  |  |  | - |  |  | - |
| 12 |  |  |  | - |  |  | - |
| 13 |  |  |  | - |  |  | - |
| 14 |  |  |  | - |  |  | - |
| 15 |  |  |  | - |  |  | - |
| Total Line Item Adjustments (see table above) |  | - | $(3,638)$ | $(3,638)$ | - | $(4,155)$ | $(4,155)$ |


| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) COUNTY FUNDING | ¢ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 35,974 | 33,820 | 2,154 | - | - |  | - |  | - |  | - |
| Adjusted Base Budget (capital and other orgs to exclude) | - | - | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 35,974 | 33,820 | 2,154 | - | - |  | - |  | - |  | - |
| Adjusted Base Budget Line Item Exclusions | $(3,679)$ | $(3,679)$ | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 32,295 | 30,141 | 2,154 | - | - |  | - |  | - |  | - |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 31,326 | 29,237 | 2,089 | - | - | - | - | - | - | - | - |
| Requested Budget (total) | 37,919 | 35,765 | 2,154 | - | - | - | - | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | - | - | - | - | - | - | - | - | - | - | - |
| Requested Budget (non-capital orgs) | 37,919 | 35,765 | 2,154 | - | - | - | - | - | - | - | - |
| Requested Budget Line Item Exclusions | $(3,679)$ | $(3,679)$ | - | - | - | - | - | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 34,239 | 32,086 | 2,154 | - | - | - | - | - | - | - | - |
| STRESS TEST: Requested Budget Less Stress Test Target Budget (only applicable if $>0$ ) | 2,913 | 2,849 | 65 | - | - | - | - | - | - | - | - |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | 1 | 0 | 0 | - | - | - | - | - | - | - | - |

[^111]
## CORE MISSION

To serve the people of Salt Lake County by promoting justice and upholding the rule of law in a fair and equitable manner.

## OUTCOMES AND INDICATORS (see separate o\&l summary report for additional detail)

Investigation of all tested sexual assault kits submitted to our office through the Sexual Assault Kit Initiative (SAKI).

1) Measure the percentage of cases our office is able to investigate from those submitted through SAKI from $100 \%$ cases received as of the start of January 2017 to 100\% cases received by end of December 2018.
Successful implementation of new District Attorney case management system.
2) Increase the number of cases received automatically from Law Enforcement agencies from $53 \%$ cases received as of the start of January 2017 to 100\% cases received by end of December 2018.
3) Reduce the number of physical case files created for new cases logged into the system from 14902 files created as of the start of January 2017 to 3700 files created by end of December 2018.

Continue to expand opportunity for more meaningful continuing legal education (CLE) for attorneys and staff.
4) Increase the number of training opportunities attended by attorneys and staff from 504 trainings attended as of the start of October 2017 to 672 trainings attended by end of December 2018.
Successful implementation of Mayor's and Council's direction regarding compensation by ensuring market driven internal equities to alleviate compression within our office.
5) Measure The percentage of employees successfully placed at the appropriate salary as determined by Mayor and Council compensation direction. from $20 \%$ of employees properly compensated as of the start of January 2018 to $100 \%$ of employees properly compensated by end of December 2018.
Successful completion of construction of the Downtown DA Building within budget.
6) Measure The expenditures and savings to total construction budget for Downtown DA building. from $\$ 56,076,589$ GMP as of the end of December 2017 to \$56,076,589 GMP by end of July 2018.

## BUDGET SUMMARY

$\frac{2018}{262} \quad \frac{2017}{257} \frac{\mathrm{H} /(\mathrm{L})}{4.38}$


[^112]| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| 8200000400 CRIMINAL JUSTICE | 1,522 | 26,024 | 24,502 |  | 199.80 |
| 8200000100 CIVIL LEGAL COUNSEL | 424 | 11,714 | 11,291 |  | 50.00 |
| 8200000300 CJC SO VALLEY | 600 | 789 | 189 |  | 8.00 |
| 8200000200 CJC AVENUES | 217 | 476 | 259 |  | 4.00 |
| TOTAL DISTRICT ATTORNEY | 2,764 | 39,004 | 36,240 |  | 261.80 |


| Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 287 | 1,838 | 1,551 | 3.65 | - | $(2,849)$ | $(2,849)$ | - |
| 50 | 351 | 301 | - | - | - | - | - |
| 29 | 122 | 93 | 0.73 | - | - | - | - |
| - | - | - | - | - | - | - | - |
| 367 | 2,311 | 1,944 | 4.38 | - | $(2,849)$ | $(2,849)$ | - |

Stress Test Target Reductions ${ }^{2} \quad(2,863)$
Stress Test Reductions in BRASS vs. Target
14
NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 820000_01 | CIVIL LEGAL COUNSEL | With the implementation of the new salary structure and Policy 5-100 Pay and Employment Practices, we now have the ability to address compression issues within the District Attorney's Office as well as apply transparent, objective and accountable processes to achieve systemic efficiencies. We have completed a department wide review of our positions as well as a review of our current employees and their exprience and skill levels. We have also drafted in grade advancement plans for every job category in our department. We have utilized the data from our employee review and applied the in grade advancement plans to determine where in the salary structure our employees should be to relieve compression issues and provide internal equity. This request for $\$ 1,928,794$ will allow us to reset our employees to the approprate spot within their current grade and is being requested in lieu of salary compensation being applied across the board for the District Attorney's Office. We currently have only 45 of the 224 merit employees who are at the appropriate compensation level in their salary grade. This request will bring all 224 merit employees to the appropriate compensation level in their salary grade thus alleviating compression within our office. Subsequent years will require similar requests but at a much lesser amount (approximately one-third of this request on average) and will also be in lieu of salary compensation packages that may be considered. | Request |  | \$348 | \$0 (not proposed) |
| 2 | 820000_01 | CRIMINAL JUSTICE | same as above, different org | Request |  | \$1,502 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 820000_01 | CJC SO VALLEY | same as above, different org | Request |  | \$79 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 820000_02 |  | The Legal Investigators within the District Attorney's Office are on the Sworn Employee Salary Plan. Each year they receive a step increase. This request is being made to increase our 13 Investigators from Grade 30 Step 9 to Grade 30 Step 10. In the past, the funding for this step increase has come from the salary compensation package and not through the request process. However, in consideration of our request $820000 \_01$ and the intention there to not apply a blanket compensation package to all employees, it seems reasonable that we would include this group of employees and make the request separately. | Request |  | \$41 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 5 | $\begin{aligned} & \hline 820000 \_03 \\ & 502000 \_03 \end{aligned}$ | CRIMINAL JUSTICE | The Municipal Services District board recently recommended a budget for a contract with the County that did not include any increase for revenues. As a result of that budget recommendation it is necessary that County agencies that are funded with Municipal Service District contract dollars reduce their budgets by approximately $6.8 \%$. This request is to replace this lost funding. | Request |  | (\$26) | (\$26) |


|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 8200000_04 | CRIMINAL JUSTICE | This budget adjustment is to recognize and true-up the revenue from two VOCA grants as well as other revenues based on the forecast for 2018. No actual new FTEs for 2018 are being requested- these are FTEs that were approved in 2017 and needed to have the grant revenue for 2018 recognized that funds them. The BRASS system required the attaching of this request in order to processthe true-up of grant funding and thus shows the FTEs involved. | Request | 4.38 | \$0 | \$0 |
| 7 | Stress Test | CRIMINAL JUSTICE | The District Attorney's Office 3\% Stress Test amount is $\$ 2,849,000$. In order to achieve this amount we would remove our request $820000 \_01$ for the Internal Equity Reset for $\$ 1,928,794$. The will affect our ability to alleviate compression in our department and to implement the in-grade advancement plans. The remaining amount is $\$ 920,206$. The operating budget for 2018 is $\$ 4,170,088.35 \%$ of the operating budget is for rent and utilities. This leaves $\$ 2,715,468$ in operating after these required expenses. To reduce the remaining operating budget by $\$ 920,206$ would be an additonal $34 \%$ reduction in funds required to do business like telephones, vehicles, expert witnesses and costs for witnesses that are subpoenaed to court. This leaves only employees to look to to find this amount to cut. We currently have 254.8 Merit FTEs and the average salary/benefits is $\$ 101,199$. With this figure we can calculate that the requested cut would equal 9 people. We should keep in mind this number would most likely be higher in reality considering the County bumping rights related to RIF actions and that the higher paid employees would not lose their jobs and lower classifications of employees would end up cut in a RIF. | Stress Test |  | $(\$ 2,849)$ | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 8 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  | 4.38 | \$1,944 | (\$26) |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | $(\$ 2,849)$ | \$0 |

[^113]

| in thousands \$ | 2018 <br> Proposed Budget | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 609005 - FOOD PROVISIONS | 1 | 1 | - | 5 | (4) | 0 | 1 |
| 609030 - MEDICAL SUPPLIES | 30 | 30 | - | 3 | 28 | 31 | (1) |
| 609045 - PERSONAL PROVISIONS | 11 | 11 | - | 3 | 8 | 1 | 10 |
| 609060 - IDENTIFICATION SUPPLIES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 196 | 196 | - | 138 | 59 | 189 | 7 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 19 | 19 | - | 18 | 1 | 19 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 35 | 35 | - | 35 | 0 | 19 | 15 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 30 | 30 | - | 32 | (2) | 26 | 4 |
| 613010 - PUBLIC NOTICES | 7 | 7 | - | 5 | 2 | 6 | 0 |
| 615005 - OFFICE SUPPLIES | 146 | 146 | - | 131 | 15 | 143 | 3 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | 690 | (690) |
| 615020 - COMPUTER SOFTWARE < 3000 | 11 | 11 | - | 20 | (9) | 6 | 4 |
| 615025 - COMPUTER COMPONENTS < 3000 | 124 | 126 | (1) | 82 | 42 | 117 | 7 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 4 | (4) | 4 | (4) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 58 | 58 | - | 39 | 19 | 22 | 35 |
| 615040 - POSTAGE | 29 | 29 | - | 24 | 5 | 29 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 29 | 29 | - | 22 | 7 | 18 | 11 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 118 | 118 | - | 6 | 112 | 82 | 36 |
| 617015 - MAINTENANCE - SOFTWARE | 95 | 95 | - | 104 | (9) | 121 | (26) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 22 | 22 | - | 20 | 2 | 18 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 30 | 30 | - | 24 | 6 | 22 | 8 |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 10 | (0) | 9 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 219 | 206 | 13 | 204 | 14 | 135 | 84 |
| 619035 - VEHICLE RENTAL CHARGES | 2 | 2 | - | 1 | 1 | 0 | 2 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 58 | 58 | - | 33 | 25 | 82 | (25) |
| 621005 - HEAT AND FUEL | 144 | 144 | - | 4 | 140 | 4 | 140 |
| 621010 - LIGHT AND POWER | 177 | 177 | - | 7 | 170 | 7 | 170 |
| 621015 - WATER AND SEWER | 72 | 72 | - | 7 | 65 | 9 | 64 |
| 621020 - TELEPHONE | 171 | 171 | - | 167 | 4 | 159 | 12 |
| 621025 - MOBILE TELEPHONE | 109 | 109 | - | 148 | (39) | 108 | 1 |
| 625010 - NON-CAPITAL BUILDING IMPRVMNTS | - | - | - | - | - | 8 | (8) |
| 633010 - RENT - BUILDINGS | 873 | 873 | - | 1,960 | $(1,087)$ | 1,920 | $(1,047)$ |
| 633015 - RENT - EQUIPMENT | - | - | - | 55 | (55) | 22 | (22) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 36 | 36 | - | - | 36 | 33 | 3 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 11 | 11 | - | - | 11 | 11 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 45 | 45 | - | 30 | 15 | 14 | 31 |
| 639007 - EXPERT WITNESS | 190 | 190 | - | 175 | 15 | 81 | 109 |
| 639025 - OTHER PROFESSIONAL FEES | 183 | 125 | 58 | 19 | 165 | 110 | 73 |
| 639045 - CONTRACTED LABOR/PROJECTS | 381 | 381 | - | 366 | 15 | 275 | 106 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 20 | 20 | - | 7 | 13 | 23 | (3) |
| 645005 - CONTRACT HAULING | 5 | 5 | - | 1 | 5 | 1 | 4 |
| 649005 - COURT REPORTER FEES | 97 | 97 | - | 80 | 17 | 65 | 32 |
| 649010 - WITNESS - SUMMONS AND TRAVEL | 67 | 67 | - | 70 | (3) | 56 | 11 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | 1 | - | 0 | 0 |
| 657015 - SELF-INSURANCE EXPENSE | - | - | - | - | - | 2 | (2) |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | 9 | 9 | - | - | 9 | 9 | (0) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | 11 | (11) | 207 | (207) |
| 000400-Indirect Cost | 1,787 | 1,787 | - | 1,787 | - | 1,398 | 389 |
| 000600-Debt Service | 3,638 | 4,155 | (517) | 791 | 2,847 | 794 | 2,844 |
|  |  |  |  |  |  |  |  |



[^114]
## CORE MISSION

To be fiscally responsible with the use of taxpayer funds.

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET | COUNTY | \% vs. CF |
|  |  |  |  |
|  | APPROPRIATIONS | FUNDING | Request |
| Total Requested | $\mathbf{3 , 3 4 1 , 6 8 8}$ | $\mathbf{2 , 1 5 3 , 7 9 2}$ |  |
| $\square$ Savings/(Incr) if Flat to ABB | 0 | 0 | $0.0 \%$ |
| $\square$ Addt'l Savings/(Incr) if $-3 \%$ | $\underline{100,251}$ | $\underline{64,614}$ | $-3.0 \%$ |
| Base @ $-3 \%$ | $3,241,437$ | $2,089,178$ |  |

In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

8210000000 GOVERNMENTAL IMMUNITY PRGM
TOTAL GOVERNMENTAL IMMUNITY


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(65)$ | $(65)$ | - |
| - | $(65)$ | $(65)$ | - |

Stress Test Target Reductions

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | Stress test | GOVERNMENTAL IMMUNITY PRGM | Governmental Immunity County funding equates to $\$ 2,154,000$ of which a $3 \%$ stress test cut would be $\$ 65,000$. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The self-insurance account was chosen. However, if a cut of this size was to be implemented and the County were to have several large claims to pay out in that same year, it would be a reasonable possibility that our organization would have to come back to the County to ask for additonal funds. | Stress Test |  | (\$65) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 2 |  |  |  |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$0 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS 0.00 (\$65) \$0 |  |  |  |  |  |  |  |

[^115]

## CORE MISSION

To be fiscally responsible with the use of taxpayer funds.


COUNTY
\% vs. CF

Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

■ Base @ -3\%

946,700
46,910
26,994
872,796

Request
FUNDING
946,700
46,910
-5.0\%
26,994
$-2.9 \%$

| ORGANIZATION/PROGRAM (sorted by priority) | 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue <br> (Operating) | Expend. <br> (Operating) | Coun |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |  |
| 8201000000 DISTRICT ATTORNEY-TAX ADMIN PRGM | - | 947 | 947 |  | 4.00 | - | 47 | 47 |  | - |
| TOTAL DISTRICT ATTORNEY-TAX ADMIN | - | 947 | 947 |  | 4.00 | - | 47 | 47 |  | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :--- | ---: | :--- | ---: |
| Revenue | Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |  |
| - | $(74)$ | (74) | - |
| - | $(74)$ | $(74)$ | - |

Stress Test Target Reductions ${ }^{2}$
(74)

Stress Test Reductions in BRASS vs. Target
(0)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
|  | 820100_01 | DISTRICT ATTORNEYTAX ADMIN PRGM | With the implementation of the new salary structure and Policy 5-100 Pay and Employment Practices, we now have the ability to address compression issues within the District Attorney's Office as well as apply transparent, objective and accountable processes to achieve systemic efficiencies. We have completed a department wide review of our positions as well as a review of our current employees and their exprience and skill levels. We have also drafted in grade advancement plans for every job category in our department. We have utilized the data from our employee review and applied the in grade advancement plans to determine where in the salary structure our employees should be to relieve compression issues and provide internal equity. This request for $\$ 46,910$ will allow us to reset our employees to the approprate spot within their current grade and is being requested in lieu of salary compensation being applied across the board for the District Attorney's Office. Currently the 3 merit employees in this department are not at the appropriate compensation level in their salary grade. This request will bring all 3 merit employees to the appropriate compensation level in their salary grade thus alleviating compression within our office. Subsequent years will require similar requests but at a much lesser amount and will also be in lieu of salary compensation packages that may be considered. | Request |  | \$47 | \$0 (not proposed) |
| 2 | Stress test | DISTRICT ATTORNEYTAX ADMIN PRGM | District Attorney Tax Administration County funding equates to $\$ 900,000$ of which a $3 \%$ stress test cut would be $\$ 74,000$. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The expert witness account was chosen. However, if a cut of this size was to be implemented and the County were to have several large cases in that same year that required expert witness testimony, it would be a reasonable possibility that our organization would have to come back to the County to ask for additonal funds. | Stress Test |  | (\$74) | \$0 (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$47 \$0 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS 0.00 (\$74) \$0 |  |  |  |  |  |  |  |

[^116]

## CORE MISSION

The Salt Lake County Justice Court's mission is to provide the highest level of judicial service to the citizens of the county and the other levels of the Courts at the lowest cost and in the most efficient manner.

## OUTCOMES AND INDICATORS (see separate O\&। summary report for additional detail)

## Maintain fiscal responsibility

1) Measure Cost per case is $\$ 178$. Revenue per case is $\$ 110$. Cost per case $/$ Revenue per case $=163 \%$. from cost $\$ 173$ revenue $\$ 1245,178$ as of the end of July 2017 to cost $\$ 178$ revenue $\$ 110$ per case by end of December 2018.

## Ensure justice is delivered expeditiously.

2) Reduce Time to disposition for criminal cases is on goal of $95 \%$ within six months. Time to disposition for traffic cases is on goal of $95 \%$ within six months. Time to disposition for small claims cases is on goal of $95 \%$ within nine months. from Criminal $91 \%$ Traffic 95\% Small Claims 98\% as of the end of June 2017 to 95\% by end of December 2018.

## Improve debt collections and close outstanding cases.

3) Reduce The number and dollar value of cases over 90 days is $40 \%$. from $\#=41 \%, \$=44 \% 795$ cases for $\$ 514,328$ as of the end of July 2017 to 40\% overall by end of December 2018.

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%

COUNTY
FUNDING
\% vs. CF Request


BUDGET APPROPRIATIONS

## 0

$(9,469)$
$\underline{284}$
48,109
9,185
ORGANIZATION/PROGRAM
(sorted by priority)

8500000000 JUSTICE COURTS PRGM TOTAL JUSTICE COURTS

| 2018 Budget Request |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 1,604 | 1,604 | - | 14.00 | 9 | - | (9) |  |
| 1,604 | 1,604 | - | 14.00 | 9 | - | (9) | - |

Stress Test Target Reductions ${ }^{2}$
(62)

Stress Test Reductions in BRASS vs. Target


[^117]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 235 - UNINCORP MUNICIPAL SERVICES FUND | $\wedge$ | 85000000 - JUSTICE COURTS |  |  |  |  | $\wedge$ |
| 735 - PUBLIC WORKS AND OTHER SERVICES FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 110 - GENERAL FUND |  | 88510000 - RECORDER-TAX ADMINISTRATION |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 91150000 - SHERIFF LAW ENFORCEMENT |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND | $\checkmark$ | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| in thousands \$ | $\begin{array}{c\|} \hline 2018 \\ \text { Proposed } \\ \hline \end{array}$ Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $2016$ Actual | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 35 | 9 | 25 | 3 | 31 | 574 | (539) |
| REVENUE | 1,604 | 1,594 | 9 | 1,591 | 13 | 910 | 693 |
| OPERATING REVENUE | 1,604 | 1,594 | 9 | 1,591 | 13 | 910 | 693 |
| RCT4200-CHARGES FOR SERVICES | 1,604 | 1,594 | 9 | 1,591 | 13 | 910 | 693 |
| 425015 - J P COURT FINES | - | - | - | 1,105 | $(1,105)$ | 910 | (910) |
| 423405 - MSD CONTRACT REVENUE | 1,604 | 1,594 | 9 | 486 | 1,118 | - | 1,604 |
|  |  |  |  |  |  |  |  |
| EXPENSE | 1,638 | 1,604 | 35 | 1,594 | 44 | 1,484 | 154 |
| OPERATING EXPENSE | 1,638 | 1,604 | 35 | 1,594 | 44 | 1,484 | 154 |
| 000100-Salaries and Benefits | 1,107 | 1,072 | 35 | 1,063 | 44 | 959 | 148 |
| 601005 - ELECTED AND EXEMPT SALARY | 130 | 127 | 3 | 127 | 3 | 121 | 9 |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | - | 2 | (0) |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | 0 | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 527 | 514 | 13 | 514 | 13 | 471 | 55 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | - | - | - | - | - | 1 | (1) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 40 | 40 | - | 40 | - | 10 | 30 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 50 | 49 | 1 | 49 | 1 | 44 | 6 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 114 | 111 | 3 | 113 | 1 | 105 | 8 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | 0 | 3 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 4 | 5 | (0) | 4 | 0 | 11 | (6) |
| 603050 - HEALTH INSURANCE PREMIUMS | 171 | 161 | 10 | 150 | 21 | 138 | 33 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 13 | 13 | - | 13 | - | 10 | 3 |
| 603056 - OPEB - CURRENT YR | 52 | 48 | 5 | 48 | 5 | 42 | 10 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 434 | 434 | - | 434 | - | 416 | 18 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | 1 | 3 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 3 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 3 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 4 | (3) |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | 5 | 2 |
| 615005 - OFFICE SUPPLIES | 7 | 7 | - | 7 | - | 4 | 3 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | - | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 4 | - | - | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 2 | 2 | - | 2 | - | 1 | 0 |
| 615040 - POSTAGE | 16 | 16 | - | 16 | - | 13 | 3 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 3 | (3) |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | 7 | - | 5 | 2 |
| 619015 - MILEAGE ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 12 | 12 | - | 12 | - | 12 | 0 |
| 621020 - TELEPHONE | 18 | 18 | - | 18 | - | 11 | 7 |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 633010 - RENT - BUILDINGS | 143 | 143 | - | 143 | - | 142 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 20 | 20 | - | 20 | - | 21 | (1) |
| 649015 - JUROR AND WITNESS - COUNTY | 10 | 10 | - | 10 | - | 9 | 1 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 4 | 4 | - | 4 | - | 3 | 0 |
| 693020 - INTERFUND CHARGES | 172 | 172 | - | 172 | - | 172 | 0 |
| 000300-Capital Purchases | 10 | 10 | - | 10 | - | 23 | (13) |
| 000400-Indirect Cost | 87 | 87 | - | 87 | - | 87 | 0 |
|  |  |  |  |  |  |  |  |

## CORE MISSION

The mission of the Salt Lake County Recorder's Office is to record and protect the citizen's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to the public and to other County agencies.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
The Recorder's Office meets the State Statutory requirements of recording and maintaining documents in a timely manner.

1) Maintain the number of documents recorded in the order received from 1,000 documents per day as of the start of September 2017 to 1,000 documents per day by end of December 2018.
2) Maintain the revenue of the Recorder's Office from 5,600,000 dollars as of the end of September 2017 to 5,600,000 dollars by end of December 2018.

## The Recorder's Office provides efficient and effective interface and information products for internal and external customers and other Tax Offices

3) Increase the DARWIN interfaces to the Mainframe from 0 DARWIN interfaces as of the start of September 2017 to 1 DARWIN interfaces by end of December 2018.

## Salt Lake County citizens do not suffer a disruption in critical Recorder services due to lack of technology

4) Increase access to a secure system through an enterprise upgrade from SIRE from 0 upgrade to new solution as of the start of September 2017 to 1 upgrade to new solution by start of January 2018.
5) Increase access to services through an upgrade or new Cashiering/Recording system from 0 upgrade as of the start of September 2017 to 1 upgrade by start of January 2018.
6) Maintain in collaboration with County I.S. Recorder's Office is exploring an option to move 1 ESRI GIS Server into the State Data Center. from 0 server location as of the end of September 2017 to 1 server location by end of February 2018.
7) Increase customer satisfaction and streamline services. from 0 data as of the start of September 2017 to 1 data by end of December 2018.


[^118]ORGANIZATION/PROGRAM
(sorted by priority)

## TOTAL RECORDER

| 2018 |  |  |  |
| ---: | :---: | ---: | ---: |
| Revenue | Expend. | County |  |
| (Operating) | FTE |  |  |
| (Operating) | Funding |  |  |
| 4,695 | 3,812 | $\mathbf{( 8 8 3 )}$ | $\square$ |
| 905 | - | $(905)$ | $\square$ |
| 5,600 | 3,812 | $\mathbf{( 1 , 7 8 8 )}$ | $\mathbf{1 9 . 0 0}$ |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 79 | 79 | - |
| - | - | - | - |
| - | 79 | 79 | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| -- | $(191)$ | $(191)$ | $(2.75)$ |
| -- | - | - | - |
| - | $(191)$ | $(191)$ | $\mathbf{( 2 . 7 5 )}$ |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target
(0)

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | rg/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 880000_01 | RECORDER OPERATIONS | Temporary Employee Pay: <br> The 2016 audit recommended increasing the use of temporary employees to assist the Recorder's Office in current workload. We currently rely on the use of temporary employees in both Land Records and Plat. The requested increase reflects the current average use of temporary employees in the Recorder's Office. | Request |  | \$45 | \$45 |
| 2 | 880000_02 | RECORDER OPERATIONS | KIP 7100 Wide Format Printer Replacement: <br> The KIP 7100 Wide Format Printer is used for the printing and scanning of large format items. The Recorder's Office is the only place the public may go to receive these prints. Our office provides copies to the public for a fee. There is a high demand for scanning and printing and the average lifespan is around 5 years. Our current printer will surpass its shelf life next year. This project was presented and forwarded from SRB and TAB. | Request |  | \$34 | \$34 |
| 3 | 880000 R 01 | RECORDER OPERATIONS | KIP 7100 Wide Format Printer Replacement: <br> The current printer will reach the end of its useful life in 2018. We rely on this printer for scanning and printing large documents. These documents are then used for public purposes and are a source of revenue to our office. The Recorder's Office processes a high volume of these documents each year. | Stress Test |  | (\$34) | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed }) \end{gathered}$ |
| 4 | 880000_R02 | $\begin{aligned} & \text { RECORDER } \\ & \text { OPERATIONS } \end{aligned}$ | Temporary Employee Pay: <br> The 2016 audit recommended increasing the use of temporary employees to assist the Recorder's Office in current workload. The cost for our temporary salaries has exceeded the amount budgeted in 2017. Failure to acquire additional funds could result in the loss of temporary staffing. | Stress Test |  | (\$45) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
|  | 880000_R03 | RECORDER operations | FTE Reductions: <br> This would affect Land Records Specialists. The Land Records Division is in charge of recording documents and making them available for public use. These reductions would have a negative effect on our capacity to receive documents and process them. The Recorder's Office has had an increase in the amount of documents recorded each year. Loss of these positions could result in additional overtime and affect time lines of tax roles. | Stress Test | (2.75) | (\$112) | \$0 (not proposed) |
| TOTAL REQUESTS AND MAYOR PROPOSED |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS (2.75) (\$191) \$0 |  |  |  |  |  |  |  |

[^119]


[^120]
## CORE MISSION

The mission of the Salt Lake County Recorder's Office is to record and protect the citizen's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to the public and to other County agencies.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
The Recorder's Office meets the State Statutory requirements of recording and maintaining documents in a timely manner.

1) Maintain the number of documents recorded in the order received from 1,000 documents per day as of the start of September 2017 to 1,000 documents per day by end of December 2018.
2) Maintain the revenue of the Recorder's Office from $\$ 5,600,000$ dollars as of the end of September 2017 to $\$ 5,600,000$ dollars by end of December 2018.
The Recorder's Office provides efficient and effective interface and information products for internal and external customers and other Tax Offices
3) Increase the DARWIN interfaces to the Mainframe from 0 DARWIN interfaces as of the start of September 2017 to 1 DARWIN interfaces by end of December 2018.

## Salt Lake County citizens do not suffer a disruption in critical Recorder services due to lack of technology

4) Increase access to a secure system through an enterprise upgrade from SIRE from 0 upgrade to new solution as of the start of September 2017 to 1 upgrade to new solution by start of January 2018.
5) Increase access to services through an upgrade or new Cashiering/Recording system from 0 upgrade as of the start of September 2017 to 1 upgrade by start of January 2018.
6) Maintain in collaboration with County IS the Recorder's Office is exploring an option to move 1 ESRI GIS Server into the State Data Center from 0 server location as of the end of September 2017 to 1 server location by end of February 2018.
7) Increase customer satisfaction and streamline services. from 0 data as of the start of September 2017 to 1 data by end of December 2018.

## Total Requested

Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
Base @ -3\%


BUDGET

## APPROPRIATIONS



## COUNTY

 FUNDING89,149 -3.0\%

2,882,468
\% vs. CF Request

3,017,117
-3.0\%
ORGANIZATION/PROGRAM
(sorted by priority)

8851000000 RECORDER-TAX ADMINISTRATION PRGM
TOTAL RECORDER-TAX ADMINISTRATION

| 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 3,017 | 3,017 |  | 24.75 | - | 46 | 46 | - |
| - | 3,017 | 3,017 |  | 24.75 | - | 46 | 46 | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| ---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(135)$ | $(135)$ | $(1.75)$ |
| - | $(135)$ | $(135)$ | $(1.75)$ |

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)



[^121]

## SHERIFF-COUNTYWIDE ROLLUP 2018 BUDGET

|  |  |  |  | \% vs. CF Request |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | BUDGET <br> APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* |  |
| Total Requested | 134,390,992 | 116,503,471 | 116,295,318 |  |
| - Savings/(Incr) if Flat to ABB | 15,938,074 | 14,994,958 | 14,786,805 | -12.7\% |
| - Addt'I Savings/(Incr) if -3\% | 3,553,588 | 3,045,255 | 3,045,255 | -2.6\% |
| ■ Base @ -3\% | 114,899,330 | 98,463,257 | 98,463,257 |  |

In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

| 2018 |  |  |  |
| :---: | :---: | :---: | :---: |
| Rudget Request |  |  |  |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |


| Request vs. Adj Base Budget ${ }^{2}$, H/(L) |  |  |  |
| :--- | :--- | :--- | :--- |
| Revenue | Expend. | County FTE |  |
| (Operating) | (Operating) | Funding |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |

COUNTY JAIL

| 9120000600 | JAIL PROGRAMS DIVISION |
| :--- | :--- |
| 9120000900 | JAIL HEALTH SERVICES |
| 9120001000 | JAIL HOUSING |
| 9120001100 | JAIL SECURITY |
| 9120000800 | JAIL PROCESSING |
| 9120001200 | JAIL SUPPORT-JAIL |
| 9120000400 | SHERIFF FISCAL-JAIL |
| 9120000100 | HUMAN RESOURCES - JAIL |
| 9120001500 | JAIL ADMINISTRATION SERVICES |
| 9120000700 | CORRECTIONS BUREAU |
| 9120000200 | SHERIFF ADMIN AND CONTNGNCY-JAIL |
| 9120000500 | SHERIFFS RANGE-JAIL |
| 9120000750 | JAIL BED CONTRACTING |
| 9120000000 | COUNTY JAIL PRGM |

## TOTAL COUNTY JAIL

## SHERIFF COURT SVCS AND SECURITY

9125001300 PROTECTIVE SVCS DIV - COURTS
9125001400 PROTECTIVE SVCS DIV - FACILITY
9125000100 HUMAN RESOURCES-COURT SVCS
9125000500 SHERIFFS RANGE-PSO
9125000200 SHFS ADMIN \& CONT-COURT SVCS

## TOTAL SHERIFF COURT SVCS AND

SHERIFF CW INVEST/SUPPORT SVCS
9130000200 SHERIFF ADMIN AND CONTINGENCY-CW
9130000100 SHERIFF HUMAN RESOURCES-CW
9130000400 SHERIFF FISCAL-CW
9130000500 SHERIFF RANGE-CW
TOTAL SHERIFF CW INVEST/SUPPORT

SHERIFF LAW ENFORCEMENT
9115000000 SHERIFF LAW ENFORCEMENT
TOTAL SHERIFF LAW ENFORCEMENT


| - | 3,709 | 3,709 | 48.00 |
| ---: | ---: | ---: | ---: |
| - | 2,564 | 2,564 | 13.50 |
| - | 737 | 737 | - |
| - | 1,256 | 1,256 | 17.00 |
| - | 742 | 742 | 13.00 |
| - | 1,240 | 1,240 | 11.00 |
| - | - | - | - |
| - | 2 | 2 | - |
| - | 471 | 471 | 4.00 |
| - | 228 | 228 | - |
| - | - | - | - |
| - | 8 | 8 | - |
| 1,424 | 2,847 | 1,424 | - |
| - | - | - | - |
| 1,424 | 13,803 | 12,380 | 106.50 |


| - | $(3,501)$ | $(3,501)$ |
| ---: | ---: | ---: |
| - | $(1,536)$ | $(1,536)$ |
| - | $(3,427)$ | $(3,427)$ |
| - | $(1,256)$ | $(1,256)$ |
| - | $(742)$ | $(742)$ |
| - | $(1,562)$ | $(1,562)$ |

(28)

| $(2,847)$ | $(5,694)$ | $(2,847)$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| $(2,847)$ | $(18,202)$ | $(15,355)$ | - |


| 4,288 | 5,906 | $\mathbf{1 , 6 1 8}$ | $\square$ | 69.00 |
| :---: | ---: | ---: | :---: | ---: |
| 1,410 | 7,833 | 6,423 | $\square$ | 84.00 |
| - | 22 | 22 |  | - |
| - | 164 | 164 |  | 1.00 |
| - | 63 | 63 |  | - |
| 5,698 | 13,988 | $\mathbf{8 , 2 9 0}$ | $\mathbf{1 5 4 . 0 0}$ |  |


| $(354)$ | - | 354 | - |
| :---: | :---: | :---: | ---: |
| - | 2,021 | 2,021 | 18.00 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $(354)$ | 2,021 | 2,375 | 18.00 |



| 115 | 17,037 | 16,922 | $\square$ |
| :---: | ---: | ---: | ---: |
| - | 408 | 408 |  |
| - | 748 | 748 |  |
| 20 | 251 | 231 |  |
| 135 | 18,444 | $\mathbf{1 8 , 3 0 9}$ | 2.00 |


| $(127)$ | 113 | 240 | - |
| :---: | :--- | :--- | :--- |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $(127)$ | 113 | 240 | - |


| - | $(422)$ | $\mathbf{( 4 2 2 )}$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(422)$ | $\mathbf{( 4 2 2 )}$ | - |
|  | Chk Figure | $(359)$ |  |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |

$\qquad$
$\qquad$


| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount <br> of CF ( $\$ \mathrm{k}$ ) | Mayor <br> Prop \$ |
| 1 | 912000_01 | 110 | COUNTY JAIL | JAIL HOUSING | Sworn Salary Compensation. Increase entry wage of Line Deputy II positions. Maintain career ladder and merit increase for sworn. | Request | - | \$737 | \$0 (not proposed) |
| 2 | 912000_01 | 110 | COUNTY JAIL | JAIL PROGRAMS DIVISION | Opening Oxbow -- Module 2 and 3. Reqeust is for Salary \& Benefits starting in January and operating costs starting in July 2018. | Request | 97.00 | \$8,138 | \$7,521 |
| 3 | 912000_04 | 110 | COUNTY JAIL | JAIL HEALTH SERVICES | Annual built in contract increase for medical/mental health contract and pharmacy increase. | Request | 0.00 | \$170 | \$170 |
| 4 | 912000_05 | 110 | COUNTY JAIL | JAIL HEALTH SERVICES | Mental Health Decree_Phase 2. Includes 3.5 FTE's, contract increase, and operating costs. | Request | 3.50 | \$859 | \$859 |
| 5 | 912000_08 | 110 | COUNTY JAIL | JAIL <br> ADMIISTRATION <br> SERVICES | Increase to the OMS (Jail Management System) contracted cost to address new interface needs for new medical records system and new countywide RMS system. Anticipating 4 total interfaces for these 2 systems. | Request | 0.00 | \$25 | \$25 |
| 6 | 912000_10 | 110 | COUNTY JAIL | JAIL SECURITY | Five Officers, MCIRT: Hospital and increased prisoner movement Impact Adjustment: (Five Additional Allocations) Hospital Guard Duty Requirements (Post Prisoner Allgier escape incident): All the Hospitals, that provide medical service to our prisoner population, now require two escorting officers verses the old standard of one. This has been the requirement shortly after Prisoner Allgier killed his escorting officer and escaped from the University Hospital in 2007. Our MCIRT FTEs have never been adjusted to accommodate this additional staffing requirement to come into compliance with local hospital policies. Our ability to respond to emergencies is seriously diminished with each hospital transport taking two officers away from the Jail Campus. We are locking down the facility on a regular basis due to lack of Security Staffing and diminished response capability. This creates a life safety issue for both staff and the prisoner population. Adding (5) additional Correctional Officer FTEs will better allow our division to provide facility security in emergencies and provide the two escorting officers that the hospitals all now require. The frequency of hospital transports has also increased stadily from 2008 to 2017. Our population is becomming more medically dependent and this has a significant impact on our operations. | Request | 5.00 | \$384 | \$0 (not proposed) |
| 7 | 912500_01 | 110 | SHERIFF COURT SVCS AND SECURITY | PROTECTIVE SVCS DIV FACILITY | Protective Services Sworn Compensation. Move all Line Deputy I 2 grades. Maintain career ladder and merit increase for sworn. | Request | - | \$568 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 8 | 912500_03 | 110 | SHERIFF COURT SVCS AND SECURITY | PROTECTIVE sVCS DIV. FACILITY | Provide 24/7 police presence and service at Youth Services. This request is an increase in services due to the increased number of reports at this site over the last three years. There will also be an increase in youth due to the restrictions at Detention from HB239. South Salt Lake Police is supportive of this transition as well. (This request is supported by Karen Crompton) | Request | 5.00 | \$348 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 9 | 912500_05 | 110 | $\begin{aligned} & \text { SHERIFF COURT } \\ & \text { SVCS AND } \\ & \text { SECURITY } \end{aligned}$ | PROTECTIVE SVCS DIV FACILITY | The Protective Services Bureau currently sits at a span of control of 15.5 deputies per one sergeant. In the Facility Protection Division we are in need of two patrol sergeants to cover a day shift and one to cover a graveyard shift. We currently only have one dayshift sergeant and one graveyard sergeant. With this coverage there is not a supervisor on during all shifts. These supervisor allocations are critical to helping with the resource allocations with new partners and to ensure adequate supervision. | Request | 2.00 | \$221 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 10 | 912500_05 | 110 | $\begin{aligned} & \text { SHERIFF COURT } \\ & \text { SVCS AND } \\ & \text { SECURITY } \end{aligned}$ | PROTECTIVE SVCS DIV FACILITY | Two new vehicles for two new Sergeant FTE's. These vehicles will be take home vehicles for the sergeants and will allow them to drive to all the various sites that the Bureau covers throughout Salt Lake County and respond in an emergency. | Request | 0.00 | \$84 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |


|  | BRASS <br> Req ID | Fund \# | Org <br> Name | Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11 | 913000_02 | 110 | SHERIFF CW <br> INVEST/SUPPORT <br> SVCS | $\begin{gathered} \text { SHERIF ADMIN } \\ \text { AND } \\ \text { CONTINGENCY- } \\ \text { cW } \end{gathered}$ | Small Equipment, Request additional one time funding for 10 newly allocated SAR personnel, this is for Avalanche Beacons, Water rescue gear, GPS and other small Equipment issued to each SAR Member, $\$ 1,000.00$ per new member. | Request | 0.00 | \$11 | \$0 (not proposed) |
| 12 | 912500_07 | 110 | SHERIFF COURT SVCS AND SECURITY | PROTECTIVE SVCS DIV COURTS | Revenue decrease for AOC court security contract. | Request | 0.00 | \$354 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 13 | 912000_13 | 110 | COUNTY JAIL | $\begin{aligned} & \text { JAIL SUPPORT- } \\ & \text { JAlL } \end{aligned}$ | The Metro Jail has only be occupied for $15+$ years, most of the buildings infrastructure has been in operation for 17+ and Oxbow has been in operation for $25+$ years. Our Division also assist in managing the SOB, Special Operations Building and Gun Range when requested. We assist in maintaining the HVAC, mechanical, electrical, plumbing and the many complex security systems that are required in a jail setting. When the facilities were newer, they didn't require the oversight and project management that is required now. Work orders have gone up by more than $30 \%$ daily and the issues are much more complex and dynamic. Because of our ageing facilities, our current manager focuses on daily emergent repairs and no longer has the time it assist with future projects, budgetary issue, future planning, supervision, etc. With these complexities it is necessary to bring on a higher level manager to manage this dynamic environment. Preventative maintenance, technology and daily tasks are falling behind without this supervision. I believe a new manager with facility management experience and the proper education will assist us in protecting this County asset. | Request | 1.00 | \$108 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 14 | 912000_03 | 110 | COUNTY JAIL | $\begin{gathered} \text { JAIL BED } \\ \text { CONTRACTING } \end{gathered}$ | Jail Bed Contracting -- July - December 2018. Includes revenue offset by the State. | Request | - | \$1,424 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 15 | 912500_02 | 110 | SHERIF COURT SVCS AND SECURITY | PROTECTIVE SVCS DIV FACILITY | Provide security/police services for the new District Attorney's office building in downtown Salt Lake City. We will provide 24/7 coverage at this site. (This request is supported by the District Attorney's Office.) <br> MAYOR PROPOSED BUDGET CHANGE: FUNDING FOR 5 FTE. | Request | 7.00 | \$487 | \$364 |
| 16 | 912500_04 | 110 | SHERIFF COURT SVCS AND SECURITY | PROTECTIVE SVCS DIV FACILITY | Provide afternoon police/security coverage seven days a week to provide coverage at all the art centers when performances are mostly occuring. This will ensure that a deputy is at each site when a performance is occurring in the afternoon. (This request is supported by Holly Yocom.) | Request | 4.00 | \$282 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 17 | 912000_06 | 110 | COUNTY JAIL | JAIL HEALTH SERVICES | Mental Health Decree_Phase 2 One time. Furniture and equipment for new FTE's. | Request | 0.00 | \$36 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 18 | 912000_09 | 110 | COUNTY JAIL | JAIL HEALTH SERVICES | Replace one Dental Chair in clinic at ADC. The existing chair is an original chair from when the ADC opened and pieces and attachments are broken. | Request | 0.00 | \$10 | \$0 (not proposed) |
| 19 | 912000_11 | 110 | COUNTY JAIL | JAIL ADMINISTRATION SERVICES | Due to our staffing situation it is becoming harder and harder to obtain instructors for classes. We would like to be able to offer overtime pay for staff teaching while off duty. Pre-service defensive tactics requires $8: 1$ ratio which comes out to 4 instructors or 256 hours of DT instructor time (this is the most difficult instruction to fill) we have an additional 1800 hours of in-service instruction. Also includes overtime for Honor Guard roles. | Request | 0.00 | \$56 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 20 | 912000_12 | 110 | COUNTY JAIL | CORRECTIONS BUREAU | IA CO Sergeant vehicle \& Deputy Investigator vehicle --Used vehicles to support the Sheriff's Office IA Correctional Sergeant and the CO Deputy Investigator. Often the position requires call out response into potentially volatile scenes. In addition there is a large amount of travel to different locations for interviews, evidence and report collection, and training requirements. We would be interested in purchasing a used police vehicle. | Request | 0.00 | \$28 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 21 | 912500_06 | 110 | SHERIF COURT SVCS AND SECURITY | PROTECTIVE SVCS DIV FACILITY | Pooled Fleet Vehicle. There are several deputies assigned to positions at the Sheriff's Office Building that include training and the radio shop. These deputies regularly have to teach classes at various sites and conduct radio repairs around the county. This vehicle would be shared among those assigned at the Sheriff's Office Building. This request is to purchase a used vehicle. | Request | 0.00 | \$32 | \$0 (not proposed) |





## Organizations Selected

91150000 - SHERIFF LAW ENFORCEMENT
91200000 - COUNTY JAIL
91250000 - SHERIFF COURT SVCS AND SECURITY
91300000 - SHERIFF CW INVEST/SUPPORT SVCS
94000000 - SURVEYOR
94010000 - SURVEYOR TAX ADMINISTRATION
97000000 - TREASURER-TAX ADMINISTRATION

| 2018 | Variance, | 2017 June | Variance, | 2016 | Variance, <br> Prop Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted | Proposed | Adjusted | Prop Budget | Actual | (L) |
| Base | Bud vs. ABB, | Budget | vs. 2017 B, |  | vs. 2016, |
| Budget* | H/(L) |  | H/(L) |  | H/(L) |


| COUNTY FUNDING (Operating Expense less Operating Revenue) | 112,971 | 101,509 | 11,462 | 102,726 | 10,245 | 90,705 | 22,266 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE | 16,464 | 16,944 | (480) | 15,843 | 621 | 13,499 | 2,965 |
| OPERATING REVENUE | 16,464 | 16,944 | (480) | 15,843 | 621 | 13,499 | 2,965 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 10,760 | 11,222 | (462) | 10,402 | 358 | 8,313 | 2,447 |
| 411000 - STATE GOVERNMENT GRANTS | 10,479 | 10,833 | (354) | 10,012 | 466 | 7,922 | 2,557 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 257 | 366 | (109) | 366 | (109) | 369 | (112) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 24 | 24 | - | 24 | - | 22 | 3 |
| RCT4200-CHARGES FOR SERVICES | 4,274 | 4,274 | - | 4,258 | 16 | 4,128 | 146 |
| 421130 - INMATE DOCTOR CO-PAYMENTS | 40 | 40 | - | 40 | - | 57 | (17) |
| 421135 - INMATE PHARMACEUTICAL CO-PAYME | 22 | 22 | - | 22 | - | 26 | (4) |
| 421140 - INMATE DENTAL CO-PAYMENTS | 12 | 12 | - | 12 | - | 13 | (1) |
| 421145 - INMATE OTHER MISC PAYMENTS | 30 | 30 | - | 30 | - | 19 | 11 |
| 421150 - JAIL INDUSTRIES SERVICES | 22 | 22 | - | 22 | - | 24 | (2) |
| 421155 - JAIL PAY-FOR-STAY-PROGRAM | - | - | - | - | - | 0 | (0) |
| 421185 - BAIL BOND PROCESSING FEE | 30 | 30 | - | 30 | - | 35 | (5) |
| 421370 - MISCELLANEOUS REVENUE | 19 | 19 | - | 19 | - | 26 | (7) |
| 424000 - LOCAL REVENUE CONTRACTS | 551 | 551 | - | 494 | 57 | 470 | 81 |
| 424600 - FEDERAL REVENUE CONTRACTS | 757 | 757 | - | 757 | - | 699 | 58 |
| 425010 - RESTITUTION | - | - | - | - | - | 2 | (2) |
| 425025 - THIRD DISTRICT COURT FINES | 1,350 | 1,350 | - | 1,350 | - | 1,343 | 7 |
| 427040 - COMMISSIONS | 706 | 706 | - | 706 | - | 683 | 23 |
| 427050 - COMMISSARY | 734 | 734 | - | 734 | - | 728 | 7 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| 423405 - MSD CONTRACT REVENUE | - | - | - | 41 | (41) | - | - |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,430 | 1,448 | (18) | 1,183 | 247 | 1,058 | 372 |
| 431100 - INTERFUND REVENUE-SHERIFF | 928 | 941 | (14) | 941 | (14) | 816 | 112 |
| 431160 - INTERFUND REVENUE | 265 | 265 | - | - | 265 | - | 265 |
| 433100 - INTRAFUND REVENUE | 237 | 242 | (5) | 242 | (5) | 242 | (5) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 129,435 | 118,453 | 10,982 | 118,569 | 10,866 | 104,203 | 25,231 |
| OPERATING EXPENSE | 129,435 | 118,453 | 10,982 | 118,569 | 10,866 | 104,203 | 25,231 |
| 000100-Salaries and Benefits | 85,874 | 76,523 | 9,351 | 75,801 | 10,072 | 68,787 | 17,087 |
| 601005 - ELECTED AND EXEMPT SALARY | 1,067 | 1,041 | 26 | 804 | 263 | 814 | 253 |
| 601015 - PROF TECH MANAG-PUBLIC SAFETY | 6,094 | 5,807 | 287 | 5,835 | 259 | 5,809 | 286 |
| 601020 - LUMP SUM VACATION PAY | 304 | 304 | 0 | 304 | (0) | 239 | 65 |
| 601025 - LUMP SUM SICK PAY | 96 | 96 | (0) | 96 | 0 | 11 | 85 |
| 601030 - PERMANENT AND PROVISIONAL | 15,450 | 13,634 | 1,816 | 13,717 | 1,733 | 11,996 | 3,454 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 28,675 | 25,352 | 3,323 | 25,227 | 3,448 | 20,914 | 7,761 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 119 | 117 | 2 | 117 | 2 | 85 | 34 |
| 601065 - OVERTIME | 534 | 534 | - | 534 | - | 2,786 | $(2,252)$ |
| 601095 - BUDGETED PERS UNDEREXPEND | (843) | (489) | (354) | (489) | (354) | - | (843) |
| 603005 - SOCIAL SECURITY TAXES | 3,882 | 3,480 | 402 | 3,409 | 473 | 3,154 | 728 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,544 | 2,277 | 267 | 2,357 | 187 | 2,073 | 471 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 10,306 | 9,397 | 909 | 9,177 | 1,129 | 8,186 | 2,119 |
| 603040 - LTD CONTRIBUTIONS | 243 | 219 | 24 | 214 | 29 | 178 | 65 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 460 | 433 | 27 | 428 | 32 | 502 | (42) |
| 603050 - HEALTH INSURANCE PREMIUMS | 13,641 | 11,187 | 2,454 | 10,828 | 2,813 | 9,248 | 4,393 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1,658 | 1,658 | (0) | 1,658 | 0 | 1,445 | 212 |
| 603056 - OPEB - CURRENT YR | 746 | 678 | 68 | 678 | 68 | 693 | 53 |
| 605005 - UNIFORM ALLOWANCE | 201 | 183 | 18 | 184 | 17 | 176 | 25 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 691 | 609 | 82 | 599 | 92 | 470 | 221 |
| 605030 - K-9 SUPPORT REIMBURSEMENT | 5 | 5 | - | 2 | 4 | 2 | 4 |
| 601040 - TIME LIMITED EMPLOYEES | - | - | - | 124 | (124) | 5 | (5) |
| 000200-Operations | 30,721 | 30,001 | 720 | 30,718 | 3 | 25,118 | 5,602 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 621 | 580 | 41 | 580 | 41 | 543 | 78 |
| 607010 - MAINTENANCE - GROUNDS | 85 | 85 | - | 59 | 26 | 29 | 56 |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | 2016 <br> Actual | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 607015 - MAINTENANCE - BUILDINGS | 352 | 339 | 13 | 346 | 6 | 295 | 57 |
| 607025 - MAINT - PLUMBING HEAT AND AC | 74 | 68 | 6 | 68 | 6 | 12 | 62 |
| 607030 - MAINTENANCE - OTHER | 11 | 10 | 1 | 11 | (0) | 7 | 4 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 848 | 823 | 25 | 773 | 75 | 643 | 205 |
| 609005 - FOOD PROVISIONS | 2,871 | 2,656 | 215 | 2,656 | 215 | 2,292 | 578 |
| 609010 - CLOTHING PROVISIONS | 134 | 124 | 10 | 152 | (17) | 121 | 13 |
| 609015 - DINING AND KITCHEN SUPPLIES | 8 | 8 | - | 8 | 0 | 5 | 3 |
| 609020 - BEDDING AND LINEN | 84 | 78 | 6 | 95 | (10) | 127 | (42) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 18 | 16 | 1 | 16 | 1 | 24 | (6) |
| 609045 - PERSONAL PROVISIONS | 86 | 86 | - | 86 | (1) | 52 | 34 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 23 | 10 | 13 | 10 | 13 | 3 | 19 |
| 609060 - IDENTIFICATION SUPPLIES | 35 | 33 | 3 | 33 | 3 | 15 | 20 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 80 | 80 | - | 76 | 4 | 12 | 68 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 16 | 15 | 1 | 15 | 1 | 4 | 11 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 134 | 118 | 16 | 115 | 19 | 44 | 90 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 1 | 1 | - | 1 | - | 1 | (0) |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | - | 7 |
| 613020 - DEVELOPMENT ADVERTISING | 54 | 53 | 2 | 53 | 2 | 20 | 34 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 305 | 280 | 26 | 278 | 28 | 178 | 127 |
| 615020 - COMPUTER SOFTWARE < 3000 | 40 | 38 | 2 | 38 | 2 | 23 | 17 |
| 615025 - COMPUTER COMPONENTS < 3000 | 280 | 170 | 110 | 181 | 99 | 147 | 133 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 410 | 395 | 15 | 303 | 107 | 355 | 56 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 593 | 532 | 61 | 655 | (63) | 576 | 17 |
| 615040 - POSTAGE | 58 | 55 | 4 | 60 | (1) | 43 | 15 |
| 615045 - PETTY CASH REPLENISH | 20 | 19 | 1 | 15 | 5 | 9 | 12 |
| 615050 - MEALS AND REFRESHMENTS | 38 | 38 | - | 43 | (5) | 19 | 19 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 56 | 52 | 4 | 59 | (4) | 23 | 32 |
| 617010 - MAINT - MACHINERY AND EQUIP | 484 | 428 | 56 | 815 | (331) | 434 | 50 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 1 | (1) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 186 | 181 | 5 | 166 | 20 | 130 | 56 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 221 | 215 | 6 | 212 | 9 | 133 | 88 |
| 619015 - MILEAGE ALLOWANCE | 5 | 5 | - | 5 | - | 1 | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 75 | 71 | 3 | 69 | 6 | 50 | 25 |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 3 | - | 3 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 399 | 399 | (0) | 364 | 35 | 338 | 60 |
| 621005 - HEAT AND FUEL | 581 | 565 | 16 | 565 | 16 | 365 | 216 |
| 621010 - LIGHT AND POWER | 1,458 | 1,413 | 45 | 1,413 | 45 | 1,352 | 105 |
| 621015 - WATER AND SEWER | 353 | 322 | 31 | 322 | 31 | 254 | 99 |
| 621020 - TELEPHONE | 213 | 201 | 11 | 201 | 11 | 182 | 30 |
| 621025 - MOBILE TELEPHONE | 94 | 86 | 8 | 86 | 8 | 78 | 16 |
| 633005 - RENT - LAND | 41 | 41 | - | 41 | - | 30 | 11 |
| 633010 - RENT - BUILDINGS | 197 | 197 | - | 197 | - | 173 | 24 |
| 633015 - RENT - EQUIPMENT | 195 | 185 | 10 | 185 | 10 | 105 | 91 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | - | 18 | (18) | 148 | (148) | 133 | (133) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 15,767 | 15,707 | 60 | 15,746 | 20 | 15,252 | 515 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 70 | 63 | 7 | 63 | 7 | 23 | 47 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 129 | 121 | 8 | 121 | 8 | 89 | 39 |
| 645005 - CONTRACT HAULING | 42 | 36 | 6 | 36 | 6 | 34 | 8 |
| 645010 - DUMPING FEES | - | - | - | - | - | 1 | (1) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | - | 1 | 1 | (1) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 4 | (0) |
| 665080 - SHERIFFS-PASS THRU GRANT CONTR | 2,847 | 2,956 | (109) | 3,068 | (221) | 87 | 2,760 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 11 | 11 | - | 61 | (50) | 56 | (44) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 7 | - | 37 | (30) | 187 | (180) |
| 000300-Capital Purchases | 150 | 110 | 40 | 230 | (80) | 380 | (230) |
| 000400-Indirect Cost | 4,701 | 4,701 | - | 4,701 | - | 4,191 | 510 |
| 000800-Indigent / In-Custody | 7,839 | 6,969 | 870 | 6,969 | 870 | 5,726 | 2,113 |
| 000900-Other Appropriations | 150 | 150 | - | 150 | - | - | 150 |
|  |  |  |  |  |  |  |  |


| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | ^ | 79010000 - ELECTION CLERK |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 82000000 - DISTRICT ATTORNEY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 88000000 - RECORDER |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 112,971 | 101,509 | 11,462 | 102,738 | 10,233 | 90,684 | 22,286 |
| REVENUE | 16,464 | 16,944 | (480) | 15,781 | 683 | 13,467 | 2,997 |
| OPERATING REVENUE | 16,464 | 16,944 | (480) | 15,781 | 683 | 13,467 | 2,997 |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 10,760 | 11,222 | (462) | 10,402 | 358 | 8,313 | 2,447 |
| 411000 - STATE GOVERNMENT GRANTS | 10,479 | 10,833 | (354) | 10,012 | 466 | 7,922 | 2,557 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 257 | 366 | (109) | 366 | (109) | 369 | (112) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 24 | 24 | - | 24 | - | 22 | 3 |
| RCT4200-CHARGES FOR SERVICES | 4,274 | 4,274 | - | 4,196 | 78 | 4,097 | 177 |
| 421130 - INMATE DOCTOR CO-PAYMENTS | 40 | 40 | - | 40 | - | 57 | (17) |
| 421135 - INMATE PHARMACEUTICAL CO-PAYME | 22 | 22 | - | 22 | - | 26 | (4) |
| 421140 - INMATE DENTAL CO-PAYMENTS | 12 | 12 | - | 12 | - | 13 | (1) |
| 421145 - INMATE OTHER MISC PAYMENTS | 30 | 30 | - | 30 | - | 19 | 11 |
| 421150 - JAIL INDUSTRIES SERVICES | 22 | 22 | - | 22 | - | 24 | (2) |
| 421155 - JAIL PAY-FOR-STAY-PROGRAM | - | - | - | - | - | 0 | (0) |
| 421185 - BAIL BOND PROCESSING FEE | 30 | 30 | - | 30 | - | 35 | (5) |
| 421370 - MISCELLANEOUS REVENUE | 19 | 19 | - | 19 | - | 26 | (7) |
| 424000 - LOCAL REVENUE CONTRACTS | 551 | 551 | - | 473 | 78 | 439 | 112 |
| 424600 - FEDERAL REVENUE CONTRACTS | 757 | 757 | - | 757 | - | 699 | 58 |
| 425010 - RESTITUTION | - | - | - | - | - | 2 | (2) |
| 425025 - THIRD DISTRICT COURT FINES | 1,350 | 1,350 | - | 1,350 | - | 1,343 | 7 |
| 427040 - COMMISSIONS | 706 | 706 | - | 706 | - | 683 | 23 |
| 427050 - COMMISSARY | 734 | 734 | - | 734 | - | 728 | 7 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| RCT4300-INTER/INTRA FUND TRANSFERS | 1,430 | 1,448 | (18) | 1,183 | 247 | 1,058 | 372 |
| 431100 - INTERFUND REVENUE-SHERIFF | 928 | 941 | (14) | 941 | (14) | 816 | 112 |
| 431160 - INTERFUND REVENUE | 265 | 265 | - | - | 265 | - | 265 |
| 433100 - INTRAFUND REVENUE | 237 | 242 | (5) | 242 | (5) | 242 | (5) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 129,435 | 118,453 | 10,982 | 118,519 | 10,916 | 104,152 | 25,283 |
| OPERATING EXPENSE | 129,435 | 118,453 | 10,982 | 118,519 | 10,916 | 104,152 | 25,283 |
| 000100-Salaries and Benefits | 85,874 | 76,523 | 9,351 | 75,801 | 10,072 | 68,787 | 17,087 |
| 601005 - ELECTED AND EXEMPT SALARY | 1,067 | 1,041 | 26 | 804 | 263 | 814 | 253 |
| 601015 - PROF TECH MANAG-PUBLIC SAFETY | 6,094 | 5,807 | 287 | 5,835 | 259 | 5,809 | 286 |
| 601020 - LUMP SUM VACATION PAY | 304 | 304 | 0 | 304 | (0) | 239 | 65 |
| 601025 - LUMP SUM SICK PAY | 96 | 96 | (0) | 96 | 0 | 11 | 85 |
| 601030 - PERMANENT AND PROVISIONAL | 15,450 | 13,634 | 1,816 | 13,717 | 1,733 | 11,996 | 3,454 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 28,675 | 25,352 | 3,323 | 25,227 | 3,448 | 20,914 | 7,761 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 119 | 117 | 2 | 117 | 2 | 85 | 34 |
| 601065 - OVERTIME | 534 | 534 | - | 534 | - | 2,786 | $(2,252)$ |
| 601095 - BUDGETED PERS UNDEREXPEND | (843) | (489) | (354) | (489) | (354) | - | (843) |
| 603005 - SOCIAL SECURITY TAXES | 3,882 | 3,480 | 402 | 3,409 | 473 | 3,154 | 728 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,544 | 2,277 | 267 | 2,357 | 187 | 2,073 | 471 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 10,306 | 9,397 | 909 | 9,177 | 1,129 | 8,186 | 2,119 |
| 603040 - LTD CONTRIBUTIONS | 243 | 219 | 24 | 214 | 29 | 178 | 65 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 460 | 433 | 27 | 428 | 32 | 502 | (42) |
| 603050 - HEALTH INSURANCE PREMIUMS | 13,641 | 11,187 | 2,454 | 10,828 | 2,813 | 9,248 | 4,393 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1,658 | 1,658 | (0) | 1,658 | 0 | 1,445 | 212 |
| 603056 - OPEB - CURRENT YR | 746 | 678 | 68 | 678 | 68 | 693 | 53 |
| 605005 - UNIFORM ALLOWANCE | 201 | 183 | 18 | 184 | 17 | 176 | 25 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 691 | 609 | 82 | 599 | 92 | 470 | 221 |
| 605030 - K-9 SUPPORT REIMBURSEMENT | 5 | 5 | - | 2 | 4 | 2 | 4 |
| 601040 - TIME LIMITED EMPLOYEES | - | - | - | 124 | (124) | 5 | (5) |
| 000200-Operations | 30,721 | 30,001 | 720 | 30,678 | 43 | 25,089 | 5,632 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 621 | 580 | 41 | 580 | 41 | 543 | 78 |
| 607010 - MAINTENANCE - GROUNDS | 85 | 85 | - | 59 | 26 | 29 | 56 |
| 607015 - MAINTENANCE - BUILDINGS | 352 | 339 | 13 | 346 | 6 | 295 | 57 |

[^122]| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, <br> Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 607025 - MAINT - PLUMBING HEAT AND AC | 74 | 68 | 6 | 68 | 6 | 12 | 62 |
| 607030 - MAINTENANCE - OTHER | 11 | 10 | 1 | 11 | (0) | 7 | 4 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 848 | 823 | 25 | 773 | 75 | 643 | 205 |
| 609005 - FOOD PROVISIONS | 2,871 | 2,656 | 215 | 2,656 | 215 | 2,292 | 578 |
| 609010 - CLOTHING PROVISIONS | 134 | 124 | 10 | 152 | (17) | 121 | 13 |
| 609015 - DINING AND KITCHEN SUPPLIES | 8 | 8 | - | 8 | 0 | 5 | 3 |
| 609020 - BEDDING AND LINEN | 84 | 78 | 6 | 95 | (10) | 127 | (42) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 18 | 16 | 1 | 16 | 1 | 24 | (6) |
| 609045 - PERSONAL PROVISIONS | 86 | 86 | - | 86 | (1) | 52 | 34 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 23 | 10 | 13 | 10 | 13 | 3 | 19 |
| 609060 - IDENTIFICATION SUPPLIES | 35 | 33 | 3 | 33 | 3 | 15 | 20 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 80 | 80 | - | 76 | 4 | 12 | 68 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 16 | 15 | 1 | 15 | 1 | 4 | 11 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 134 | 118 | 16 | 115 | 19 | 44 | 90 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 1 | 1 | - | 1 | - | 1 | (0) |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | - | 7 |
| 613020 - DEVELOPMENT ADVERTIIING | 54 | 53 | 2 | 53 | 2 | 20 | 34 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 305 | 280 | 26 | 278 | 28 | 178 | 127 |
| 615020 - COMPUTER SOFTWARE < 3000 | 40 | 38 | 2 | 38 | 2 | 23 | 17 |
| 615025 - COMPUTER COMPONENTS < 3000 | 280 | 170 | 110 | 181 | 99 | 147 | 133 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 410 | 395 | 15 | 303 | 107 | 355 | 56 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 593 | 532 | 61 | 655 | (63) | 576 | 17 |
| 615040 - POSTAGE | 58 | 55 | 4 | 60 | (1) | 43 | 15 |
| 615045 - PETTY CASH REPLENISH | 20 | 19 | 1 | 15 | 5 | 9 | 12 |
| 615050 - MEALS AND REFRESHMENTS | 38 | 38 | - | 43 | (5) | 19 | 19 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 56 | 52 | 4 | 59 | (4) | 23 | 32 |
| 617010 - MAINT - MACHINERY AND EQUIP | 484 | 428 | 56 | 815 | (331) | 434 | 50 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 1 | (1) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 186 | 181 | 5 | 166 | 20 | 130 | 56 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 221 | 215 | 6 | 212 | 9 | 133 | 88 |
| 619015 - MILEAGE ALLOWANCE | 5 | 5 | - | 5 | - | 1 | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 75 | 71 | 3 | 69 | 6 | 50 | 25 |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 3 | - | 3 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 399 | 399 | (0) | 364 | 35 | 338 | 60 |
| 621005 - HEAT AND FUEL | 581 | 565 | 16 | 565 | 16 | 365 | 216 |
| 621010 - LIGHT AND POWER | 1,458 | 1,413 | 45 | 1,413 | 45 | 1,352 | 105 |
| 621015 - WATER AND SEWER | 353 | 322 | 31 | 322 | 31 | 254 | 99 |
| 621020 - TELEPHONE | 213 | 201 | 11 | 201 | 11 | 182 | 30 |
| 621025 - MOBILE TELEPHONE | 94 | 86 | 8 | 86 | 8 | 78 | 16 |
| 633005 -RENT - LAND | 41 | 41 | - | 1 | 40 | 1 | 40 |
| 633010 - RENT - BUILDINGS | 197 | 197 | - | 197 | - | 173 | 24 |
| 633015 - RENT - EQUIPMENT | 195 | 185 | 10 | 185 | 10 | 105 | 91 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | - | 18 | (18) | 148 | (148) | 133 | (133) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 15,767 | 15,707 | 60 | 15,746 | 20 | 15,252 | 515 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 70 | 63 | 7 | 63 | 7 | 23 | 47 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 129 | 121 | 8 | 121 | 8 | 89 | 39 |
| 645005 - CONTRACT HAULING | 42 | 36 | 6 | 36 | 6 | 34 | 8 |
| 645010 - DUMPING FEES | - | - | - | - | - | 1 | (1) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | - | 1 | 1 | (1) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 4 | (0) |
| 665080 - SHERIFFS-PASS THRU GRANT CONTR | 2,847 | 2,956 | (109) | 3,068 | (221) | 87 | 2,760 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 11 | 11 | - | 61 | (50) | 56 | (44) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 7 | - | 37 | (30) | 187 | (180) |
| 000300-Capital Purchases | 150 | 110 | 40 | 230 | (80) | 380 | (230) |
| 000400-Indirect Cost | 4,701 | 4,701 | - | 4,691 | 10 | 4,169 | 532 |
| 000800-Indigent / In-Custody | 7,839 | 6,969 | 870 | 6,969 | 870 | 5,726 | 2,113 |
| 000900-Other Appropriations | 150 | 150 | - | 150 | - | - | 150 |
|  |  |  |  |  |  |  |  |



| Org | Adjustment Description |
| :--- | :--- |

Exclude new request 912000_14-various supplies and services funded from Inmate Services Restricted Fund Balance (Acct 311040).

| 2018 |  |  |
| :--- | :--- | :--- |
| Budget Request |  |  |
| Revenue <br> (Operating) | Expend. | (Operating) |$\quad$| Funding |
| :---: |


| 2018 Adjusted Base Budget ${ }^{2}$ |  |  |
| :--- | :--- | :--- |
| Revenue | Expend. | County |
| (Operating) | (Operating) | Funding |

## 2018 Adjusted Base Budget ${ }^{2}$

1 COUNTY JAIL

2
3

| Total Line Item Adjustments (see table above) | - | (208) (208) | - | - |
| :--- | :--- | :--- | :--- | :--- | :--- |


| STRESS TEST CALCULATION BY ORG (STAGE 1 CALCULATION) <br> COUNTY FUNDING | - | 2 $\frac{1}{4}$ 2 2 8 8 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted Base Budget (total) | 101,509 | 77,525 | 5,915 | 18,069 | - | - | - | - |  | - | - |
| Adjusted Base Budget (capital and other orgs to exclude) | - | - | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (non-capital orgs) | 101,509 | 77,525 | 5,915 | 18,069 | - | - | - | - | - | - | - |
| Adjusted Base Budget Line Item Exclusions | - | - | - | - | - | - | - | - | - | - | - |
| Adjusted Base Budget (less exclusions and capital orgs) | 101,509 | 77,525 | 5,915 | 18,069 | - | - | - | - | - | - | - |
| Stress Test Target Budget (Adjusted Base Budget * 97\%) | 98,463 | 75,199 | 5,737 | 17,527 | - | - | - | - | - | - | - |
| Requested Budget (total) | 116,503 | 89,905 | 8,290 | 18,309 | - | - | - | - | - | - | - |
| Requested Budget (capital and other orgs to exclude) | - | - | - | - | - | - | - | - | - | - | - |
| Requested Budget (non-capital orgs) | 116,503 | 89,905 | 8,290 | 18,309 | - | - | - | - | - | - | - |
| Requested Budget Line Item Exclusions | (208) | (208) | - | - | - | - | - | - | - | - | - |
| Requested Budget (less exclusions and capital orgs) | 116,295 | 89,697 | 8,290 | 18,309 | - | - | - | - | - | - | - |
| STRESS TEST: Requested Budget Less <br> Stress Test Target Budget (only applicable if $>0$ ) | 17,832 | 14,498 | 2,553 | 782 | - | - | - | - | - | - | - |
| Check Figure, entries in BRASS Higher/(Lower) than calculation | (34) | 857 | (531) | (360) | - | - | - | - | - | - | - |

[^123]
## CORE MISSION

"Serving the Community from the Inside Out"
The mission of the Salt Lake County Jail is to protect the public through the booking and detention of individuals who pose a danger to society, provide humane care to those incarcerated, and facilitate programs which will assist them in avoiding future criminal activity.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Salt Lake County Jail provides safe living quarters for prisoners work environment for employees.

1) Reduce the number of assaults against staff by prisoners from $20 \%$ incidents as of the start of the year 2018 to $10 \%$ incidents by end of the year 2018.
Salt Lake County Jail employees receive appropriate training to effectively perform job functions and maintain professional certifications.
2) Maintain the percentage of employees who reach the mandatory 40 hours of annual training required by POST and Sheriff's Office and Jails Policy and Procedures from 100\% employees as of the start of July 2017 to 100\% employees by end of June 2018.

Salt Lake County Jail provides constitutional and humane health services to the prisoner population.
3) Maintain best practices and fidelity to national correctional healthcare standards, case law, and Jail Health Services Polices from pass audit as of the start of the year 2018 to pass audit by end of the year 2018.
The Salt Lake County Jail is fully staffed.
4) Reduce employee attrition rates from $18 \%$ separations as of the start of January 2018 to $10 \%$ separations by end of the year 2018.

## Total Requested

Savings/(Incr) if Flat to ABB

- Addt'I Savings/(Incr) if -3\%

Base @ -3\%


BUDGET

## APPROPRIATIONS

101,959,543
13,803,413
2,644,684
85,511,446


COUNTY
FUNDING
89,905,038
12,379,913
2,325,754
75,199,372
\% vs. CF Request

89,696,885
12,171,760 -13.6\%
2,325,754
75,199,372

[^124]|  | ORGANIZATION/PROGRAM <br> (sorted by priority) |
| :--- | :--- |
| 9120000600 | JAIL PROGRAMS DIVISION |
| 912000900 | JAIL HEALTH SERVICES |
| 9120001000 | JAIL HOUSING |
| 9120001100 | JAIL SECURITY |
| 9120000800 | JAIL PROCESSING |
| 9120001200 | JAIL SUPPORT-JAIL |
| 9120000400 | SHERIFF FISCAL-JAIL |
| 9120000000 | HUMAN RESOURCES - JAIL |
| 9120001500 | JAIL ADMINISTRATION SERVICES |
| 9120000700 | CORRECTIONS BUREAU |
| 9120000200 | SHERIFF ADMIN AND CONTNGNCY-JAIL |
| 9120000500 | SHERIFFS RANGE-JAIL |
| 9120000750 | JAIL BED CONTRACTING |
| 9120000000 | COUNTY JAIL PRGM |
| TOTAL | COUNTY JAIL |


| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 1,319 | 9,176 | 7,857 | 103.00 |
| 74 | 19,717 | 19,643 | 108.50 |
| 1,372 | 22,970 | 21,598 | 259.00 |
| 328 | 14,145 | 13,817 | 157.00 |
| - | 10,649 | 10,649 | 142.00 |
| 162 | 13,274 | 13,112 | 77.00 |
| 55 | 1,365 | 1,310 | 21.00 |
| - | 345 | 345 | 3.00 |
| - | 2,676 | 2,676 | 26.00 |
| 5,898 | 1,229 | $(4,669) \quad \square$ | 7.00 |
| - | 118 | 118 | 1.00 |
| - | 187 | 187 | 1.00 |
| 2,847 | 5,960 | 3,113 | 4.00 |
| - | 150 | 150 | - |
| 12,055 | 101,960 | 89,905 | 909.50 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | ---: | ---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | 3,709 | 3,709 | 48.00 |
| - | 2,564 | 2,564 | 13.50 |
| - | 737 | 737 | - |
| - | 1,256 | 1,256 | 17.00 |
| - | 742 | 742 | 13.00 |
| - | 1,240 | 1,240 | 11.00 |
| - | - | - | - |
| - | 2 | 2 | - |
| - | 471 | 471 | 4.00 |
| - | 228 | 228 | - |
| - | - | - | - |
| - | 8 | 8 | - |
| 1,424 | 2,847 | 1,424 | - |
| - | - | - | - |
| 1,424 | 13,803 | 12,380 | 106.50 |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | $(3,501)$ | $(3,501)$ | - |
| - | $(1,536)$ | $(1,536)$ | - |
| - | $(3,427)$ | $(3,427)$ | - |
| - | $(1,256)$ | $(1,256)$ | - |
| - | (742) | (742) | - |
| - | $(1,562)$ | $(1,562)$ | - |
| - | - | - | - |
| - | (2) | (2) | - |
| - | (446) | (446) | - |
| - | (28) | (28) | - |
| - | - | - | - |
| - | (8) | (8) | - |
| $(2,847)$ | $(5,694)$ | $(2,847)$ | - |
| - | - | - | - |
| $(2,847)$ | $(18,202)$ | $(15,355)$ | - |

Stress Test Target Reductions ${ }^{2} \quad(14,498)$ Stress Test Reductions in BRASS vs. Target (857)

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 912000_01 | JAIL HOUSING | Sworn Salary Compensation. Increase entry wage of Line Deputy II positions. Maintain career ladder and merit increase for sworn. | Request | - | \$737 | $\begin{array}{\|c\|} \hline \$ 0 \text { (not } \\ \text { proposed) } \end{array}$ |
| 2 | 912000_01 | JAIL PROGRAMS DIVISION | Opening Oxbow -- Module 2 and 3. Reqeust is for Salary \& Benefits starting in January and operating costs starting in July 2018. Mayor's proposal is based on a delayed opening of Oxbow. | Request | 97.00 | \$8,138 | \$7,521 |
| 3 | 912000_03 | JAIL BED CONTRACTING | Jail Bed Contracting -- July - December 2018. Includes revenue offset by the State. | Request | - | \$1,424 | \$0 (not proposed) |
| 4 | 912000_04 | JAIL HEALTH SERVICES | Annual built in contract increase for medical/mental health contract and pharmacy increase. | Request | - | \$170 | \$170 |
| 5 | 912000_05 | JAIL HEALTH SERVICES | Mental Health Decree_Phase 2. Includes 3.5 FTE's, contract increase, and operating costs. | Request | 3.50 | \$859 | \$859 |
| 6 | 912000_06 | JAIL HEALTH SERVICES | Mental Health Decree_Phase 2 One time. Furniture and equipment for new FTE's. | Request | - | \$36 | \$0 (not proposed) |
| 7 | 912000_08 | JAIL ADMINISTRATION SERVICES | Increase to the OMS (Jail Management System) contracted cost to address new interface needs for new medical records system and new countywide RMS system. Anticipating 4 total interfaces for these 2 systems. | Request | - | \$25 | \$25 |


|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8 | 912000_09 | JAIL HEALTH SERVICES | Replace one Dental Chair in clinic at ADC. The existing chair is an original chair from when the ADC opened and pieces and attachments are broken. | Request | - | \$10 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 9 | 912000_10 | JAIL SECURITY | Five Officers, MCIRT: Hospital and increased prisoner movement Impact Adjustment: (Five Additional Allocations) Hospital Guard Duty Requirements (Post Prisoner Allgier escape incident): All the Hospitals, that provide medical service to our prisoner population, now require two escorting officers verses the old standard of one. This has been the requirement shortly after Prisoner Allgier killed his escorting officer and escaped from the University Hospital in 2007. Our MCIRT FTEs have never been adjusted to accommodate this additional staffing requirement to come into compliance with local hospital policies. Our ability to respond to emergencies is seriously diminished with each hospital transport taking two officers away from the Jail Campus. We are locking down the facility on a regular basis due to lack of Security Staffing and diminished response capability. This creates a life safety issue for both staff and the prisoner population. Adding (5) additional Correctional Officer FTEs will better allow our division to provide facility security in emergencies and provide the two escorting officers that the hospitals all now require. The frequency of hospital transports has also increased stadily from 2008 to 2017. Our population is becomming more medically dependent and this has a significant impact on our operations. | Request | 5.00 | \$384 | \$0 (not proposed) |
| 10 | 912000_11 | JAIL ADMINISTRATION SERVICES | Due to our staffing situation it is becoming harder and harder to obtain instructors for classes. We would like to be able to offer overtime pay for staff teaching while off duty. Pre-service defensive tactics requires $8: 1$ ratio which comes out to 4 instructors or 256 hours of DT instructor time (this is the most difficult instruction to fill) we have an additional 1800 hours of in-service instruction. Also includes overtime for Honor Guard roles. | Request | - | \$56 | \$0 (not proposed) |
| 11 | 912000_13 | JAIL SUPPORT-JAIL | The Metro Jail has only be occupied for 15+ years, most of the buildings infrastructure has been in operation for 17+ and Oxbow has been in operation for $25+$ years. Our Division also assist in managing the SOB, Special Operations Building and Gun Range when requested. We assist in maintaining the HVAC, mechanical, electrical, plumbing and the many complex security systems that are required in a jail setting. When the facilities were newer, they didn't require the oversight and project management that is required now. Work orders have gone up by more than $30 \%$ daily and the issues are much more complex and dynamic. Because of our ageing facilities, our current manager focuses on daily emergent repairs and no longer has the time it assist with future projects, budgetary issue, future planning, supervision, etc. With these complexities it is necessary to bring on a higher level manager to manage this dynamic environment. Preventative maintenance, technology and daily tasks are falling behind without this supervision. I believe a new manager with facility management experience and the proper education will assist us in protecting this County asset. | Request | 1.00 | \$108 | \$0 (not proposed) |
| 12 | 912000_12 | CORRECTIONS bureau | IA CO Sergeant vehicle \& Deputy Investigator vehicle --Used vehicles to support the Sheriff's Office IA Correctional Sergeant and the CO Deputy Investigator. Often the position requires call out response into potentially volatile scenes. In addition there is a large amount of travel to different locations for interviews, evidence and report collection, and training requirements. We would be interested in purchasing a used police vehicle. | Request | - | \$28 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 13 | 912000_19 | CORRECTIONS BUREAU | ADC Complex Expansion Needs Assessment/Programming -- Request for funding for a needs assessment $\$ 50,000$ and programming $\$ 150,000$ for ADC expansion. After conducting a preliminary analysis and using national forecasting models, there is evidence to support $500+$ bed current deficit and a 1500 bed need over the next 15 years. To effectively plan for the current and future needs, we need to hire a professional to conduct a needs assessment and programming for additional pods. | Request | - | \$200 | $\begin{gathered} \$ 0(\text { not } \\ \text { proposed) } \end{gathered}$ |
| 14 | 91200__14 | JAIL PROGRAMS DIVISION | Technical Adjustment to allocate funds for use out of the Inmate Services designated funds. This request includes a 3\% increase to temporary wages, a shade structure for the pond, educational tablets for inmates, increase to education contract, increase in programs, an additional hoop house for the garden, and tv replacements. Designated Funds | Request | - | Designated Funds | \$0 |
| 15 | 912000 07 | JAIL HEALTH SERVICES | MOVED TO BASE. Starting salary market adjustment for Nurse FTE's to address hiring shortage. The analysis completed by County HR indicates that the Nurses are $10 \%$ below market. | Request (technical) | - |  |  |
| 16 | Various New | Various | Various new requests reduced for the Stress Test | Stress Test | (103.00) | (\$10,917) | \$0 (not proposed) |
| 17 | 912000_R01 | JAIL BED CONTRACTING | Stress test reduction of Jail Bed contracting. Jan - June 2017 | Stress Test |  | (\$1,424) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |



 calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 615025 - COMPUTER COMPONENTS < 3000 | 243 | 133 | 110 | 144 | 99 | 129 | 113 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 249 | 234 | 15 | 191 | 59 | 255 | (6) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 470 | 423 | 47 | 547 | (77) | 410 | 60 |
| 615040 - POSTAGE | 50 | 47 | 4 | 52 | (1) | 41 | 9 |
| 615045 - PETTY CASH REPLENISH | 13 | 13 | 1 | 13 | 1 | 5 | 9 |
| 615050 - MEALS AND REFRESHMENTS | 11 | 11 | - | 11 | - | 2 | 8 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 52 | 48 | 4 | 56 | (4) | 22 | 30 |
| 617010 - MAINT - MACHINERY AND EQUIP | 459 | 403 | 56 | 790 | (331) | 419 | 39 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 145 | 140 | 5 | 125 | 20 | 97 | 48 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 180 | 173 | 6 | 161 | 18 | 104 | 75 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 1 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 50 | 47 | 3 | 47 | 3 | 30 | 21 |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 3 | - | 3 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 305 | 305 | (0) | 270 | 35 | 258 | 46 |
| 621005 - HEAT AND FUEL | 578 | 562 | 16 | 562 | 16 | 365 | 213 |
| 621010 - LIGHT AND POWER | 1,446 | 1,401 | 45 | 1,401 | 45 | 1,344 | 101 |
| 621015 - WATER AND SEWER | 349 | 318 | 31 | 318 | 31 | 254 | 96 |
| 621020 - TELEPHONE | 169 | 158 | 11 | 158 | 11 | 146 | 22 |
| 621025 - MOBILE TELEPHONE | 64 | 57 | 8 | 57 | 8 | 50 | 14 |
| 633015 - RENT - EQUIPMENT | 189 | 178 | 10 | 178 | 10 | 104 | 85 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | - | - | - | 59 | (59) | 63 | (63) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 697 | 637 | 60 | 637 | 60 | 636 | 62 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 63 | 56 | 7 | 56 | 7 | 16 | 47 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 75 | 66 | 8 | 66 | 8 | 49 | 26 |
| 645005 - CONTRACT HAULING | 41 | 35 | 6 | 35 | 6 | 33 | 8 |
| 645010 - DUMPING FEES | - | - | - | - | - | 1 | (1) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | - | 1 | 1 | (0) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 4 | (0) |
| 665080 - SHERIFFS-PASS THRU GRANT CONTR | 2,847 | 2,847 | - | 2,959 | (112) | - | 2,847 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 11 | 11 | - | 61 | (50) | 56 | (44) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | 30 | (30) | 96 | (96) |
| 000300-Capital Purchases | 138 | 98 | 40 | 218 | (80) | 369 | (231) |
| 673020 - IMPROVMNT OTHER THAN BUILDINGS | 10 | - | 10 | - | 10 | 154 | (144) |
| 675010 - IMPROVEMENTS OF BUILDINGS | - | - | - | 120 | (120) | - | - |
| 679005 - OFFICE FURN EQUIP SOFTWR>5000 | 6 | 6 | - | 6 | - | 5 | 1 |
| 679020 - MACHINERY AND EQUIPMENT | 122 | 92 | 30 | 92 | 30 | 210 | (88) |
| 000400-Indirect Cost | 3,689 | 3,689 | - | 3,689 | - | 3,003 | 685 |
| 663010 - COUNCIL OVERHEAD COST | 304 | 304 | - | 304 | - | 303 | 0 |
| 663015 - MAYOR OVERHEAD COST | 73 | 73 | - | 73 | - | 183 | (110) |
| 663020 - MAYOR OPS OVERHEAD COST | - | - | - | - | - | 54 | (54) |
| 663025 - AUDITOR OVERHEAD COST | 212 | 212 | - | 212 | - | 231 | (19) |
| 663040 - INFO SERVICES OVERHEAD COST | 1,245 | 1,245 | - | 1,245 | - | 793 | 453 |
| 663045 - PURCHASING OVERHEAD COST | 53 | 53 | - | 53 | - | 29 | 24 |
| 663050 - HUMAN RESOURCES OVERHEAD COST | 617 | 617 | - | 617 | - | 555 | 61 |
| 663055 - GOVERN IMMUNITY OVERHEAD COST | 135 | 135 | - | 135 | - | 133 | 2 |
| 663060 - RECORDS MANAGMNT OVERHEAD COST | - | - | - | - | - | 2 | (2) |
| 663070 - MAYOR FINANCE OVERHEAD COST | 538 | 538 | - | 538 | - | 541 | (3) |
| 663030 - DISTRICT ATTORNEY OVERHEAD COST | 512 | 512 | - | 512 | - | 179 | 332 |
| 000800-Indigent / In-Custody | 7,839 | 6,969 | 870 | 6,969 | 870 | 5,726 | 2,113 |
| 653010 - IN-CUSTODY AMBULANCE | 352 | 326 | 26 | 326 | 26 | 262 | 91 |
| 653040 - IN-CUSTODY CONTRACTED HEALTH | 2,874 | 2,454 | 421 | 2,454 | 421 | 2,162 | 712 |
| 653045 - IN-CUSTODY MEDICAL OUTSIDE SERV | 2,112 | 1,953 | 158 | 1,953 | 158 | 1,077 | 1,035 |
| 653050 - IN-CUSTODY DENTAL | 183 | 170 | 14 | 170 | 14 | 101 | 83 |
| 653055 - IN-CUSTODY PHARMACEUTICALS | 1,898 | 1,679 | 220 | 1,679 | 220 | 1,903 | (4) |
| 653060 - IN-CUSTODY MEDICAL SUPPLIES | 419 | 387 | 31 | 387 | 31 | 223 | 196 |
| 000900-Other Appropriations | 150 | 150 | - | 150 | - | - | 150 |
| 695005 - COUNCIL DISCRETIONARY EXPEN | 150 | 150 | - | 150 | - | - | 150 |



[^125]
## CORE MISSION

The Protective Services Bureau meets the diverse challenges of effective crime prevention. We transition between law enforcement authority, prisoner management, government security, and public service as the assignments and situations demand. We are proud to complete our duties with integrity, discipline and dedication.

## OUTCOMES AND INDICATORS

(see separate O\&I Summary report for additional detail)
Salt Lake County public buildings are safe and free from crime.

1) Maintain the level of staff training to include crime trends and safety measures from 40 hours as of the start of July 2017 to 40 hours by end of June 2018.
Provide the public law enforcement, prisoner management, government security and public services safely and efficiently.
2) Increase the number of public safety officers on site in County and Court buildings from 131.3 FTEs as of the start of January 2018 to 147.3 FTEs by end of December 2018.
The Sheriff's Office Protective Services Bureau will complete tasks, duties and responsibilities with integrity, discipline and dedication.
3) Maintain current levels of completed investigations on crimes committed in public buildings from $100 \%$ completed investigations as of the start of January 2018 to 100\% completed investigation by end of December 2018.

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET | COUNTY | \% vs. CF |
|  | APPROPRIATIONS | FUNDING | Request |
| Total Requested | 13,987,909 | 8,289,899 |  |
| - Savings/(Incr) if Flat to ABB | 2,021,448 | 2,375,292 | -28.7\% |
| - Addt'I Savings/(Incr) if -3\% | 358,994 | 177,438 | -2.1\% |
| ■ Base @ -3\% | 11,607,467 | 5,737,169 |  |


| ORGANIZATION/PROGRAM (sorted by priority) |  | 2018 Budget Request |  |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  | 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 9125001300 | PROTECTIVE SVCS DIV - COURTS | 4,288 | 5,906 | 1,618 |  | 69.00 | (354) | - | 354 | - | - | - | - |  |
| 9125001400 | PROTECTIVE SVCS DIV - FACILITY | 1,410 | 7,833 | 6,423 |  | 84.00 | - | 2,021 | 2,021 | 18.00 | - | $(2,021)$ | $(2,021)$ |  |
| 9125000100 | HUMAN RESOURCES-COURT SVCS | - | 22 | 22 | I | - | - | - | - |  | - | - | - |  |
| 9125000500 | SHERIFFS RANGE-PSO | - | 164 | 164 | \| | 1.00 | - | - | - |  |  | - | - |  |
| 912500220 | SHFS ADMIN \& CONT-COURT SVCS | - | 63 | 63 | 1 | - | - | - | - | - | - | - | - | - |
| TOTAL | SHERIFF-COURT SVCS AND | 5,698 | 13,988 | 8,290 |  | 154.00 | (354) | 2,021 | 2,375 | 18.00 | - | $(2,021)$ | $(2,021)$ | - |

# NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) 

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor <br> Prop \$ |
| 1 | 912500_01 | PROTECTIVE SVCS DIV - FACILITY | Protective Services Sworn Compensation | Request | - | \$568 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 2 | 912500_02 | PROTECTVE SVCS DIV - FACILITY | Provide security/police services for the new District Attorney's office building in downtown Salt Lake City. We will provide 24/7 coverage at this site. (This request is supported by the District Attorney's Office.) <br> MAYOR PROPOSED BUDGET CHANGE: FUNDING FOR 5 FTE. | Request | 7.00 | \$487 | \$364 |
| 3 | 912500_03 | PROTECTVE SVCS DIV - FACILITY | Provide 24/7 police presence and service at Youth Services. This request is an increase in services due to the increased number of reports at this site over the last three years. There will also be an increase in youth due to the restrictions at Detention from HB239. South Salt Lake Police is supportive of this transition as well. (This request is supported by Karen Crompton) | Request | 5.00 | \$348 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | 912500_04 | PROTECTIVE SVCS DIV - FACILITY | Provide afternoon police/security coverage seven days a week to provide coverage at all the art centers when performances are mostly occuring. This will ensure that a deputy is at each site when a performance is occurring in the afternoon. (This request is supported by Holly Yocom.) | Request | 4.00 | \$282 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 5 | 912500_05 | PROTECTVE SVCS DIV - FACILITY | The Protective Services Bureau currently sits at a span of control of 15.5 deputies per one sergeant. In the Facility Protection Division we are in need of two patrol sergeants to cover a day shift and one to cover a graveyard shift. We currently only have one dayshift sergeant and one graveyard sergeant. With this coverage there is not a supervisor on during all shifts. These supervisor allocations are critical to helping with the resource allocations with new partners and to ensure adequate supervision. | Request | 2.00 | \$221 | \$0 (not proposed) |
| 6 | 912500_05 | PROTECTIVE SVCS DIV - FACILITY | Two new vehicles for two new Sergeant FTE's. These vehicles will be take home vehicles for the sergeants and will allow them to drive to all the various sites that the Bureau covers throughout Salt Lake County and respond in an emergency. | Request | - | \$84 | $\begin{aligned} & \$ 0 \text { (not } \\ & \text { proposed) } \end{aligned}$ |
| 7 | 912500_06 | PROTECTIVE SVCS DIV - FACILITY | Pooled Fleet Vehicle. There are several deputies assigned to positions at the Sheriff's Office Building that include training and the radio shop. These deputies regularly have to teach classes at various sites and conduct radio repairs around the county. This vehicle would be shared among those assigned at the Sheriff's Office Building. This request is to purchase a used vehicle. | Request | - | \$32 | \$0 (not proposed) |
| 8 | 912500_07 | PROTECTIVE SVCS DIV - COURTS | Revenue decrease for AOC court security contract. | Request | - | \$354 | \$0 (not proposed) |



 calculation should be discussed with the Mayor's Finance Budget office before including.
${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \end{gathered}$ Budget | $\begin{gathered} \hline 2018 \\ \hline \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | ```Variance, Proposed Bud vs. ABB, H/(L)``` | 2017 June Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 6,615 | 5,915 | 701 | 5,741 | 874 | 5,206 | 1,409 |
| REVENUE | 5,698 | 6,052 | (354) | 5,995 | (297) | 5,848 | (150) |
| OPERATING REVENUE | 5,698 | 6,052 | (354) | 5,995 | (297) | 5,848 | (150) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 2,935 | 3,289 | (354) | 3,289 | (354) | 3,271 | (335) |
| 411000 - STATE GOVERNMENT GRANTS | 2,935 | 3,289 | (354) | 3,289 | (354) | 3,271 | (335) |
| RCT4200-CHARGES FOR SERVICES | 1,598 | 1,598 | - | 1,541 | 57 | 1,537 | 61 |
| 421370 - MISCELLANEOUS REVENUE | 3 | 3 | - | 3 | - | 5 | (2) |
| 424000 - LOCAL REVENUE CONTRACTS | 246 | 246 | - | 188 | 57 | 190 | 56 |
| 425025 - THIRD DISTRICT COURT FINES | 1,350 | 1,350 | - | 1,350 | - | 1,343 | 7 |
| RCT4300- INTER/INTRA FUND TRANSFERS | 1,165 | 1,165 | - | 1,165 | - | 1,041 | 124 |
| 431100 - INTERFUND REVENUE-SHERIFF | 928 | 928 | - | 928 | - | 803 | 125 |
| 433100 - INTRAFUND REVENUE | 237 | 237 | - | 237 | - | 238 | (1) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 12,313 | 11,966 | 347 | 11,736 | 577 | 11,055 | 1,259 |
| OPERATING EXPENSE | 12,313 | 11,966 | 347 | 11,736 | 577 | 11,055 | 1,259 |
| 000100-Salaries and Benefits | 11,308 | 10,976 | 333 | 10,749 | 559 | 9,928 | 1,380 |
| 601005 - ELECTED AND EXEMPT SALARY | 130 | 127 | 3 | 127 | 3 | 124 | 6 |
| 601015 - PROF TECH MANAG-PUBLIC SAFETY | 719 | 701 | 18 | 703 | 16 | 709 | 10 |
| 601020 - LUMP SUM VACATION PAY | 43 | 43 | 0 | 43 | 0 | 44 | (1) |
| 601025 - LUMP SUM SICK PAY | 13 | 13 | 0 | 13 | 0 | 1 | 13 |
| 601030 - PERMANENT AND PROVISIONAL | 33 | 32 | 1 | 32 | 1 | 31 | 2 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 5,841 | 5,515 | 327 | 5,389 | 452 | 4,890 | 952 |
| 601065 - OVERTIME | 155 | 155 | - | 155 | - | 140 | 15 |
| 601095 - BUDGETED PERS UNDEREXPEND | (495) | (141) | (354) | (141) | (354) | - | (495) |
| 603005 - SOCIAL SECURITY TAXES | 514 | 487 | 27 | 478 | 36 | 441 | 73 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 5 | 5 | 0 | 52 | (47) | 5 | 0 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 1,865 | 1,773 | 92 | 1,717 | 147 | 1,647 | 217 |
| 603040 - LTD CONTRIBUTIONS | 32 | 31 | 2 | 30 | 2 | 26 | 7 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 89 | 88 | 1 | 90 | (1) | 79 | 10 |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,792 | 1,600 | 192 | 1,512 | 280 | 1,299 | 493 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 227 | 227 | - | 227 | - | 194 | 33 |
| 603056 - OPEB - CURRENT YR | 210 | 191 | 19 | 191 | 19 | 191 | 19 |
| 605005 - UNIFORM ALLOWANCE | - | - | - | 1 | (1) | 1 | (1) |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 134 | 128 | 6 | 129 | 5 | 107 | 27 |
| 000200-Operations | 589 | 575 | 14 | 571 | 18 | 564 | 25 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | - | 4 | (1) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 0 | 0 | - | 0 | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 15 | 15 | - | 15 | - | 4 | 11 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 11 | 11 | - | 11 | - | 1 | 10 |
| 615005 - OFFICE SUPPLIES | 15 | 15 | - | 15 | - | 10 | 5 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 1 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 23 | 23 | - | 23 | - | 13 | 10 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 140 | 140 | - | 92 | 49 | 87 | 53 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 93 | 79 | 14 | 78 | 15 | 74 | 19 |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 0 | 2 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 0 | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 1 | 1 | - | 1 | - | 1 | 0 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 22 | 22 | - | 22 | - | 24 | (2) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 27 | 27 | - | 27 | - | 21 | 5 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 8 | 8 | - | 8 | - | 6 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 0 |


| in thousands \$ | 2018 <br> Proposed Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} \hline 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619045 - VEHICLE REPLACEMENT CHARGES | 70 | 70 | (0) | 70 | 0 | 71 | (1) |
| 621020 - TELEPHONE | 17 | 17 | - | 17 | - | 14 | 4 |
| 621025 - MOBILE TELEPHONE | 21 | 21 | - | 21 | - | 21 | 0 |
| 633010 - RENT - BUILDINGS | 46 | 46 | - | 46 | - | 42 | 4 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | - | - | - | 46 | (46) | 36 | (36) |
| 639025 - OTHER PROFESSIONAL FEES | 11 | 11 | - | 11 | - | 8 | 3 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 4 | 4 | - | 4 | - | 1 | 3 |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 48 | 48 | - | 48 | - | 31 | 18 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 7 | 7 | - | 7 | - | 91 | (84) |
| 000400-Indirect Cost | 416 | 416 | - | 416 | - | 563 | (147) |
| 663010 - COUNCIL OVERHEAD COST | 44 | 44 | - | 44 | - | 60 | (16) |
| 663015 - MAYOR OVERHEAD COST | 11 | 11 | - | 11 | - | 36 | (26) |
| 663020 - MAYOR OPS OVERHEAD COST | - | - | - | - | - | 11 | (11) |
| 663025 - AUDITOR OVERHEAD COST | 31 | 31 | - | 31 | - | 45 | (15) |
| 663040 - INFO SERVICES OVERHEAD COST | 128 | 128 | - | 128 | - | 210 | (82) |
| 663045 - PURCHASING OVERHEAD COST | (0) | (0) | - | (0) | - | 1 | (1) |
| 663050 - HUMAN RESOURCES OVERHEAD COST | 71 | 71 | - | 71 | - | 83 | (13) |
| 663055 - GOVERN IMMUNITY OVERHEAD COST | 11 | 11 | - | 11 | - | 8 | 3 |
| 663070 - MAYOR FINANCE OVERHEAD COST | 79 | 79 | - | 79 | - | 98 | (19) |
| 663030 - DISTRICT ATTORNEY OVERHEAD COST | 42 | 42 | - | 42 | - | 11 | 31 |

## CORE MISSION

The Salt Lake County Sheriff's Office, in partnership with the community, proactively protects and serves the community through progressive, comprehensive, and cost-effective law enforcement, corrections initiatives and court services.

## OUTCOMES AND INDICATORS (see separate O\&। summary report for additional detail)

The Canyons recreational areas has the essential policing resources needed to ensure a proactive approach to solving and preventing crime.

1) Maintain proactive law enforcement with current staffing level from 21 FTEs as of the start of January 2018 to 21 FTEs by end of the year 2018.

## Salt Lake County has the quality Search \& Rescue capabilities needed to protect the community.

2) Maintain the ability for Search \& Rescue to provide rescue services to those in emergency from $100 \%$ response rate as of the start of January 2018 to $100 \%$ response rate by end of the year 2018.

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  | BUDGET | COUNTY | \% vs. CF |
|  |  |  |  |
|  | APPROPRIATIONS | FUNDING | Request |
| Total Requested | $\mathbf{1 8 , 4 4 3 , 5 3 9}$ | $\mathbf{1 8 , 3 0 8 , 5 3 3}$ |  |
| $\square$ Savings/(Incr) if Flat to ABB | 113,213 | 239,753 | $-1.3 \%$ |
| $\square$ Addt'I Savings/(Incr) if -3\% | $\underline{549,910}$ | $\underline{542,063}$ | $-3.0 \%$ |
| Base @ -3\% | $17,780,416$ | $17,526,717$ |  |


| ORGANIZATION/PROGRAM <br> (sorted by priority) |  |
| :--- | :--- |
| 9130000200 | SHERIFF ADMIN AND CONTINGENCY-CW |
| 9130000000 | SHERIFF HUMAN RESOURCES-CW |
| 9130000400 | SHERIFF FISCAL-CW |
| 913000500 | SHERIFF RANGE-CW |
| TOTAL SHERIFF-CW INVSTG \& SUPPORT |  |


| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| 115 | 17,037 | 16,922 | 4.00 |
| - | 408 | 408 | 2.00 |
| - | 748 | 748 | 4.00 |
| 20 | 251 | 231 | 1.00 |
| 135 | 18,444 | 18,309 | 11.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| $(127)$ | 113 | $\mathbf{2 4 0}$ | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $(127)$ | 113 | $\mathbf{2 4 0}$ | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :--- |
| Revenue Expend. County FTE |  |  |
| (Operating) | (Operating) | Funding |


| - | $(422)$ | $(422)$ | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | $(422)$ | $(422)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target 360

| NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS <br> Req ID | Org/Program <br> Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 913000_01 | SHERIFF ADMIN AND CONTINGENCY-CW | The UPD contract for Countywide Law Enforcement operates on a July - June Fiscal year. This request is an estimated increase to maintain service levels for the period of July thru December 2018. | Request | - | \$229 | \$0 (not proposed) |
| 2 | 913000_02 | SHERIFF ADMIN AND CONTINGENCY-CW | Small Equipment, Request additional one time funding for 10 newly allocated SAR personnel, this is for Avalanche Beacons, Water rescue gear, GPS and other small Equipment issued to each SAR Member, $\$ 1,000.00$ per new member. | Request | - | \$11 | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 913000_03 | SHERIFF RANGE-CW | Maintenance - Grounds: Increase funding for the partially completed parking area and Range 5 extension. It is currently dirt and must be paved or completed with other erosion mitigation construction. County inspectors, along with EPA standards are requiring project completion. The total for this is $\$ 25,739$ but was found within existing budget. | Request | - | \$0 | \$0 |
| 4 | 913000_04 | SHERIFF ADMIN AND CONTINGENCY-CW | Revenue_Expense True Ups - no longer received JAG grant as pass through to UPD and UCAN stopped charging radio usage fees to other County entities. Reduction of expense and revenue. $\$ 126,540$. | Request | - | \$0 | \$0 |
| 5 | Various New | SHERIFF ADMIN AND CONTINGENCY-CW | Reduction of new requests for Stress Test. | Stress Test | - | (\$422) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$240 \$0 |  |  |  |  |  |  |  |
| TOTAL STRESS TEST REDUCTIONS |  |  |  |  | 0.00 | (\$422) | \$0 |

[^126]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 110 - GENERAL FUND | $\wedge$ | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 10150000 - COMMUNITY DEVELOPMENT \& ENGAGEMEN... |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 10160000 - REDEVELOPMENT AGENCY OF SL CO |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 10170000 - GSL MUNICIPAL SERVICES DISTRICT |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 10260000 - HOUSING PROGRAMS |  |  |  |  |  |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | $\checkmark$ | 10270000 - REVOLVING LOAN PROGRAMS |  |  |  |  |  |
| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | 2018 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 18,127 | 18,069 | 58 | 18,096 | 30 | 17,310 | 817 |
|  |  |  |  |  |  |  |  |
| Revenue | 135 | 262 | (127) | 241 | (106) | 185 | (50) |
| OPERATING REVENUE | 135 | 262 | (127) | 241 | (106) | 185 | (50) |
| RCT4100- OPERATING GRANTS AND CONTRIBUTIO | 44 | 153 | (109) | 153 | (109) | 132 | (88) |
| 411000 - STATE GOVERNMENT GRANTS | 20 | 20 | - | 20 | - | 24 | (4) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | 109 | (109) | 109 | (109) | 87 | (87) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 24 | 24 | - | 24 | - | 22 | 3 |
| RCT4200-CHARGES FOR SERVICES | 91 | 91 | - | 70 | 21 | 35 | 56 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 2 | (2) |
| 424000 - LOCAL REVENUE CONTRACTS | 91 | 91 | - | 70 | 21 | 32 | 59 |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| RCT4300-INTER/INTRA FUND TRANSFERS | - | 18 | (18) | 18 | (18) | 18 | (18) |
| 431100 - INTERFUND REVENUE-SHERIFF | - | 14 | (14) | 14 | (14) | 13 | (13) |
| 433100 - INTRAFUND REVENUE | - | 5 | (5) | 5 | (5) | 4 | (4) |
|  |  |  |  |  |  |  |  |
| EXPENSE | 18,262 | 18,330 | (69) | 18,337 | (75) | 17,494 | 767 |
| OPERATING EXPENSE | 18,262 | 18,330 | (69) | 18,337 | (75) | 17,494 | 767 |
| 000100-Salaries and Benefits | 1,681 | 1,623 | 58 | 1,640 | 40 | 1,551 | 129 |
| 601005 - ELECTED AND EXEMPT SALARY | 546 | 532 | 13 | 419 | 127 | 433 | 112 |
| 601020 - LUMP SUM VACATION PAY | 15 | 15 | (0) | 15 | (0) | - | 15 |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | (0) | 5 | 0 | - | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 371 | 362 | 9 | 491 | (120) | 426 | (55) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 20 | 20 | - | 20 | - | 14 | 5 |
| 601065 - OVERTIME | 2 | 2 | - | 2 | - | 3 | (1) |
| 603005 - SOCIAL SECURITY TAXES | 67 | 66 | 1 | 67 | 0 | 63 | 5 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 110 | 107 | 3 | 110 | 0 | 100 | 10 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 53 | 52 | 1 | 52 | 1 | 50 | 3 |
| 603040 - LTD CONTRIBUTIONS | 4 | 4 | 0 | 4 | 0 | 4 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 35 | 34 | 1 | 34 | 1 | 43 | (8) |
| 603050 - HEALTH INSURANCE PREMIUMS | 135 | 127 | 8 | 128 | 7 | 94 | 41 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 76 | 76 | - | 76 | - | 76 | (0) |
| 603056 - OPEB - CURRENT YR | 234 | 213 | 21 | 213 | 21 | 240 | (6) |
| 605005 - UNIFORM ALLOWANCE | 1 | 1 | - | 3 | (3) | 5 | (4) |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 7 | 7 | - | 2 | 5 | - | 7 |
| 000200-Operations | 15,972 | 16,099 | (127) | 16,098 | (126) | 15,328 | 644 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 67 | 67 | - | 67 | - | 66 | 1 |
| 607010 - MAINTENANCE - GROUNDS | 62 | 62 | - | 36 | 26 | 5 | 57 |
| 607015 - MAINTENANCE - BUILDINGS | 16 | 16 | - | 16 | - | 8 | 8 |
| 607030 - MAINTENANCE - OTHER | 0 | 0 | - | 0 | - | 0 | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 161 | 161 | - | 161 | - | 102 | 60 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 64 | 64 | - | 60 | 4 | 3 | 61 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 14 | - | 11 | 3 | 9 | 5 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 1 | 1 | - | 1 | - | 1 | (0) |
| 613005 - PRINTING CHARGES | 5 | 5 | - | 5 | - | - | 5 |
| 613020 - DEVELOPMENT ADVERTISING | 29 | 29 | - | 29 | - | 19 | 9 |
| 615005 - OFFICE SUPPLIES | 22 | 22 | - | 22 | 0 | 14 | 8 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 0 | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 15 | - | 5 | 10 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 21 | 21 | - | 21 | - | 12 | 9 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 30 | 30 | - | 30 | (0) | 92 | (62) |
| 615040 - POSTAGE | 8 | 8 | - | 8 | - | 2 | 6 |
| 615045 - PETTY CASH REPLENISH | 7 | 7 | - | 3 | 4 | 3 | 4 |
| 615050 - MEALS AND REFRESHMENTS | 26 | 26 | - | 31 | (5) | 16 | 10 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 2 | 0 |


| in thousands \$ | 2018 <br> Proposed <br> Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 617010 - MAINT - MACHINERY AND EQUIP | 24 | 24 | - | 24 | - | 13 | 11 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 1 | (1) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 19 | 19 | - | 19 | - | 10 | 9 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 15 | 15 | - | 24 | (9) | 7 | 8 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 17 | 17 | - | 14 | 3 | 14 | 2 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 24 | 24 | - | 24 | - | 9 | 15 |
| 621005 - HEAT AND FUEL | 3 | 3 | - | 3 | - | - | 3 |
| 621010 - LIGHT AND POWER | 12 | 12 | - | 12 | - | 8 | 4 |
| 621015 - WATER AND SEWER | 3 | 3 | - | 3 | - | - | 3 |
| 621020 - TELEPHONE | 27 | 27 | - | 27 | - | 22 | 4 |
| 621025 - MOBILE TELEPHONE | 9 | 9 | - | 9 | - | 7 | 2 |
| 633005 - RENT - LAND | 41 | 41 | - | 1 | 40 | 1 | 40 |
| 633010 - RENT - BUILDINGS | 151 | 151 | - | 151 | - | 131 | 20 |
| 633015 - RENT - EQUIPMENT | 7 | 7 | - | 7 | - | 1 | 6 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | - | 18 | (18) | 44 | (44) | 34 | (34) |
| 639025 - OTHER PROFESSIONAL FEES | 15,058 | 15,058 | - | 15,098 | (40) | 14,608 | 450 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 6 | (3) |
| 641030 - AMMUNITION EXPOLSIVES AND BOMB | 6 | 6 | - | 6 | - | 10 | (5) |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | 1 | 0 |
| 645010 - DUMPING FEES | - | - | - | - | - | 0 | (0) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 665080 - SHERIFFS-PASS THRU GRANT CONTR | - | 109 | (109) | 109 | (109) | 87 | (87) |
| 000300-Capital Purchases | 12 | 12 | - | 12 | - | 11 | 1 |
| 679005 - OFFICE FURN EQUIP SOFTWR>5000 | 12 | 12 | - | 12 | - | 11 | 1 |
| 000400-Indirect Cost | 597 | 597 | - | 586 | 10 | 603 | (7) |
| 663010 - COUNCIL OVERHEAD COST | 71 | 71 | - | 71 | 0 | 53 | 18 |
| 663015 - MAYOR OVERHEAD COST | 17 | 17 | - | 17 | 0 | 32 | (15) |
| 663020 - MAYOR OPS OVERHEAD COST | - | - | - | - | - | 9 | (9) |
| 663025 - AUDITOR OVERHEAD COST | 49 | 49 | - | 49 | 0 | 40 | 9 |
| 663035 - REAL ESTATE OVERHEAD COST | 8 | 8 | - | - | 8 | - | 8 |
| 663040 - INFO SERVICES OVERHEAD COST | 136 | 136 | - | 134 | 2 | 175 | (40) |
| 663045 - PURCHASING OVERHEAD COST | 1 | 1 | - | 1 | 0 | 3 | (2) |
| 663050 - HUMAN RESOURCES OVERHEAD COST | 10 | 10 | - | 10 | - | 20 | (10) |
| 663055 - GOVERN IMMUNITY OVERHEAD COST | 2 | 2 | - | 2 | - | 2 | (0) |
| 663060 - RECORDS MANAGMNT OVERHEAD COST | 10 | 10 | - | 10 | - | - | 10 |
| 663070 - MAYOR FINANCE OVERHEAD COST | 93 | 93 | - | 93 | 0 | 72 | 21 |
| 663030 - DISTRICT ATTORNEY OVERHEAD COST | 201 | 201 | - | 201 | - | 197 | 4 |

## CORE MISSION

Maintain site lease for radio communication.

## OUTCOMES AND INDICATORS (see separate O\&। summary report for additional detail)

Salt Lake County Municipal Services have reliable radio communication.

1) Maintain site lease for radio communication for Salt Lake County Municipal Services from 2 leases as of the start of the year 2018 to 2 leases by end of the year 2018.

|  | BUDGET <br> APPROPRIATIONS | COUNTY <br> FUNDING | \% vs. CF <br> Request |
| :--- | :---: | :---: | :---: |
| Total Requested | $\mathbf{0}$ | $\mathbf{0}$ |  |
| $\square$ Savings/(Incr) if Flat to ABB | 0 | 0 |  |
| $\square$ Addt'l Savings/(Incr) if $-3 \%$ | $\underline{0}$ | $\underline{0}$ |  |
| Base @ $-3 \%$ | 0 | 0 |  |

In thousands \$ except FTE
ORGANIZATION/PROGRAM
(sorted by priority)

915000000 SHERIFF LAW ENFORCEMENT TOTAL SHERIFF-LAW ENFORCEMENT

| 2018 Budget Request |  |  |  | Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE | Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target


[^127]

## CORE MISSION

The mission of the Salt Lake County Surveyor's office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

## OUTCOMES AND INDICATORS

(see separate O\&/ Summary report for additional detail)

## The Surveyor's Office collaborates and partners with state, local and federal agencies.

1) Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 409 Work Orders completed as of the end of August 2017 to 705 Work Orders completed by end of December 2018.
2) Increase percent of web map requests completed for Salt Lake County Mayor's Homeless initiative, County Facilities, and inventory of properties owned and leased. from 60 Percent as of the end of August 2017 to 100 Percent by end of December 2018.
3) Increase the number of GIS data sets critical for Public Works Operations VUEWorks project management tool. from 2 GIS Data Sets as of the end of September 2017 to 8 GIS Data Sets by end of May 2018.
The Surveyor's Office uses Unmanned Aerial System (UAS) to enhance services and generate revenue for the County.
4) Increase the number of Work Orders for Unmanned Aerial System (UAS) from 12 Work Orders as of the end of August 2017 to 25 Work Orders by end of December 2018.

## The Surveyor's Office provides services to the Metro Townships via the MSD and Millcreek via contract.

5) Increase the number of work requests received from Metro Townships about services provided by Salt Lake County Surveyor's Office from 26 Work Requests as of the end of August 2017 to 75 Work Requests by end of December 2018.
6) Increase the number of work requests received from Millcreek about services provided by Salt Lake County Surveyor's Office from 8 Work Requests as of the end of August 2017 to 25 Work Requests by end of December 2018.

## Total Requested

- Savings/(Incr) if Flat to ABB
- Addt'I Savings/(Incr) if -3\%

Base @ -3\%


BUDGET APPROPRIATIONS 2,606,435 0

78,193
2,528,242


COUNTY FUNDING 2,427,335

0
72,820
2,354,515

| ORGANIZATION/PROGRAM |
| :---: |
| (sorted by priority) |

9400000100 SURVEYOR ADMINISTRATION
9400000200 FIELD SURVEY

| 2018 Budget Request |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Revenue | Expend. <br> (Operating) <br> (Operating) | County <br> Funding | FTE |  |
| 179 | 1,184 | $\mathbf{1 , 0 0 5}$ | $\square$ | 4.48 |
| - | 655 | 655 | $\square$ | 8.00 |
| - | 483 | 483 | $\square$ | 5.00 |
| - | 285 | $\mathbf{2 8 5}$ | $\square$ | 3.00 |
| 179 | 2,606 | $\mathbf{2 , 4 2 7}$ |  | $\mathbf{2 0 . 4 8}$ |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue | Expend. | County |
| (Operating) | (Operating) | Funding |
| - | $(15)$ | $(15)$ |
| - | - | - |
| - | - | - |
| - | $(58)$ | $(58)$ |
| - | $(73)$ | $(73)$ |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BRASS Req ID | Org/Program Name | Description | Type (R/ST/MP) | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 940000_R01 | SURVEYOR ADMINISTRATION | Reduced Gas \& Oil: Based on Fleet's estimated 2018 fuel prices, however number can vary based on market volitility and usage based on workload. (NOT RECOMMENDED) | Stress Test |  | (\$9) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 2 | 940000_R01 | SURVEYOR ADMINISTRATION | Reduced Temporary Employee Funding: To arrive at 3\% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload. (Demands could increase due to the Metro Townships and Millcreek City coming on line January 2017.) Countywide mapping and GIS work requests are growing exponentially and we expect the trend to continue indefinitely. (NOT RECOMMENDED) | Stress Test |  | (\$6) | \$0 (not proposed) |
| 3 | 940000_R01 | GIS | RIF: To meet the $3 \%$ stress tess will require the elimination of an FTE. An additional FTE was recommended by the Mayor and approved by the County Council as part of the 2016 budget. Given the direction the County is moving technologically, and the exponentail growth of GIS and Mapping requests, the loss of an FTE is counterproductive and contrary to the business case and reasoning behind the 2016 FTE approval. (NOT RECOMMENDED) | Stress Test | (1.00) | (\$58) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | **PLEASE NOTE |  | The two Surveyor organizations (General and Tax Fund) operationally overlap one another. Therefore, the tax fund operating budget is minimal. In the spirit of Mayor's Finance request to reduce each organization by $3 \%$, a fractional reduction of an FTE in the tax org is required. This reduction is not relastic from an operational stand point. The $3 \%$ stress test would have to be approached holistically, combining both the General and Tax orgs. |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$0 \$0 |  |  |  |  |  |  |  |
|  |  |  | TOTAL STRESS TEST REDUCTIONS |  | (1.00) | (\$73) | \$0 |

[^128]

| in thousands \$ | 2018 <br> Proposed <br> Budget | 2018 <br> Adjusted <br> Base <br> Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted <br> Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 617010 - MAINT - MACHINERY AND EQUIP | 3 | 3 | - | 3 | - | 1 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 1 | 1 | - | 1 | - | - | 1 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 5 | 5 | - | 5 | - | 3 | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 23 | 23 | - | 23 | - | 9 | 14 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 20 | 20 | - | 20 | - | 14 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 20 | 20 | - | 25 | (5) | 25 | (5) |
| 621020 - TELEPHONE | 7 | 7 | - | 7 | - | 6 | 1 |
| 621025 - MOBILE TELEPHONE | 8 | 8 | - | 8 | - | 6 | 2 |
| 633010 - RENT - BUILDINGS | 94 | 94 | - | 94 | - | 94 | 0 |
| 633015 - RENT - EQUIPMENT | 1 | 1 | - | 1 | - | - | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 5 | 5 | - | 5 | - | 1 | 4 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 2 | 2 | - | 2 | - | 2 | (0) |
| 643040 - SURVEYORS MONUMENTS | 5 | 5 | - | 5 | - | 31 | (26) |
| 657005 - INSURANCE | 5 | 5 | - | 5 | - | 5 | 0 |
| 693020 - INTERFUND CHARGES | 5 | 5 | - | - | 5 | - | 5 |
| 000300-Capital Purchases | - | - | - | - | - | 7 | (7) |
| 679005 - OFFICE FURN EQUIP SOFTWR>5000 | - | - | - | - | - | 7 | (7) |
| 000400-Indirect Cost | 265 | 265 | - | 265 | - | 178 | 87 |
| 663010 - COUNCIL OVERHEAD COST | 9 | 9 | - | 9 | - | 10 | (1) |
| 663015 - MAYOR OVERHEAD COST | 2 | 2 | - | 2 | - | 6 | (4) |
| 663020 - MAYOR OPS OVERHEAD COST | - | - | - | - | - | 2 | (2) |
| 663025 - AUDITOR OVERHEAD COST | 6 | 6 | - | 6 | - | 7 | (1) |
| 663040 - INFO SERVICES OVERHEAD COST | 185 | 185 | - | 185 | - | 103 | 82 |
| 663045 - PURCHASING OVERHEAD COST | 8 | 8 | - | 8 | - | 1 | 8 |
| 663050 - HUMAN RESOURCES OVERHEAD COST | 20 | 20 | - | 20 | - | 19 | 1 |
| 663055 - GOVERN IMMUNITY OVERHEAD COST | 2 | 2 | - | 2 | - | 2 | 0 |
| 663060 - RECORDS MANAGMNT OVERHEAD COST | 0 | 0 | - | 0 | - | 0 | (0) |
| 663070 - MAYOR FINANCE OVERHEAD COST | 18 | 18 | - | 18 | - | 20 | (2) |
| 663030 - DISTRICT ATTORNEY OVERHEAD COST | 14 | 14 | - | 14 | - | 9 | 5 |
|  |  |  |  |  |  |  |  |

## CORE MISSION

The mission of the Salt Lake County Surveyor's office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

## OUTCOMES AND INDICATORS <br> (see separate O\&। Summary report for additional detail)

## The Surveyor's Office collaborates and partners with state, local and federal agencies.

1) Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 409 Work Orders completed as of the end of August 2017 to 705 Work Orders completed by end of December 2018.
2) Increase percent of web map requests completed for Salt Lake County Mayor's Homeless initiative, County Facilities, and inventory of properties owned and leased. from 60 Percent as of the end of August 2017 to 100 Percent by end of December 2018.
3) Increase the number of GIS data sets critical for Public Works Operations VUEWorks project management tool. from 2 GIS Data Sets as of the start of September 2017 to 8 GIS Data Sets by end of May 2018.
The Surveyor's Office uses Unmanned Aerial System (UAS) to enhance services and generate revenue for the County.
4) Increase the number of Work Orders for Unmanned Aerial System (UAS) from 12 Work Orders as of the end of August 2017 to 25 Work Orders by end of December 2018.

The Surveyor's Office will provide services to the Metro Townships via the MSD and Millcreek via contract.
5) Increase the number of work requests received from Metro Townships about services provided by Salt Lake County Surveyor's Office from 26 Work Requests as of the end of August 2017 to 75 Work Requests by end of December 2018.
6) Increase the number of work requests received from Millcreek about services provided by Salt Lake County Surveyor's Office from 8 Work Requests as of the end of August 2017 to 25 Work Requests by end of December 2018.

FTE SUMMARY
$\frac{2018}{6} \quad \frac{2017}{6} \quad \frac{\mathrm{H} /(\mathrm{L})}{0}$

ORGANIZATION/PROGRAM
(sorted by priority)

9401000200 STA-FIELD SURVEY
9401000300 STA-GIS
9401000100 STA-ADMINISTRATION
9401000400 STA-OFFICE SURVEY
TOTAL SURVEYOR TAX ADMINISTRATION

| 2018 Budget Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) |  |  | FTE |
| - | 328 | 328 |  | 4.00 |
| - | 138 | 138 |  | 1.00 |
| - | 70 | 70 |  | - |
| - | 58 | 58 | $\square$ | 1.00 |
| - | 594 | 594 |  | 6.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |


| 3\% Stress Test vs. Request, H/(L) |  |  |  |
| :---: | :---: | :---: | ---: |
| Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding |  |
| - | $(14)$ | $(14)$ | $(0.25)$ |
| - | - | - | - |
| - | $(4)$ | $(4)$ | - |
| - | - | - | - |
| - | $(18)$ | $(18)$ | $(0.25)$ |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target

|  | NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { BRASS } \\ & \text { Req ID } \end{aligned}$ | Org/Program <br> Name | Description | $\begin{gathered} \text { Type } \\ \text { (R/ST/MP) } \end{gathered}$ | FTE | Amount of CF (\$k) | Mayor Prop \$ |
| 1 | 940100_R01 | STA-ADMINISTRATION | Reduced Training: A reduction in training will be counterproductive to employee growth and development and inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED) | Stress Test |  | (\$1) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 2 | 940100_R01 | STA-ADMINISTRATION | Eliminated Travel/Transportation: Based on 3\% stress test, travel will be selective and could be counterproductive to education and training of employees. This would hinder the County Surveyor from fulfilling obligations with NACo, NACS (National Association of County Surveyors), and UAC. (NOT RECOMMENDED) | Stress Test |  | (\$3) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 3 | 940100_R01 | STA-FIELD SURVEY | RIF: To arrive at $3 \%$ stress test requires a fractional reduction in personnel (from 1 to .75 ). This reduction will be counterproductive and will inhibit our ability to provide services and fulfill our statutory duties. (NOT RECOMMENDED) | Stress Test | (0.25) | (\$14) | $\begin{gathered} \$ 0 \text { (not } \\ \text { proposed) } \end{gathered}$ |
| 4 | **PLEASE NOTE |  | The two Surveyor organizations (General and Tax Fund) operationally overlap one another. Therefore, the tax fund operating budget is minimal. In the spirit of Mayor's Finance request to reduce each organization by $3 \%$, a fractional reduction of an FTE in the tax org is required. This reduction is not relastic from an operational stand point. The 3\% stress test would have to be approached holistically, combining both the General and Tax orgs. |  |  |  |  |
| TOTAL REQUESTS AND MAYOR PROPOSED 0.00 \$0 \$0 |  |  |  |  |  |  |  |
|  |  |  | TOTAL STRESS TEST REDUCTIONS |  | (0.25) | (\$18) | \$0 |

[^129]

## CORE MISSION

The mission of the Salt Lake County Treasurer's office is to efficiently and effectively fulfill the statutory duties of the office. The Tax Collection Division bills and collects the annual property tax assessment. The Accounting Division distributes collected property taxes to the various entities within the county. The Tax Relief Division administers the ten different tax relief programs. The Investment division professionally and prudently manages and invest funds waiting to be distributed to outside entities as well as those that will remain in the county funds.

## OUTCOMES AND INDICATORS <br> (see separate O\&I Summary report for additional detail)

Salt Lake County taxing entities receives the taxes that are due

1) Maintain the total percentages of tax dollars collected during the current tax collection period from $97 \%$ Tax Dollars as of the start of February 2017 to $97 \%$ Tax Dollars by start of February 2018.
Eligible Salt Lake County residents receive tax relief
2) Increase the total number of tax relief applications approved from 14,057 Applications as of the end of February 2017 to 14,200 Applications by end of February 2018.
The county's tax processes are efficient and accurate.
3) Increase the number of parcels that will receive an eBill only in leu of their tax notice by mail from 0 parcels as of the end of October 2017 to 15,000 parcels by end of October 2018.
Funds invested by the Treasurer Office will exceed the earnings received if those funds had been invested exclusively in the Public Treasurer's Investment Fund (PTIF)
4) Increase the total dollar benefit received from investing in accounts other than the PTIF and in compliance with the Utah State Money Management Act from 300,000 Dollars as of the end of December 2017 to 400,000 Dollars by end of December 2018.

Total Requested
Savings/(Incr) if Flat to ABB
Addt'I Savings/(Incr) if -3\%
■ Base @ -3\%

|  | FTE SUMMARY <br> $\frac{2018}{25}$ | $\frac{2017}{25}$ |
| :---: | :---: | :---: |
|  |  | $\frac{H /(L)}{0}$ |


|  | ORGANIZATION/PROGRAM <br> (sorted by priority) |
| :--- | :--- |
| 9700000000 | TREASURER-TAX ADMINISTRATION PRGM |
| 9700000200 | COLLECTION/REDEMPTION |
| 9700000000 | ACCOUNTING |
| 9700000300 | CASH MANAGEMENT AND INVESTMENT |
| 9700000600 | TAX RELIEF |
| 9700000400 | TREASURER ADMINISTRATION |
| 9700000500 | DEBT ISSUANCE AND MANAGMENT |
| TOTAL TREASURER |  |


| 2018 Budget Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue <br> (Operating) | Expend. <br> (Operating) | County <br> Funding | FTE |
| - | 2,253 | 2,253 | 25.00 |
| - | 943 | 943 | - |
| - | 1,053 | 1,053 | - |
| - | 20 | 20 \| | - |
| - | 331 | 331 ■ | - |
| - | 137 | 137 \\| | - |
| - | 3 | 31 | - |
| - | 4,740 | 4,740 | 25.00 |


| Request vs. Adj Base Budget, H/(L) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue Expend. County FTE |  |  |  |
| (Operating) | (Operating) | Funding |  |


| 3\% Stress Test vs. Request, H/(L) |  |  |
| :---: | :---: | :---: |
| Revenue | Expend. | County FTE |
| (Operating) | (Operating) | Funding |


| - | 20 | 20 | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 35 | 35 | - |
| - | - | - | - |
| - | 55 | 55 | - |


| - | $(59)$ | $(59)$ | - |
| :--- | :--- | :--- | :--- |
| - | $(50)$ | $(50)$ | - |
| - | - | - | - |
| - | $(40)$ | $(40)$ | - |
| - | $(48)$ | $(48)$ | - |
| - | - | - | - |
| - | $(197)$ | $(197)$ | - |

Stress Test Target Reductions ${ }^{2}$
Stress Test Reductions in BRASS vs. Target (2)

## NEW REQUESTS \& STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)



[^130]| Funds Selected |  | Organizations Selected |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 340 - STATE TAX ADMINISTRATION LEVY FUND | $\wedge$ <br> $*$ | 91150000 - SHERIFF LAW ENFORCEMENT |  |  |  |  | $\wedge$ |
| 110 - GENERAL FUND |  | 91200000 - COUNTY JAIL |  |  |  |  |  |
| 115 - GOVERNMENTAL IMMUNITY FUND |  | 91250000 - SHERIFF COURT SVCS AND SECURITY |  |  |  |  |  |
| 120 - GRANT PROGRAMS FUND |  | 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |  |  |  |  |  |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |  | 94000000 - SURVEYOR |  |  |  |  |  |
| 130 - TRANSPORTATION PRESERVATION FUND |  | 94010000 - SURVEYOR TAX ADMINISTRATION |  |  |  |  |  |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |  | 97000000 - TREASURER-TAX ADMINISTRATION |  |  |  |  |  |
| in thousands \$ | $\begin{array}{c\|} \hline 2018 \\ \text { Proposed } \end{array}$ Budget | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,812 | 4,685 | 127 | 4,656 | 156 | 4,011 | 801 |
| EXPENSE | 4,812 | 4,685 | 127 | 4,656 | 156 | 4,011 | 801 |
| OPERATING EXPENSE | 4,812 | 4,685 | 127 | 4,656 | 156 | 4,011 | 801 |
| 000100-Salaries and Benefits | 2,558 | 2,466 | 92 | 2,437 | 121 | 2,335 | 223 |
| 601005 - ELECTED AND EXEMPT SALARY | 355 | 346 | 9 | 346 | 9 | 339 | 16 |
| 601020 - LUMP SUM VACATION PAY | 4 | 4 | - | 4 | - | - | 4 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 1,223 | 1,193 | 30 | 1,184 | 39 | 1,178 | 45 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 149 | 129 | 20 | 129 | 20 | 69 | 81 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 118 | 116 | 2 | 115 | 4 | 114 | 5 |
| 603020 - UNEMPLOYMENT | 2 | 2 | - | 2 | - | - | 2 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 214 | 208 | 6 | 207 | 7 | 206 | 8 |
| 603040 - LTD CONTRIBUTIONS | 8 | 7 | 0 | 7 | 0 | 7 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 72 | 71 | 1 | 71 | 2 | 88 | (16) |
| 603050 - HEALTH INSURANCE PREMIUMS | 330 | 311 | 19 | 294 | 36 | 262 | 68 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 24 | 24 | - | 24 | - | 19 | 4 |
| 603056 - OPEB - CURRENT YR | 56 | 51 | 5 | 51 | 5 | 53 | 3 |
| 603070 - WORKERS COMPENSATION | 2 | 2 | - | 2 | - | - | 2 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 563 | 528 | 35 | 528 | 35 | 524 | 39 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 49 | 14 | 35 | 14 | 35 | 15 | 34 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 2 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 3 | - | 3 | - | 3 | 0 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 11 | 11 | - | 11 | - | 11 | (0) |
| 613025 - CONTRACTED PRINTINGS | 233 | 233 | - | 233 | - | 256 | (23) |
| 615005 - OFFICE SUPPLIES | 16 | 16 | - | 16 | - | 29 | (13) |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 2 | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | 12 | 12 | - | 12 | - | 4 | 9 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 18 | 18 | - | 18 | - | 12 | 6 |
| 615040 - POSTAGE | 22 | 22 | - | 22 | - | 15 | 7 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 5 | 5 | - | 5 | - | (10) | 15 |
| 617015 - MAINTENANCE - SOFTWARE | 20 | 20 | - | 20 | - | 28 | (8) |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | 10 | - | 5 | 5 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 621020 - TELEPHONE | 36 | 36 | - | 36 | - | 27 | 9 |
| 621025 - MOBILE TELEPHONE | 3 | 3 | - | 3 | - | 7 | (4) |
| 633010 - RENT - BUILDINGS | 113 | 113 | - | 113 | - | 113 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 5 | (5) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | (1) | 5 |
| 000400-Indirect Cost | 1,691 | 1,691 | - | 1,691 | - | 1,152 | 539 |
| 663010 - COUNCIL OVERHEAD COST | 12 | 12 | - | 12 | - | 12 | 0 |
| 663015 - MAYOR OVERHEAD COST | 3 | 3 | - | 3 | - | 7 | (4) |
| 663020 - MAYOR OPS OVERHEAD COST | - | - | - | - | - | 2 | (2) |
| 663025 - AUDITOR OVERHEAD COST | 8 | 8 | - | 8 | - | 9 | (0) |
| 663040 - INFO SERVICES OVERHEAD COST | 1,492 | 1,492 | - | 1,492 | - | 928 | 563 |
| 663045 - PURCHASING OVERHEAD COST | (1) | (1) | - | (1) | - | 3 | (4) |
| 663050 - HUMAN RESOURCES OVERHEAD COST | 19 | 19 | - | 19 | - | 31 | (12) |
| 663055 - GOVERN IMMUNITY OVERHEAD COST | 15 | 15 | - | 15 | - | 15 | (0) |
| 663060 - RECORDS MANAGMNT OVERHEAD COST | 15 | 15 | - | 15 | - | 15 | (0) |
| 663070 - MAYOR FINANCE OVERHEAD COST | 21 | 21 | - | 21 | - | 20 | 0 |


| in thousands \$ | $\begin{gathered} \hline 2018 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Adjusted } \\ \text { Base } \\ \text { Budget* } \end{gathered}$ | Variance, Proposed Bud vs. ABB, H/(L) | 2017 June <br> Adjusted Budget | Variance, Prop Budget vs. 2017 B, H/(L) | $\begin{gathered} 2016 \\ \text { Actual } \end{gathered}$ | Variance, Prop Budget vs. 2016, H/(L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 663030 - DISTRICT ATTORNEY OVERHEAD COST | 107 | 107 | - | 107 | - | 109 | (2) |

## Mayor Ben McAdams

## 2018 Proposed Budget Salt Lake County



Presented by Darrin Casper, CFO
October 24, 2017

## $\overline{\bar{\sigma} \text { mus }}$

## 2018 Budget Goals

- Stay fiscally conservative
- Maintain structural balance
- Budgeted General Fund balance above \$40M
- Make data-driven budget decisions
- Increased focus on employee total compensation and pay compression
- Continued focus on criminal justice reinvestment and homelessness
- Continued focus on capital maintenance


## 2018 Budget Direction

- Revenue committee reviewed all revenue increases of $\$ 100 \mathrm{~K}$ or greater
- Information Technology projects vetted by IS and Technology Advisory Board (TAB)
- Capital Projects vetted by Capital Projects Committee
- Stress tests at -3\% of County Funding
- New requests considered


## 은 Economic Outlook

- Continued growth through 2018
- Salt Lake County unemployment at 3.2\%; national average at 4.2\%(1)
- Near full employment and wage growth outlook is positive
- Residential construction remains strong but decelerating


## 2018 Adjusted Tentative Budget



## 2018 Adjusted Tentative Budget + Compensation-Key Problem Areas

in millions \$

| Fund | Ending <br> Fund <br> Balance | Targeted <br> Budget <br> Balance | Deficiency |
| :--- | :---: | :---: | :---: |
| General Fund and Grant Fund | 20.6 | 40.0 | $\mathbf{( 1 9 . 4 )}$ |
| Tourism, Recreation, Cultural, <br> Convention (TRCC) | $(3.2)$ | 3.0 | $\mathbf{( 6 . 2 )}$ |
| Flood Control | $(1.6)$ | 0.56 | $\mathbf{( 2 . 2 )}$ |
| Health | 1.7 | 2.3 | $\mathbf{( 0 . 6 )}$ |

General Fund and Related budget problem to solve: $\mathbf{\$ 2 8 . 4 M}$

## Budgetary Perspective 2018 General \& Related Funds

- Tax Revenue Growth $\$ 12.8 \mathrm{M}$
- Inflation Related Expenditures
- Salaries \& Benefits @ 2.5\% 6.4M
- Health Insurance
2.3M
- Other Compensation
2.7M
\$11.4M



## 2018 Budget Other Pressing Priorities

- Oxbow Jail
\$7.5M
- Election Cost
\$2.1M
- Operation Rio Grande
\$1.4M
- Jail Mental Health
\$0.9M


## BELOW THE LINE



## 2018 Proposed Budget



## Budget Solutions 2018 Multi-Faceted Approach

- Tax Rate Re-structure: from Planetarium to General Fund
- Increased Fund Balance Transfers to General Fund
- Two Bond Funds Closed


## Budget Solutions 2018 [cont.]

- 2017 Budget Re-structure
- Landfill Dividend
- New Requests/Program Reductions \$24.5M
- State Grants - Contracted jail beds money converted to Oxbow and treatment

All measures taken to address critical priorities are to try to get to YES!

## Tax Rates and Fund Balance Solutions

| Planetarium Rate | General Fund | $\$ 714 \mathrm{~K}$ |
| :--- | :--- | :--- |
| Visitor Promotion | General Fund | $\$ 2.0 \mathrm{M}$ |
| Governmental Immunity <br> (Phase II Jail Medical) | General Fund | $\$ 859 \mathrm{~K}$ |
| Bond Fund Close Out | General Fund \& Capital <br> Improvement Fund for Health | $\$ 1.71 \mathrm{M}$ |
| STR 2014 Use of Fund Balance | TRCC, Gen Fund \& Health | $\$ 1.6 \mathrm{M}$ |

Parks and Recreation Appropriations vs. General Fund County Funding

## in millions \$

| 2018 <br> Budget | 2017 <br> Budget | 2016 <br> Actual |
| :---: | :---: | :---: |
| 27.2 | 25.6 | 23.54 |
| 16.42 | 15.52 | 14.75 |
| .38 | .36 | .35 |
| 2.0 | 2.6 |  |
| $\underline{7.27}$ | $\underline{6.92}$ | $\underline{6.58}$ |
| 1.10 | .21 | 1.86 |

## Budgeted 2016 reliance on the General Fund was $\$ 3.71 \mathrm{M}$

2017 Criminal Justice Reinvestment (\$9.4M Debt Service Reinvestment; \$0.4M Additional Initial Investment)


## Restructuring of 2017 Budget Expedite the Availability of Ongoing CJR Funds

\$2.6M transferred from Visitor
Promotion fund for Parks and Recreation
\$2.9M reduction in debt service for an estimated bond payment that wasn't needed due to a later than anticipated issuance on the 2017 STR bonds
\$5.5M additional appropriation for the Pay for Success
program. This will fulfill in full the County's obligation for the program that was originally planned to be funded in 2018 and 2019
\$3M a year in ongoing revenues is freed up to be used for Oxbow operations starting in 2018 (as opposed to 2020 from original funding structure)

## 2018 Criminal Justice Reinvestment <br> (\$9.4M Debt Service Reinvestment; \$0.4M Additional Initial Investment)



## Solid Waste Management Fund

- New Engineering Report
- Extend Life of Landfill 46 years
- Closure/Post-Closure Account Overfunded
- Proposed Distributions of Accumulated Cash Balance
\$1.2M Salt Lake County
\$1.2M Salt Lake City
- Transfer Station
- Proposed to close
- Cut $\$ 2.7 \mathrm{M}$ annual loss from budget
- Will form a study group with Salt Lake City officials
- Report to be complete in 2017 with final recommendations to respective councils


## Selected Areas of Focus




## Information Technology Priorities and Projects

- 2018 Focus on Existing Projects
- Harris tax admin system
- Mainframe migration
- PeopleSoft operations
- Human Resources Workflow proposed
- Designed to streamline HR and Payroll processes
- Many IT projects not funded
- Longer term solution is needed


## Public Works and Other Services Enterprise Fund

- Reflects the impact of Millcreek leaving the MSD
- Reflects the $6.8 \%$ reduction from the Townships / MSD
- Reflects adjustments to contract amounts
- Proposed overhead forgiveness relating to the prior year Millcreek costs
- Utilizes SB277 funds for projects
- Increased Funding for Animal Services by $\$ 296 k$ from the General Fund


## 2018 Selected New Capital Maintenance or Construction Projects

Libraries - Ops Center; Libraries in Kearns, Daybreak, WestValley, Granite and HerrimanTRCC - County Capital Projects ..... 7.3
Capital Improvements Fund (Now includes Health) ..... 6.9
Calvin L Rampton Salt Palace and South Towne Expo Center ..... 2.8
Flood Control ..... 2.6
Clark Planetarium ..... 0.2


## TRCC Proposal

- Mayor's Proposed Budget aligns exactly with Advisory Board Recommendations
- Highlights Include:
- Ongoing commitment to equipment replacement at $\$ 1.8 \mathrm{M}$
- Deferred maintenance $\$ 5.8 \mathrm{M}$
- Days of '47 Rodeo/State of Utah: $2^{\text {nd }}$ of $3 \$ 1 \mathrm{M}$ contributions
- PRATT Trail to Jordan River Trail \$1.5M
- Ongoing operations $\$ 21.7 \mathrm{M}$
- Parks \& Rec at $40 \%$ of Revenues
- On-going Debt Service and long term commitments funded
- Proposed ending fund balance $\$ 3.6 \mathrm{M}$


## TRCC Proposed New Requests



| Fund Balance Transfer to Open Space fund set aside for <br> future purchase | 500,000 |
| :--- | ---: |
| TRCC Bond Debt Service | $3,494,245$ |


| Mountview Park Restroom Expansion \& Shade Structure | 105,000 |
| :--- | ---: |
| Canyon Rim Park Splash-pad | 240,000 |
| Central Wasatch Trail Improvement Project | 138,000 |
| Sorenson Campus Unification \& Enhancements | $1,086,500$ |
| West Jordan Urban Fishery | 250,000 |
| PTC: Youth Engagement-Boys \& Girls Club Partnership | 100,000 |
| Butler Park Pickleball Court Expansion | 250,200 |
| Murray City Amphitheater | 200,000 |
| Restaurant Association Food \& Wine Festival | 25,000 |

## TRCC Proposed New Requests

| Butler Auditorium Lighting | $\$ 33,060$ |
| :--- | ---: | ---: |
| Jordan Valley Localscapes Garden Exhibit | 100,000 |
| Kingsbury Hall Digital Package | 50,000 |
| West Jordan Cultural Arts Facility | $1,000,000$ |

## General Fund Stat and General Realignment (\$5.4M)

Funds were moved from Stat and General to relevant divisions/departments to enable experts in each program area to weigh the use of these funds against all related priorities.

| Going To | Description | Amount |
| :--- | :--- | ---: |
| ESR Fund | Trip Reduction Program | $\$ 460,041$ |
| Center for the Arts Fund | Cultural Core | 250,000 |
| Staying in the General Fund: |  |  |
| Council | Council Discretionary Expense | 8,500 |
| Emergency Services | Salt Lake Fire District Contract | $3,175,714$ |
|  | USDA Forest Service (Avalanche Contract) Contribution | 43,000 |
|  | Wildland Fire Program- Fire Warden | 61,318 |
| Facilities Management | Utah Clean Energy Contribution | 25,000 |
| Mayor Admin- (Diversity) | SLAmerican Muslim | 5,000 |
| Mayor Admin- | United Way of Great Salt Lake Contribution | 54,760 |
| (Human Services) | YWCA- Rape Recovery Center Contribution | 42,124 |

## General Fund Stat and General \$5.4M Realignment [cont.]

| Going To | Description | Amount |
| :---: | :--- | ---: |
| Mayor Administration | National Association of Counties (NACO) Membership | 20,545 |
|  | Utah Association of Counties (UAC) Membership | 262,266 |
|  | Legislative Meals | 4,000 |
|  | Lobbyist- State Legislative Consultant | 260,000 |
|  | Federal Relation- Simon \& Co | 72,000 |
|  | Other Consultants | 14,572 |
|  | Mayor Discretionary | 100,000 |
|  | Other Contributions | 20,000 |
| Mayor Finance- Finance | New Market Tax Credits Consultant | 76,500 |
|  | Bond Financial and Legal Expenditures | 80,000 |
| Mayor Finance- Budget | Public Notices for Budget | 18,215 |
| Parks and Recreation | Murray Lifeguard Contribution | 40,000 |
|  | Jordan River Blue Print Contribution | 41,200 |
| Regional Development | Wasatch Front Regional Council (WFRC) Membership | 133,800 |
| (THED Dept.) | Council of Government | 14,100 |
|  | Salt Lake County Bicycle Advisory Committee | 21,011 |
|  | Wasatch Summit/Access Wasatch Project | 60,000 |
|  | Downtown Alliance- Winter Market | 15,000 |



## Proposed Compensation and Benefits Package

- $2.5 \%$ salary increase
- 1\% Structure Adjustment to Pay
- 1.5\% Merit increase
- $\$ 2.7 \mathrm{M}$ set aside for pay compression (2018)
- \$1.7M set aside for pay compression (2017)
- 7\% health insurance increase
- As of January 1st
- No cost increase to employees on HDHP


## 2017 FTE's Approved After June Budget

| GENERAL FUND | Criminal Justice Services | 5.5 |
| :---: | :---: | :---: |
|  | Auditor | -1 |
|  | District Attorney | 9 |
|  | County Jail | 6 |
|  | Sheriff Court Services \& Security | 0.7 |
|  | GENERAL FUND TOTAL | 20.2 |
| GRANT FUND | Aging Services | 1 |
| TAX ADMIN FUND | Auditor-Tax Admin | 1 |
| HEALTH FUND | Health Fund | 1 |
| ECCLES THEATER | Eccles Theater | 4.75 |
|  | COUNTY TOTAL | 27.95 |

## 2018 FTE Changes

| Sheriff | $105.5^{*}$ |
| :--- | :---: |
| Criminal Justice Services | 6 |
| Regional Development | 4 |
| Library | 3 |
| Parks \& Recreation | 2 |
| FC, Real Estate, IS, HR, Facilities, Health, Telecom, PW Operations | 4 |
| Fine Arts Fund | 2 |
| Planetarium Fund | 2.5 |
| Total Additions | $129^{*}$ |
| Community Development \& Engagement | $(3)$ |
| Animal Services | $(6)$ |
| Emergency Services (Transfers) | $(2)$ |
| Total Reductions | $(11)$ |

[^131]
## Analytics




## Fund Summary General Fund \& Related

in millions \$

|  | 2018 Projected <br> Beginning <br> Balance | 2018 Budgeted <br> Ending Balance | 2018 Projected <br> Ending Balance |
| :--- | :---: | :---: | :---: |
| General Fund | 54.0 | 40.1 | 50.3 |
| Flood Control | 5.6 | 0.6 | 0.8 |
| Health | 8.2 | 2.7 | 5.8 |
| Planetarium | 1.1 | 1.0 | 1.1 |
| Grant | 0.3 | 0.2 | 0.2 |
| Tax Admin | 5.7 | 1.8 | 2.7 |



## General Fund

 Structural Analysisin millions \$

| Budget <br> Year | Budget Ending Balance |  | Actual <br> Ending <br> Balance | Variance to <br> Adopted <br> Budget |
| :---: | :---: | :---: | :---: | :---: |
| 2013 | 31.9 | 32.0 | 41.0 | 9.1 |
| 2014 | 30.3 | 33.1 | 43.5 | 13.2 |
| 2015 | 34.4 | 35.2 | 45.9 | 11.5 |
| 2016 | 32.4 | 36.4 | 53.3 | 20.9 |
| 2017 | 33.2 | 43.1 | $54.0^{*}$ | $20.8^{*}$ |
| 2018 | $40.1^{*}$ | TBD $^{*}$ | $50.3^{*}$ | $10.2^{*}$ |

[^132]
## One-Time Uses of Fund Balance General Fund \& Related Funds



* Based on one-time draw of Governmental Immunity of $\$ 859 \mathrm{k}, \$ 1.71 \mathrm{M}$ bond fund close out, $\$ 1.2 \mathrm{M}$ dividend increase from Solid Waste, and $\$ 1.6 \mathrm{M}$ from delay in required debt service payment.


## Purchasing Power Erosion Due to Inflation



## County Population Growth Trend



[^133]
## Declining Trend in Property Tax Rates

Countywide Property Tax Rates (AII)

Countywide Property Tax Rates (Excludes Debt Service \& Judgement Levy)


## \& OPEB Developments 2017 Summary

- Established County reserve of $\$ 250 \mathrm{~K}$
- Transferred additional $\$ 900 \mathrm{~K}$ to irrevocable trust
- Goal to transfer increased amount for 2018
- Increased 2018 OPEB charge to organizations
- Accounting standards will change for 2017 CAFR
- Total liability to be shown


## 2018 Financing Plans

- \$65M MBA Lease Revenue Bonds for Libraries
- Possible Tranche 2 of Authorized Parks \& Recreation GO Bonds
- TRANS - July/August timeframe


## Salt Lake County - Triple-A Rated Staying Among Financially "Elite"!

■ Counties Triple-A rated by all 3 rating agencies

- Other Counties


## Salt Lake County is Flying High!

## 2018 Budget Details



## Significant Proposals

- Oxbow Jail \$7.5M
- Operation Rio Grande (2017 \& 2018) \$1.4M
- Criminal Justice Services $\$ 868 \mathrm{k}$
- Sheriff other than Oxbow \$110k
- District Attorney \$313k
- Behavioral Health \$127k
- General Election \$2.1M
- Regional Development \$1.5M
- Includes HR workflow system \$250k, and Customer Service modernization $\$ 688 \mathrm{k}$


## Significant Proposals [cont.]

- Jail mental health phase 2 \$859k
- LDA contract increase \$751k
- Security for new DA building $\$ 364 \mathrm{k}$
- Increased Funding for Animal Services from the General Fund \$296k
- Mainframe succession planning \$269k
- PeopleSoft service contract \$263k
- Parks and Recreation—Facilities Management \$250k


# Using the Online Budget Browser for Additional Detail (live demo) 

Requests of Category "New" - Tentative To Proposed

| Elected | $\bullet$ | Detailed_elected | Fund Name | Org_name |
| :---: | :---: | :---: | :---: | :---: |
| $\square$ County Clerk |  | $\square$ ALL ELECTED - CAPITAL OUTLAY | $\square 110$ - GENERAL FUND | $\square$ Select All |
| $\square$ County Council |  | $\square$ CLERK | 120-GRANT PROGRAMS FUND | $\square$ ADDRESSING |
| $\square$ County Mayor |  | $\square$ COUNCIL | -125-ECON DEV AND COMMUNITY RESOU... | $\square$ ANIMAL SERVICES |
| $\square$ County Recorder |  | $\square$ DIST ATTORNEY | - 130 - TRANSPORTATION PRESERVATION FU... | $\square$ BEHAVIORAL HEALTH SERVICES PR... |
| $\square$ County Sheriff |  | $\square$ IUSTICE COURTS | $\square 180$ - RAMPTON SALT PALACE CONV CTR F... | $\square$ CAP THEATRE CAPITAL PROJECTS |
| $\square$ County Treasurer |  | $\square$ MAYOR - ADMIN SERVICES | $\square 181$ - TRCC TOURISM REC CULTRL CONVEN... | $\square$ CAPITAL IMPROVEMENTS |
| $\square$ District Attomey |  | $\square$ MAYOR - COMMUNITY SERVICES | $\square 182$ - SOUTH TOWNE EXPOSITION CENTER... | $\square$ CENTER FOR THE ARTS (CFA) |
|  |  | MAYOR - EMP SERVICE RESERVE | 185 - FINE ARTS FUND | CENTER FOR THE ARTS CAPITAL PR... |

New Request Summary Listing Revenue - Expense
Request Code And Name

| - | BUDGET |  |
| :---: | :---: | :---: |
| WRKORDRSYS - VEW WORKS WORK ORDER SYSTEM | 190,000.00 |  |
| 970000_02 - Incentive Plans | 20,000.00 | 20,000.00 |
| 970000001-Security System | 35,000:00 | 35,000.00 |
| 913000_04-Revenue_Expense True UP | 0.00 | 0.00 |
| 913000_02-SAR Team Expansion_Equipment | 11,000.00 |  |
| 913000_01- UPD Contract increase for CW LE | 228,753.00 |  |
| 912500.07 - REVENUE DECREASE AOC COURT SECURTY | 353,844.00 | 0.00 |
| 912500.06 - POOLED FLEET VEHICLIE | 32,000.00 |  |
| 912500.05 - FACLUTY PROTECTION DIMSION_2 SERGEANT FTE'S | 304.872.00 |  |
| 912500_04- BUILDING SECURITY FOR ECCLES | 281.528.00 |  |
| 912500003 - INCREASED SECURTT AT YOUTH SERMCES | 348,124.00 |  |
| 912500 _02 - BUILDING SECURITY FOR DA BUILDING DOWNTOWN | 487,424.00 | 364,155.00 |
| 912500.01 - PROTECTIVE SVCS SWORN COMPENSATION | 567,500.00 |  |
| 912000.19 - ADC Complex Needs Assessment/Programming | 200.000.00 |  |
| 912000_14-GQO98 INMATE SVCS DESIGNATED FUNDS | 208,153.00 | 208.153.00 |
| 912000.13 - FACLUTY MANAGER FTE | 107,576.00 |  |
| 912000.12 - VEHCLES FOR LA AND DETECTIVE POSTIONS | 28,000.00 |  |
| 912000.11 - TRAINING INSTRUCTOR OVERTME | 54,495.00 |  |
| Total | 277,851,471.42 | 253,664,051.20 |

New Request Line Item Detail and Drill

| $\wedge$ | ACCOUNT_GRP | TENTATVE BUDGET | MAYOR PROPOSED BUDGET |
| :---: | :---: | :---: | :---: |
|  | Revenue | 9,976,444.00 | 12,401,300.00 |
|  | 499999 - PPIOR YEAR RUND BALANCE | 1.830,000.00 | 1.830,000.00 |
|  | 443025 - SALE-FIXED ASSETS REAL PROPERTY |  | 3,700.000.00 |
|  | 443010 - SALE ASSETS-CLEARING ACCOUNT | -10.000.00 | -10.000.00 |
|  | 443005 - SALVAGE SALES | 114.150.00 | 114.150.00 |
|  | 439005 - REFUNDS-OTHER | -150.000.00 | -150.000.00 |
|  | $433100-$ INTRAFUND REVENUE | 365.500.00 | 115,500.00 |
|  | 433065 - INTRAFUND REVENUE-HOUSING PRGM | 256,924.00 | 256.924.00 |
|  | 431160 - interfund revenue | -1.603.088.00 | -1.603.088.00 |
|  | 431100 - INTERFUND REVENUE-SHESIFF | -13.500.00 | -13,500.00 |
|  | 431050 - INTERFUND REVENUE-STAT AND GEN | 974,894.00 | 346349.00 |
|  | 431060 - INTERFUND REVENUE-MUN SERV | -25.524.00 | -25.524.00 |
|  | 429025 -INTEREST-RESTRICTED | -72.500.00 | -72.500.00 |
|  | 429020 - DISTRIBUTIONS FROM SOLD WASTE | 87.500.00 | 1.287.500.00 |
|  | 429015 -INTEREST-MISCELLANEOUS | 29,000.00 | 29,000.00 |
|  | 429005 - INTEREST - TMM DEPOSITS | 127.424.00 | 127,424.00 |
|  | 427060 - SP/ST/EP OPERATING REVENUE | 1.960.355.00 | 1,960,355.00 |
|  | 427055 - SOLL REGENERATION ROYALTES | -40.000.00 | -40,000.00 |
|  | 427050 - COMMISSARY | -245.00 | -245.00 |

## 2018 Budget Recap All Funds

- All funds are balanced
- All reserve requirements are met
- Overall appropriations: \$1.497B
- Overall net budget: \$1.349B
$51 / \frac{\text { SALT LAKE }}{\text { COUNTY }}$



## Mayor's Proposed Budget Book, including this presentation, is available online:

http://s/co.org/mayor-finance/budget/2018-budget-information/



[^0]:    10/19/2017
    Form: one_line_per_dept_v56\$\%_ps2

[^1]:    10/19/2017
    Form: one_line_per_dept_v56\$\%_ps2

[^2]:    10/19/2017
    Form: one_line_per_dept_v56\$\%_ps2

[^3]:    ${ }^{1}$ The adjustments above are items that are excluded when calculating the amount of county funding that is subject to the stress test, such as pass-through expense, debt service, etc. The organization should work with M ayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.

[^4]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paqe for details on the adiustments.

[^5]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paqe for details on the adiustments.

[^6]:    ${ }^{1}$ The adjustments above are items that are excluded when calculating the amount of county funding that is subject to the stress test, such as pass-through expense, debt service, etc. The organization should work with M ayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The stress test target was calculated in stage 1 of the budget process and then held static at the end of the stage. Stage 1 is prior to compensation changes and other changes made by the Mayor for the Proposed Budget.

[^7]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paqe for details on the adiustments.

[^8]:    ${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^9]:    ${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the M ayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^10]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paqe for details on the adiustments.

[^11]:    ${ }^{1}$ The adjustments above are items that are excluded when calculating the amount of county funding that is subject to the stress test, such as pass-through expense, debt service, etc. The organization should work with M ayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The stress test target was calculated in stage 1 of the budget process and then held static at the end of the stage. Stage 1 is prior to compensation changes and other changes made by the M ayor for the Proposed Budget.

[^12]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paqe for details on the adiustments.

[^13]:    Stress Test Target Reductions ${ }^{2}$
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    0

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[^99]:    ${ }^{(1)}$ Until the crossover date of June 15,2019 , the Series 2016 GO Bonds principal and interest payments will be made with the proceeds set aside in escrow to refund the 2009 B and 2010 B GO Bonds.
    ${ }^{(2)}$ In accordance with an interlocal agreement between Salt Lake County and the State of Utah, the State's Division of Finance transfers
    from the Highway Fund to a State Sinking Fund an amount equal to two times the debt service requirement necessary to pay
    ${ }^{(3)}$ Bond will be fully paid in 2017
    ${ }^{(4)}$ Obtained from the 2017B GO Refunding Official Statement

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    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^110]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal

[^111]:     should work with Mayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.

[^112]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paae for details on the adiustments.

[^113]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^114]:     work with Mayor's Finance on any adjustments to be made
    2 The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The stress test target was calculated in stage 1 of the budget process and then held static at the end of the stage. Stage 1 is prior to compensation changes and other changes made by the Mayor for the Proposed Budget

[^115]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
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[^118]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paae for details on the adiustments.

[^119]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^120]:     work with Mayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    

[^121]:    ${ }^{1}$ Total targeted county funding reductions to describe as part of the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less $3 \%$. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments, or other exceptions). If there are any adjustments, they can be found on a separate adjustments page. Any adjustments to the calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^122]:    * The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

[^123]:     should work with Mayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.

[^124]:    * Countv fundina used for the stress tests. See the Stress Test Adiustments paae for details on the adiustments.

[^125]:     work with Mayor's Finance on any adjustments to be made.
    ${ }^{2}$ The Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    

[^126]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^127]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
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[^128]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
    ${ }^{2}$ The 2018 Adjusted Base Budget is the 2017 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2017 one-time appropriations.
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     calculation should be discussed with the Mayor's Finance Budget office before including.
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[^130]:    
     calculation should be discussed with the Mayor's Finance Budget office before including.
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    ${ }^{3}$ The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

[^131]:    * At time of presentation was 93 and 116.5, respectively. Revised on $10 / 25 / 2017$ to reflect correct FTE counts.

[^132]:    * Projected.

[^133]:    5.1\% Cumulative Population Growth from 2013 to 2017

